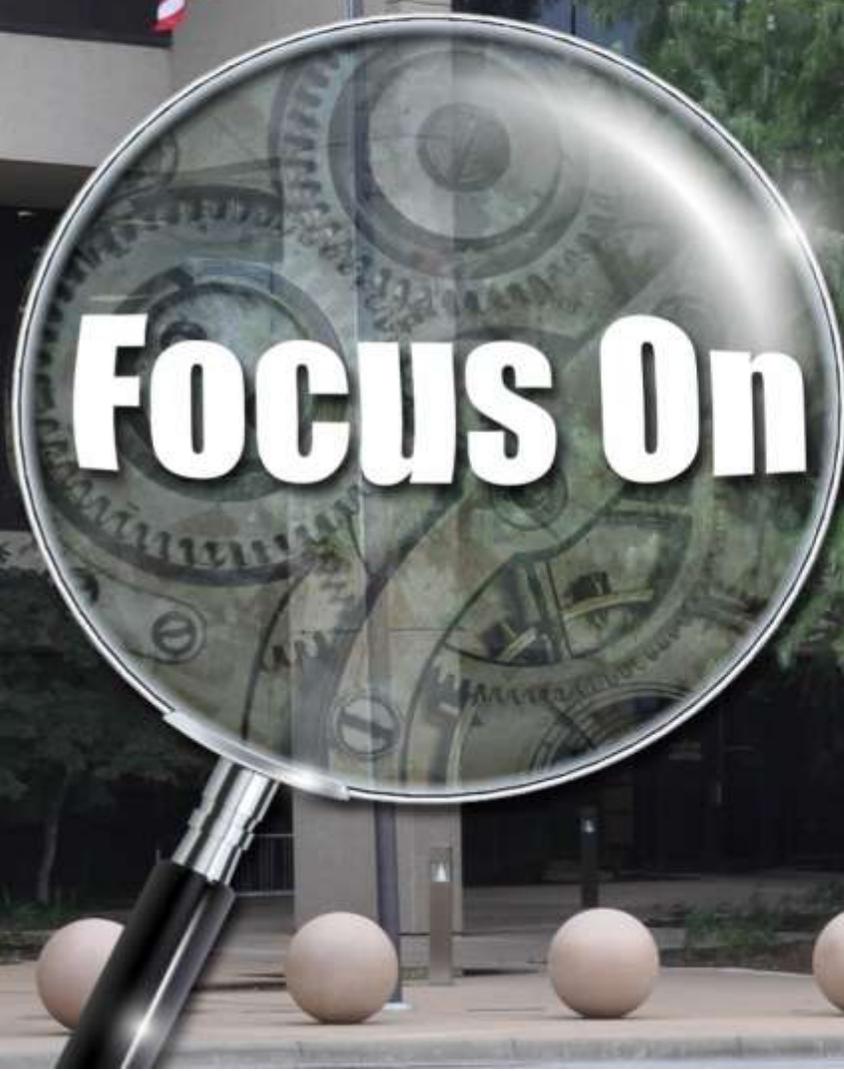
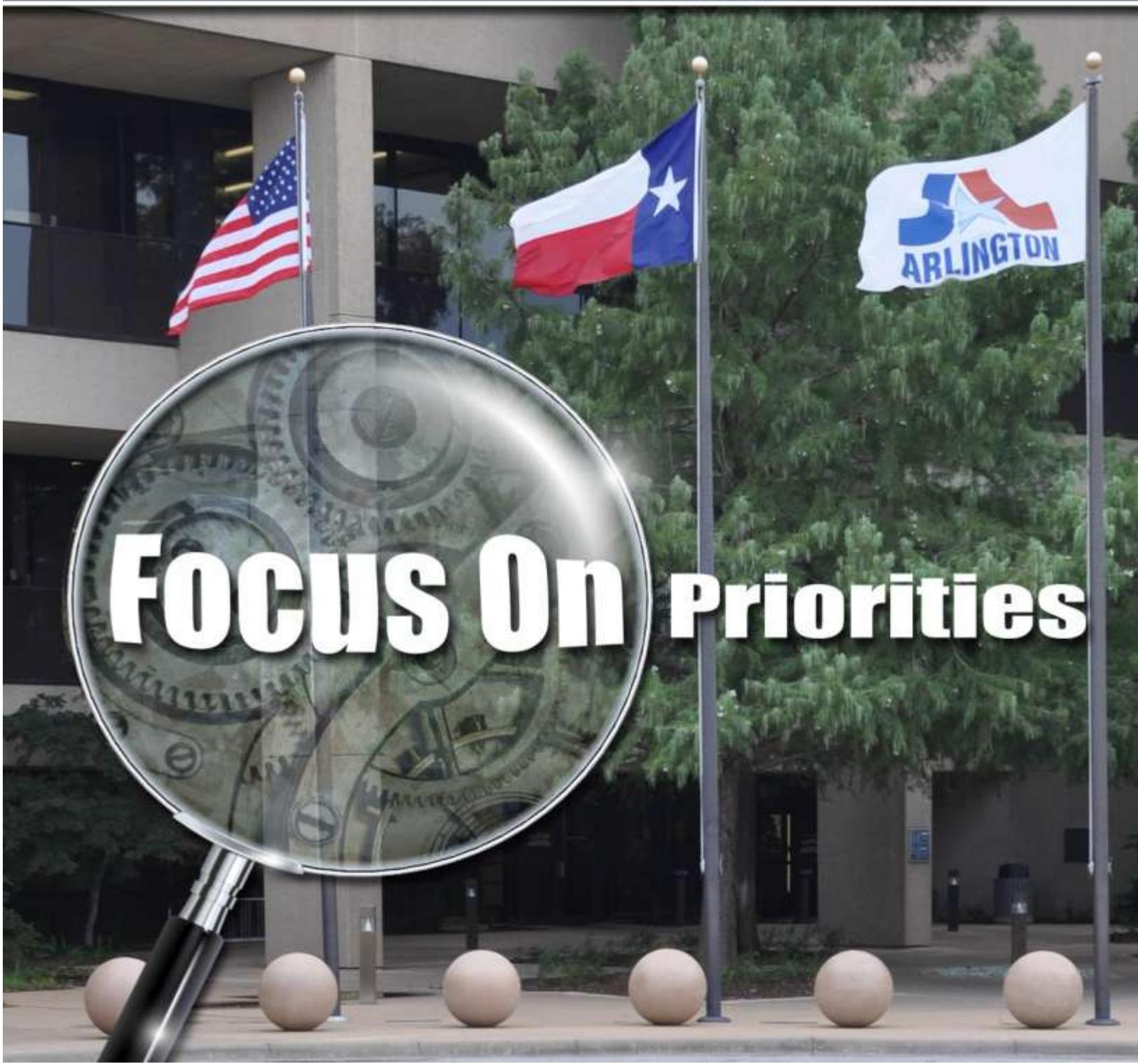


ARLINGTON

FY 2012 ADOPTED BUDGET AND BUSINESS PLAN



Focus On Priorities



City of Arlington Performance Plan



VISION

MISSION

VALUES

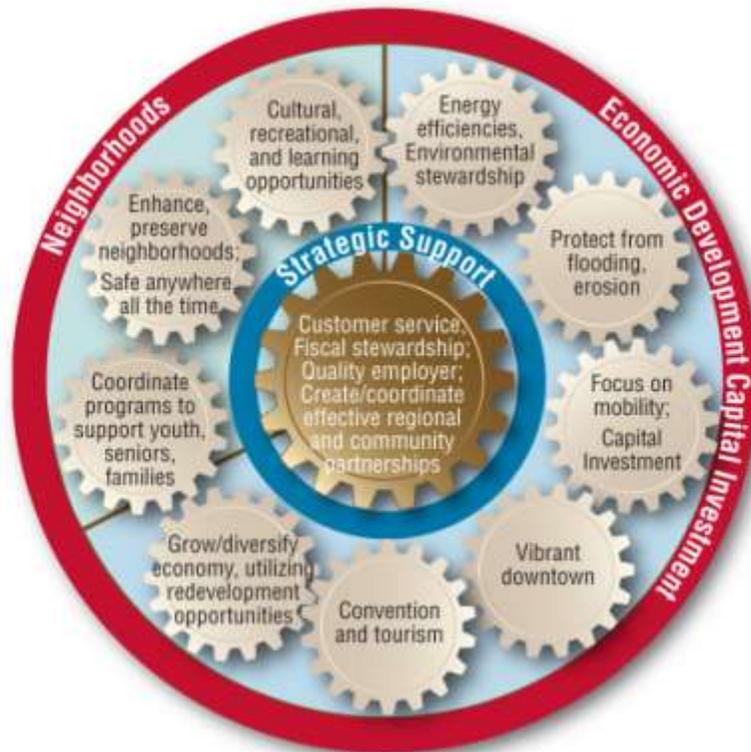
Arlington is committed to being a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.

VISION

MISSION

VALUES

The City of Arlington enacts the will of the people through their active, inclusive participation and provides the services they demand in a quality, cost effective manner.



VISION

MISSION

VALUES

Working Together To Make Arlington Better

Responsiveness and Respectful to our customers and co-workers

Innovative in identifying possibilities, exploring options, and creating solutions

Committed to excellence

Relating to our customers and each other with **Integrity**

- The City provides outstanding customer service
- Staff exceeds expectations in delivering core service and daily operations
- Uphold the highest professional and ethical standards
- City values diversity, creates positive relationships and maintains effective partnerships with the community and organizations
- City achieves results through planned actions and measurable performance

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Challenge, Change, Celebrate, Congratulate, Consider the Possibilities

Introduction

The FY 2012 Budget is again presented to the City Council during a period of continuing economic uncertainty. The economy, certainly in Arlington, appears to be recovering. The strength and permanence of this recovery moving forward are unknown. However, this budget is presented with a spirit of "Hopeful Realism."

As a City with strong policy and fiscal leadership, effective management, and productive, creative employees, we see this time as one of challenge and change, celebrating successes and congratulating those who have contributed to our success. We continue to consider the possibilities and seize opportunities. As a City, we have consistently sought long-term strategic solutions as elements in balancing our budget. We have limited service reductions and encouraged innovative thinking and problem solving.

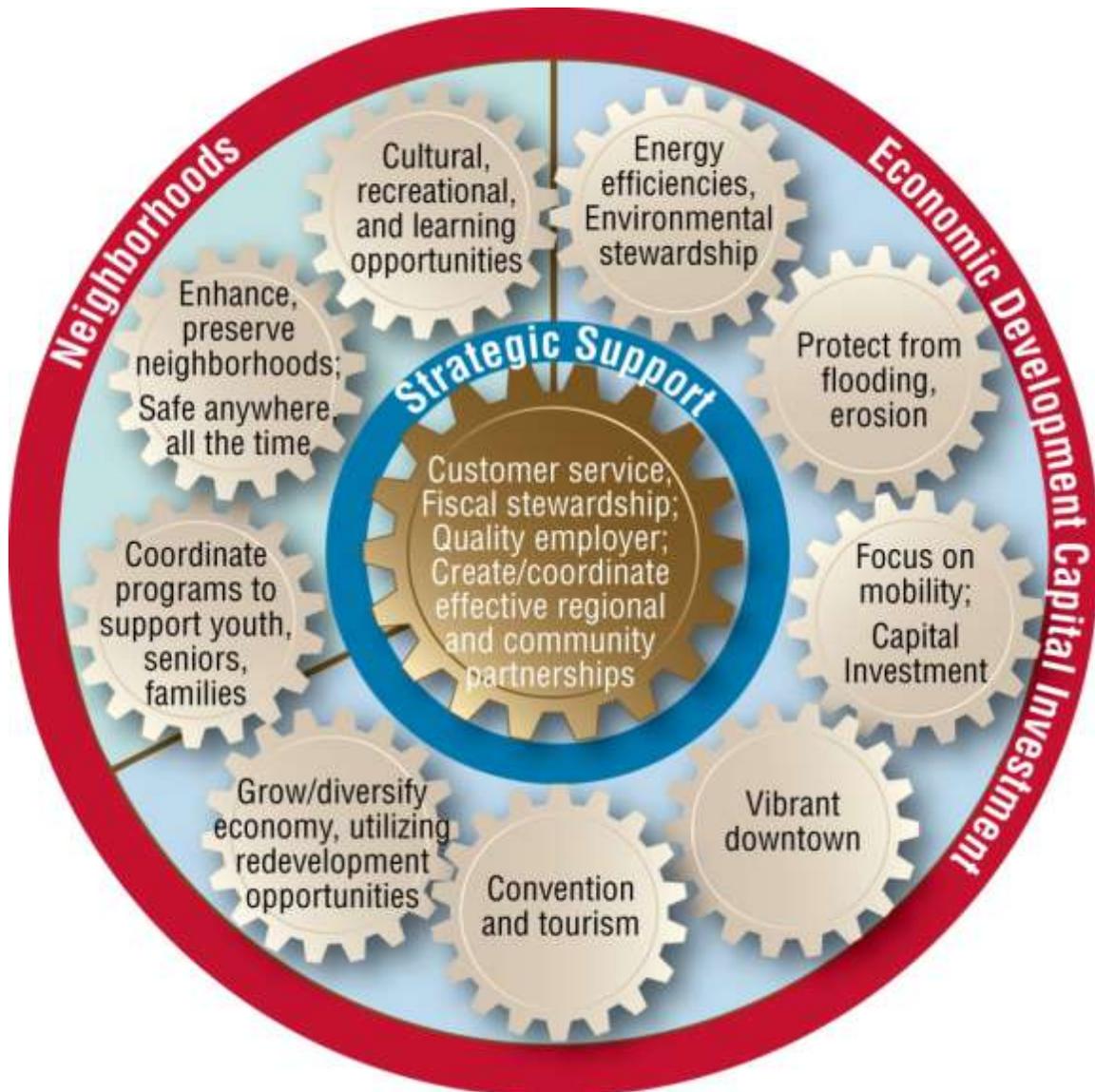
The result of the City's long-term planning and strategy has been extremely beneficial in navigating these challenging economic times. Though we are not sure of when the economy will recover, we do know that Arlington's financial outlook according to Fitch is "stable." Rating agencies have made the following statements about the City of Arlington and its finances:

- "Standard & Poor's considers Arlington's financial management practices "strong" under its Financial Management Assessment methodology, indicating practices are strong, well embedded, and likely sustainable."
- According to Fitch, "The city has maintained budgetary structural balance and sizable operating reserves amidst recessionary pressures due to prudent budgeting practices and timely expenditure reductions."
- Moody's characterizes Arlington's governance as "experienced and sophisticated."

Manager's Message

Council Priorities

The adopted FY 2012 budget is predicated on a sound financial basis, both short-term and long-term, presented in a balanced, responsive and sustainable structure. The budget is built on the Council established priorities and policies supporting neighborhoods, youth and family, capital investment and economic development.



Economic Overview

The economic situation in Arlington has been somewhat contradictory over the last year. While several key economic indicators seem to draw the conclusion that the City is still well entrenched in an economic downturn, revenues from sales tax are doing much better than expected. It is this dissonant nature of the local economy that makes it very difficult to predict just how much longer it will be before stability takes over again.

Home Sales

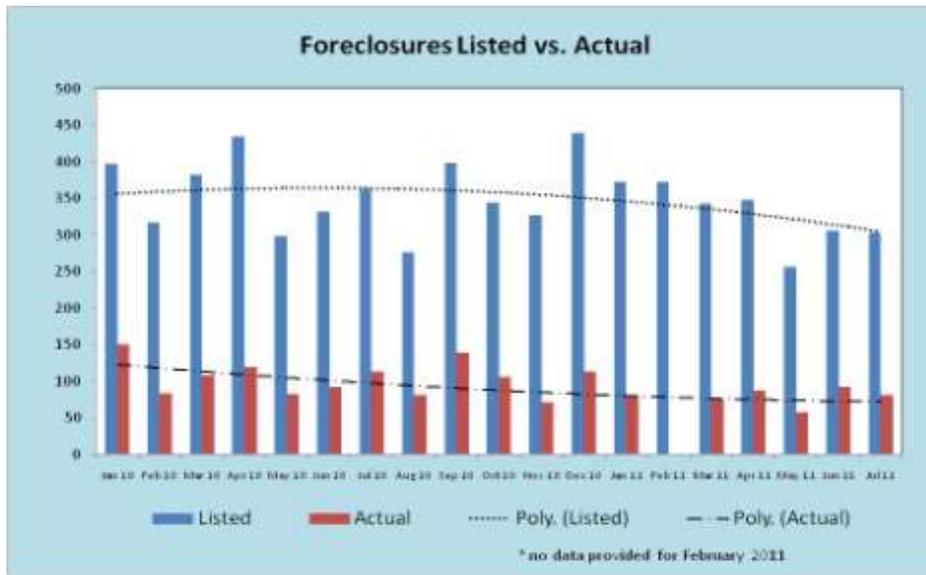
Home sales for the last twelve months have been unimpressive. Between July 2010 and June 2011, there were 3,427 home sales. This is a significant decrease over the same time period last year, with 4,505 homes being sold between July 2009 and June 2010. While last year's sales could have been inflated due to the Homebuyer's tax credit, that was not the case the year before, which also fared better with a total of 4,242 homes being sold between July 2008 and June 2009.

Homes are also staying on the market longer on average than they have in years, suggesting continued sluggishness in the housing market.

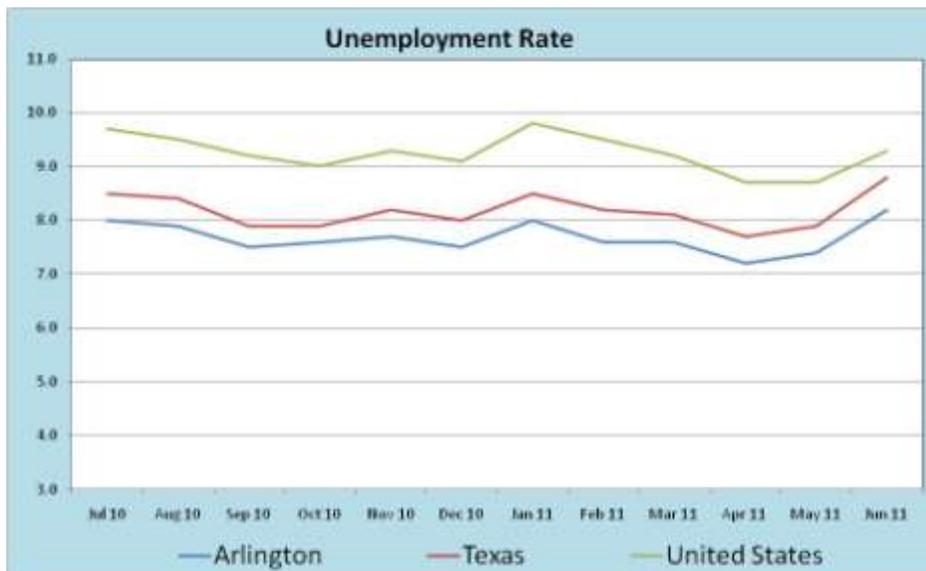


Manager's Message

On the other side of the housing market, foreclosures seem to be improving. Overall, fewer properties are being listed for foreclosure and in turn, fewer are completing the foreclosure process. This is very good news for property values as well as homeowners themselves, but it may be simply putting off the inevitable for some. Changes to foreclosure guidelines as a result of the “robo-signing” controversy may have slowed down the process, but does not appear to stop it entirely. Until individual households start to see improvement in their own bottom lines, foreclosures will continue to be a significant threat.

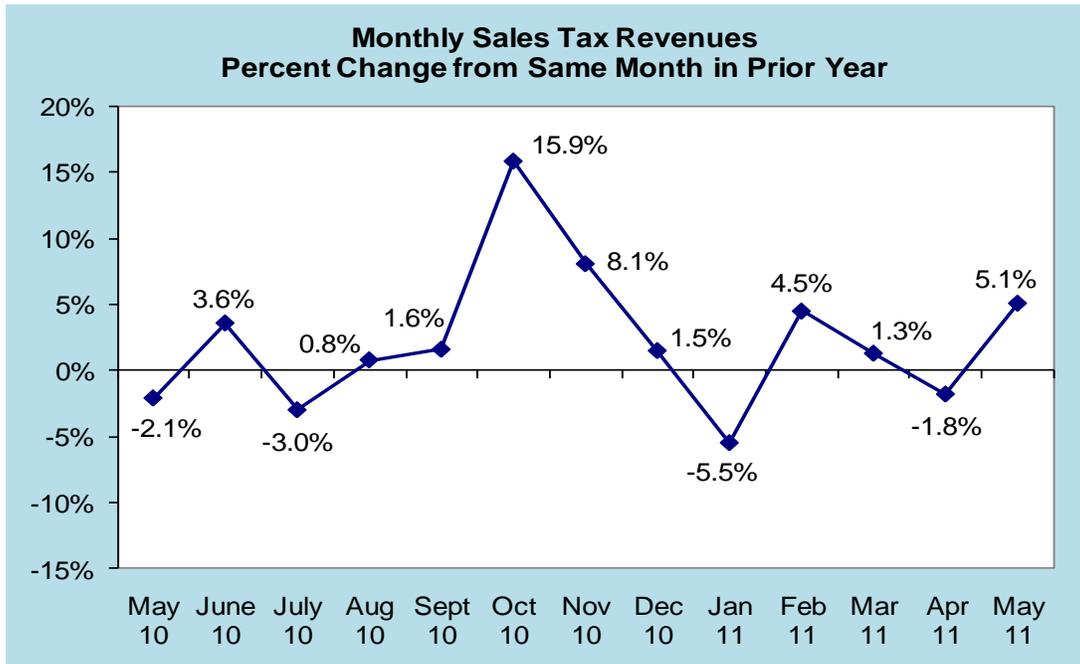


Unemployment remains a serious issue for many in the Dallas/Fort Worth area. While numbers saw decline in February and April, they started going back up in May and appear to be on track to reach, if not exceed, January's highs. As usual, Arlington's unemployment rate remains below both the State and National rate, but continues to follow the overall trend.



Manager's Message

In spite of the recent unstable nature of home sales and employment, Sales Tax Revenue for the City has been quite remarkable this year. Through May 2011, receipts are \$967,600, or 3.3%, above the amount received through the first eight months of FY 2010. If sales tax receipts continue as anticipated, the City should come in 1% over the budget of \$47,135,595.



These trends, coupled with increased benefit costs, place pressure on the City to reduce expenses and maintain services. There is no one solution to the challenges we face. The City will focus on strategic, creative and innovative methods to minimize structural impacts while reducing costs.

Manager's Message

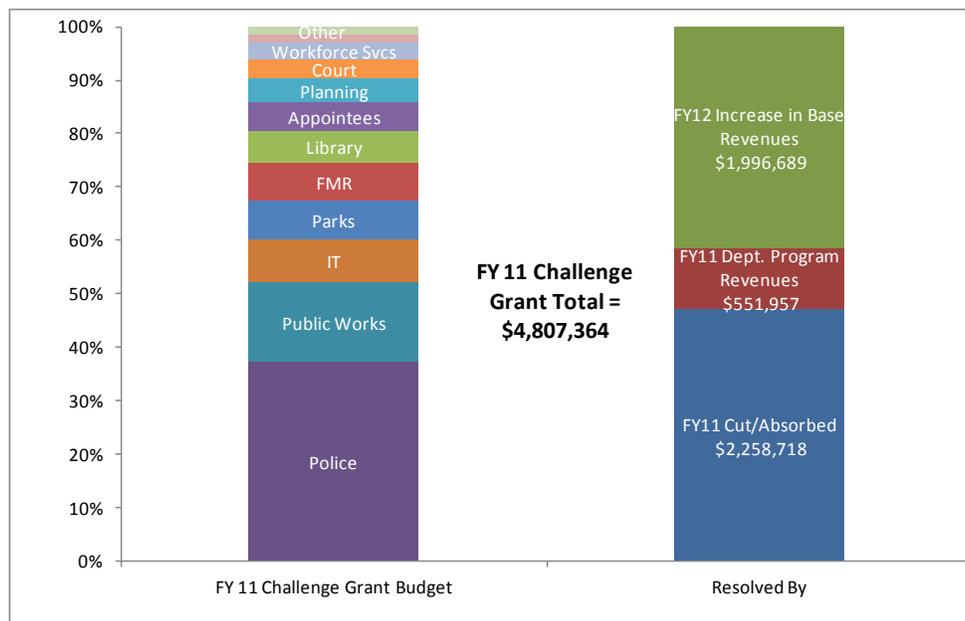
FY 2012 Budget

As shown below, the FY 2012 adopted expenditure budget is \$383,345,795. This is an increase of 1% above the FY 2011 amended budget. The General Fund has increased 1.3%, but this is primarily related to the one-time payment to employees, infrastructure improvements, and equipment. The Water Utility Fund has increased 1.6%, primarily due to pass through expenditures for the Trinity River Authority and the Tarrant Regional Water District. The summary of the FY 2012 proposed expenditures and revenues can be seen below.

Funding Source / Use	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund	Park Performance Fund	Storm Water Utility Fund	Street Maintenance Fund	Debt Service Fund	Totals
Beginning Balance	\$ -	\$ 2,569,773	\$ 1,549,151	\$ 1,011,022	\$ 806,234	\$ 455,008	\$ 4,773,997	\$ 11,165,185
Total Revenues	\$ 199,387,437	\$ 116,311,890	\$ 8,024,851	\$ 9,052,261	\$ 10,360,672	\$ 12,018,487	\$ 36,079,873	\$ 391,235,471
Total Interfund Transfers	\$ 1,316,091	\$ (17,960,695)	\$ (2,354,351)	\$ 1,973,251	\$ (7,160,431)	\$ 7,086,596	\$ 4,058,884	\$ (13,040,655)
Total Available Funds	\$ 200,703,528	\$ 100,920,968	\$ 7,219,651	\$ 12,036,534	\$ 4,006,475	\$ 19,560,091	\$ 44,912,754	\$ 389,360,001
Total Expenditures	\$ 200,681,827	\$ 100,674,145	\$ 6,922,841	\$ 11,234,961	\$ 3,200,559	\$ 19,066,412	\$ 41,565,050	\$ 383,345,795
Ending Balance	\$ 21,701	\$ 246,823	\$ 296,810	\$ 801,573	\$ 805,916	\$ 493,679	\$ 3,347,704	\$ 6,014,206

Short Term Outlook

The Challenge Grant program has been completed one year ahead of schedule. This is due largely to the hard work and dedication of the City Council and staff in their pursuit of providing services to citizens more efficiently and at lower cost. Details for each challenge grant item have been submitted to Council Members as part of the budget process. The chart below represents a summary of the challenge grants awarded to each department, and resolution.



Budget Changes-Positions

The FY 2012 General Fund Operating Budget adds a net of five positions, as detailed below:

Additions

4	Fire Lieutenant
3	Fire Apparatus Operator
5	Fire Fighter
<hr/>	
12	Subtotal GF Adds

Eliminations

(1)	Community Services Tech
(1)	Emergency Management Planner
(1)	Accountant I
(1)	Lead Data Entry Operator
(1)	Computer Graphics Specialist
(1)	Parks District Supervisor
(1)	Landscape Tech
<hr/>	
(7)	Subtotal GF Cuts (all Challenge Grant)
5	Net General Fund Additions

Budget Challenges - Pay and Benefits

The FY 2012 Adopted Budget includes a 4% one-time, across the board, payment for employees. This is approximately \$4.9M in the General Fund. This is the first pay increase since FY 2009. The following describes the recent pay increase history for the City (across the board unless otherwise noted):

FY 2007

5.75% recurring

FY 2008

4% recurring, + 1% (avg.) one-time based on merit

FY 2009

1.5% one-time

FY 2010

None

FY 2011

None

Manager's Message

Health insurance costs continue to increase. The Congressional Budget Office predicts health care costs could be 25% of the GDP by 2025, and will continue to rise. The City has managed to control these costs through education, a successful Wellness Program, and rigorous cost containment. However, the cost of insuring and maintaining the health of our employees has continued to rise. The FY 2012 Adopted Budget contains an 8% increase for health insurance premiums. None of this increase is being passed through to employees in this budget.

The City provides an outstanding retirement benefit to employees. The retirement plan is provided to the City by the Texas Municipal Retirement System (TMRS.) The FY 2012 Proposed Budget includes a matching rate of 16.77% to employee contribution of 7%. Due to efforts by City Council, staff, and the TMRS board, legislative changes have occurred that more accurately determine the fully funded rate. TRMS contributions are now fully funded.

Business Continuity Reserve

The Business Continuity Reserve is a new reserve that will be utilized to continue desired City operations in times of economic downturn. It was established in FY 2011 to achieve the following objectives:

- A balanced budget must be produced on a fiscal year basis;
- Service requirements are continuous;
- Short term economic slowdowns can cause disruptions of service that are reinstated in better years;
- The City has significant one-time and unpredictable revenues; and
- It is desired the City utilize these sources to best serve the Citizens of Arlington.

The Business Continuity Reserve is proposed for \$4,538,403, comprised of the following sources:

Beginning Balance	\$1,038,403
General Fund Undesignated, Unreserved Fund Balance	<u>\$3,500,000</u>
Total	\$4,538,403

Accessing the Business Continuity Reserve will be accomplished by a process known as Challenge Grants.

Challenge Grants

In situations where additional time is needed to transition operations, implement revenues, or find other solutions, departments may request funding from the Business Continuity Reserve.

Manager's Message

If a Challenge Grant is approved, the appropriations listed will be transferred to a newly created accounting unit, one per department. This accounting unit will be dissolved when the next budget process begins, **the department's budget reduced accordingly**, and continuation of the activities will need to be requested as a new budget request.

The amount of Challenge Grants awarded for FY 2011 was \$4,807,364. As mentioned previously, this program has been completed one year early.

FY 2011	FY 2012	FY 2013	FY 2014
Expenditure Reductions	Expenditure Reductions	Expenditure Reductions	Expenditure Reductions
Service Delivery Adjustments	Service Delivery Adjustments	Service Delivery Adjustments	Service Delivery Adjustments
Revenue Enhancements	Revenue Enhancements	Revenue Enhancements	Revenue Enhancements
Solve 50% of Structural Imbalance	Solve 75% of Structural Imbalance (Have now solved 100% of imbalance)	Solve 100% of Structural Imbalance	

Transforming Tomorrow Team

Another budget balancing strategy that was used to balance FY 2012 was a group of employees called the Transforming Tomorrow Team.

The City Manager's Office realized that the organization needed to dedicate significant resources to finding alternatives to lessen our dependence on the Challenge Grant Program and to assist in balancing this budget. The City Manager appointed a group of creative, mid-level managers in the organization to a group called Transforming Tomorrow Team.

This process improvement team assisted the City Manager's Office in identifying efficiency and effectiveness opportunities throughout the City and researching and implementing these opportunities. This team ensures that:

- The City's processes and practices are optimized
- City employees are thinking creatively about the City's service delivery and business model
- The City is structured in the way that makes the most sense to achieve the community's priorities

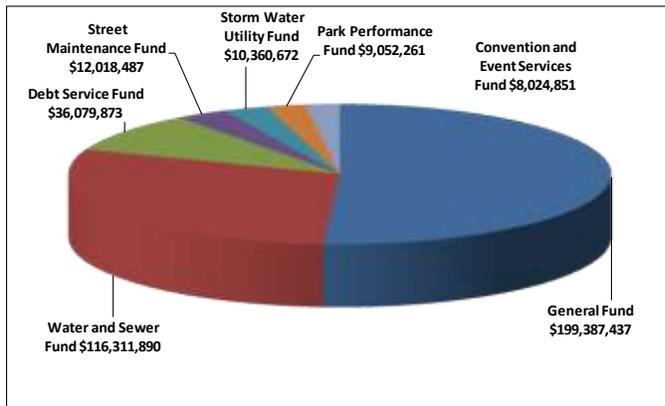
For FY 2012, this group identified significant savings and numerous opportunities to improve City efficiency. This group will continue its work to assist with balancing the FY 2013 budget.

Manager's Message

FY 2012 Adopted Operating Budget

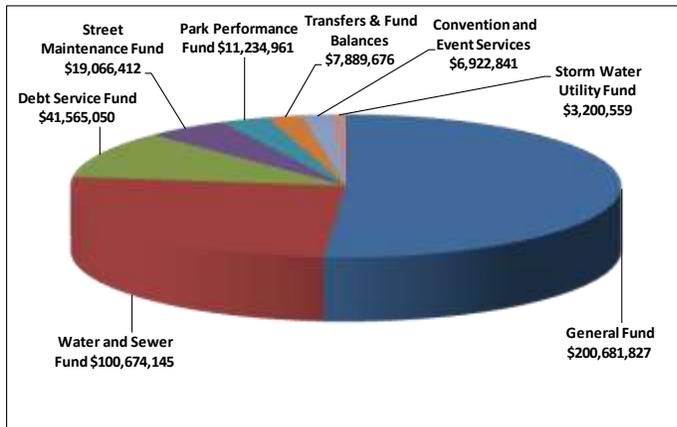
The projected revenue total for the 2012 fiscal year is \$391,235,471. The following charts indicate how the revenues and expenditures are distributed across funds.

Revenues



	Amount	Percent of Total
General Fund	\$199,387,437	51.0%
Water and Sewer Fund	\$116,311,890	29.7%
Debt Service Fund	\$36,079,873	9.2%
Street Maintenance Fund	\$12,018,487	3.1%
Storm Water Utility Fund	\$10,360,672	2.6%
Park Performance Fund	\$9,052,261	2.3%
Convention and Event Services Fund	\$8,024,851	2.1%
Total FY 2012 Revenues	\$391,235,471	100.0%

Expenditures



	Amount	Percent of Total
General Fund	\$200,681,827	51.3%
Water and Sewer Fund	\$100,674,145	25.7%
Debt Service Fund	\$41,565,050	10.6%
Street Maintenance Fund	\$19,066,412	4.9%
Park Performance Fund	\$11,234,961	2.9%
Transfers & Fund Balances	\$7,889,676	2.0%
Convention and Event Services	\$6,922,841	1.8%
Storm Water Utility Fund	\$3,200,559	0.8%
Total FY 2012 Expenditures	\$391,235,471	100.0%

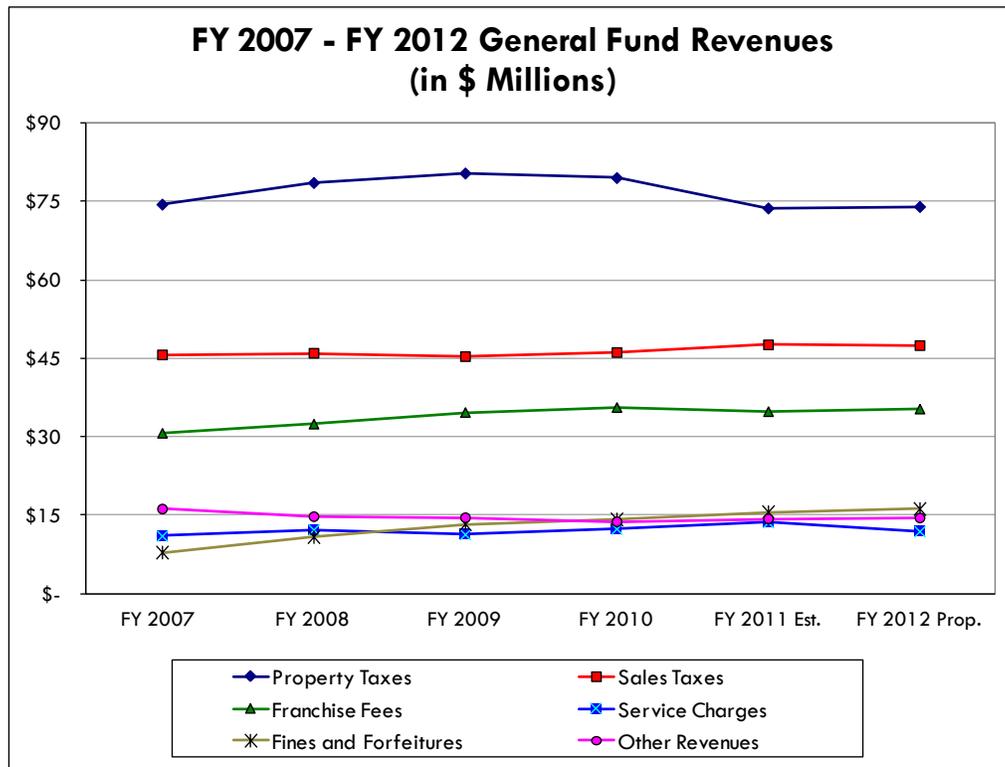
Manager's Message

FY 2012 General Fund Budget Revenues

As we enter the 2012 fiscal year, the City continues to face critical budgetary challenges. City employees understand this and have committed to assessing operations and identifying areas where resources can be reallocated, not added. These challenges motivate the workforce to look for better, more efficient ways to do business.

	<u>FY 2010</u>	<u>FY 2011 Est.</u>	<u>FY 2012 Adopted</u>
Property Taxes	\$ 79,509,003	\$ 73,696,154	\$ 73,986,590
Sales Taxes	46,135,932	47,607,961	47,468,720
Franchise Fees	35,624,515	34,830,934	35,327,155
Service Charges	12,359,537	13,586,928	11,884,865
Fines and Forfeitures	14,218,141	15,601,439	16,217,616
Other Revenues	<u>13,777,511</u>	<u>14,337,963</u>	<u>14,502,491</u>
Total Revenues	\$ 201,624,639	\$ 199,661,379	\$ 199,387,437

Revenue projections provide the framework for determining the allocation of resources among the City's service delivery groups in the adopted FY 2012 Budget. The revenue picture, as shown below, indicates stabilization of major revenue sources, but not significant increases.



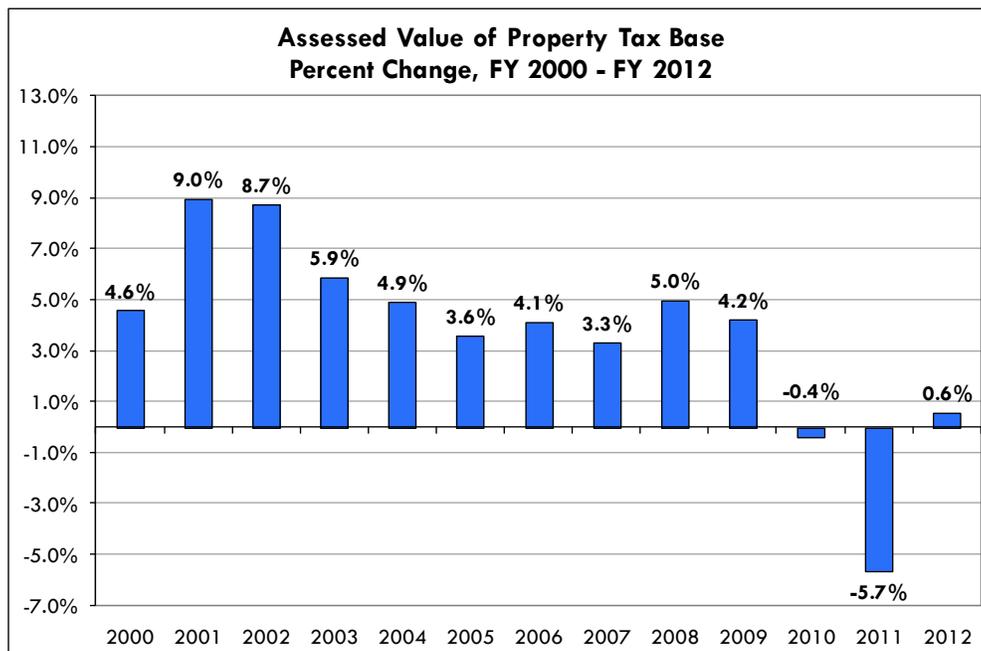
Manager's Message

Property Taxes - \$74.0 Million, 37.1% of General Fund Revenues

The largest single revenue source for the General Fund is the Property Tax. In FY 2012, this revenue represents 37.1% of General Fund revenues, identical to the FY 2011 Budget. The total assessed value of taxable property in the City is \$17.2B. The General Fund's portion of the total property tax rate is 43.93 cents per \$100 of assessed value. After the growth that occurs in the TIRZs, this results in revenues of \$73,986,590. The City also remains committed to minimizing the impact of debt on the operating budget. As the chart below demonstrates, the debt service tax rate decreases by almost 2/3 of a cent, indicative of the City's commitment to managing its Capital Improvement Program.

	FY 2011	FY 2012	Increase (Decrease)
General Fund Tax Rate	43.30	43.93	0.63
Debt Service Tax Rate	21.50	20.87	(0.63)
Total Property Tax Rate	64.80	64.80	0.00

The July Net Taxable Value has seen the first increase in 3 years, at .6%.

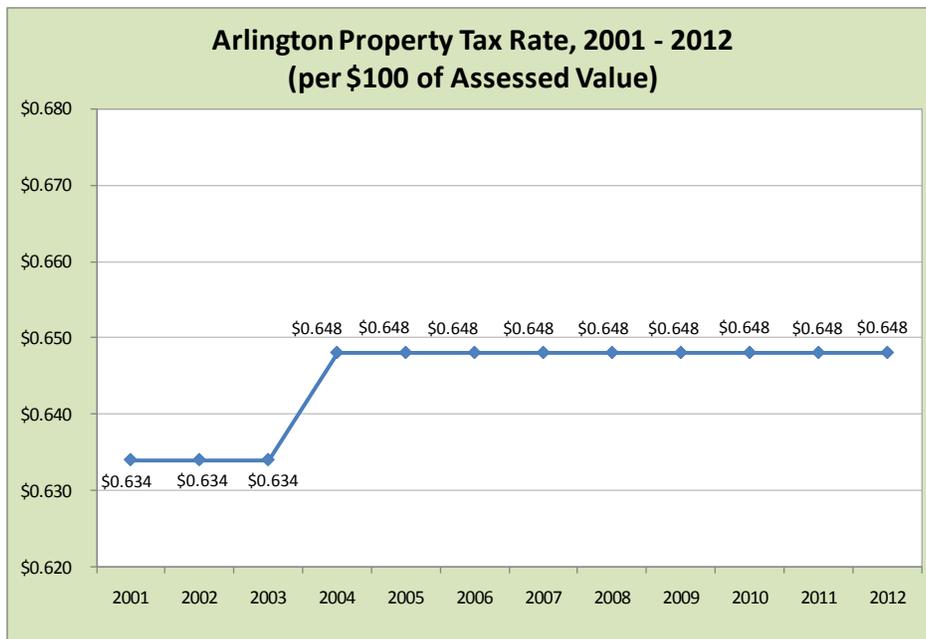


Manager's Message

This increase, while somewhat small, is nonetheless a positive development. However, the news is not all positive. The new construction number listed below is the smallest since 1992. Also, approximately 61% of the increase is due to mineral lease properties, which have a volatile value of limited lifespan. The existing properties that form the vast majority of City value continue to decrease.

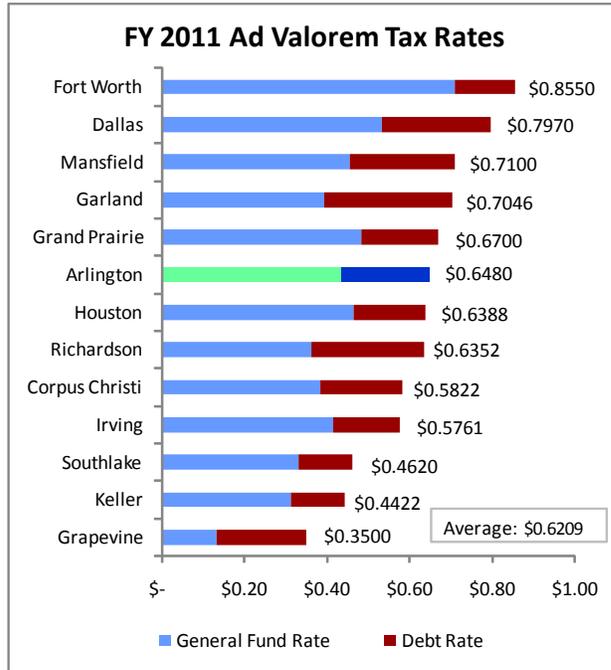
Certified Roll, July 2010	\$ 17,106,393,548
Add: New construction	115,051,108
Add: New mineral lease properties	255,940,480
Decrease in existing properties	(252,561,067)
Decrease, arbitration/incomplete values	<u>(19,112,061)</u>
Certified Roll, July 2011	\$ 17,205,712,008

The City has remained committed to finding alternative methods for raising revenues other than increasing the tax rate. The City has not increased the tax rate since FY 2004. In fact, for FY 2012, because of the decrease in existing values, the proposed rate of \$0.6480 per \$100 valuation is lower than the effective tax rate of \$0.6504, meaning the average homesteaded property owner will pay \$3.40 less in property taxes than in the previous year.

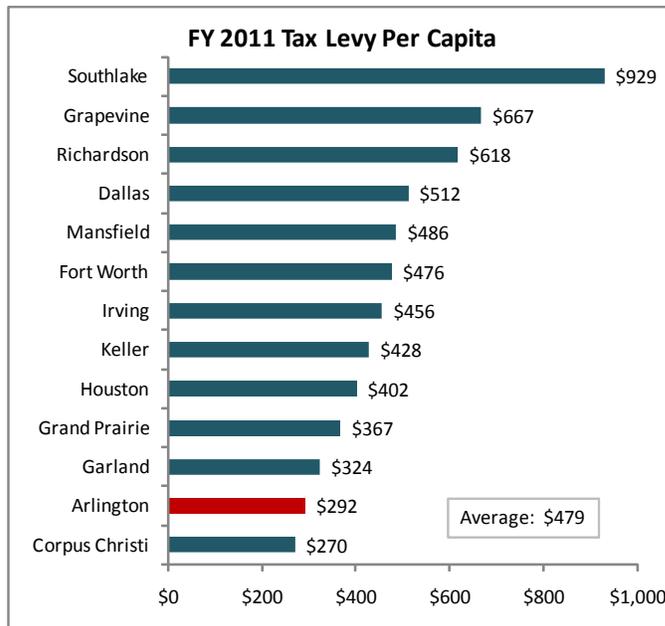


Manager's Message

In FY 2011, the City's tax rate was slightly above the average for the cities that Arlington compares with in Texas.

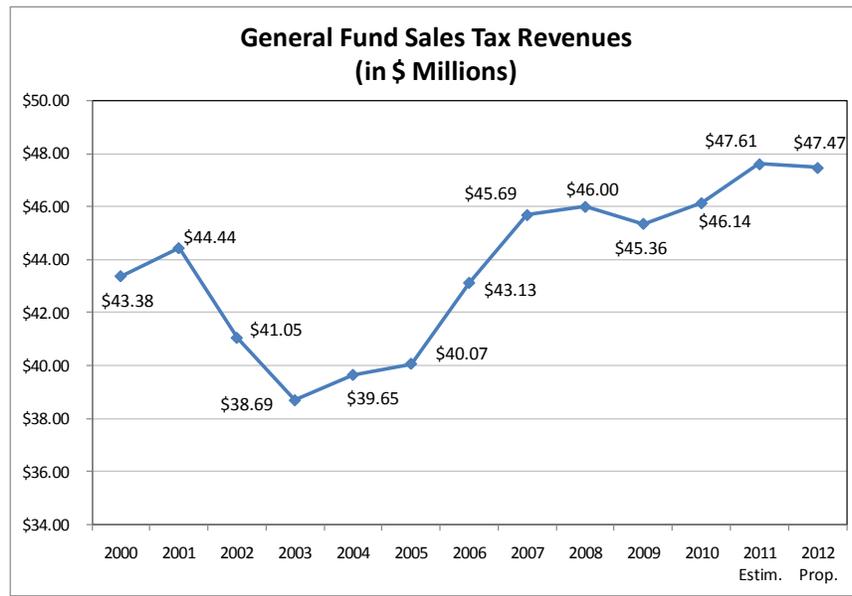


However, because of lower local property values and various property tax exemptions, Arlington collects less per capita than the average of these cities.



Sales Taxes - \$47.5 Million, 23.8% of General Fund Revenues

The City's portion of the total 8.0-cent sales tax rate is 1.75 cents. Six and one-quarter cents is retained by the state, the General Fund receives 1 cent, one-half cent provides funding to repay a portion of the debt on the Cowboys Stadium, and one-quarter cent provides funding for street maintenance. General Fund sales tax revenue for FY 2012 is projected at \$47,468,720. These taxes represent 23.8% of General Fund revenue in FY 2012, down slightly from 23.9% in the FY 2011 budget. The following chart illustrates sales tax revenue trends during the past decade.



Other Revenues – \$77.9 Million, 39.1% of General Fund Revenue

Franchise Fees are paid by utilities for the use of City streets, alleys and property in providing utility service to citizens. These revenues represent 17.7% of General Fund revenues in FY 2012, down from 17.8% in the FY 2011 budget. The electric utility pays the most in franchise fees, and is expected to pay \$12.2 million in FY 2012. Other Franchise Fees include telephone, cable television, garbage collection, water and gas utilities.

Service Charges are collected by the City for the use of facilities or services. These include pool and recreation center fees, various inspections and reviews conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered. In FY 2012, these revenues represent 6.0% of General Fund revenues, down from 6.9% in the FY 2011 budget. This decrease is mostly attributable to reimbursements that the City received from the Super Bowl Host Committee to cover costs associated with hosting Super Bowl XLV in February 2011.

Manager's Message

Fines and forfeitures are obtained primarily from fines assessed by the City's Municipal Court. In FY 2012, these revenues are budgeted to be approximately \$1.95 million higher than the FY 2011 budget, primarily due to higher collections at the Court.

Other revenue sources for the General Fund include interest, leases and rents, licenses and permits, and taxes on bingo, liquor, and criminal justice. In FY 2012, these revenues are budgeted to be \$694,680 higher than the FY 2011 budget, due primarily to a scheduled increase in the Ballpark land settlement amount and landfill lease.

The Future

Short Term

The City of Arlington considers its budget as a living plan. We understand that we need to be outlining strategies and assessing our situation at all times. Consequently, we are preparing and planning for issues and opportunities that will have a budgetary impact in FY 2013. After the first few months of the fiscal year, some service delivery issues will be better defined, and we will have an even more accurate revenue picture.

Long Term

The decisions made in this budget will have ramifications on the City's financial position for years to come. In the last few years, we have seen long-term forecasts that project significant deficits. By reducing or aligning expenditures to better fit revenue growth, and assuming slight economic growth, we expect smaller deficits. While the City may never see the dramatic growth of the 1990s, a return to slow and steady progress is expected.

The following forecast illustrates the City's financial position, assuming the continuation of existing services, competitive pay and benefits for our workforce, moderate growth in our primary revenue sources, and the opening of new facilities outlined in the capital improvement program.

	FY 2012 Adopted	2013 EST.	2014 EST.	2015 EST.	2016 EST.	2017 EST.
GENERAL FUND REVENUES	\$ 199,387,437	\$ 201,081,964	\$ 204,310,822	\$ 207,625,783	\$ 211,022,587	\$ 214,503,342
INTERFUND TRANSFERS:						
Water and Sewer Fund	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328
Conv. & Event Svcs. Fund	494,748	494,748	494,748	494,748	494,748	354,748
Stormwater Fund	337,557	337,557	337,557	337,557	337,557	337,557
Challenge Grants (one-time)	-	-	-	-	-	-
One-time funds	8,030,478	-	-	-	-	-
APFA Fund	(511,995)	(511,995)	(511,995)	(511,995)	(511,995)	(511,995)
Special Transportation Fund	(1,195,744)	(1,048,000)	(1,048,000)	(1,048,000)	(1,048,000)	(1,048,000)
To Parks Performance Fund	(2,065,685)	(2,065,685)	(2,065,685)	(2,065,685)	(2,065,685)	(2,065,685)
To Street Maintenance Fund	(2,240,721)	(2,177,676)	(2,177,676)	(2,177,676)	(2,177,676)	(2,177,676)
To Traffic	(4,845,875)	(4,751,308)	(4,751,308)	(4,751,308)	(4,751,308)	(4,751,308)
INTERFUND TRANSFERS	\$ 1,316,091	\$ (6,409,031)	\$ (6,409,031)	\$ (6,409,031)	\$ (6,409,031)	\$ (6,549,031)
TOTAL AVAILABLE FUNDS	\$ 200,703,528	\$ 194,672,933	\$ 197,901,791	\$ 201,216,752	\$ 204,613,556	\$ 207,954,311
GENERAL FUND EXPENDITURES	\$ 200,681,827	\$ 198,616,447	\$ 203,912,753	\$ 209,296,763	\$ 214,775,495	\$ 220,356,524
ENDING BALANCE (cumulative)	\$ 21,701	\$ (3,943,514)	\$ (6,010,962)	\$ (8,080,011)	\$ (10,161,939)	\$ (12,402,213)

Manager's Message

The forecast defines deficit challenges in each year ahead, and enables Council and staff to identify future challenges. It is an outlook that can be improved as we continue to focus on our priorities of improving our service delivery, building our economic base, and expanding our neighborhood and community partnerships.

Next Steps

The Council and the community will be spending the next two months discussing and deliberating on the budget. The calendar is as follows:

- ✓ August 9 - City Service Team FY 2012 Business Plan Presentation.
- ✓ August 16 - Council Work Session on the Budget
- ✓ August 16-30 - Town Hall Meetings on the Budget
- ✓ September 8 - Special Council Meeting to Adopt the Budget on First Reading and the Tax Rate
- ✓ September 13 - Council Meeting to adopt the Budget on Second Reading

Conclusion

As Council begins to deliberate on the FY 2012 budget, we want to thank all those that provide input and creative budget balancing solutions, many of which have been incorporated in this proposal. We will continue to work together to get through this difficult economic time and be better positioned for success when our eventual recovery occurs.

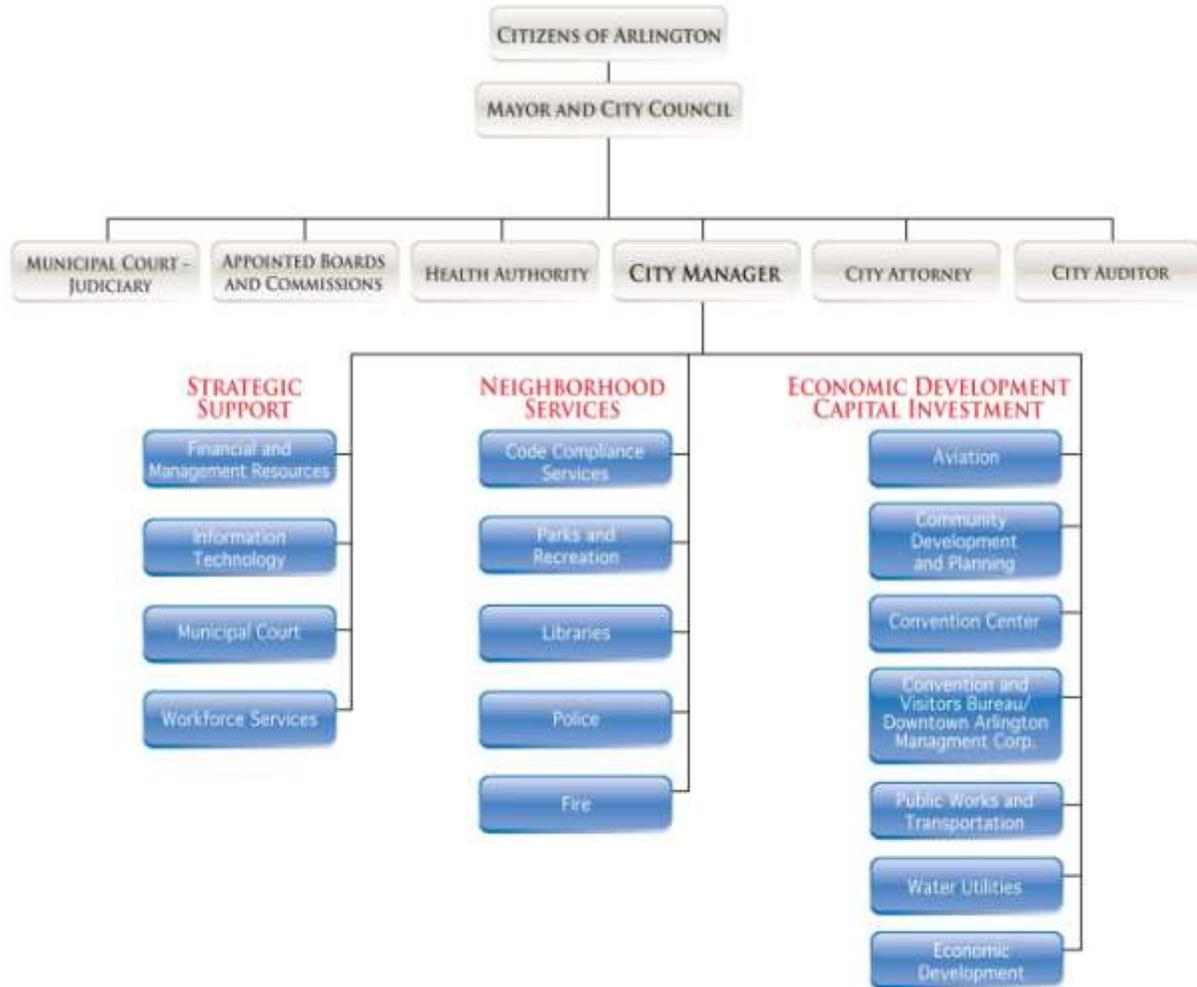


James N. Holgersson
City Manager

Manager's Message



Organization Charts



Rev. 4/10/11

Organization Chart



Arlington is Hopeful....and Realistic

'Hopeful Realism' is the theme used to develop the FY 2012 Budget and Business Plan. As we continue to face challenges from the current economic climate, we realize that we must embrace the change that is inherent in those challenges, stay hopeful about the future, and set realistic goals and expectations about service delivery.

Over the past year, a group of City of Arlington staff worked on the Transforming Tomorrow Team in various committees. Transforming Tomorrow Team is a City initiative with the charge to identify areas for potential improvements in processes or policies to increase effectiveness or efficiency. The committees of Transforming Tomorrow Team have produced results that include realignment of Community Services, an energy audit, and the upcoming outsourcing of the print shop due to a partnership with UTA. Some of these changes are reflected in the Business Plan matrices.

The City strives to be innovative and consistently works on creative ways to bring revenue in, create jobs, and maintain a high quality of life for the residents of Arlington. We are constantly creating new business relationships and working with our community and regional partners to deliver cost-effective services.

The holistic approach the City is taking by working with regional partners not only provides cost-effective services but also addresses some of the greatest issues of our community. These issues include fighting obesity through partnerships with nonprofit organizations such as the YMCA, addressing truancy and crime by working with school districts, Boys and Girls clubs and regional policing; and encouraging the development of an educated workforce by working with the University of Texas at Arlington.

The City performs an annual citizen satisfaction survey to determine which issues are important to residents. Results from the survey can be seen on the City's website. This survey assists the City in identifying areas that potentially need more attention and which areas are successful, while considering the best way to utilize limited resources.

The vision of the City of Arlington is to be a pre-eminent city that provides an exemplary environment in which to live, learn, work and play. We strive toward this goal by providing a diverse mix of employer options, quality restaurants and retail, recreational and leisure opportunities, dependable utilities, and sustainable infrastructure.

The city has over 10,000 employers providing jobs for over 140,000 people. Some of the top employers in Arlington are: Arlington ISD, University of Texas at Arlington, Cowboys Stadium, City of Arlington, and General Motors. We have many entertainment venues offered to residents ranging from world class concerts and events at the new Cowboys Stadium, recreation at Hurricane Harbor and Six Flags to complimentary concerts and

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activities at our Levitt Pavilion Center. The City offers many recreational opportunities and programs through our well-equipped recreation centers, top notch golf courses, national tennis facility, and River Legacy Parks. The city is home to many quality restaurants including Cacharel, Piccolo Mondo, OlenJack's and many others. We also have a large variety of shopping opportunities at The Highlands, the Parks Mall, and Lincoln Square, just to name a few. It is through the many events, restaurants and shopping areas available that create the sales tax which is utilized to provide some of our services and meet priorities.

The City is committed to providing the best quality of water and sewer service, efficient mobility, and safe streets – all enhancing the quality of life for our residents. We are also an environmentally aware city. The Parks and Recreation Department planted several thousand trees through the LEAF program since 2007. We work diligently to conserve natural resources, reduce emissions from fleet vehicles, and perform energy saving projects for facilities. The eight storey City Tower will receive energy improvements in FY 2012 through the replacement of single paned windows with insulated, low emission windows. It is anticipated that this improvement will yield a 15% energy savings and a 19% reduction in CO2 emissions

Preserving and enhancing Arlington's neighborhoods continues to be a focus for staff at the City. This priority encompasses many departments and requires a team approach to provide housing assistance, recreational programs and learning opportunities within communities. The Parks and Recreation Department are working to create the Keep Arlington Beautiful Friends Group, which will be a group of volunteers with the charge to seek grants, sponsorships, and provide community outreach.

Departments also develop partnerships and work with nonprofit organizations to provide assistance to neighborhoods and support youth, seniors and families. Specifically, the Grants Division in the Community Development and Planning Department will provide Community Development Block Grant funding from the US Department of Housing and Urban Development to local non-profit organizations in an effort to serve eligible Arlington youth. Services include mentoring, tutoring, scholarships with the Parks Department programs, and educational programming.

Considering the possibilities for new revenue, the Arlington Convention Center and the Office of Economic Development are working together to identify a potential business and convention class hotel. They will pursue a request for proposal for the property that is City-owned and adjacent to the Convention Center and Sheraton hotel.

The City's capital investment strategy focuses on ensuring that people and goods move efficiently through the city, identifying transportation solutions for problem traffic patterns and trends, enhancing the regional air quality, preserving and protecting the environment, maintaining public facilities and infrastructure, protecting the city from flooding and erosion, and implementing solutions to improve service delivery.

Service Delivery

The following information provides a brief narrative of each department by city service team and the primary functions of the departments.

Neighborhoods

The City of Arlington's Neighborhood City Service Team consists of the following departments: **Code Compliance Services, Fire, Library, Parks and Recreation, and Police.** The mission of the Neighborhood City Service Team is to strengthen neighborhoods by providing services which maintain public safety and health, enhance livability, protect property values, and encourage responsible neighbors. Each department in the Neighborhood City Service Team provides services and resources that enhance safety, expand opportunities for recreation and culture, assist neighborhoods, or bring order to the city.

Code Compliance Services consists of Animal Services and Code Compliance to ensure the health of communities through the control of animals and regulation of code issues. The department is active in providing programs relating to youth and seniors in our community. Code Compliance Services recently realigned from being the Community Services Department and will focus on providing community outreach on animal maintenance and control, as well as, the enforcement of code issues for greater safety in neighborhoods.



The **Fire Department** consists of Fire Operations, Fire Prevention, Medical Services, Training, Resources Management, Emergency Management, Dispatch, Special Events, and Business Services. The Fire Department actively works with citizens to raise fire prevention awareness and train in CPR.

The **Library Department** has divisions in Branch Services, Central Library Services, Bibliographic Services, and Electronic Services and is the literacy champion for the city. Arlington has a network of seven library facilities strategically located throughout the city while also offering virtual access through the web. Residents have the option of choosing from a large collection of books (including the latest best sellers), a variety of music, TV shows and movies, and audio books. The Library also provides many programs that range across every demographic in the city.



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The **Parks and Recreation Department** consists of several divisions, including Parks Operations and Planning, Community Programs, Enterprise Programs and Business Services. The mission of the Arlington Parks and Recreation Department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership. With over 100 parks, recreation facilities, open spaces, natural trails, and playgrounds, there are many opportunities for open play and exercise. The Parks and Recreation Department offers many programs ranging from aquatics to athletics that offer healthy alternatives for every age group. The Parks and Recreation Department is the recipient of many awards, some of which are: Best Website Award from TRAPS, 2010, Region II, Innovative Programming for the 2010 NBA Trees in 100 Days from the DFW Directors Association, Urban and Community Forest Program Accreditation from the Society of Municipal Arborists, Bronze Leaf – Municipal Project of the Year – North Central Texas Urban Forestry, Elzie Odom Recreation Center Manager received the Annual Red Cross Life Saving Award, and the UTSA Organization of the Year in 2009.

The **Police Department** consists of Patrol, Investigations, Community Affairs, Jail Operations, Operations Support, Business Services, and Personnel. Arlington has 635 sworn officers budgeted providing a ratio of police officers to Arlington residents of 1.69 per 1000 population. The Arlington Police Department is proactive in addressing gang-related issues and truancy in the city. In fiscal year 2010, they implemented truancy reduction plans by partnering with Arlington Independent School District. The program is currently active in five schools and home visits were made to 65 truant students and their parents through the second quarter. This program is intended to increase school attendance while reducing drop out rates, criminal behavior, and gang activity. The Arlington Police Department is the recipient of



several awards: The Arlington Police Department Crime Prevention Unit led Arlington to achieve its highest National Night Out Award, ranking 7th in the nation for cities over 300,000 population, for excellence and high participation levels, Applications Developer Matthew Loughran was honored with a 2011 Best In Texas Award from the Center for Digital Government for his Off-Duty Scheduling System Application, used for complex scheduling tasks during major events at the Stadium or Ballpark, Officer Tyler Ferrell was awarded the Certificate of Merit from the International Association of Auto Theft Investigators for his work in the highly successful COBRA Task Force bait car program, Deputy Chief Laretta Hill was chosen as the 2010 Heritage Award Winner for Criminal Justice by the Arlington Branch NAACP, Deputy Chief Laretta Hill was the recipient of the *2011 Outstanding African-American Alumni Award* by the University of Texas at Arlington African-American Alumni Chapter, Officer Jillian M. Smith was awarded the Medal of Valor (posthumously) from the Texas Commission on Law Enforcement Standards and Education (TCLEOSE), Officer Jillian M. Smith was awarded the Medal of Valor (posthumously) from the International Association of Women Police (IAWP).

Economic Development and Capital Investment

The City of Arlington's Economic Development and Capital Investment City Service Team consists of the following departments: **Aviation, Community Development and Planning, Convention Center, Economic Development, Public Works and Transportation, and Water Utilities**. The mission of the Economic Development and Capital Investment City Service Team is to strengthen Arlington's competitive future by creating a community environment and customer service spirit that attracts new residents, consumer spending, quality investment, and job creation led by the private sector and to ensure that all development and construction activities for capital programs in the city meet the current and future needs of the community.

The **Aviation Department** consists of Airport Operations, Grants Management, and Business Development and operates the Arlington Municipal Airport, which is a full-service general aviation airport owned and operated by the City of Arlington. There are approximately 300 aircraft based at the facility, which has 96 t-hangars, a 10,000 sq. ft. maintenance hangar, and 140 tie down spaces. The facility serves as a reliever airport and provides aviation accommodations for many patrons during events such as concerts and football games. The City completed construction for a new airport terminal building in FY 2011. This project replaced and expanded the existing building to include office lease space. The Aviation Department received the 2011 Reliever Airport of the Year Award from the TxDOT Aviation Division.

The **Community Development and Planning Department** consists of Comprehensive Planning, Neighborhood Planning, Transportation Planning, Development Services, Grants



Management, Housing, and the Urban Design Center. The department has a One Start Center that reviews applications for platting, zoning, gas well drilling, landscaping, signs, and building plans, provides building inspections, streetscape inspections and addressing services, and reviews applications for certificates of occupancy. The Strategic Planning Division prepares comprehensive and special plans, design standards, and targeted

studies to guide sustainable growth in the city as well as neighborhood planning initiatives within the community. The Grants Management group administers federal grants that benefit low and moderate income citizens in Arlington, support shelter and services for homeless adults and children, and support affordable housing programs. This Department strives to enhance Arlington's quality of life by guiding the development activities of the city to ensure appropriate provision of infrastructure, proper governance of land uses, and the sound construction of buildings and other structures. In Fiscal Year 2011, the Department received several awards: the Urban Design Center received Outstanding Achievement in Innovation from the Alliance for Innovation, the Department received Winner of the 2010

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Planning Advocate Award from the Midwest Texas Section of the Texas American Planning Association, the Arlington Strong Neighborhoods Initiative newsletter received a “Gold” Award from Neighborhoods, USA, and the City of Arlington Community Development and Planning Assistant Director/Development Services, Roger Venables received Professional Manager of the Year by the American Public Works Association (APWA).

The **Arlington Convention Center** has divisions consisting of Event Services and Facility Operations, and a contract with the Convention and Visitors Bureau. The Center offers 50,000 square feet of exhibit space, a 30,000 square foot Grand Hall for banquets, and 8,500 square feet of meeting space. There is food and beverage service available to accommodate small and large numbers of people for conferences, exhibits, trade shows, and meetings. Located in the Entertainment District close to the Rangers Ballpark, Six Flags and Hurricane Harbor, the Center is easily accessible from I-30. In fiscal year 2010, the Convention Center focused on a sports initiative to grow Arlington’s sports market.

The **Office of Economic Development** has divisions consisting of Business Development and Business Recruitment and Retention, and contracts with Downtown Arlington Management and various Minority Chambers. Incentives available consist of tax abatements, chapter 380 agreements, Freeport Exemptions, Enterprise Zones, I-20 Corridor, Tax Increment Financing Districts, and the Downtown Business Zoning District. The Economic Development team strives to grow and diversify the economy through business attraction and retention, creating a vibrant downtown through partnerships and legacy building, and expanding the commercial tax base through improved property values.



The **Public Works and Transportation Department** has the following divisions: Traffic Engineering, Public Works Field Operations (Traffic, Street Lights, Street Maintenance), Engineering Operations, Infrastructure Inspection, Survey, Construction Management, Facility Services, Fleet Administration, Real Estate Services, Operations Support, Information Services, Business Services, Solid Waste Management and Recycling Programs, Storm Water Management and Storm Water Pollution Prevention. These divisions function together to design and maintain needed street and drainage infrastructure and public buildings, overseeing their construction and enforcing environmental protection throughout Arlington. The Department is responsible mobility optimization through traffic engineering, technological innovation, and provision of signals, street lights, and regulatory signs and markings. Public Works and Transportation staff also handles real estate transactions and fleet management for the City enterprise. The asset and work order management systems, and warehousing operation, are operated on the cutting edge of technology. The Public Works and Transportation Department is the recipient of several awards: Tim Page, Heavy Equipment Operator - 2011 Equipment Operator of the Year - Texas Chapter of the

American Public Works Association (TPWA), Keith Melton, Assistant Director - 2011 Top Public Works Leader of the Year - Texas Chapter of the American Public Works Association (TPWA), Construction Management Team, for 801 W. Main Renovations – 2011 In-House Project of the Year - Texas Chapter of the American Public Works Association (TPWA), Construction Management Team, for Arlington Municipal Airport Terminal - 2011 Distinguished Building Award - Texo Construction Association of North and East Texas, Brigitte Gibson, Environmental Education Specialist, for The Citizen's Guide To Stormwater Pollution Prevention – 2011 Celebrating Leadership in Development Excellence (CLIDE) Award – North Central Texas Council of Governments, 801 W. Main Renovation Project - Energy Star Certified as a Higher Performance Facility – EPA.

The **Water Utilities Department** consists of Administration, Information Services, Customer Services, Meter Maintenance and Reading, Engineering, South Field Operations, North Field



Operations, Inflow/Infiltration, Field Operations, Operations Support, Water Treatment, Laboratory, Water Resource Services, Financial Services, and Conservation. The Water Utilities Department takes an active role in ensuring safe, quality drinking water throughout the city, elevated storage tank management and maintenance, solid waste management, water and sewer line maintenance, and water conservation initiatives. Over the past few years the Water Utilities Department increased conservation effectiveness and awareness through education, low-use fixture exchanges and irrigation audits. The Water Utilities Department is the recipient of many awards. Some of these

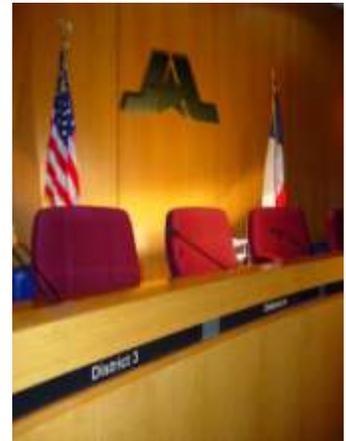
include: FY2009 Accomplishments – Regional Agreement for Reuse of Water from COA, FY2009 Accomplishments - Opening of Cowboys Stadium from COA, Recognized as Superior system from TCEQ, the Water Utilities Director was presented with the 2010 TPWA Public Works Top Public Works Leaders of the Year, and the Outstanding Achievement Large City, 2010 City Livability Award from Conference of Mayors, the Water Utilities Director received Manager of the Year awarded by the City Manager, Thank You for the Successes for FY10 from the City of Arlington for Center Street Station, the Customer Service Academy, Tierra Verde Elevated Tank, and Lake Arlington Master Plan, the Watermark award from AWWA Texas Section and Water Environment Association of Texas, the Sidney L. Allison Award from Water Environment Association of Texas, Best Tasting Water in Texas Award from AWWA Texas Section and Water Environment Association of Texas, R.B. Batchelor Safety Award from TWUA, Best Tasting Surface Water from TWUA – North Central Texas Region, and the Water Utilities Director received the APWA Top Ten Public Works Leaders from APWA.

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Strategic Support

The City of Arlington's Strategic Support City Service Team consists of **Financial and Management Resources, Information Technology, Municipal Court, and Workforce Services**. The mission of the Strategic Support Team is to embrace the City's vision of being a pre-eminent city by dedicating resources to partner with customer departments.

The **Financial and Management Resources Department** has divisions in Accounting, Payroll, Accounts Payable, Treasury and Debt, Purchasing, Executive Support, City Secretary's Office, Office of Management and Budget, Office of Communications, Action Center, and Knowledge Services. Due to the varying types of work, this Department touches everyone in the City through communication efforts, payroll management, purchasing agreements, open records requests, customer service, records management, and implementing projects through continuous interaction with the City Manager's Office and the Office of Mayor and Council. One of the top tasks of this department is to provide fiscal stewardship. The Financial and Management Resources Department has received awards in several divisions. The Office of Management and Budget has received the Distinguished Budget Presentation Award for the past 26 years. In Fiscal Year 2011, the Organizational Analysis Division of the Office of Management and Budget received the Certificate of Excellence award from the International City/County Management Association Center for Performance Management for the City's performance management efforts. The Office of Communications received the TAMI First Place Award for a special print publication that chronicles the progress of the Cowboys Stadium Development Project and a Second Place TAMI Award for two web pages designed to communicate information surrounding the World Series and Super Bowl. The Accounting Division received the Certificate of Achievement for Excellence in Financial Reporting (CAFR), the Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR), 2011 Gold Leadership Circle Award (Transparency) and the Purchasing Division received the Achievement for Excellence in Procurement Award.



The **Information Technology Department** consists of Business Support, Geoprocessing, Information Services, Information Security, Communication Services, Network Services, and Customer Support. The Department is a vital partner with all City departments to provide quality services through the innovative use of technology. They provide network infrastructure stability, assistance with technology requests, manage technology security, and customer service for many varied software and hardware issues. The Information Technology Department strives to provide quality customer service and annual satisfaction surveys among users indicate a steady increase in overall satisfaction.



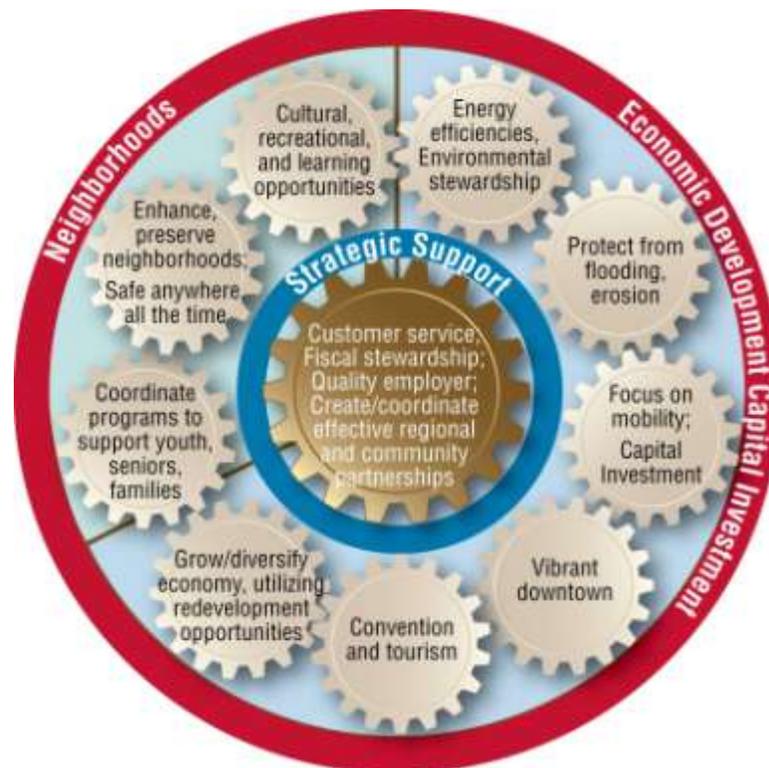
The **Municipal Court** handles payment for citations, court appearances for teens and adults, jury service requirements, and management of revenues from fines. An important duty of the Court is to maintain safety for all court visitors during proceedings. Additional video surveillance cameras will be installed in the Court later this year to improve courtroom security and provide fiscal accountability.

The **Workforce Services Department** consists of Employee Operations, Employee Services, Organizational Development, and Risk Administration. This Department is charged with attracting, developing, engaging and retaining a talented and diverse workforce, providing various training opportunities for employees, managing the City's volunteer program, , managing employee benefit and compensation programs and assisting individuals and departments with operational and performance issues, addressing employee relations issues. The Workforce Services Department understands the importance of documenting key business processes to ensure the sustainability of human resource functions for years to come. Recently, the Department started a project to identify and document key work processes in each functional area to ensure business continuity and knowledge transfer. The Workforce Services Department receives awards on a consistent basis. Some of their accomplishments include: 2008 United Healthcare "Well Deserved Wellness" Award, 2009 United Healthcare "Well Deserved Golden Apple" Award Signifying a Lasting Commitment to Health and Wellness, 2010 Apex Award – Hub Magazine Recognizes City of Arlington for advancing healthcare innovation, the Employee Services Manager received the Chet Miller Leadership Award presented by Disability Management Employer Coalition (DMEC) for her role as Chair of the DMEC Programming Committee. In 2011, the Department received the Champions in Health Award for the Wellness Program and the Workforce Solutions Award for the Summer Youth Employment Program.

Priority Setting Process

The purpose of the Budget and Business Plan is to outline how we are going to use City resources to accomplish the priorities identified by the community, communicate upcoming projects to accomplish the priorities, and report our performance throughout the year.

The City Council met in March, 2011 to discuss community priorities and further define areas of necessary attention. These areas are represented by City Service Teams (Neighborhoods, Economic Development and Capital Investment, and Strategic Support) in the following graphic:



As evident from the information in the graphic, priorities are largely focused around:

- Safe and Attractive Neighborhoods
- Neighborhood and Environmental Quality
- Economic Growth and Diversity
- Diversified Programs for Residents
- Greater Mobility
- Customer Service

Once priorities are set, departments build their projects and budgets around these priorities and submit their budgets for consideration.

Business Plan Projects

The following pages reflect the FY 2012 Business Plan projects, which are organized by Council Priority and aligned with specific goals and objectives. They are not comprehensive in nature but reflect some of the major projects departments are working on. They represent budget dollars in action and provide a glimpse into the programs and services provided to our residents and businesses in Arlington.

The projects also have performance measures and project schedules or graphs that display project progress. The schedules and graphs are updated quarterly with specific data to inform City Council and the public of the status and performance. Additionally, projects are reviewed and discussed by the City Management Office and department staff at the quarterly meetings.

There are Key Performance Indicators (KPI) at the end of each Council Priority. They represent key measures of activities that departments perform on a regular basis that reflect the core work of their business. As we continue to refine the Business Plan, a scorecard will be provided in place of the KPIs.

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FY 2012 Business Plan Project List

Enhance and Preserve Neighborhoods		
Goal 1: Improve quality of life through leveraging partnerships and encouraging neighborhood and community investment		
Objective 1: <i>Increase advocacy and resources for parks and recreation</i>		
Project Number	Project Name	Department(s)
1.1.1	Keep Arlington Beautiful Friends Group	Parks
Objective 2: <i>Improve quality of life (reduce crime, increase community involvement) in the Weed & Seed target area</i>		
1.2.1	Project REACH	Police
Objective 3: <i>Promote neighborhood planning programs</i>		
1.3.1	Develop and Implement Neighborhood Action Plans	CDP
Objective 4: <i>Increase homeownership opportunities</i>		
1.4.1	Mortgage Credit Certificate Program	CDP
1.4.2	Neighborhood Stabilization Program	CDP
1.4.3	Arlington Homebuyer Assistance Program (HOME)	CDP
Objective 5: <i>Expand Arlington Funding Information Center programming to reach additional small business owners, potential business owners or nonprofits with resources that expand the capacity of the organizations</i>		
1.5.1	Arlington Funding Information Center Programming Expansion	Library
Goal 2: Foster healthy and attractive neighborhoods		
Objective 1: <i>Foster healthy and attractive neighborhoods through the enforcement of property maintenance, health, and animal codes</i>		
2.1.1	Multifamily Inspections Pilot Program	Code Compliance
Objective 2: <i>Encourage private investment to improve residential properties and neighborhoods</i>		
2.2.1	Arlington Home Improvement Incentive Program (AHIIP)	C DP
Objective 3: <i>Improve existing residential neighborhoods</i>		
2.3.1	Housing Rehabilitation Program	CDP
2.3.2	CDHO Acquisition Rehab Resale	CDP
2.3.3	Weatherization Assistance Program	CDP
2.3.4	Neighborhood Stabilization Program-New, Sustainable, Affordable Housing	CDP

FY 2012 Business Plan Project List

<u>Project Number</u>	<u>Project Name</u>	<u>Department(s)</u>
Goal 3:	Connect neighborhoods to each other and City services	
Objective 1:	<i>Educate the pet-owning public about common canine and feline diseases</i>	
3.1.1	Public Animal Education Program	Code Compliance
Objective 2:	<i>Increase access to library resources to homebound citizens through a partnership with the Meals on Wheels program</i>	
3.2.1	Home Delivery of Books to Meals on Wheels Clients	Library
Objective 3:	<i>Increase access to library services to residents without convenient access to a library facility</i>	
3.3.1	New Rolling Meadows LibraryLiNK Site	Library
Goal 4:	Plan, manage, and maintain public infrastructure	
Objective 1:	<i>Rebuild residential streets to provide safe roadways for personal vehicles</i>	
4.1.1	Residential Street Rebuilds (currently funded)	PWT
Objective 2:	<i>Maintain City streets to provide safe traveling surfaces for commercial and personal vehicles</i>	
4.2.1	Major Street Maintenance Projects (funded by sales tax for FY12)	PW
Key Performance Indicators		

Business Plan

FY 2012 Business Plan Project List

Cultural, Recreational, Learning Opportunities		
Goal 1: Provide quality facilities and open spaces		
Objective 1: <i>Enhance parks and recreational opportunities to better serve our residents</i>		
Project Number	Project Name	Department(s)
1.1.1	Skateboard Design and Construction	Parks
1.1.2	Crystal Canyon Natural Area Construction	Parks
1.1.3	Southwest Nature Preserve Construction	Parks
1.1.4	Valley View Park Construction	Parks
1.1.5	River Legacy Parks Playground Design and Construction	Parks
1.1.6	Richard Simpson Park and Lake Room Site Design	Parks
1.1.7	Vandergriff Park Design	Parks
1.1.8	B.C. Barnes Park Construction	Parks
1.1.9	Burl Wilkes Park Renovations	Parks
Goal 2: Provide quality recreational experiences and learning opportunities to respond to diverse needs of citizens		
Objective 1: <i>Improve the awareness of aviation careers among elementary and middle-school students</i>		
2.1.1	Community Education	Aviation
Objective 2: <i>Improve browsability of the collection and increase circulation of popular materials for children and adults, as well as resources for seniors</i>		
2.2.1	Woodland West Branch New Popular Materials Library Model	Library
Objective 3: <i>Facilitate the timely repair of the Southwest Branch Library while continuing to ensure convenient library services to citizens of southeast Arlington</i>		
2.3.1	Southeast Branch Library Structural Issues	Library
Objective 4: <i>Increase the number of Arlington citizens utilizing library resources</i>		
2.4.1	Adult Library Card Campaign	Library
Objective 5: <i>Increase the amount of time parents spend reading to young children</i>		
2.5.1	Early Literacy Program Expansion	Library
Objective 6: <i>Increase access to literacy programs and resources</i>		
2.6.1	New Arlington Reads Programming Location	Library
Key Performance Indicators		

FY 2012 Business Plan Project List

Safe Anywhere, All the Time		
Goal 1: Utilize targeted initiatives to reduce crime, encourage law abiding behavior and support community engagement		
Objective 1: <i>Create particular intel-sharing platform to reduce crime</i>		
Project Number	Project Name	Department(s)
1.1.1	Tactical Intelligence	Police
1.1.2	Gang Outreach	Police
Objective 2: <i>Increase education and enforcement activity in neighborhood where statistical data represents recurring animal non-compliance activities</i>		
1.2.1	Targeted Animal Code Compliance Initiative	Code Compliance
Goal 2: Plan, manage, and maintain public infrastructure		
Objective 1: <i>Keep street lights as close to 100% functional as possible at all times</i>		
2.1.1	Street Light Maintenance	PWT
Objective 2: <i>Establish a 10 year rolling replacement plan by the year 2021, replacing 4,500 signs annually</i>		
2.2.1	Sign Replacement to Meet Retro-Reflectivity Standards	PWT
Objective 3: <i>Coordinate the selection of a public safety CAD system</i>		
2.3.1	CAD System	Fire
Goal 3: Use industry best practices and policies to foster a safe environment		
Objective 1: <i>Provide appropriate timely public safety services</i>		
3.1.1	Squad (Light Emergency Response Vehicle) Program	Fire
Objective 2: <i>Safe resolution to high-risk incidents</i>		
3.2.1	small Unmanned Aircraft System (sUAS)	Police
Objective 3: <i>Incorporate current best practices for training new officers</i>		
3.3.1	PTO Program	Police
Objective 4: <i>Improved quality of life in City</i>		
3.4.1	Crime Reduction	Police
Objective 5: <i>Enhance existing building codes to support more efficient facilities</i>		
3.5.1	2009 Building Codes Adoption	CDP
Key Performance Indicators		

Business Plan

FY 2012 Business Plan Project List

Coordinate Programs to Support Youth, Seniors, and Families		
Goal 1: Develop and expand partnerships in support of targeted initiatives		
Objective 1: <i>Provide young people with alternatives to gang affiliation</i>		
Project Number	Project Name	Department(s)
1.1.1	Our Community, Our Kids	Parks
Objective 2: <i>Mentor youth through police youth partnership activities</i>		
1.2.1	Public Safety Athletic League (PAL) Program	Police
Objective 3: <i>Reduce absences and tardiness at target schools through mediation</i>		
1.3.1	Truancy Reduction Program	Police
Objective 4: <i>Participate in United Way Arlington (UWA) Roundtable Discussions</i>		
1.4.1	UWA Senior Isolation Study	CDP
Goal 2: Provide community activities, educational opportunities, and services that are easy to access		
Objective 1: <i>Increase tons of household hazardous waste collected through this program</i>		
2.1.1	Household Hazardous Waste Program	PWT
Objective 2: <i>Address needs of seniors</i>		
2.2.1	Meals on Wheels, Inc. of Tarrant County Grant Funding	CDP
Objective 3: <i>Address needs of youth</i>		
2.3.1	Local Nonprofit Grant Funding for Youth Services	CDP
Objective 4: <i>Increase public access to technology and library resources</i>		
2.4.1	Mobile Computer Lab Procurement and Implementation	Library
Objective 5: <i>Increase the number of teens who access services offered by the Library's Youth Technology Center in order to build academic success and job skills</i>		
2.5.1	Youth Technology Center Program Development	Library
Objective 6: <i>Increase access to library resources and service for the Arlington home school community</i>		
2.6.1	Home School Program Development and Marketing	Library
Objective 7: <i>Develop a core group of senior library advocates who will advise library staff on the development of services for seniors, as well as performing service projects that benefit the library</i>		
2.7.1	Senior Library Corps	Library
Key Performance Indicators		

FY 2012 Business Plan Project List

Capital Investment		
Goal 1:	Develop and execute projects in accordance with master plans, bond programs, and capital budgets	
Objective 1:	<i>Provide infrastructure and equipment improvements that will sustain the Airport's mission as the corporate airport of choice in the Metroplex</i>	
Project Number	Project Name	Department(s)
1.1.1	West Parallel Taxiway Design	Aviation
1.1.2	Terminal Building Finish-Out	Aviation
Objective 2:	<i>Rebuild channels to manage storm water runoff efficiently</i>	
1.2.1	Concrete Channel Rebuild Projects	PWT
Objective 3:	<i>Rebuild arterials to provide safe roadways at planned capacity</i>	
1.3.1	Arterial Rebuilds	PWT
1.3.2	Interior Improvements	PWT
Objective 4:	<i>Connect Center Street from just north of IH 20 to Bardin Road</i>	
1.4.1	South Center Street Bridge	PWT
Key Performance Indicators		
Focus on Mobility		
Goal 1:	Explore creative, alternative transportation opportunities	
Objective 1:	<i>Provide hike and bike trails for greater mobility</i>	
Project Number	Project Name	Department(s)
1.1.1	Bowman Branch Linear Park Trail Design and Construction	Parks
Goal 2:	Maintain and enhance the City's transportation network	
Objective 1:	<i>Provide infrastructure and equipment improvements that will sustain the Airport's mission as the corporate airport of choice in the Metroplex</i>	
2.1.1	Air-to-Air and Ground Radio Replacement	Aviation
Goal 3:	Optimize effectiveness and efficiency of existing transportation systems	
Objective 1:	<i>Adjust signal timing for changes in traffic patterns over time, to optimize travel times</i>	
3.1.1	Signal Timing	PWT
Objective 2:	<i>Construct new bond funded signals when warranted and budgeted</i>	
3.2.1	Signal Rebuilds and New Signal Construction	PWT
Objective 3:	<i>Implement the Comprehensive Plan</i>	
3.3.1	Hike and Bike Plan	CDP
Key Performance Indicators		

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FY 2012 Business Plan Project List

Protect from Flooding and Erosion		
Goal 1: Mitigate existing stormwater induced problems		
Objective 1: <i>Preserve and maintain floodplain in environmentally responsible manner</i>		
Project Number	Project Name	Department(s)
1.1.1	Rush Creek Mitigation Plan	Parks
Objective 2: <i>Construct new bond funded signals when warranted and budgeted</i>		
1.2.1	Johnson Creek Feasibility Study	Parks
Objective 3: <i>Construct Green Meadows drainage improvements as scheduled on the three year capital improvements program</i>		
1.3.1	Green Meadows Drainage Improvement Construction	PWT
Goal 2: Identify flood risk		
Objective 1: <i>Assess the conditions and needs of the watershed to develop a plan for preventative and remedial projects</i>		
2.1.1	Rush Creek Watershed Study (2 nd phase)	PWT
Objective 2: <i>Complete and adopt the Fish Creek/Cottonwood Creek Flood Protection Plans</i>		
2.2.1	Fish Creek/Cottonwood Creek Flood Protection Plans	PWT
Goal 3: Continue to establish a regulatory framework for storm water management		
Objective 1: <i>Create and adopt a Unified Storm Water ordinance</i>		
3.1.1	Unified Storm Water Ordinance	PWT
Key Performance Indicators		

FY 2012 Business Plan Project List

Energy Efficiencies and Environmental Stewardship		
Goal 1: Support and expand programs to reduce environmental impacts		
Objective 1: <i>Implement EECBG City Tower glass replacement project on schedule to provide greater efficiency</i>		
<u>Project Number</u>	<u>Project Name</u>	<u>Department(s)</u>
1.1.1	City Tower Energy Efficiency Improvements	PWT
Objective 2: <i>Develop and execute projects in accordance with master plans, bond programs and capital budgets</i>		
1.2.1	Implement Integrate Urban Water Management Plan (IUWM)	Water
1.2.2	Wastewater Collection Initiatives to Reduce or Prevent Outflows	Water
Objective3: <i>Mitigate operating costs and impact on environment through conservation and recycling efforts</i>		
1.3.1	Reclaimed Water Project	Water
1.3.2	Automated Metering Infrastructure (AMI)	Water
1.3.3	Promote Pollution/Litter and Contaminants Prevention Program	Water
1.3.4	Customer Service Campaign to Reduce Number of Paper Water Bills Mailed	Water
1.3.5	Regional Litter Control Marketing Campaign	Water
Goal 2: Engage and encourage the community to participate in the City's environmental stewardship initiatives		
Objective 1: <i>Engage the business community to commit to specific tasks that promote environmental sustainability</i>		
2.1.1	Commercial Sustainability Program (Green Team)	PWT
Key Performance Indicators		

Business Plan

FY 2012 Business Plan Project List

Grow and Diversify Economy Utilizing Redevelopment Efforts		
Goal 1:	Advance and diversify the economy by seeking out reinvestment and redevelopment opportunities that leverage partnerships and enhance neighborhoods	
Objective 1:	<i>Maintain Arlington's existing tax base</i>	
Project Number	Project Name	Department(s)
1.1.1	Business Retention	ED
Goal 2:	Target recruitment efforts to maximize financial benefits	
Objective 1:	<i>Focus on opportunities within the targeted industry cluster</i>	
2.1.1	Prominent I-30 Greenfied Property Development	ED
Goal 3:	Develop and execute projects in accordance with master plans and Council's directives	
Objective 1:	<i>Add capacity to road network according to the thoroughfare Development Plan</i>	
3.1.1	Arterial Projects That Add Capacity	PWT
Objective 2:	<i>Implement the Comprehensive Plan to assist with redevelopment efforts</i>	
3.2.1	Zoning Ordinance Update Adoption	CDP
3.2.2	New York Corridor Plan	CDP
Key Performance Indicators		
Convention and Tourism		
Goal 1:	Ensure that the experience of visitors, businesses and the community at events meets or exceeds expectations	
Objective 1:	<i>Coordinate quality, well-organized event experiences for clients</i>	
Project Number	Project Name	Department(s)
1.1.1	Facility Improvement	ACC
Goal 2:	Enhance economic impact through events, programs and services	
Objective 1:	<i>Improve hotel and convention produce in the Entertainment District</i>	
2.1.1	Business and Convention Class Hotel	ACC, ED
Objective 2:	<i>Drive economic impact through Convention Center events by maximizing facility use while managing costs</i>	
2.2.1	Revenue Generation	ACC
Key Performance Indicators		

FY 2012 Business Plan Project List

Vibrant Downtown		
Goal 1:	Promote and redevelop Downtown as a desirable commercial, residential and cultural destination	
Objective 1:	<i>Identify and facilitate the development of catalytic projects in Downtown</i>	
Project Number	Project Name	Department(s)
1.1.1	300 East Abram (Twisted Root and Bee's Enchilladeria)	ED
Objective 2:	<i>Continue to work with consultants and community partners to develop a plan for achieving the vision developed for library services offered in Downtown Arlington</i>	
1.2.1	Central Library Redevelopment Opportunities	Library, ED
Goal 2:	Cultivate alliances with partners to facilitate the development of Downtown Arlington	
Objective 1:	<i>Continue to build relationships with DAMC and its partners/members</i>	
2.1.1	Development Projects with DAMC	ED
Goal 3:	Identify and promote new residential and mixed-use products in Downtown	
Objective 1:	<i>Identify and promote diverse housing options</i>	
3.1.1	Public/Private Student Housing and Private Market-Rate Residential and Mixed-Use Developments	ED
Key Performance Indicators		
Create and Coordinate Effective Regional and Community Partnerships		
Goal 1:	Connect with partners to achieve shared interests	
Objective 1:	<i>Encourage citizen engagement</i>	
Project Number	Project Name	Department(s)
1.1.1	Expand and Strengthen Community Groups	Police
Objective 2:	<i>Forge alliances with partners to promote Arlington as a developing technology center</i>	
1.2.1	Regional International Trade Association	ED
Objective 3:	<i>Improve communication with adoption partners to increase number of animals rescued in the shelter</i>	
1.3.1	Communication Portal for Adoption Placement Partners	Code Compliance
Objective 4:	<i>Continued partnership between COA and UTA for the Arlington Urban Design Center</i>	
1.4.1	Neighborhood and Business Community Projects	CDP

Business Plan

FY 2012 Business Plan Project List

<u>Project Number</u>	<u>Project Name</u>	<u>Department(s)</u>
Goal 2:	Strengthen and leverage partnerships to increase local government service capacity	
Objective 1:	<i>Investigate potential school district partnerships that achieve greater cost efficiencies in resource development and collection management</i>	
2.1.1	Potential Library Service Partnerships with Local School Districts	Library
Objective 2:	<i>Investigate potential shared catalog and reciprocal borrowing arrangements with other area libraries</i>	
2.2.1	Shared Computer Services and Reciprocal Borrowing Initiatives	Library
Key Performance Indicators		

FY 2012 Business Plan Project List

Quality Employer		
Goal 1:	Develop leading practices in the recruitment, retention, and development of outstanding employees	
Objective 1:	<i>Institute standardized training program for Code Compliance Services to increase code compliance</i>	
<u>Project Number</u>	<u>Project Name</u>	<u>Department(s)</u>
1.1.1	New Code Compliance Officer Training Program	Code Compliance
Objective 2:	<i>Foster and maintain a work and learning environment that is inclusive, welcoming and supportive</i>	
1.2.1	New Employee Orientation (NEO) Template for PT/Seasonal Employees	WFS
1.2.2	Multiple-Day Training Learning Transfer	WFS
1.2.3	Employee Ambassador Committee	WFS
1.2.4	On-Boarding and Benefits Effectiveness Survey	WFS
Objective 3:	<i>Employees are aware of resources and training that address issues and allegations of discrimination and harassment and other related issues</i>	
1.3.1	Phase II Discipline Workshop	WFS
Goal 2:	Support and promote the health and well-being of the COA community so individuals and the organization thrive	
Objective 1:	<i>Increase participation in the City's Health and Wellness Program while emphasizing results</i>	
2.1.1	2012 Health and Wellness Program	WFS
Key Performance Indicators		

Business Plan

FY 2012 Business Plan Project List

Customer Service		
Goal 1: Ensure availability of information, programs and city services		
Objective 1: Increase awareness and growth of parks and recreation services		
Project Number	Project Name	Department(s)
1.1.1	Parks and Recreation Marketing Plan	Parks
Objective 2: Increase responsiveness		
1.2.1	Impact Fees from Mainframe to AMANDA	IT
Objective 3: Provide efficient resident access to city services		
1.3.1	Phone System Replacement	IT
Objective 4: Provide for the efficient access and appropriate management of the City's data		
1.4.1	Storage Area Network Replacement	IT
Objective 5: Ensure availability of information, programs and city services		
1.5.1	Volunteer Recruitment Expansion	IT
Goal 2: Provide professional, prompt response to requests		
Objective 1: Reduce turnaround time and complaints related to crash report availability		
2.1.1	Crash Report Process Improvement	Police
Objective 2: Increase responsiveness		
2.2.1	Instant Messaging	Police
Goal 3: Provide innovative opportunities to utilize technology resources		
Objective 1: Promote the use of virtual methods of providing information services, including chat services, email and texting, as well as the further development of self-service opportunities that promote efficient utilization of staff		
3.1.1	Customer Service Through Technological Innovation	Library
Objective 2: Promote the use of an on-line web payment system to provide round the clock convenience for citizens and to improve staff efficiency		
3.2.1	Online Transaction Opportunities	Court
Key Performance Indicators		

FY 2012 Business Plan Project List

Fiscal Stewardship			
Goal 1: Seek new or alternative funding sources			
<u>Project Number</u>	<u>Project Name</u>	<u>Page</u>	<u>Department(s)</u>
Objective 1: <i>Provide education programs led by City staff to enhance revenue and decrease costs related to training</i>			
1.1.1	Customer Service CEU Program	88	Code Compliance
Goal 2: Continue responsible fiduciary emphasis for the organization and council			
Objective 1: <i>Utilize TIRZ funding to facilitate desired projects</i>			
2.1.1	TIRZ Funded Projects	89	ED
Objective 2: <i>Monitor/ adjust investment strategies for various programs to increase ROI throughout the life of fund</i>			
2.2.1	Investment Planning and Trading	90	FMR
2.2.2	Arlington Tomorrow Foundation Portfolio Diversification	90	FMR
Objective 4: <i>Utilize outsourcing opportunities when the result produces effective and efficient use of funds</i>			
2.4.1	Knowledge Services Lines of Business	91	FMR
Key Performance Indicators		93	

Business Plan

Enhance and Preserve Neighborhoods

Partner with Arlington residents to provide quality infrastructure, leadership development, and housing services that create strong neighborhoods.

Goal 1: Improve quality of life through leveraging partnerships and encouraging neighborhood and community investment																		
Objective 1: Increase advocacy and resources for parks and recreation																		
Projects		Performance Measures	City Service Team (Department)															
1.1.1	Keep Arlington Beautiful Friends Group	Volunteer Hours	Neighborhoods (Parks)															
<u>Summary and Activity:</u>		<p>Volunteer Hours</p> <table border="1"> <caption>Volunteer Hours Data</caption> <thead> <tr> <th>Quarter</th> <th>Target (Hours)</th> <th>Actual (Hours)</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>5500</td> <td>-</td> </tr> <tr> <td>2nd Qtr</td> <td>8000</td> <td>-</td> </tr> <tr> <td>3rd Qtr</td> <td>5000</td> <td>-</td> </tr> <tr> <td>4th Qtr</td> <td>4500</td> <td>-</td> </tr> </tbody> </table>		Quarter	Target (Hours)	Actual (Hours)	1st Qtr	5500	-	2nd Qtr	8000	-	3rd Qtr	5000	-	4th Qtr	4500	-
Quarter	Target (Hours)			Actual (Hours)														
1st Qtr	5500	-																
2nd Qtr	8000	-																
3rd Qtr	5000	-																
4th Qtr	4500	-																
<p>Keep Arlington Beautiful (KAB) is a city-wide initiative to capture beautification and environmental programs throughout the community. The goal of KAB is to partner with city departments, local organizations and Arlington businesses to raise awareness of eco-opportunities through community outreach, input, volunteerism and partnerships.</p> <p>A goal within the fiscal year is to investigate and create a business plan for the development of a 501c3 designation to engage the public and assist in the acquisition of grants, donations and sponsorships.</p>																		

Enhance and Preserve Neighborhoods

Objective 2: Improve quality of life (reduce crime, increase community involvement) in the Weed & Seed target area

1.2.1	Project REACH	YTD 5% Reduction in Violent Crime and in Juvenile-related Crimes	Neighborhoods (Police)
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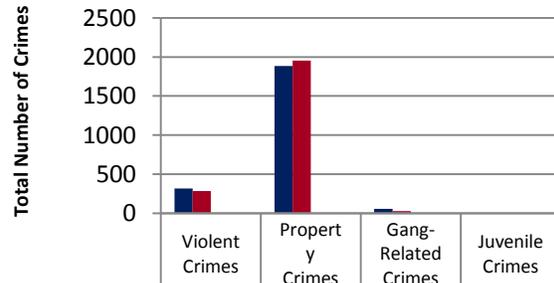
Summary and Activity:

Enhance existing partnerships with JPS and Tarrant County Health community education divisions to bring services to the neighborhood. Continue to work with AISD to establish a neighborhood based, collaborative drop out recovery center.

Expand of Citizen On Patrol service hours within Project REACH. Increase representation and enrollment in ACAPP program as well as HCPA.

Quarterly neighborhood clean-up events will be organized and will emphasize youth involvement and leadership. Seek additional funding to partner with Habitat for Humanity's rehabilitation program to restore homes in the neighborhood that do not meet code standards.

Project REACH: Crime Statistics



	Violent Crimes	Property Crimes	Gang-Related Crimes	Juvenile Crimes
■ 2008-09	319	1885	59	5
■ 2009-10	287	1954	29	2
■ 2010-11				
■ % Change FY 09 to FY 10	-10.03%	3.66%	-50.85%	-60.00%

Business Plan

Enhance and Preserve Neighborhoods

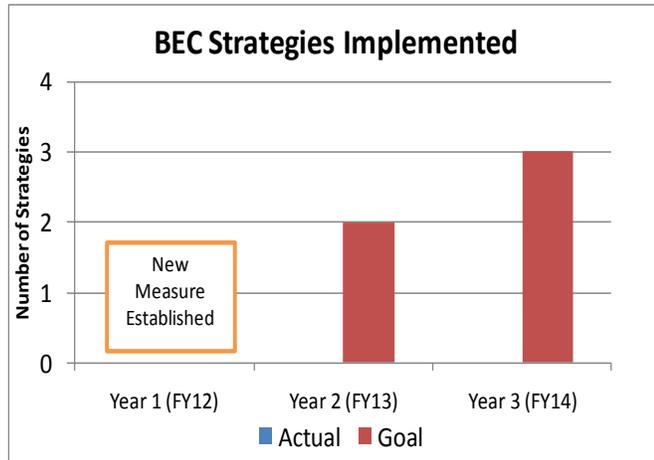
Objective 3: Promote neighborhood planning programs

Projects		Performance Measures	City Service Team (Department)
1.3.1	Neighborhood Action Plans	Number of Building Equitable Communities (BEC) strategies implemented % increase in neighborhood planning participants surveyed satisfied with neighborhoods after the planning process	Economic Development and Capital Investment (CDP)

Summary and Activity:

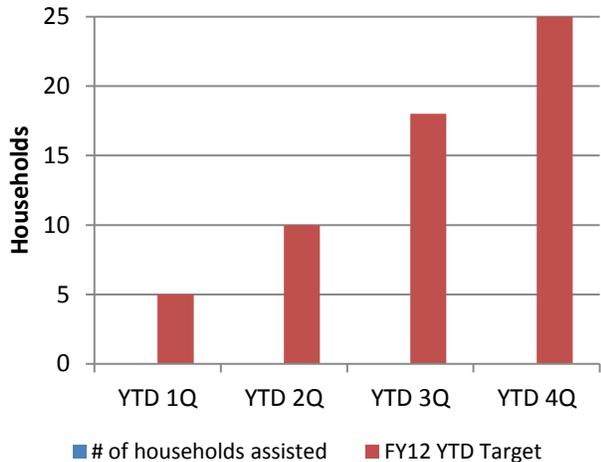
The purpose of Neighborhood Action Plans is to work with neighborhoods on identifying needs, creating strategies, helping develop community leaders, and providing assistance with resource identification, such as infrastructure, beautification, and grant opportunities. Recent projects completed include Fish Creek and the Town North neighborhood which also received a Project Planning Award from the American Planning Association. FY11 projects include: Heart of Arlington Neighborhood Association, Briarwood, and Lake Port Meadows neighborhoods.

In addition, the neighborhood initiative seeks to transition the Building Equitable Communities (BEC) effort from a focus on four neighborhoods to two, remaining committed to working to support neighborhoods city-wide but aligning resources and partnership efforts to continue to strengthen General Motors (GM) and identifying Rolling Meadows as a new area.



Enhance and Preserve Neighborhoods

Objective 4: Increase homeownership opportunities

1.4.1	Mortgage Credit Certificate Program	Assist 25 households with federal tax credit incentive to purchase a home	Economic Development and Capital Investment (CDP)															
<p><u>Summary and Activity:</u></p> <p>The Mortgage Credit Certificate Program is a federal income tax credit program administered through the Arlington Housing Finance Corporation. It provides eligible homebuyers with up to \$2,000 in the form of a tax credit for each year that they own their home and reside in it as their primary residence.</p>		<p style="text-align: center;">Mortgage Credit Certificate Program</p>  <table border="1" style="margin-left: auto; margin-right: auto;"> <caption>Mortgage Credit Certificate Program - Households Assisted</caption> <thead> <tr> <th>Quarter</th> <th># of households assisted</th> <th>FY12 YTD Target</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q</td> <td>5</td> <td>25</td> </tr> <tr> <td>YTD 2Q</td> <td>10</td> <td>25</td> </tr> <tr> <td>YTD 3Q</td> <td>18</td> <td>25</td> </tr> <tr> <td>YTD 4Q</td> <td>25</td> <td>25</td> </tr> </tbody> </table>		Quarter	# of households assisted	FY12 YTD Target	YTD 1Q	5	25	YTD 2Q	10	25	YTD 3Q	18	25	YTD 4Q	25	25
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Business Plan

Enhance and Preserve Neighborhoods

Projects		Performance Measures	City Service Team (Department)															
1.4.2	Neighborhood Stabilization Program	Sell 3 NSP properties to eligible homebuyers	Economic Development and Capital Investment (CDP)															
<p><u>Summary and Activity:</u></p> <p>The Arlington Housing Authority, as developer for the City of Arlington's Neighborhood Stabilization Program, implemented homebuyer activities utilizing Neighborhood Stabilization Program funding. Phase 1 and 2, homebuyer assistance, and acquisition/rehabilitation have a goal of assisting 33 homebuyers to acquire formerly vacant, foreclosed homes. In the prior fiscal year, 30 homebuyers were assisted. The AHA acquired eight homes which have been rehabilitated and five were sold in FY11 to eligible homebuyers. Remaining properties available are 418 Central Park Drive, units A, B and C.</p>		<p>Neighborhood Stabilization Program Home Sales</p> <table border="1"> <caption>Neighborhood Stabilization Program Home Sales Data</caption> <thead> <tr> <th>Quarter</th> <th># of properties sold</th> <th>FY12 YTD Target</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q</td> <td>1</td> <td>3</td> </tr> <tr> <td>YTD 2Q</td> <td>1</td> <td>3</td> </tr> <tr> <td>YTD 3Q</td> <td>2</td> <td>3</td> </tr> <tr> <td>YTD 4Q</td> <td>3</td> <td>3</td> </tr> </tbody> </table>		Quarter	# of properties sold	FY12 YTD Target	YTD 1Q	1	3	YTD 2Q	1	3	YTD 3Q	2	3	YTD 4Q	3	3
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YTD 1Q	1	3																
YTD 2Q	1	3																
YTD 3Q	2	3																
YTD 4Q	3	3																
1.4.3	Arlington Homebuyer Assistance Program (HOME)	Assist 30 households with down payment and closing cost assistance	Economic Development and Capital Investment (CDP)															
<p><u>Summary and Activity:</u></p> <p>The Arlington Homebuyers' Assistance Program, funded by a grant from the US Department of Housing and Urban Development, provides up to \$10,000 in down payment and closing cost assistance to help eligible homebuyers purchase a home in Arlington. Up to \$20,000 is available for homes purchased in a target area, or for households with a disabled household member. Homebuyers must have good credit, attend homebuyer education class, have stable income, and contribute financially to the purchase. This program is administered by Tarrant County Housing Partnership, Inc. on behalf of the City.</p> <p>(This activity operates on a program year: 7/1/11-6/30/12.)</p>		<p>Arlington Homebuyers' Assistance Program</p> <table border="1"> <caption>Arlington Homebuyers' Assistance Program Data</caption> <thead> <tr> <th>Quarter</th> <th># of assisted households</th> <th>PY12 YTD Target</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q</td> <td>7</td> <td>30</td> </tr> <tr> <td>YTD 2Q</td> <td>14</td> <td>30</td> </tr> <tr> <td>YTD 3Q</td> <td>23</td> <td>30</td> </tr> <tr> <td>YTD 4Q</td> <td>30</td> <td>30</td> </tr> </tbody> </table>		Quarter	# of assisted households	PY12 YTD Target	YTD 1Q	7	30	YTD 2Q	14	30	YTD 3Q	23	30	YTD 4Q	30	30
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YTD 1Q	7	30																
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Enhance and Preserve Neighborhoods

Objective 5: Expand Arlington Funding Information Center programming to reach additional small business owners, potential business owners or nonprofit organizations with resources that expand the capacity of the organizations																		
Projects		Performance Measures	City Service Team (Department)															
1.5.1	Arlington Funding Information center programming expansion	Contact 80 businesses and 60 non-profits to provide instruction on using the AFIC	Neighborhoods (Library)															
<p><u>Summary and Activity:</u></p> <p>Improve the capacity of Arlington nonprofit agencies and small businesses through the provision of information and resources that promote growth.</p> <ul style="list-style-type: none"> • Provide small business sustainability and new business development informational training. • Provide training for non-profits on utilizing specific AFIC resources to meet their goals. • Market and document the resources available in the AFIC. 		<p>Funding Information Center Customers Served</p> <table border="1"> <caption>Funding Information Center Customers Served</caption> <thead> <tr> <th>Quarter</th> <th>Businesses Served</th> <th>Nonprofits Served</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>~1</td> <td>~1</td> </tr> <tr> <td>2nd Qtr</td> <td>~1</td> <td>~1</td> </tr> <tr> <td>3rd Qtr</td> <td>~1</td> <td>~1</td> </tr> <tr> <td>4th Qtr</td> <td>~1</td> <td>~1</td> </tr> </tbody> </table>		Quarter	Businesses Served	Nonprofits Served	1st Qtr	~1	~1	2nd Qtr	~1	~1	3rd Qtr	~1	~1	4th Qtr	~1	~1
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2nd Qtr	~1	~1																
3rd Qtr	~1	~1																
4th Qtr	~1	~1																

Business Plan

Enhance and Preserve Neighborhoods

Goal 2: Foster healthy and attractive neighborhoods																	
Objective 1: Foster healthy and attractive neighborhoods through the enforcement of property maintenance, health, and animal codes																	
Projects		Performance Measures	City Service Team (Department)														
2.1.1	Multifamily Inspections Pilot Program	5% reduction in citizen complaints to Action Center	Neighborhoods (Code Compliance Svcs)														
<p><u>Summary and Activity:</u></p> <p>Code Compliance will implement a one-year pilot program, utilizing a third party vendor to perform Uniform Physical Condition Standards (UPCS) inspections of all multi-family apartment developments in Arlington. This program is intended to improve the physical condition of multi-family rental housing developments in Arlington by migrating from the City's annual inspection protocol to a nationally recognized set of standards that comprehensively assess the physical condition of multi-family apartments in Arlington.</p>		<p>Multi-Family Inspection Pilot Program</p> <table border="1"> <caption>Multi-Family Inspection Pilot Program Data</caption> <thead> <tr> <th>Year/Quarter</th> <th># of citizen complaints</th> </tr> </thead> <tbody> <tr> <td>FY10</td> <td>151</td> </tr> <tr> <td>FY11</td> <td>-</td> </tr> <tr> <td>YTD 1Q FY12</td> <td>-</td> </tr> <tr> <td>YTD 2Q FY12</td> <td>-</td> </tr> <tr> <td>YTD 3Q FY12</td> <td>-</td> </tr> <tr> <td>YTD 4QFY12</td> <td>-</td> </tr> </tbody> </table> <p>■ FY12 Target - 5% decrease</p>		Year/Quarter	# of citizen complaints	FY10	151	FY11	-	YTD 1Q FY12	-	YTD 2Q FY12	-	YTD 3Q FY12	-	YTD 4QFY12	-
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YTD 2Q FY12	-																
YTD 3Q FY12	-																
YTD 4QFY12	-																
Objective 2: Encourage private investment to improve residential properties and neighborhoods																	
2.2.1	Arlington Home Improvement Incentive Program (AHIP)	Approve 10 applications for AHIP projects resulting in over \$200K in improvements	Economic Development and Capital Investment (CDP)														
<p><u>Summary and Activity:</u></p> <p>The Arlington Home Improvement Incentive Program provides a financial incentive to residential property owners making at least \$20,000 in improvements to their properties. Property owners can receive a one-time rebate equal to ten times the amount of increase in their City property tax after the improvements have been completed. This program is administered through the Arlington Housing Authority.</p>		<p>Arlington Home Improvement Incentive Program</p> <table border="1"> <caption>Arlington Home Improvement Incentive Program Data</caption> <thead> <tr> <th>Year/Quarter</th> <th>Approved Applications</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q</td> <td>3</td> </tr> <tr> <td>YTD 2Q</td> <td>6</td> </tr> <tr> <td>YTD 3Q</td> <td>9</td> </tr> <tr> <td>YTD 4Q</td> <td>12</td> </tr> </tbody> </table> <p>■ # of applications approved ■ FY12 Target</p>		Year/Quarter	Approved Applications	YTD 1Q	3	YTD 2Q	6	YTD 3Q	9	YTD 4Q	12				
Year/Quarter	Approved Applications																
YTD 1Q	3																
YTD 2Q	6																
YTD 3Q	9																
YTD 4Q	12																

Enhance and Preserve Neighborhoods

Objective 3: Improve existing residential neighborhoods

Projects		Performance Measures	City Service Team (Department)															
2.3.1	Housing Rehabilitation Program	Within funding limitations, complete 60 rehab projects	Economic Development and Capital Investment (CDP)															
<p><u>Summary and Activity:</u></p> <p>The Housing Rehabilitation Program is funded through grants from the US Department of Housing and Urban Development. It provides three services to eligible owner occupied households: grants up to \$5,000 address emergency repairs needed for recently occurring situations that are detrimental to life, health or safety. Grants up to \$5,000 are used to make units accessible to persons with a disability, and grants up to \$24,500 bring substandard properties up to local standards and make energy efficient improvements. This program is administered by the Arlington Housing Authority.</p> <p>(This activity operates on a program year: 7/1/11-6/30/12.)</p>		<p>Housing Rehabilitation Program</p> <table border="1"> <caption>Housing Rehabilitation Program Data</caption> <thead> <tr> <th>Quarter</th> <th># of completed projects</th> <th>PY12 YTD Target</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q</td> <td>0</td> <td>10</td> </tr> <tr> <td>YTD 2Q</td> <td>0</td> <td>20</td> </tr> <tr> <td>YTD 3Q</td> <td>0</td> <td>40</td> </tr> <tr> <td>YTD 4Q</td> <td>0</td> <td>60</td> </tr> </tbody> </table>		Quarter	# of completed projects	PY12 YTD Target	YTD 1Q	0	10	YTD 2Q	0	20	YTD 3Q	0	40	YTD 4Q	0	60
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YTD 2Q	0	20																
YTD 3Q	0	40																
YTD 4Q	0	60																
2.3.2	Community Housing Development Organization: Acquisition/ Rehabilitation/ Resale	Acquire 6 substandard homes for rehabilitation	Economic Development and Capital Investment (CDP)															
<p><u>Summary and Activity:</u></p> <p>Using HOME Investment Partnership Program funding provided by the US Department of Housing and Urban Development, community housing development organizations will acquire, and rehabilitate substandard housing to improve neighborhoods. This activity may also include new construction activities. These projects are monitored by Grants Management.</p> <p>(This activity operates on a program year: 7/1/11-6/30/12.)</p>		<p>Acquisition/Rehabilitation & New Construction</p> <table border="1"> <caption>Acquisition/Rehabilitation & New Construction Data</caption> <thead> <tr> <th>Quarter</th> <th># of acquired properties</th> <th>PY12 YTD Target</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q</td> <td>0</td> <td>1</td> </tr> <tr> <td>YTD 2Q</td> <td>0</td> <td>2</td> </tr> <tr> <td>YTD 3Q</td> <td>0</td> <td>4</td> </tr> <tr> <td>YTD 4Q</td> <td>0</td> <td>6</td> </tr> </tbody> </table>		Quarter	# of acquired properties	PY12 YTD Target	YTD 1Q	0	1	YTD 2Q	0	2	YTD 3Q	0	4	YTD 4Q	0	6
Quarter	# of acquired properties	PY12 YTD Target																
YTD 1Q	0	1																
YTD 2Q	0	2																
YTD 3Q	0	4																
YTD 4Q	0	6																

Business Plan

Enhance and Preserve Neighborhoods

Projects		Performance Measures	City Service Team (Department)															
2.3.3	Weatherization Assistance Program	Weatherize 50 homes pending funding availability	Economic Development and Capital Investment (CDP)															
<p><u>Summary and Activity:</u></p> <p>The Weatherization Assistance Program is funded by a grant from the TX Department of Housing and Community Affairs, and grant funding from Frontier Associates, funded by Oncor Electric Delivery and Atmos Gas. Funds are used to provide energy efficiency improvements to eligible Arlington residents. Up to \$6,500 in eligible improvements can be made, and include items such as attic and wall insulation, air infiltration measures, and repair and replacement of inefficient HVAC systems and appliances. This program is administered by the Arlington Housing Authority.</p>		<p style="text-align: center;">Weatherization Assistance Program</p> <table border="1"> <caption>Weatherization Assistance Program Data</caption> <thead> <tr> <th>Quarter</th> <th># of homes weatherized</th> <th>FY12 Target</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q</td> <td>0</td> <td>12</td> </tr> <tr> <td>YTD 2Q</td> <td>0</td> <td>24</td> </tr> <tr> <td>YTD 3Q</td> <td>0</td> <td>36</td> </tr> <tr> <td>YTD 4Q</td> <td>0</td> <td>50</td> </tr> </tbody> </table>		Quarter	# of homes weatherized	FY12 Target	YTD 1Q	0	12	YTD 2Q	0	24	YTD 3Q	0	36	YTD 4Q	0	50
Quarter	# of homes weatherized	FY12 Target																
YTD 1Q	0	12																
YTD 2Q	0	24																
YTD 3Q	0	36																
YTD 4Q	0	50																
2.3.4	Neighborhood Stabilization Program - New, Sustainable, Affordable Housing	Construct 2 new highly energy efficient homes	Economic Development and Capital Investment (CDP)															
<p><u>Summary and Activity:</u></p> <p>This project is funded by the Neighborhood Stabilization Program grant from the US Department of Housing and Urban Development. Two, foreclosed, vacant blighted homes were acquired in the previous fiscal year. The homes were demolished, and two new, single family homes will be developed on the sites. Following construction, the homes will be made available to eligible homebuyers/occupants. Properties are located at 1602 Browning Drive and 3107 Selfridge Drive. This program is administered by the Arlington Housing Authority</p>		<p style="text-align: center;">Neighborhood Stabilization Program New Construction</p> <table border="1"> <caption>Neighborhood Stabilization Program New Construction Data</caption> <thead> <tr> <th>Milestone</th> <th>Milestone achieved</th> <th>Milestone target</th> </tr> </thead> <tbody> <tr> <td>Bid Project</td> <td>0</td> <td>1</td> </tr> <tr> <td>Construction Start</td> <td>0</td> <td>4</td> </tr> </tbody> </table>		Milestone	Milestone achieved	Milestone target	Bid Project	0	1	Construction Start	0	4						
Milestone	Milestone achieved	Milestone target																
Bid Project	0	1																
Construction Start	0	4																

Enhance and Preserve Neighborhoods

Goal 3: Connect neighborhoods to each other and City services													
Objective 1: Educate the pet-owning public about common canine and feline diseases													
	Projects	Performance Measures	City Service Team (Department)										
3.1.1	Public Animal Education Program	# of education programs completed. Target = 4	Neighborhoods (Code Compliance Svcs)										
<p><u>Summary and Activity:</u></p> <p>In order to educate the pet-owning public about common canine and feline diseases, as well as zoonotic diseases, the City’s veterinarian will present quarterly presentations in neighborhoods. Along with the community presentations, educational materials will be distributed to citizens. This focused community outreach program is intended to increase animal wellness in Arlington.</p>		<p>Public Animal Education Program</p> <table border="1"> <caption>Public Animal Education Program Data</caption> <thead> <tr> <th>Quarter</th> <th># of programs completed</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q FY12</td> <td>4</td> </tr> <tr> <td>YTD 2Q FY12</td> <td>4</td> </tr> <tr> <td>YTD 3Q FY12</td> <td>4</td> </tr> <tr> <td>YTD 4Q FY12</td> <td>4</td> </tr> </tbody> </table> <p>Legend: ■ FY12 Target</p>		Quarter	# of programs completed	YTD 1Q FY12	4	YTD 2Q FY12	4	YTD 3Q FY12	4	YTD 4Q FY12	4
Quarter	# of programs completed												
YTD 1Q FY12	4												
YTD 2Q FY12	4												
YTD 3Q FY12	4												
YTD 4Q FY12	4												
Objective 2: Increase access library resources to homebound citizens through a partnership with the Meals on Wheels program													
3.2.1	Home Delivery of books to Meals on Wheels Clients	MOW Client satisfaction rate (as surveyed at the end of the pilot) of 90%	Neighborhoods (Library)										
<p><u>Summary and Activity:</u></p> <p>Increase access to library resources for homebound citizens by implementing a pilot project in partnership with the Meals on Wheels program to incorporate library materials deliver along with their meal.</p> <ul style="list-style-type: none"> • In collaboration with MOW staff, develop a pilot program to deliver books to Meals on Wheels (MOW) clients on a specified MOW route. • Implement the pilot project on specified route(s) • Assess the effectiveness of the program through program usage and customer satisfaction surveys and plan for expansion or program redevelopment as warranted 		<p>MOW Service Rating</p> <p>Legend: ■ Satisfied ■ No response ■ Dissatisfied</p>											

Business Plan

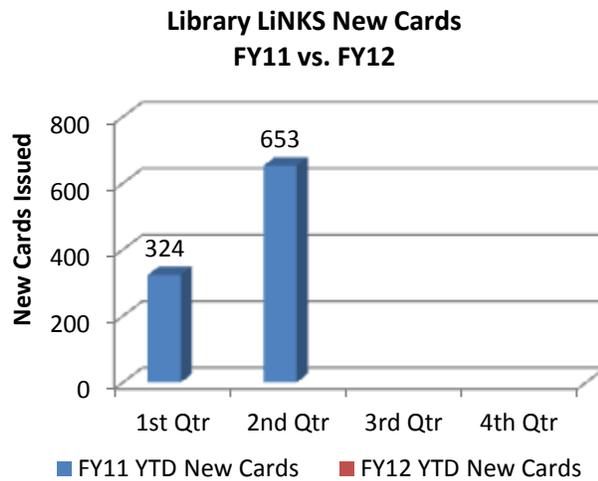
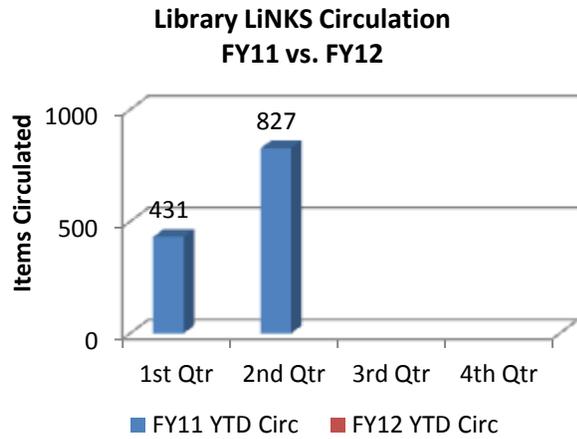
Enhance and Preserve Neighborhoods

Objective 3: Increase access to library services to residents without convenient access to a library facility		
Projects	Performance Measures	City Service Team (Department)
3.3.1 New Rolling Meadows LibraryLiNK site	Library LiNKS Circulation increases by 50% and Library LiNKS library card registration increases by 75%	Neighborhoods (Library)

Summary and Activity:

Increase access to library services to residents without convenient access to a library facility.

- Work with neighborhood leadership to plan for site location and services offered.
- Purchase and install equipment for a new LibraryLiNK site in (or adjacent to) the Rolling Meadows neighborhood through grant funding.
- Publicize site opening and evaluate usage.



Enhance and Preserve Neighborhoods

Goal 4: Plan, manage, and maintain public infrastructure

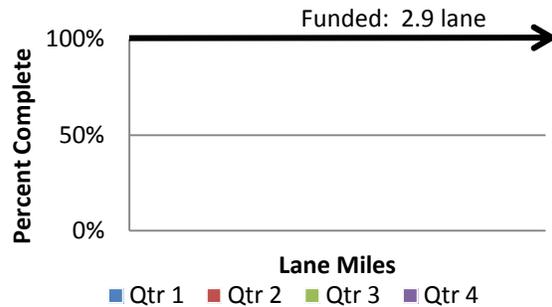
Objective 1: Rebuild residential streets to provide safe roadways for personal vehicles

Projects		Performance Measures	City Service Team (Department)
4.1.1	Residential Street Rebuilds (currently funded)	% Lane miles completed out of targeted amount	Economic Development and Capital Investment (PWT)

Summary and Activity:

The City has a contract with Applied Research Associates (ARA) to evaluate the condition of all street segments over a three year period (one-third each year), and provide an Overall Condition Index Rating (OCI). Streets with ratings 60 and above are considered preventive maintenance candidates. Streets below a 60 rating require reconstruction and are funded with bonds included in the annual capital budget. For FY 2012, approximately 2.9 lane miles of residential streets will be reconstructed.

Residential Street Rebuilds



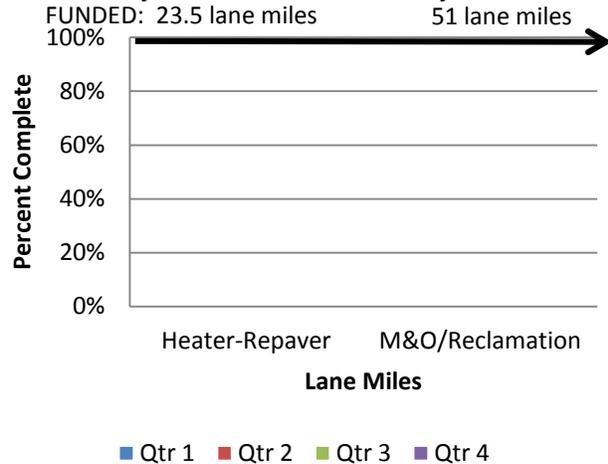
Objective 2: Maintain City streets to provide safe traveling surfaces for commercial and personal vehicles

4.2.1	Major Street Maintenance Projects (funded by sales tax for FY12)	% Lane miles completed out of targeted amount for FY12	Economic Development and Capital Investment (PWT)
-------	--	--	---

Summary and Activity:

The City's in house street maintenance program and contracted crack seal, micro seal, mill/overlay, reclamation, heater repaver, and concrete contracts are funded through a designated portion (quarter cent) of local sales tax. Sales tax can be used only for back of curb to back of curb (including pavement markings) – and only for streets in existence at time of sales tax election, which occurs every four years. As funding permits, street maintenance crews fill potholes as they are reported or discovered, patch street failures, repair concrete curbs and gutters, and perform crack seal. Streets scheduled for resurfacing are generally crack sealed the following year. For FY 2012, approximately 51 lane miles of Mill & Overlay/Reclamation and approximately 23.5 lane miles of Heater Repaver will be completed. Due to additional funding being allocated to other interdepartmental projects, there will be no Microseal program in FY 2012.

Major Street Maintenance Projects



	FY 2012 Target
Major Maintenance	
Heater-Repaver	28
Microseal	20
Mill&Overlay/Reclamation	60

Enhance and Preserve Neighborhoods

Key Performance Indicators by Program:

Police Department:

- % reduction in property crimes perceived as a major problem.
- % reduction in violent crimes perceived as major problem.

Community Development and Planning:

(AHA) Utilize available federal funding to provide safe, decent housing for eligible households. Target=95% utilization

(Grants) Manage sub-recipient use of awarded HOME, CDBG and ESG funding to meet the goals identified in the 2011 Action Plan. Target = 95% expenditure

Library:

- Number of business owners and nonprofit organizations served: Target = 25 nonprofits; 100 business owners
- Customer satisfaction rating of excellent for Arlington Funding Information Center services offered: Target: 90%

- Overall citizen satisfaction rating for neighborhood in terms of quality of life. Target = 70%

Cultural, Recreational, Learning Opportunities

Support lifelong learning, educational excellence, quality recreational services and amenities, and diverse, cultural, and artistic activities.

Goal 1: Provide quality facilities and open spaces

Objective 1: Enhance parks and recreational opportunities to better serve our residents

Projects		Performance Measures	City Service Team (Department)																																
1.1.1	Skateboard Design and Construction	Project Completion %	Neighborhoods (Parks)																																
<p><u>Summary and Activity:</u></p> <p>This project involves design and construction of a city-wide skate park facility in Vandergriff Park.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Execute design contract</td> <td></td> <td></td> <td>10/2011</td> <td></td> </tr> <tr> <td>Design</td> <td>11/2011</td> <td></td> <td>5/2012</td> <td></td> </tr> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>6/2012</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>7/2012</td> <td></td> </tr> <tr> <td>Construction</td> <td>9/2012</td> <td></td> <td>4/2013</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Execute design contract			10/2011		Design	11/2011		5/2012		Bidding	N/A	N/A	6/2012		Construction contract approval	N/A	N/A	7/2012		Construction	9/2012		4/2013	
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Construction contract approval	N/A	N/A	7/2012																																
Construction	9/2012		4/2013																																
1.1.2	Crystal Canyon Natural Area Construction	Project Completion %	Neighborhoods (Parks)																																
<p><u>Summary and Activity:</u></p> <p>This project involves the construction of a one mile nature trail and a parking lot on Brown Blvd. The Department is working in partnership with the Arlington Sunrise Rotary Club on trail construction.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>8/2011</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>9/2011</td> <td></td> </tr> <tr> <td>Construction</td> <td>11/2011</td> <td></td> <td>5/2012</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Bidding	N/A	N/A	8/2011		Construction contract approval	N/A	N/A	9/2011		Construction	11/2011		5/2012											
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Construction	11/2011		5/2012																																

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Cultural, Recreational, Learning Opportunities

Projects		Performance Measures	City Service Team (Department)																						
1.1.3	Southwest Nature Preserve Construction	Project Completion %	Neighborhoods (Parks)																						
<p><u>Summary and Activity:</u></p> <p>This project involves phase 1 construction of the Southwest Nature Preserve. Improvements will include a parking lot, concrete walk, outdoor educational area, boardwalk, erosion control, interpretive signage and an observation area.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>11/2011</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>12/2011</td> <td></td> </tr> <tr> <td>Construction</td> <td>2/2012</td> <td></td> <td>9/2012</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Bidding	N/A	N/A	11/2011		Construction contract approval	N/A	N/A	12/2011		Construction	2/2012		9/2012	
Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion																					
Bidding	N/A	N/A	11/2011																						
Construction contract approval	N/A	N/A	12/2011																						
Construction	2/2012		9/2012																						
1.1.4	Valley View Park Construction	Project Completion %	Neighborhoods (Parks)																						
<p><u>Summary and Activity:</u></p> <p>This is a CDBG project involving construction of Valley View Park. Improvements include a playground, pavilion, walking trail, skate spot and landscaping.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>8/2011</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>9/2011</td> <td></td> </tr> <tr> <td>Construction</td> <td>11/2011</td> <td></td> <td>5/2012</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Bidding	N/A	N/A	8/2011		Construction contract approval	N/A	N/A	9/2011		Construction	11/2011		5/2012	
Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion																					
Bidding	N/A	N/A	8/2011																						
Construction contract approval	N/A	N/A	9/2011																						
Construction	11/2011		5/2012																						

Cultural, Recreational, Learning Opportunities

Projects		Performance Measures	City Service Team (Department)																											
1.1.5	River Legacy Parks Playground Design and Construction	Project Completion %	Neighborhoods (Parks)																											
<p><u>Summary and Activity:</u></p> <p>This project involves replacing the playground at River Legacy Parks. The existing playground will be demolished and replaced, as well as, the construction of at least four smaller play structures that will be located along a newly constructed path.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Design</td> <td>N/A</td> <td>4/2011</td> <td>10/2011</td> <td></td> </tr> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>11/2011</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>12/2011</td> <td></td> </tr> <tr> <td>Construction</td> <td>3/2012</td> <td></td> <td>9/2012</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Design	N/A	4/2011	10/2011		Bidding	N/A	N/A	11/2011		Construction contract approval	N/A	N/A	12/2011		Construction	3/2012		9/2012	
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Bidding	N/A	N/A	11/2011																											
Construction contract approval	N/A	N/A	12/2011																											
Construction	3/2012		9/2012																											
1.1.6	Richard Simpson Park and Lake Room Site Design	Project Completion %	Neighborhoods (Parks)																											
<p><u>Summary and Activity:</u></p> <p>This project involves site planning and design of a new Lake Office and rental facility.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Architect RFQ</td> <td>6/2011</td> <td></td> <td>7/2011</td> <td></td> </tr> <tr> <td>Evaluate proposals</td> <td>8/2011</td> <td></td> <td>8/2011</td> <td></td> </tr> <tr> <td>Design contract approval</td> <td>N/A</td> <td>N/A</td> <td>9/2011</td> <td></td> </tr> <tr> <td>Design</td> <td>10/2011</td> <td></td> <td>9/2012</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Architect RFQ	6/2011		7/2011		Evaluate proposals	8/2011		8/2011		Design contract approval	N/A	N/A	9/2011		Design	10/2011		9/2012	
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Cultural, Recreational, Learning Opportunities

Projects		Performance Measures	City Service Team (Department)																											
1.1.7	Vandergriff Park Design	Project Completion %	Neighborhoods (Parks)																											
<p><u>Summary and Activity:</u></p> <p>This project involves constructing a looped walking trail, pavilion, landscaping and the construction of two new baseball fields.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Consultant RFQ</td> <td>8/2011</td> <td></td> <td>8/2011</td> <td></td> </tr> <tr> <td>Evaluate Proposals</td> <td>9/2011</td> <td></td> <td>9/2011</td> <td></td> </tr> <tr> <td>Design contract approval</td> <td>N/A</td> <td>N/A</td> <td>10/2011</td> <td></td> </tr> <tr> <td>Begin Design</td> <td>11/2011</td> <td></td> <td>9/2012</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Consultant RFQ	8/2011		8/2011		Evaluate Proposals	9/2011		9/2011		Design contract approval	N/A	N/A	10/2011		Begin Design	11/2011		9/2012	
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Begin Design	11/2011		9/2012																											
1.1.8	B.C. Barnes Park Construction	Project Completion %	Neighborhoods (Parks)																											
<p><u>Summary and Activity:</u></p> <p>This project involves renovation of B.C. Barnes Park, including a concrete trail, pavilion enhancements, playground renovations, landscaping and irrigated open space.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>8/2011</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>9/2011</td> <td></td> </tr> <tr> <td>Construction</td> <td>11/2011</td> <td></td> <td>5/2012</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Bidding	N/A	N/A	8/2011		Construction contract approval	N/A	N/A	9/2011		Construction	11/2011		5/2012						
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Cultural, Recreational, Learning Opportunities

Projects		Performance Measures	City Service Team (Department)																																										
1.1.9	Burl Wilkes Park Renovations	Project Completion %	Neighborhoods (Parks)																																										
<p><u>Summary and Activity:</u></p> <p>The renovation of Burl Wilkes Park is funded through CDBG grant. Improvements will include a pavilion, walking trail, skate spot, new entry sign and landscaping.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Consultant RFQ</td> <td>7/2011</td> <td></td> <td>7/2011</td> <td></td> </tr> <tr> <td>Evaluate proposals</td> <td>8/2011</td> <td></td> <td>8/2011</td> <td></td> </tr> <tr> <td>Execute design contract</td> <td>N/A</td> <td>N/A</td> <td>10/2011</td> <td></td> </tr> <tr> <td>Design</td> <td>11/2011</td> <td></td> <td>4/2012</td> <td></td> </tr> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>5/2012</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>6/2012</td> <td></td> </tr> <tr> <td>Construction</td> <td>8/2012</td> <td></td> <td>4/2013</td> <td></td> </tr> </tbody> </table>				Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Consultant RFQ	7/2011		7/2011		Evaluate proposals	8/2011		8/2011		Execute design contract	N/A	N/A	10/2011		Design	11/2011		4/2012		Bidding	N/A	N/A	5/2012		Construction contract approval	N/A	N/A	6/2012		Construction	8/2012		4/2013	
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Business Plan

Cultural, Recreational, Learning Opportunities

Goal 2: Provide quality recreational experiences and learning opportunities to respond to diverse needs of citizens

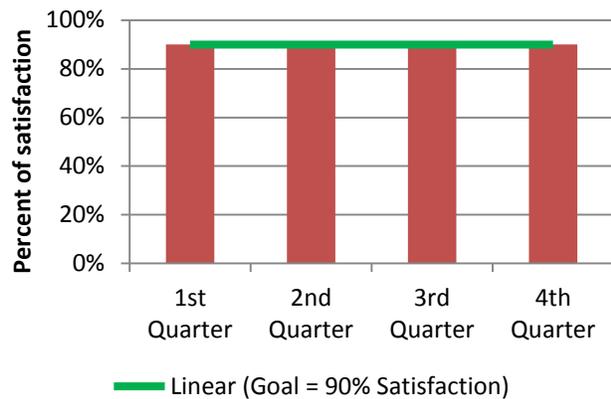
Objective 1: Improve the awareness of aviation careers among elementary and middle-school students

Projects	Performance Measures	City Service Team (Department)
2.1.1 Community Education	Satisfaction with quality of presentations to classes and Airport tours. Target = 90%	Economic Development and Capital Investment (Aviation)

Summary and Activity:

Improve the awareness of aviation careers among elementary and middle-school students by providing onsite tours and speakers for school events. Teachers are surveyed to determine satisfaction with the programs provided.

Satisfaction with Aviation Educational Tours



Objective 2: Improve browsability of the collection and increase circulation of popular materials for children and adults, as well as resources for seniors

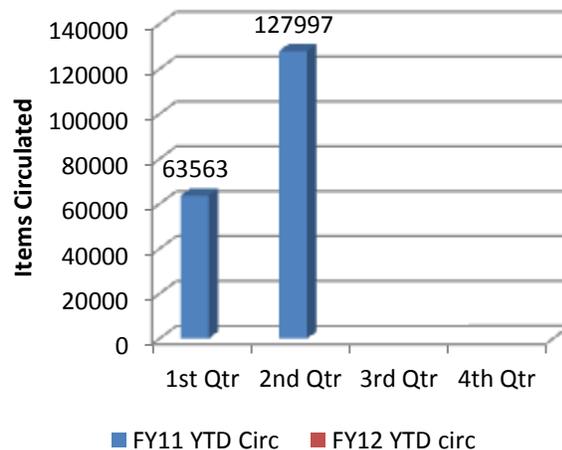
2.2.1 Woodland West Branch New Popular Materials Library Model	Woodland West Branch Circulation. Target = Circulation increase by 10%	Neighborhoods (Library)
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Summary and Activity:

Develop and implement a new popular materials library model at the Woodland West Branch in order to improve the library browsing experience for customers.

- Plan for a revised the interior layout and collection organization at the Woodland West Branch Library.
- Assess the collection and prepare collection development plan for the new model of service.
- Identify grant funding and prepare action plan for phased implementation

Woodland West Circulation FY11 vs. FY12



Cultural, Recreational, Learning Opportunities

Objective 3: Facilitate the timely repair of the Southwest Branch Library while continuing to ensure convenient library services to citizens of southeast Arlington

Projects		Performance Measures	City Service Team (Department)										
2.3.1	Southeast Branch Library Structural Issues	Project completion %	Neighborhoods (Library)										
<p><u>Summary and Activity:</u></p> <p>Facilitate the timely repair of the Southeast Branch Library, while continuing to ensure convenient library services to citizens of Southeast Arlington.</p> <ul style="list-style-type: none"> Negotiate construction schedule with contractor and achieve work required to maintain the building; Work with neighborhood partners, such as the Animal Services Center and the Airport to ensure the continuation of children’s programming as well as assuring that access to materials is as convenient as possible. 		<p>Southeast Branch Repair Project</p> <table border="1"> <caption>Southeast Branch Repair Project - Project Completion</caption> <thead> <tr> <th>Quarter</th> <th>Project Completion (%)</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>0.1</td> </tr> <tr> <td>2nd Qtr</td> <td>0.35</td> </tr> <tr> <td>3rd Qtr</td> <td>0.6</td> </tr> <tr> <td>4th Qtr</td> <td>1.0</td> </tr> </tbody> </table>		Quarter	Project Completion (%)	1st Qtr	0.1	2nd Qtr	0.35	3rd Qtr	0.6	4th Qtr	1.0
Quarter	Project Completion (%)												
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Objective 4: Increase the number of Arlington citizens utilizing library resources.

2.4.1	Adult Library Card Campaign	Borrower registration increases to 50% of the population	Neighborhoods (Library)										
<p><u>Summary and Activity:</u></p> <p>Increase the number of Arlington citizens utilizing library resources through marketing and service awareness programs.</p> <ul style="list-style-type: none"> Develop a "brand" identify for the Library Develop new marketing materials that build brand recognition and promote the value of the library in the community, as well as promoting community collaboration with the Mansfield Public Library Kick off during National Library Week in April 2012 Build into a celebration of summer reading during the summer of 2012. 		<p>Adult Borrower Registration % of Population Arlington Population, 18 & older = 254,161 American Community Survey</p> <table border="1"> <caption>Adult Borrower Registration - % of Population</caption> <thead> <tr> <th>Quarter</th> <th>Percent of Population (%)</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>10</td> </tr> <tr> <td>2nd Qtr</td> <td>25</td> </tr> <tr> <td>3rd Qtr</td> <td>55</td> </tr> <tr> <td>4th Qtr</td> <td>85</td> </tr> </tbody> </table>		Quarter	Percent of Population (%)	1st Qtr	10	2nd Qtr	25	3rd Qtr	55	4th Qtr	85
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Business Plan

Cultural, Recreational, Learning Opportunities

Objective 5: Increase the amount of time parents spend reading to young children													
Projects	Performance Measures	City Service Team (Department)											
2.5.1	Early Literacy Program Expansion	Increase circulation of picture books and board books by 15%	Neighborhoods (Library)										
<p><u>Summary and Activity:</u></p> <p>Increase the amount of time parents spend reading to young children through information, education, and encouragement offered by Arlington Reads, the Library's literacy program and other community partners</p> <p>Library programs offered include:</p> <ul style="list-style-type: none"> • Expand Wee Read program to the Literacy House • Implement Lee Seras at 18 Title 1 elementary schools (fall/spring semester), • Implement Life Through Literacy at 6 AISD high schools (fall/spring semester) • Submit grants for Technology for Toddlers and Stories to My Child programs • Implement Technology for Toddlers and Stories to My Child if grants are awarded 		<p style="text-align: center;">Circulation of Picture and Board Books FY11 vs. FY12</p> <table border="1"> <caption>Circulation of Picture and Board Books FY11 vs. FY12</caption> <thead> <tr> <th>Quarter</th> <th>Percent of Change</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>10%</td> </tr> <tr> <td>2nd Qtr</td> <td>15%</td> </tr> <tr> <td>3rd Qtr</td> <td>20%</td> </tr> <tr> <td>4th Qtr</td> <td>25%</td> </tr> </tbody> </table> <p style="text-align: center;">■ Circ of picture and board books</p>		Quarter	Percent of Change	1st Qtr	10%	2nd Qtr	15%	3rd Qtr	20%	4th Qtr	25%
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3rd Qtr	20%												
4th Qtr	25%												
Objective 6: Increase access to literacy programs and resources.													
2.6.1	New Arlington Reads Programming Location	Increase number of literacy contact hours for adult learners by 20%	Neighborhoods (Library)										
<p><u>Summary and Activity:</u></p> <p>Increase access to literacy programs and resources by expanding service points within the City.</p> <ul style="list-style-type: none"> • Launch the new Literacy House location adjacent to the First United Methodist Church • Implement expanded pre-GED and GED programming through the new location • Continue to explore additional workplace literacy sites throughout the City. • Market new service locations and continue to evaluate the most cost-effective means of providing adult learning services 		<p style="text-align: center;">Literacy Contact Hours FY11 vs. FY12</p> <table border="1"> <caption>Literacy Contact Hours FY11 vs. FY12</caption> <thead> <tr> <th>Quarter</th> <th>Percent of Change</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>0%</td> </tr> <tr> <td>2nd Qtr</td> <td>0%</td> </tr> <tr> <td>3rd Qtr</td> <td>0%</td> </tr> <tr> <td>4th Qtr</td> <td>0%</td> </tr> </tbody> </table> <p style="text-align: center;">■ AR Contact Hrs</p>		Quarter	Percent of Change	1st Qtr	0%	2nd Qtr	0%	3rd Qtr	0%	4th Qtr	0%
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Cultural, Recreational, Learning Opportunities

Key Performance Indicators by Program:

Parks and Recreation:

Citizen satisfaction with quality of park and recreation programs and classes. Target = 90%

Citizen satisfaction with overall quality of city parks. Target = 95%

Library:

Citizen satisfaction with overall Library services. Target = 95%

% of residents with library cards Target = 50%

Library materials per capita. Target = 1.75 items

Circulation of library materials per capita. Target = 7.5

Assist to maintain TEA school district

High school graduation rates

Business Plan

Safe Anywhere, All the Time

Develop and promote strategies that ensure visitors and citizens in neighborhoods and businesses are safe all the time.

Goal 1: Utilize targeted initiatives to reduce crime, encourage law abiding behavior and support community engagement															
Objective 1: Create particular intel-sharing platform to reduce crime															
	Projects	Performance Measures	City Service Team (Department)												
1.1.1	Tactical Intelligence	Expand Regional Connectivity and Information-Sharing.	Neighborhoods (Police)												
<p><u>Summary and Activity:</u></p> <p>The Tactical Intelligence Unit was created to bring real-time, actionable information to front line supervisors and command staff to support more effective, efficient decision-making regarding resource deployment. When statistical analysis is delayed by several days or weeks, supervisors must deploy resources to attack burgeoning crime trends in a reactionary manner. Tactical Intelligence gives supervisors information on newly identified trends much closer to the time the crimes are committed, increasing the likelihood of successfully addressing or eliminating criminal activity.</p>		<p>Crimes in Neighborhoods with Tactical Intelligence (new)</p> <table border="1"> <caption>Crimes in Neighborhoods with Tactical Intelligence (new)</caption> <thead> <tr> <th>Area</th> <th>2011</th> <th>2012</th> </tr> </thead> <tbody> <tr> <td>Area 1</td> <td>0</td> <td>0</td> </tr> <tr> <td>Area 2</td> <td>0</td> <td>0</td> </tr> <tr> <td>Area 3</td> <td>0</td> <td>0</td> </tr> </tbody> </table>		Area	2011	2012	Area 1	0	0	Area 2	0	0	Area 3	0	0
Area	2011	2012													
Area 1	0	0													
Area 2	0	0													
Area 3	0	0													
1.1.2	Gang Outreach	Reduce rate of recidivism by 10%	Neighborhoods (Police)												
<p><u>Summary and Activity:</u></p> <p>The Police Department will track progress of a recently submitted Gang Outreach grant application, which will fund a Gang Outreach Coordinator to help bring gang members and their families together with social service organizations to address issues and encourage law-abiding behavior.</p>		<p>Gang Recidivism (new)</p> <table border="1"> <caption>Gang Recidivism (new)</caption> <thead> <tr> <th>Quarter</th> <th>Repeat Offenders</th> </tr> </thead> <tbody> <tr> <td>Q1</td> <td>0</td> </tr> <tr> <td>Q2</td> <td>0</td> </tr> <tr> <td>Q3</td> <td>0</td> </tr> <tr> <td>Q4</td> <td>0</td> </tr> </tbody> </table>		Quarter	Repeat Offenders	Q1	0	Q2	0	Q3	0	Q4	0		
Quarter	Repeat Offenders														
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Q2	0														
Q3	0														
Q4	0														

Safe Anywhere, All the Time

Objective 2: Increase education and enforcement activity in neighborhood where statistical data represents recurring animal non-compliance activities																		
Projects		Performance Measures	City Service Team (Department)															
1.2.1	Targeted Animal Code Compliance Initiative	Number of sweeps completed – Target = 4	Neighborhoods (Code Compliance Svcs)															
<p><u>Summary and Activity:</u></p> <p>Animal Services will perform education and enforcement programs in identified targeted neighborhoods. Activities will include neighborhood pre-notification of compliance activity in an effort to reduce the number of stray animals and bites. Staff will perform door to door verification of rabies vaccination and city license compliance. Additionally, emphasis will be placed on the impoundment of stray animals in order to ensure both public and animal safety.</p>		<p>Targeted Animal Code Compliance Initiative</p> <table border="1"> <caption>Targeted Animal Code Compliance Initiative Data</caption> <thead> <tr> <th>Quarter</th> <th># of sweeps completed</th> <th>FY12 Target</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q FY11</td> <td>4</td> <td>4</td> </tr> <tr> <td>YTD 2Q FY11</td> <td>4</td> <td>4</td> </tr> <tr> <td>YTD 3Q FY11</td> <td>4</td> <td>4</td> </tr> <tr> <td>YTD 4Q FY1</td> <td>4</td> <td>4</td> </tr> </tbody> </table>		Quarter	# of sweeps completed	FY12 Target	YTD 1Q FY11	4	4	YTD 2Q FY11	4	4	YTD 3Q FY11	4	4	YTD 4Q FY1	4	4
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Business Plan

Safe Anywhere, All the Time

Goal 2: Plan, manage, and maintain public infrastructure			
Objective 1: Keep street lights as close to 100% functional as possible at all times			
	Projects	Performance Measures	City Service Team (Department)
2.1.1	Street Light Maintenance	% street lights functioning. Target = 99%	Economic Development and Capital Investment (PWT)
<p><u>Summary and Activity:</u></p> <p>“Street Lights Operational” is calculated by dividing the number of street lights known to be out by the total number of street lights as of the day the report is requested. Non-functioning street lights are reported by citizens and by City employees working at night, and work orders are created for repair in the Cartegraph work order management software. Many are repaired within a few days of report; some take longer because of the need to repair underground wiring.</p>		<p style="text-align: center;">Street Lights Operational</p> <p style="text-align: center;">Target: 99%</p> <p style="text-align: center;">Quarter</p> <p style="text-align: center;">■ Qtr 1 ■ Qtr 2 ■ Qtr 3 ■ Qtr 4</p>	
Objective 2: Establish a 10 year rolling replacement plan by the year 2021, by replacing 4,500 signs annually			
2.2.1	Sign Replacement to Meet Retro-Reflectivity Standards	% of target number for the year.	Economic Development and Capital Investment (PWT)
<p><u>Summary and Activity:</u></p> <p>For the past several years the City has been installing signs that meet the new retro-reflectivity standards set by the federal government. The city has now been divided into 225 grids for the purpose of sign replacement planning, in a concerted effort to establish a systematic 10 year replacement cycle. A pilot project was conducted that confirmed that inventorying the replacement dates of the current signs is necessary, and to configure the handheld technology used to record inventory and sign replacement information into the Cartegraph asset management system. The plan is to first replace all signs and marker blades with installation dates prior to 01/01/2003 throughout the city, then go back through the city and replace all that were installed 01/01/2003 – 12/31/2010. Sign technicians are replacing signs and marker blades at the same time.</p>		<p style="text-align: center;">Signs and Marker Blades Replaced</p> <p style="text-align: center;">Target: 4500</p> <p style="text-align: center;">Number Replaced</p> <p style="text-align: center;">■ Qtr 1 ■ Qtr 2 ■ Qtr 3 ■ Qtr 4</p>	

Safe Anywhere, All the Time

Objective 3: Coordinate the selection of a public safety CAD system																																	
Projects		Performance Measures	City Service Team (Department)																														
2.3.1	CAD System	% project completed and implemented	Neighborhoods (Fire)																														
<p><u>Summary and Activity:</u></p> <p>The City of Arlington's Computer Aided Dispatch system has reached end of life. A stable, functional CAD system is essential to appropriately processing 9-1-1 calls and dispatching appropriate public safety resources. A committee of Communication Services, Fire, Police and Purchasing staff will evaluate CAD systems and identify a vendor in FY12.</p> <table border="1"> <thead> <tr> <th>Project Phases</th> <th>Start Date</th> <th>End Date</th> <th>Days Completed</th> <th>Days Remaining</th> </tr> </thead> <tbody> <tr> <td>Vendor Presentations</td> <td>7/1/2011</td> <td>7/22/2011</td> <td>19</td> <td>2</td> </tr> <tr> <td>Develop Needs Assessment & Statement of Work</td> <td>7/18/2011</td> <td>8/31/2011</td> <td>2</td> <td>42</td> </tr> <tr> <td>CAD Site Reviews, Develop Vendor Contract & Request M\ C Approval</td> <td>9/1/2011</td> <td>10/11/2011</td> <td>0</td> <td>83</td> </tr> <tr> <td>Install, Configure, Test & Train</td> <td>12/5/2011</td> <td>8/1/2012</td> <td>0</td> <td>378</td> </tr> <tr> <td>Go Live Acceptance Period</td> <td>9/1/2012</td> <td>11/30/2012</td> <td>0</td> <td>499</td> </tr> </tbody> </table>				Project Phases	Start Date	End Date	Days Completed	Days Remaining	Vendor Presentations	7/1/2011	7/22/2011	19	2	Develop Needs Assessment & Statement of Work	7/18/2011	8/31/2011	2	42	CAD Site Reviews, Develop Vendor Contract & Request M\ C Approval	9/1/2011	10/11/2011	0	83	Install, Configure, Test & Train	12/5/2011	8/1/2012	0	378	Go Live Acceptance Period	9/1/2012	11/30/2012	0	499
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Business Plan

Safe Anywhere, All the Time

Goal 3: Use industry best practices and policies to foster a safe environment																													
Objective 1: Provide appropriate timely public safety services																													
Projects		Performance Measures	City Service Team (Department)																										
3.1.1	Squad (light emergency response vehicle) Program	Total mileage saved from heavy apparatus (Target 12,000)	Neighborhoods (Fire)																										
<p><u>Summary and Activity:</u></p> <p>The Fire Department implemented a pilot program in FY 2011 to send a light response vehicle to medical calls for service in east Arlington. Advantages of the Squad vehicle are maintenance cost avoidance, and increased availability of heavy fleet response units.</p>		<p style="text-align: center;">Total Heavy Fleet Mileage Avoided by Squad Program</p> <table border="1"> <caption>Data for Total Heavy Fleet Mileage Avoided by Squad Program</caption> <thead> <tr> <th>Month</th> <th>Total Mileage (in thousands)</th> </tr> </thead> <tbody> <tr><td>Oct-11</td><td>0.05</td></tr> <tr><td>Nov-11</td><td>0.10</td></tr> <tr><td>Dec-11</td><td>0.20</td></tr> <tr><td>Jan-12</td><td>0.30</td></tr> <tr><td>Feb-12</td><td>0.45</td></tr> <tr><td>Mar-12</td><td>0.65</td></tr> <tr><td>Apr-12</td><td>0.85</td></tr> <tr><td>May-12</td><td>1.05</td></tr> <tr><td>Jun-12</td><td>1.10</td></tr> <tr><td>Jul-12</td><td>1.12</td></tr> <tr><td>Aug-12</td><td>1.14</td></tr> <tr><td>Sep-12</td><td>1.15</td></tr> </tbody> </table>		Month	Total Mileage (in thousands)	Oct-11	0.05	Nov-11	0.10	Dec-11	0.20	Jan-12	0.30	Feb-12	0.45	Mar-12	0.65	Apr-12	0.85	May-12	1.05	Jun-12	1.10	Jul-12	1.12	Aug-12	1.14	Sep-12	1.15
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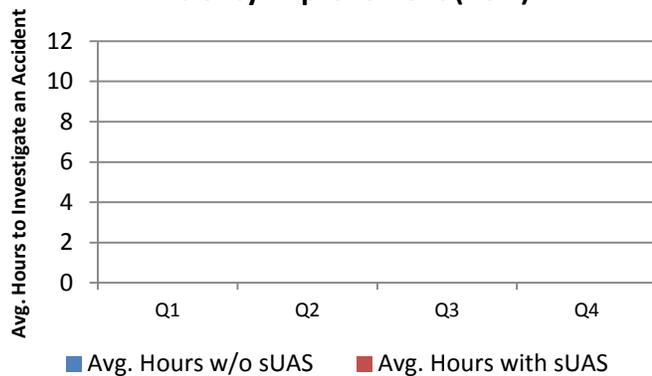
Objective 2: Safe resolution to high-risk incidents

Projects		Performance Measures	City Service Team (Department)
3.2.1	sUAS	Utilize sUAS to ultimately reduce officer time on accident investigations and quickly/safely resolve SWAT incidents	Neighborhoods (Police)

Summary and Activity:

The sUAS program (small Unmanned Aircraft System) vehicle, which is virtually a “flying camera,” is strictly regulated by the FAA and Arlington is working with that agency to meet all requirements. Ultimately, the vehicle will help reduce officer investigation time and traffic interruptions due to major or fatality accidents, and will help bring a safe resolution to high-risk SWAT incidents.

sUAS Accident Investigation Efficiency Improvement (new)



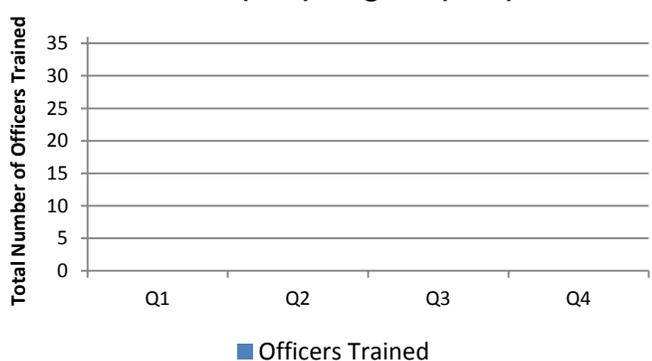
Objective 3: Incorporate current best practices for training new officers

3.3.1	PTO Program	Successfully train all Patrol Training Officers (PTOs) in new, best-practice program once fully incorporated into curriculum	Neighborhoods (Police)
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Summary and Activity:

The PTO (Patrol Training Officer) Program is the current best practice model for training new officers. Officers who complete the PTO Program are able to assume more responsibility more effectively and more quickly once released from the program, and generally perform more thorough initial investigations, etc. Making this significant curriculum changeover will take several months.

Officers Trained in New Patrol Training Officer (PTO) Program (new)



Business Plan

Safe Anywhere, All the Time

Objective 4: Improved quality of life in City														
Projects	Performance Measures	City Service Team (Department)												
3.4.1 Crime Reduction	Reduce UCR Part I Crimes and Injury Accidents by 10% through various initiatives	Neighborhoods (Police)												
<p><u>Summary and Activity:</u></p> <p>The DDACTS (Data-Driven Approaches to Crime and Traffic Safety) program will deter crime and accidents through analysis of locations where multiple crimes or accidents occur; giving supervisors the information needed to deploy resources to those targeted locations.</p> <p>The overall crime rate will also be reduced as the following targeted initiatives are implemented:</p> <ul style="list-style-type: none"> • Reduce crime in East and West BEC (Building Equitable Communities) areas through creation of Community Watch Groups • Focus on juvenile crime through enforcement and encouraging positive juvenile engagement in three apartment communities the South Foot Patrol area. • Improve visitor/tourist experience in Entertainment District/South Retail District through partnerships • Support safe boating initiatives through lake officer operations 														
		<p>Crime Rate Reduction Project</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Crimes per 100,000</th> </tr> </thead> <tbody> <tr> <td>2007 Crime Rate</td> <td>6,518</td> </tr> <tr> <td>2008 Crime Rate</td> <td>6,152</td> </tr> <tr> <td>2009 Crime Rate</td> <td>6,188</td> </tr> <tr> <td>2010 Crime Rate</td> <td>5,736</td> </tr> <tr> <td>2011 Crime Rate</td> <td></td> </tr> </tbody> </table>	Year	Crimes per 100,000	2007 Crime Rate	6,518	2008 Crime Rate	6,152	2009 Crime Rate	6,188	2010 Crime Rate	5,736	2011 Crime Rate	
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Safe Anywhere, All the Time

Objective 5: Enhance existing building codes to support more efficient facilities															
3.5.1	2009 Building Codes Adoption	% of project completed	Economic Development and Capital Investment (CDP)												
<p><u>Summary and Activity:</u></p> <p>Review and recommendations for the adoption of the 2009 Editions of the International Building Code, International Fire Code, International Residential Code, International Plumbing Code, International Mechanical Code, International Fuel Gas Code and International Energy Conservation Code. The code adoption will replace the currently adopted 2003 Editions of the International Codes. New editions of the "I" codes are developed on a three year basis and are first reviewed by the North Central Texas Council of Governments for regional consistency. The adoption of the 2009 "I" codes will reflect the most current national industry standards for the regulation of construction and alterations of all commercial and residential buildings for the benefit of the health, safety and welfare of the general public.</p>		<table border="1"> <caption>ICC 2009 Code Adoption</caption> <thead> <tr> <th>Category</th> <th>YTD % of Project Completed</th> </tr> </thead> <tbody> <tr> <td>1st Q</td> <td>0%</td> </tr> <tr> <td>2nd Q</td> <td>0%</td> </tr> <tr> <td>3rd Q</td> <td>0%</td> </tr> <tr> <td>4th Q</td> <td>0%</td> </tr> <tr> <td>Goal</td> <td>100%</td> </tr> </tbody> </table>		Category	YTD % of Project Completed	1st Q	0%	2nd Q	0%	3rd Q	0%	4th Q	0%	Goal	100%
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Goal	100%														

Business Plan

Safe Anywhere, All the Time

Key Performance Indicators by Program:

Police Department:

Investigations Program – % of UCR Part I crimes cleared. Target = 20%

Investigations Program - % of probable cause warrants cleared by Warrant Unit. Target = 90%

Fire Department

Workload Measures:

1. Dispatched Calls by department
2. Dispatched Fire calls by type
3. Total unit responses
4. Scheduled Fire Prevention inspections conducted (Target = 13,000)

Outcome Measures:

1. Average 9-1-1 call processing time (Target 30 secs)
2. Average response time for the first arriving unit on scene. (Target = 5.00 minutes)

Fire Prevention Program – Fire code violations cited. Target = 6,000

Code Compliance Services

Code Compliance – Maintain number of code activities completed. Target = 75,000

Code Compliance – Increase the % of valid violations reported by Code Rangers. Target = 85%

Community Development and Planning

Environmental Health Program - Maintain % of initial health inspections with satisfactory scores. Target = 96%

Building Inspections Program – Number of building inspections completed. Target = 27,000

Parks and Recreation

North and South District Programs - Safety of parks and recreation facilities. Target = 90%

Water Utilities

Water Treatment Program - % of time the Texas Commission on Environmental Quality requirements are met. Target = 100%

Information Technology

Application/Database Support Program – Tiburon CAD (Public Safety) system availability. Target = 99%

Coordinate Programs to Support Youth, Seniors, Families

Partnering with community organizations and leveraging resources to create opportunities for youth, seniors and families that achieve success and responsible citizenship.

Goal 1: Develop and expand partnerships in support of targeted initiatives

Objective 1: Provide young people with alternatives to gang affiliation

Projects		Performance Measures	City Service Team (Department)										
1.1.1	Our Community, Our Kids	Gang Membership Project Completion %	Neighborhoods (Parks)										
<p><u>Summary and Activity:</u></p> <p>This is an ongoing collaboration to provide young people with alternatives to gang affiliation and increase the community's support for youth. A Steering Committee, Policy Committee and Action Teams are working to implement a strategic plan.</p>		<p style="text-align: center;">Gang Member Offenders</p> <table border="1"> <caption>Gang Member Offenders Data</caption> <thead> <tr> <th>Quarter</th> <th>Gang Members</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>0</td> </tr> <tr> <td>2nd Qtr</td> <td>0</td> </tr> <tr> <td>3rd Qtr</td> <td>0</td> </tr> <tr> <td>4th Qtr</td> <td>0</td> </tr> </tbody> </table>		Quarter	Gang Members	1st Qtr	0	2nd Qtr	0	3rd Qtr	0	4th Qtr	0
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2nd Qtr	0												
3rd Qtr	0												
4th Qtr	0												

Objective 2: Mentor youth through police youth partnership activities

1.2.1	PAL Program	Reduce Juvenile Crime Among PAL Participants By 10%	Neighborhoods (Police)												
<p><u>Summary and Activity:</u></p> <p>The Public Safety Athletic League (PAL) Program is a popular way to build relationships between police officers and youth through planned activities and conflict resolution training. A series of summer camps and quarterly activities are being planned to serve 120 youth (an increase from 90 last year). Officers will collaborate with AISD to identify students who will benefit from the program, create a "baseline" for those student participants (juvenile crime and related issues), and compare the baseline with any future activity during the upcoming school year.</p>		<p style="text-align: center;">Involvement in Juvenile Crime After PAL Participation (new)</p> <table border="1"> <caption>Involvement in Juvenile Crime After PAL Participation (new) Data</caption> <thead> <tr> <th>Category</th> <th>2011</th> <th>2012</th> </tr> </thead> <tbody> <tr> <td>Total PAL Students</td> <td>120</td> <td>120</td> </tr> <tr> <td>Baseline Before PAL</td> <td>90</td> <td>90</td> </tr> <tr> <td>After PAL Participation</td> <td>100</td> <td>100</td> </tr> </tbody> </table>		Category	2011	2012	Total PAL Students	120	120	Baseline Before PAL	90	90	After PAL Participation	100	100
Category	2011	2012													
Total PAL Students	120	120													
Baseline Before PAL	90	90													
After PAL Participation	100	100													

Business Plan

Coordinate Programs to Support Youth, Seniors, Families

Objective 3: Reduce absences and tardiness at target schools through mediation			
Projects		Performance Measures	City Service Team (Department)
1.3.1	Truancy Reduction Program	Reduce Absences At Identified Schools by 5%	Neighborhoods (Police)
<p><u>Summary and Activity:</u></p> <p>Launch the “Failure to Attend School” program through the Arlington Municipal Court. This working partnership with the Court, Arlington Police, AISD, and the Lena Pope Home involves citing students for failure to attend school and referring those students/families to various intervention programs including the Lena Pope “Parents With Loving Limits” Program. The truancy of students who complete the Parents With Loving Limits Program will be tracked at 30, 60, 90 and 120 days to determine effectiveness.</p>		<p>Number of Students Completing Parents With Loving Limits Program (new)</p>	

Coordinate Programs to Support Youth, Seniors, Families

Goal 2: Provide community activities, educational opportunities, and services that are easy to access

Objective 1: Increase tons of household hazardous waste collected through this program

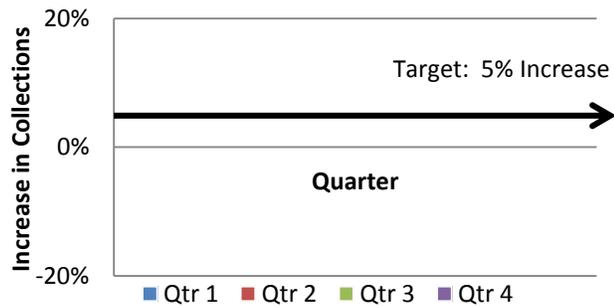
Projects		Performance Measures	City Service Team (Department)
2.1.1	Household Hazardous Waste Program	% difference in tonnage collected this year compared to last year	Economic Development and Capital Investment (PWT)

Summary and Activity:

The City funds alternatives for proper disposal of household hazardous waste such as paint, motor oil, and pesticides. Arlington residents can drop off the waste products free of charge at the Environmental Collection Center located near I-30 and Loop 820, or take it to a free “Crud Cruiser” event in their neighborhood. A mobile collection unit called the Crud Cruiser visits neighborhood parks on a rotating monthly schedule.

Collection numbers run about one month behind due to data transfer from the Environmental Collection Center

Household Hazardous Waste Program



Objective 2: Address needs of seniors

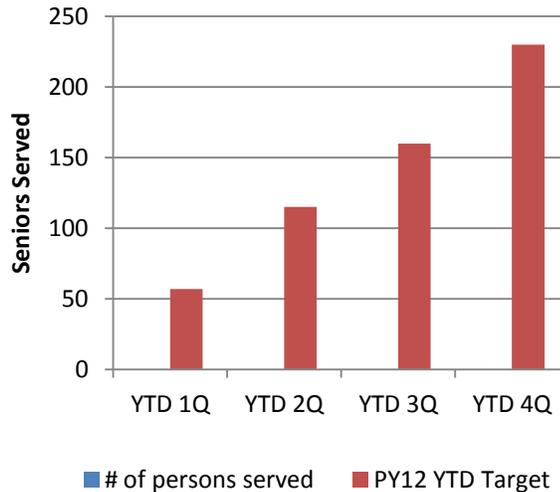
2.2.1	Meals on Wheels, Inc. of Tarrant County Grant Funding	Serve 200 unduplicated seniors	Economic Development and Capital Investment (CDP)
-------	---	--------------------------------	---

Summary and Activity:

Through Community Development Block Grant funding from the US Department of Housing and Urban Development, local non-profit organizations provide in-home meals, congregate meals, transportation, and social programming for senior adults in Arlington. These projects are funded and monitored by Grants Management.

(This activity operates on a program year: 7/1/11-6/30/12.)

Senior Citizen Services



Business Plan

Coordinate Programs to Support Youth, Seniors, Families

Objective 3: Address needs of youth															
Projects		Performance Measures	City Service Team (Department)												
2.3.1	Local Nonprofit Grant Funding for Youth Services	Serve 1400 unduplicated youth	Economic Development and Capital Investment (CDP)												
<p><u>Summary and Activity:</u></p> <p>Through Community Development Block Grant funding from the US Department of Housing and Urban Development, local non-profit organizations provide services to eligible Arlington youth. Services include mentoring, tutoring, COA Parks Department program scholarships, foster child advocacy, and educational programming. These projects are funded and monitored by Grants Management.</p> <p>(This activity operates on a program year: 7/1/11-6/30/12.)</p>		<table border="1"> <caption>Grant Funded Youth Services</caption> <thead> <tr> <th>YTD</th> <th>YTD</th> <th>YTD</th> <th>YTD</th> </tr> <tr> <th>1Q</th> <th>2Q</th> <th>3Q</th> <th>4Q</th> </tr> </thead> <tbody> <tr> <td>~100</td> <td>~500</td> <td>~600</td> <td>1400</td> </tr> </tbody> </table>		YTD	YTD	YTD	YTD	1Q	2Q	3Q	4Q	~100	~500	~600	1400
YTD	YTD	YTD	YTD												
1Q	2Q	3Q	4Q												
~100	~500	~600	1400												
Objective 4: Increase public access to technology and library resources															
2.4.1	Mobile Computer Lab Procurement and Implementation	Project completion %	Neighborhoods (Library)												
<p><u>Summary and Activity:</u></p> <p>Increase public access to technology and library resources by bringing public technology services through mobile service delivery.</p> <ul style="list-style-type: none"> • Develop specifications and hold bid process • Complete purchasing process • Work with Fleet Management to incorporate the vehicle into city assets • Develop marketing and documentation for service • Market service • Train staff on resource usage (driving, equipment, fueling, etc.) 		<table border="1"> <caption>Mobile Computer Lab Project</caption> <thead> <tr> <th>1st Qtr</th> <th>2nd Qtr</th> <th>3rd Qtr</th> <th>4th Qtr</th> </tr> </thead> <tbody> <tr> <td>~10%</td> <td>~35%</td> <td>~60%</td> <td>~85%</td> </tr> </tbody> </table>		1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	~10%	~35%	~60%	~85%				
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Coordinate Programs to Support Youth, Seniors, Families

Objective 5: Increase the number of teens who access services offered by the Library's Youth Technology Center in order to build academic success and job skills													
Projects	Performance Measures	City Service Team (Department)											
2.5.1 Youth Technology Center Program Development	Increase MyCard teen library card registration by 10%	Neighborhoods (Library)											
<p><u>Summary and Activity:</u></p> <p>Increase the number of teens who access services offered by the Library's YTC's in order to build academic success and job skills.</p> <ul style="list-style-type: none"> At the East Branch YTC, develop structured science and math programming aimed at improving job readiness utilizing community partnerships and volunteers. Continue to expand arts programming at The Studio through new equipment and software acquisitions Develop a more defined focus and structured programming at the Northeast Branch Teen Zone that contributes to increased academic performance at Nichols Junior High School and few issues with problem behavior in the vicinity of the branch library 		<p>Teen Library Cards Issued for Youth Technology Center Program FY11 vs. FY12</p> <table border="1"> <caption>Teen Library Cards Issued for Youth Technology Center Program FY11 vs. FY12</caption> <thead> <tr> <th>Quarter</th> <th>Percent of change</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>~5%</td> </tr> <tr> <td>2nd Qtr</td> <td>~5%</td> </tr> <tr> <td>3rd Qtr</td> <td>~5%</td> </tr> <tr> <td>4th Qtr</td> <td>~5%</td> </tr> </tbody> </table>		Quarter	Percent of change	1st Qtr	~5%	2nd Qtr	~5%	3rd Qtr	~5%	4th Qtr	~5%
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Objective 6: Increase access to library resources and service for the Arlington home school community													
2.6.1 Home School Program Development and Marketing	Increase program attendance for home school programs by 25%	Neighborhoods (Library)											
<p><u>Summary and Activity:</u></p> <p>Increase access to learning and recreational resources for the Arlington home school community to supplement and support their home school experience.</p> <ul style="list-style-type: none"> Survey local home school groups to evaluate program/service needs Develop a schedule of monthly structured programs for home school families Develop marketing and pathfinder documentation to serve target audience 		<p>Home School Program Attendance FY11 vs. FY12</p> <table border="1"> <caption>Home School Program Attendance FY11 vs. FY12</caption> <thead> <tr> <th>Quarter</th> <th>Percent of change</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>~5%</td> </tr> <tr> <td>2nd Qtr</td> <td>~5%</td> </tr> <tr> <td>3rd Qtr</td> <td>~5%</td> </tr> <tr> <td>4th Qtr</td> <td>~5%</td> </tr> </tbody> </table>		Quarter	Percent of change	1st Qtr	~5%	2nd Qtr	~5%	3rd Qtr	~5%	4th Qtr	~5%
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Business Plan

Coordinate Programs to Support Youth, Seniors, Families

Objective 7: Develop a core group of senior library advocates who will advise library staff on the development of services for seniors, as well as performing service projects that benefit the library

	Projects	Performance Measures	City Service Team (Department)																									
2.7.1	Senior Library Corps	Implement three ideas generated by group	Neighborhoods (Library)																									
<p><u>Summary and Activity:</u></p> <p>Develop a core group of senior library advocates who will advise library staff on the development of services for seniors, as well as performing service projects that benefit the library.</p> <ul style="list-style-type: none"> • Evaluate current resources and programs for seniors and contact local senior organizations for input • Market and invite participation (goal 12 individuals meet once a month with staff facilitator) • Determine needs and goals • Develop programs • Develop marketing and pathfinder documentation to serve target audience 		<p style="text-align: center;">Senior Library Corps Project</p> <table border="1"> <caption>Senior Library Corps Project - Percent Completed</caption> <thead> <tr> <th>Quarter</th> <th>Project 1 (%)</th> <th>Project 2 (%)</th> <th>Project 3 (%)</th> <th>Project 4 (%)</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>2nd Qtr</td> <td>100</td> <td>80</td> <td>60</td> <td>35</td> </tr> <tr> <td>3rd Qtr</td> <td>100</td> <td>80</td> <td>60</td> <td>35</td> </tr> <tr> <td>4th Qtr</td> <td>100</td> <td>80</td> <td>60</td> <td>35</td> </tr> </tbody> </table>		Quarter	Project 1 (%)	Project 2 (%)	Project 3 (%)	Project 4 (%)	1st Qtr	0	0	0	0	2nd Qtr	100	80	60	35	3rd Qtr	100	80	60	35	4th Qtr	100	80	60	35
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Coordinate Programs to Support Youth, Seniors, Families

Key Performance Indicators by Program:

Police/Fire Department:

Increase Public Safety Athletic League participation. Target = 120 Students

Library:

% of Arlington youth (children and teens) with library card. Target = 50%

% of Arlington students participating in Summer Reading Club Target = 25%

Citizen satisfaction with overall quality of libraries. Target = 95% good or excellent

Parks:

Citizen satisfaction with overall quality of city parks. Target = 95%

Satisfaction with quality of park and recreation programs and classes. Target = 90%

Community Development and Planning:

of organizations funded with CDBG to provide meals to seniors. Target = 2

of seniors served and # of meals provided each year. Target = 200 seniors and 7,000 meals

of organizations funded with CDBG to provide youth services. Target = 6

of youth served each year. Target = 1,500

Business Plan

Capital Investment

Support continuation of strategic and long-term processes to identify, fund, and maintain capital improvements consistent with financial policies.

Goal 1: Develop and execute projects in accordance with master plans, bond programs, and capital budgets																								
Objective 1: Provide infrastructure and equipment improvements that will sustain the Airport's mission as the corporate airport of choice in the Metroplex																								
	Projects	Performance Measures	City Service Team (Department)																					
1.1.1	West Parallel Taxiway Design	Design milestones are achieved 100% project schedule performance	Economic Development and Capital Investment (Aviation)																					
<p><u>Summary and Activity:</u></p> <p>Design phase of a portion of the west parallel taxiway to facilitate air access to the Airport's West Development Area for additional revenue-producing land leases. Future portions of the taxiway will be completed as grant funding becomes available.</p>		<p>West Taxiway Design</p> <table border="1"> <caption>West Taxiway Design Milestones</caption> <thead> <tr> <th>Milestone</th> <th>Start Date</th> <th>End Date</th> </tr> </thead> <tbody> <tr> <td>Select of Engineering Firm</td> <td>2-11</td> <td>3-11</td> </tr> <tr> <td>Design Fee Negotiations (TxDOT)</td> <td>4-11</td> <td>6-11</td> </tr> <tr> <td>Pre-Design Meetings</td> <td>6-11</td> <td>7-11</td> </tr> <tr> <td>Design Completion</td> <td>7-11</td> <td>12-11</td> </tr> <tr> <td>Design Package Review</td> <td>12-11</td> <td>1-12</td> </tr> <tr> <td>Evaluate Project Design and Cost</td> <td>4-12</td> <td>5-12</td> </tr> </tbody> </table>		Milestone	Start Date	End Date	Select of Engineering Firm	2-11	3-11	Design Fee Negotiations (TxDOT)	4-11	6-11	Pre-Design Meetings	6-11	7-11	Design Completion	7-11	12-11	Design Package Review	12-11	1-12	Evaluate Project Design and Cost	4-12	5-12
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1.1.2	Terminal Building Finish-Out	Design and construction milestones are achieved 100% project schedule performance	Economic Development and Capital Investment (Aviation)																					
<p><u>Summary and Activity:</u></p> <p>The new Airport Terminal Building was completed in December 2010 with approximately 3,220 square feet of leasable finished office space, replacing the former terminal building which had 2,420 square feet. The new terminal building also has 1,500 square feet of unfinished speculative office space to be finished out as demand for terminal office space grows. When the finish-out is complete, the new terminal building will have 4,720 square feet of revenue-producing lease space.</p>		<p>Terminal Building Office Space Finish Out</p> <table border="1"> <caption>Terminal Building Office Space Finish Out Milestones</caption> <thead> <tr> <th>Milestone</th> <th>Start Date</th> <th>End Date</th> </tr> </thead> <tbody> <tr> <td>Preliminary Design of Office Space</td> <td>Oct-11</td> <td>Nov-11</td> </tr> <tr> <td>Preliminary Cost Estimate</td> <td>Nov-11</td> <td>Dec-11</td> </tr> <tr> <td>Finalize Design</td> <td>Dec-11</td> <td>Jan-12</td> </tr> <tr> <td>Request for Bids</td> <td>Jan-12</td> <td>Mar-12</td> </tr> <tr> <td>Selection of Contractor</td> <td>Mar-12</td> <td>Apr-12</td> </tr> <tr> <td>Construction</td> <td>Apr-12</td> <td>Jul-12</td> </tr> </tbody> </table>		Milestone	Start Date	End Date	Preliminary Design of Office Space	Oct-11	Nov-11	Preliminary Cost Estimate	Nov-11	Dec-11	Finalize Design	Dec-11	Jan-12	Request for Bids	Jan-12	Mar-12	Selection of Contractor	Mar-12	Apr-12	Construction	Apr-12	Jul-12
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Construction	Apr-12	Jul-12																						

Capital Investment

Objective 2: Rebuild channels to manage storm water runoff efficiently			
Projects		Performance Measures	City Service Team (Department)
1.2.1	Concrete Channel Rebuild Projects	% linear feet completed out of the amount targeted for FY12	Economic Development and Capital Investment (PWT)
<p><u>Summary and Activity:</u></p> <p>Stormwater Staff annually conduct field inspections of the existing channels and identify those channels that need maintenance, repair, or reconstruction. Many channels that are in need of reconstruction are subjected to flows that exceed their original design capacity. The Rebuild Projects are selected based upon the current channel condition and the potential risk to adjacent properties. The rebuilds are designed to meet the City's current flow capacity design standards.</p>		<p style="text-align: center;">Concrete Channel Rebuild Projects</p> <p style="text-align: right;">Target: __ Linear Feet</p> <p style="text-align: center;">Linear Feet</p> <p style="text-align: center;">■ Qtr 1 ■ Qtr 2 ■ Qtr 3 ■ Qtr 4</p>	
Objective 3: Rebuild arterials to provide safe roadways at planned capacity			
1.3.1	Arterial Rebuilds	% lane miles completed out of the amount targeted for FY12	Economic Development and Capital Investment (PWT)
<p><u>Summary and Activity:</u></p> <p>A portion of the annual capital budget provides bonds for rebuilding arterial streets that have deteriorated beyond routine maintenance. The streets are reconstructed in their current configuration with no added capacity. For FY 2012 approximately 5 lane miles are estimated to be completed.</p>		<p style="text-align: center;">Arterial Rebuilds</p> <p style="text-align: right;">Funded: 5 lane miles</p> <p style="text-align: center;">Lane Miles</p> <p style="text-align: center;">■ Qtr 1 ■ Qtr 2 ■ Qtr 3 ■ Qtr 4</p>	

Business Plan

Capital Investment

Objective 4: Connect Center Street from just north of IH 20 to Bardin Road																																																									
1.4.1	South Center Street Bridge	Design (and construction if funded) Phase Schedule	Economic Development and Capital Investment (PWT)																																																						
<p><u>Summary and Activity:</u></p> <p>A priority for the City and its economic development efforts is the construction of the South Center Street bridge over IH20 and the connection to Bardin Road. This connection will improve mobility and access to the Arlington Municipal Airport opening up development opportunities on the west side of the airport as well as Tarrant County College and the area north of IH20 between South Collins Street and Matlock Road. Design of the project is underway and requires extensive coordination with Texas Departments of Transportation. Once design is complete, right-of-way acquisition and construction can proceed once funding is secured.</p>		<table border="1"> <thead> <tr> <th colspan="4">Center/IH20 Design Schedule</th> </tr> <tr> <th></th> <th>Schedule</th> <th>Actual</th> <th>Approved</th> <th>Comments</th> </tr> </thead> <tbody> <tr> <td>Resubmit Schematic</td> <td>5/27/2011</td> <td>5/26/2011</td> <td></td> <td></td> </tr> <tr> <td>Bridge Layout</td> <td>5/27/2011</td> <td>5/26/2011</td> <td></td> <td></td> </tr> <tr> <td>Plans, Specs, Estimates (PSE)</td> <td></td> <td></td> <td></td> <td>Cannot submit until receive comments on bridge layout.</td> </tr> <tr> <td>30%</td> <td>N/A</td> <td></td> <td></td> <td>60% ready so will skip 30%.</td> </tr> <tr> <td>60%</td> <td>9/29/2011</td> <td></td> <td></td> <td></td> </tr> <tr> <td>90%</td> <td>1/11/2012</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Final</td> <td>4/18/2012</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Environmental Assessment</td> <td>7/1/2011</td> <td></td> <td></td> <td>Cannot submit until schematic approved.</td> </tr> <tr> <td>Design Complete</td> <td>7/31/2012</td> <td></td> <td></td> <td>The overall completion is currently being determined by the EA schedule.</td> </tr> </tbody> </table> <p>Note: The above dates assume reasonable timeframes for TxDOT reviews. We will meet with TxDOT as needed to keep project on schedule.</p>		Center/IH20 Design Schedule					Schedule	Actual	Approved	Comments	Resubmit Schematic	5/27/2011	5/26/2011			Bridge Layout	5/27/2011	5/26/2011			Plans, Specs, Estimates (PSE)				Cannot submit until receive comments on bridge layout.	30%	N/A			60% ready so will skip 30%.	60%	9/29/2011				90%	1/11/2012				Final	4/18/2012				Environmental Assessment	7/1/2011			Cannot submit until schematic approved.	Design Complete	7/31/2012			The overall completion is currently being determined by the EA schedule.
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Capital Investment

Key Performance Indicators by Program:

Public Works and Transportation:

% paved lane miles currently assessed to be in satisfactory or better condition ($OCI \geq 70$).

Target = 70%

Business Plan

Focus on Mobility

Create a safe, multi-modal network and provide regional connectivity for a greater variety of traveling options for residents, businesses, and visitors.

Goal 1: Explore creative, alternative transportation opportunities

Objective 1: Provide hike and bike trails for greater mobility

Projects			Performance Measures	City Service Team (Department)																										
1.1.1	Bowman Branch Linear Park Trail Design and Construction		Project Completion %	Neighborhoods (Parks)																										
<p><u>Summary and Activity:</u></p> <p>This project involves design and construction of trails at Bowman Branch Linear Park. Substantial completion is likely in FY 2013.</p>			<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Design</td> <td>N/A</td> <td>9/2009</td> <td>11/2011</td> <td></td> </tr> <tr> <td>Bidding</td> <td>N/A</td> <td>N/A</td> <td>1/2012</td> <td></td> </tr> <tr> <td>Construction contract approval</td> <td>N/A</td> <td>N/A</td> <td>2/2012</td> <td></td> </tr> <tr> <td>Construction</td> <td>3/2012</td> <td></td> <td>4/2013</td> <td></td> </tr> </tbody> </table>			Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Design	N/A	9/2009	11/2011		Bidding	N/A	N/A	1/2012		Construction contract approval	N/A	N/A	2/2012		Construction	3/2012		4/2013	
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Focus on Mobility

Goal 2: Maintain and enhance the City's transportation network												
Objective 1: Provide infrastructure and equipment improvements that will sustain the Airport's mission as the corporate airport of choice in the Metroplex												
Projects		Performance Measures	City Service Team (Department)									
2.1.1	Air-to-Air and Ground Radio Replacement	Project Completion %	Economic Development and Capital Investment (Aviation)									
<p><u>Summary and Activity:</u></p> <p>Air-to-Air Radio System at the Air Traffic Control Tower must be replaced due to obsolescence. Project is expected to begin October 1st and be completed by January 1st.</p>		<p>Air Traffic Control Radio Replacement</p> <table border="1"> <caption>Project Schedule Data</caption> <thead> <tr> <th>Activity</th> <th>Start Date</th> <th>End Date</th> </tr> </thead> <tbody> <tr> <td>Equipment Order</td> <td>08-11</td> <td>11-11</td> </tr> <tr> <td>Installation & Testing, and Certification</td> <td>12-11</td> <td>12-11</td> </tr> </tbody> </table>		Activity	Start Date	End Date	Equipment Order	08-11	11-11	Installation & Testing, and Certification	12-11	12-11
Activity	Start Date	End Date										
Equipment Order	08-11	11-11										
Installation & Testing, and Certification	12-11	12-11										

Business Plan

Focus on Mobility

Goal 3: Optimize effectiveness and efficiency of existing transportation systems

Objective 1: Adjust signal timing for changes in traffic patterns over time, to optimize travel times

Projects	Performance Measures	City Service Team (Department)
3.1.1 Signal Timing	Travel times on major corridors compared to target	Economic Development and Capital Investment (PWT)

Summary and Activity:

Travel times are documented quarterly for Cooper, Collins, Division, and Pioneer Parkway. One goal of the traffic engineering group is to maintain optimum travel times on major thoroughfares. Quarterly, staff drive the street segments shown below, measure the travel times using GPS, and calculate average times. Measurements are taken between 9:00 a.m. and 4:00 p.m. to check "normal" flow, and should be within 10% of the goal time set by the traffic engineers. A deviation of +/- 10% is due to variances in congestion levels, traffic incidents, seasonal traffic patterns, and lights changed by emergency vehicles.

Signal Timing - Northbound Cooper Street from I-30 to Turner Warnell

Current Qtr Comments:



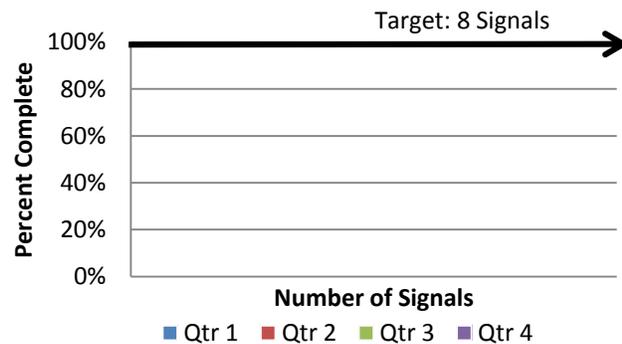
Objective 2: Construct new bond funded signals when warranted and budgeted

Projects	Performance Measures	City Service Team (Department)
3.2.1 Signal Rebuilds and New Signal Construction	% of target number of signals constructed	Economic Development and Capital Investment (PWT)

Summary and Activity:

Eight signal projects are planned for in-house construction in FY 2012, including five rebuilds due to street widening and three new signal locations. Most were funded through the 2008 bond election. City staff are able to construct signals more economically than contractors through economies of scale and by cross training existing staff.

Signal Rebuilds and New Signal Construction



Focus on Mobility

Objective 3: Implement the Comprehensive Plan			
Projects		Performance Measures	City Service Team (Department)
3.3.1	Hike and Bike Plan	% of Plan implemented	Economic Development and Capital Investment (CDP)
<p><u>Summary and Activity:</u></p> <p>This is a joint project between Parks and Recreation and the Community Development and Planning Departments that started November 2009 and will be completed in FY2011. The project will create a city-wide master plan to guide the development of a comprehensive system of off-street trails and on-street facilities connecting users to key destinations throughout the City, provide connections to adjacent cities, provide opportunities for a wide variety of recreational activities and encourage alternative modes of transportation</p>			

Focus on Mobility

Key Performance Indicators by Program:

Public Works and Transportation:

Citizen ratings of road condition as “good” or “mostly good.” Target = 80%

Average time in working days to complete pothole repairs. Target = 3

Aviation:

Hangar occupancy rate. Target = 100%

Protect From Flooding and Erosion

Develop strategies and leverage resources to protect people and property from the impact of erosion and flooding.

Goal 1: Mitigate existing stormwater induced problems																													
Objective 1: Preserve and maintain floodplain in an environmentally responsible manner																													
Projects		Performance Measures	City Service Team (Department)																										
1.1.1	Rush Creek Mitigation Plan	Project Completion %	Neighborhoods (Parks)																										
<p><u>Summary and Activity:</u></p> <p>This project involves reclamation and restoration of floodplain in the Woodland Park Addition.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Demolition of homes</td> <td>6/2011</td> <td></td> <td>3/2012</td> <td></td> </tr> <tr> <td>Design</td> <td>10/2011</td> <td></td> <td>4/2012</td> <td></td> </tr> <tr> <td>Construction</td> <td>6/2012</td> <td></td> <td>3/2013</td> <td></td> </tr> </tbody> </table>			Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Demolition of homes	6/2011		3/2012		Design	10/2011		4/2012		Construction	6/2012		3/2013						
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Construction	6/2012		3/2013																										
Objective 2: Construct new bond funded signals when warranted and budgeted																													
1.1.2	Johnson Creek Feasibility Study	Project Completion %	Neighborhoods (Parks)																										
<p><u>Summary and Activity:</u></p> <p>This project involves the continuation of work with the US Army Corps of Engineers to prepare documentation necessary to complete the NEPA process, as well as 35% conceptual design of the creek corridor. Once the document is complete it will be submitted for Federal review. This review will require approximately 18 months.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Start</th> <th>Actual Start</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Conceptual planning</td> <td></td> <td>2/2009</td> <td>9/2012</td> <td></td> </tr> <tr> <td>NEPA approval</td> <td>10/2012</td> <td></td> <td>12/2014</td> <td></td> </tr> <tr> <td>Design of phase 2</td> <td>N/A</td> <td>N/A</td> <td>N/A</td> <td>N/A</td> </tr> <tr> <td>Construction</td> <td>N/A</td> <td>N/A</td> <td>N/A</td> <td>N/A</td> </tr> </tbody> </table>			Description	Estimated Start	Actual Start	Estimated Completion	Actual Completion	Conceptual planning		2/2009	9/2012		NEPA approval	10/2012		12/2014		Design of phase 2	N/A	N/A	N/A	N/A	Construction	N/A	N/A	N/A	N/A
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Design of phase 2	N/A	N/A	N/A	N/A																									
Construction	N/A	N/A	N/A	N/A																									

Business Plan

Protect From Flooding and Erosion

Objective 3: Construct Green Meadows drainage improvements as scheduled on the three year capital improvements program			
Projects		Performance Measures	City Service Team (Department)
1.3.1	Green Meadows Drainage Improvements	% linear feet of construction complete	Economic Development and Capital Investment (PWT)
<p><u>Summary and Activity:</u></p> <p>Drainage Improvement Construction is one way to meet one of the seven goals of the Comprehensive Stormwater Management Plan: to reduce the existing potential for stormwater damage to public health, safety, life, property, and the environment. Onsite storage of excess storm water is preferable to increasing the capacity of stormwater drainage channels, but channel construction is sometimes necessary when surrounding areas cannot adequately store the runoff due to heavy rainstorms, due to the pattern of development.</p> <p>This project consists of a combination of both storage and channel improvements. A regional detention facility will be constructed in Duncan Robinson Park that will detain excess flood waters until the downstream system has capacity to convey the stormwater. The project also includes reconstruction of approximately 1,200 feet of existing improved channels to improve conveyance of the stormwater and increase capacity. The resulting project will provide 100-year protection to more than 40 residential structures in the surrounding neighborhood.</p>		<p style="text-align: center;">Green Meadows Concrete Channels Reconstructed</p> <p style="text-align: center;">Funded: 1200 linear feet</p> <p style="text-align: center;">100% 80% 60% 40% 20% 0%</p> <p style="text-align: center;">Percent Complete</p> <p style="text-align: center;">Linear Feet</p> <p style="text-align: center;">■ Qtr 1 ■ Qtr 2 ■ Qtr 3 ■ Qtr 4</p>	

Protect From Flooding and Erosion

Goal 2: Identify flood risk

Objective 1: Assess the conditions and needs of the watershed to develop a plan for preventative and remedial projects

Projects	Performance Measures	City Service Team (Department)
2.1.1 Rush Creek Watershed Study (2 nd phase)	Project Completion %	Economic Development and Capital Investment (PWT)

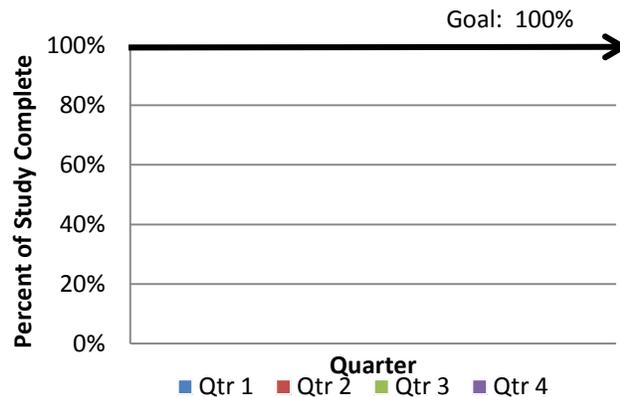
Summary and Activity:

The goal of the stormwater management program is to provide the City of Arlington the basis for establishing effective rules, regulations, and projects that will reduce the potential for stormwater damage to life, public health, safety, property, and the environment. Seven stormwater management goals have been developed by the City. The goals extend from protecting new and existing development from flooding to preventing the loss of water quality and habitat.

One of the goals is to establish comprehensive basin plans within each watershed that quantify, plan for, and manage stormwater flows within and among the jurisdictions in those watersheds. These watershed plans will help guide the City in refining the Capital Improvement Plan.

Phase 2 of the Rush Creek Watershed Study includes developing new stream flow information that represents the current and future flood flows in throughout the watershed. This information will be used to estimate flood elevations and identify areas flood risks. Once this information is available, alternatives will be evaluated to identify possible Capital Projects that can reduce flood risks to residents and businesses.

Rush Creek Watershed Study (Phase 2)



Business Plan

Protect From Flooding and Erosion

Objective 2: Complete and adopt the Fish Creek/Cottonwood Creek Flood Protection Plans			
2.2.1	Fish Creek/Cottonwood Creek Flood Protection Plans	Project Completion % and Adoption Schedule	Economic Development and Capital Investment (PWT)
<p>Summary and Activity:</p> <p>Through funding by a Texas Water Development Board Grant, an engineering firm has been contracted for the development of maps, technical analysis and supporting documentation, implementation and phasing plans, and cost-benefit analysis of several scenarios to address potential and current economic and structural impact of flooding along Cottonwood and Fish Creeks.</p>		<p>Fish Creek/Cottonwood Creek Flood Protection Plans</p> <p>Goal: 100%</p> <p>Legend: Qtr 1 (blue), Qtr 2 (red), Qtr 3 (green), Qtr 4 (purple)</p>	

Watershed Studies for Fish Creek and Cottonwood Creek	Status	Aug 2010	Sep 2010	Oct 2010	Nov 2010	Dec 2010	Jan 2011	Feb 2011	Mar 2011	Apr 2011	May 2011	Jun 2011	Jul 2011	Aug 2011	Sep 2011	Oct 2011	Nov 2011	Dec 2011	Jan 2012	
		Collect Baseline Information		Green	Green	Green														
<i>Public Meeting: Kick Off</i>			Yellow																	
Review Global Environmental Constraints		Green	Green	Green																
Identify Flood Problem Areas		Green	Green	Green																
Conduct Field Survey		Green	Green	Green	Green															
Develop Hydrologic Model		Green	Green	Green	Green	Green														
Develop Hydraulic Model					Green	Green	Green													
Evaluate Flooding							Green	Green	Green											
Analyze Mitigation Alternatives								Green	Green	Green										
<i>Public Meeting: Mitigation Alternatives</i>										Yellow										
Create Cost/Benefit Analysis										Green	Green									
<i>Public Meeting: Costs/Benefits</i>											Yellow									
Plan Implementation and Phasing											Green	Green	Green							
<i>Public Meeting: Implementation and Phasing</i>												Yellow								
Present Final Deliverables														Green	Green	Green	Green	Green	Green	Green
<i>Public Meeting: Final Report</i>														Yellow						

public meeting
 occurred later than expected
 on schedule/projected schedule
 revised from original schedule

Protect From Flooding and Erosion

Goal 3: Continue to establish a regulatory framework for storm water management			
Objective 1: Create and adopt a Unified Storm Water ordinance			
Projects		Performance Measures	City Service Team (Department)
3.1.1	Unified Storm Water Ordinance	Project Completion % and Adoption Schedule	Economic Development and Capital Investment (PWT)
<p><u>Summary and Activity:</u></p> <p>The Comprehensive Storm Water Management Plan is the master plan that establishes the framework and goals for all present and future storm water management in the City of Arlington. Endorsed by City Council in FY 2011, the Plan's implementation is ongoing, roughly in four phases. Phase 1 implementation is focused on updating and enhancing the regulatory structure through creation of a Unified Storm Water Ordinance, along with continuing the development of Watershed Plans, the public information program, and the capital improvements program.</p>		<p style="text-align: center;">Unified Storm Water Ordinance</p>	

Phase I Implementation of the Comprehensive Storm Water Management Plan	Status	Oct 2011	Nov 2011	Dec 2011	Jan 2012	Feb 2012	Mar 2012	Apr 2012	May 2012	Jun 2012	Jul 2012	Aug 2012	Sep 2012
		Consider elements to be included in Ordinance	Green	Green	Green	Green	Green	Green					
Refine elements to include specific standards					Green	Green	Green	Green	Green	Green			
Present the Ordinance for Council Review											Green	Green	Green
Request Council approval													Green
Create development/redevelopment standards													
Revise the Design Criteria Manual													

	public meeting
	occurred later than expected
	on schedule/projected schedule
	revised from original schedule

Protect From Flooding and Erosion

Key Performance Indicators by Program:

Public Works and Transportation:

% concrete channels inspected. Target = 100%

Number of structures removed from the floodplain or otherwise flood-proofed

Energy Efficiencies and Environmental Stewardship

Implement best-management practices in support of sustainable development and environmental stewardship.

Goal 1: Support and expand programs to reduce environmental impacts																								
Objective 1: Implement EECBG City Tower glass replacement project on schedule to provide greater efficiency																								
Projects		Performance Measures	City Service Team (Department)																					
1.1.1	City Tower Energy Efficiency Improvements	Gantt chart and energy savings metrics sent to Dept of Energy	Economic Development and Capital Investment (PWT)																					
<p><u>Summary and Activity:</u></p> <p>Existing single pane windows in the eight storey City Tower building will be replaced with an insulated, low emission storefront window system in order to conserve energy and reduce heating and cooling bills. Anticipated energy savings are 15% and reduced CO2 emissions, 19%. Additionally, a new make-up air system will be added to the building, which will pressurize the building to prevent infiltration of outside air, creating more efficient heating and cooling.</p>		<table border="1"> <thead> <tr> <th colspan="3">City Tower Energy Efficiency Improvements</th> </tr> <tr> <th>DESCRIPTION</th> <th>EST START</th> <th>STATUS</th> </tr> </thead> <tbody> <tr> <td>Design</td> <td>Jan-11</td> <td>on time</td> </tr> <tr> <td>Bidding and Contract Negotiation</td> <td>Mar-11</td> <td>on time</td> </tr> <tr> <td>Council Contract Approval</td> <td>Apr-11</td> <td>on time</td> </tr> <tr> <td>Construction Begins</td> <td>Jul-11</td> <td>pending</td> </tr> <tr> <td>Construction Completed</td> <td>Mar-12</td> <td></td> </tr> </tbody> </table>		City Tower Energy Efficiency Improvements			DESCRIPTION	EST START	STATUS	Design	Jan-11	on time	Bidding and Contract Negotiation	Mar-11	on time	Council Contract Approval	Apr-11	on time	Construction Begins	Jul-11	pending	Construction Completed	Mar-12	
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Objective 2: Develop and execute projects in accordance with master plans, bond programs and capital budgets																								
1.2.1	Implement Integrate Urban Water Management Plan (IUWM)	Develop strategic direction for Lake Arlington IUWM (phase 1)	Economic Development and Capital Investment (Water)																					
<p><u>Summary and Activity:</u></p> <p>Integrated Urban Water Management is an approach for urban water utilities to plan and manage urban water systems including water supply, wastewater and stormwater to minimize their impact on the natural environment and maximize their contribution to Arlington's social and economic sustainability.</p>		<table border="1"> <thead> <tr> <th>DESCRIPTION</th> <th>EST START</th> </tr> </thead> <tbody> <tr> <td>NCTCOG – 319 Application</td> <td>Oct-11</td> </tr> <tr> <td>Watershed City Meetings</td> <td>Sept-12</td> </tr> </tbody> </table>		DESCRIPTION	EST START	NCTCOG – 319 Application	Oct-11	Watershed City Meetings	Sept-12															
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Business Plan

Energy Efficiencies and Environmental Stewardship

Projects		Performance Measures	City Service Team (Department)																							
1.2.2	Wastewater Collection Initiatives to Reduce or Prevent Outflows	Reduce sanitary sewer outflows to less than 5 per 100 miles	Economic Development and Capital Investment (Water)																							
<p><u>Summary and Activity:</u></p> <p>Arlington Water Utilities (AWU) has entered into the Sanitary Sewer Overflow (SSO) Voluntary Initiative established by the Texas Commission on Environmental Quality (TCEQ) in 2005. In order to participate, The City of Arlington has agreed to evaluate its sanitary sewer system and develop an action plan that includes a schedule of dates detailing when corrective or preventative maintenance will occur. AWU has also established a goal of cleaning 20% of sewer lines 6" through 15" annually.</p>		<p style="text-align: center;">Sanitary Sewer Overflows</p> <table border="1"> <caption>Sanitary Sewer Overflows Data</caption> <thead> <tr> <th>Period</th> <th>Number of Sanitary Sewer Overflows</th> </tr> </thead> <tbody> <tr> <td>FY11 Q1</td> <td>2.3</td> </tr> <tr> <td>FY11 Q2</td> <td>0.08</td> </tr> <tr> <td>FY11 Q3</td> <td>1.7</td> </tr> <tr> <td>Target for FY12</td> <td>5</td> </tr> </tbody> </table>		Period	Number of Sanitary Sewer Overflows	FY11 Q1	2.3	FY11 Q2	0.08	FY11 Q3	1.7	Target for FY12	5													
Period	Number of Sanitary Sewer Overflows																									
FY11 Q1	2.3																									
FY11 Q2	0.08																									
FY11 Q3	1.7																									
Target for FY12	5																									
Objective 3: Mitigate operating costs and impact on environment through conservation and recycling efforts																										
1.3.1	Reclaimed Water Project	Complete feasibility study for Phase 2 of the reclaimed water system	Economic Development and Capital Investment (Water)																							
<p><u>Summary and Activity:</u></p> <p>This project will take delivery of highly treated effluent from Fort Worth's Village Creek Wastewater Treatment Plant. This strategy will help meet the goals established in the 2007 State Water Plan for water conservation and reuse. Benefits range from extending the life of water supplies through a form of conservation, reducing energy requirements and having a dependable supply for irrigation. Water Utilities will evaluate and complete a study to determine the feasibility of extending the reclaimed water system further south into the Entertainment District. This study will also identify potential users and routes for the extension.</p>		<table border="1"> <thead> <tr> <th rowspan="2">DESCRIPTION</th> <th colspan="2">DATES</th> </tr> <tr> <th>TARGET</th> <th>ACTUAL</th> </tr> </thead> <tbody> <tr> <td>City Council Award</td> <td>Aug-11</td> <td></td> </tr> <tr> <td>Contract Executed</td> <td>Aug-11</td> <td></td> </tr> <tr> <td>Problems & Needs Evaluation</td> <td>Oct-11</td> <td></td> </tr> <tr> <td>Define Reuse Opportunities</td> <td>Dec-11</td> <td></td> </tr> <tr> <td>Define Alternatives and Economic Evaluation</td> <td>Mar-12</td> <td></td> </tr> <tr> <td>Environmental and Legal Issues</td> <td>Apr-12</td> <td></td> </tr> </tbody> </table>		DESCRIPTION	DATES		TARGET	ACTUAL	City Council Award	Aug-11		Contract Executed	Aug-11		Problems & Needs Evaluation	Oct-11		Define Reuse Opportunities	Dec-11		Define Alternatives and Economic Evaluation	Mar-12		Environmental and Legal Issues	Apr-12	
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Environmental and Legal Issues	Apr-12																									

Energy Efficiencies and Environmental Stewardship

Projects		Performance Measures	City Service Team (Department)										
1.3.2	Automated Metering Infrastructure (AMI)	Successfully implement Advanced Metering Infrastructure (AMI) project in targeted area by June 2012	Economic Development and Capital Investment (Water)										
<p><u>Summary and Activity:</u></p> <p>This project will replace approximately 17,000 meters in meter reading groups 15, 16, 17 and 18 with advanced metering capability allowing the elimination of higher cost reading routes. A wireless reading collector backbone will be installed in the targeted area to deliver all readings back to the billing system. The automated meter reading installation will provide the core infrastructure to evaluate future expansion of this program.</p>		<p style="text-align: center;">Automated Meter Replacement</p> <table border="1"> <caption>Automated Meter Replacement Data</caption> <thead> <tr> <th>Category</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Target</td> <td>17,000</td> </tr> <tr> <td>Actual (FY11)</td> <td>850</td> </tr> <tr> <td>Target Breakdown (FY11)</td> <td>7,000</td> </tr> <tr> <td>Target Breakdown (Other)</td> <td>10,000</td> </tr> </tbody> </table>		Category	Value	Target	17,000	Actual (FY11)	850	Target Breakdown (FY11)	7,000	Target Breakdown (Other)	10,000
Category	Value												
Target	17,000												
Actual (FY11)	850												
Target Breakdown (FY11)	7,000												
Target Breakdown (Other)	10,000												
1.3.3	Promote Pollution/Litter and Contaminants Prevention Program	Number of individuals reached	Economic Development and Capital Investment (Water)										
<p><u>Summary and Activity:</u></p> <p>The intent of this program is to educate the public about the impacts of litter and pollutants on the environment. The program will be promoted through other outreach and education programs such as the Lake Arlington Master Plan, storm water pollution prevention and water conservation.</p>		<p style="text-align: center;">Customers Reached Through Communications About Pollution/Litter Contaminants</p> <table border="1"> <caption>Customers Reached Through Communications About Pollution/Litter Contaminants Data</caption> <thead> <tr> <th>Category</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Target for FY12</td> <td>800</td> </tr> <tr> <td>Actual (FY11 Q1)</td> <td>515</td> </tr> <tr> <td>Actual (FY11 Q2)</td> <td>307</td> </tr> </tbody> </table>		Category	Value	Target for FY12	800	Actual (FY11 Q1)	515	Actual (FY11 Q2)	307		
Category	Value												
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Business Plan

Energy Efficiencies and Environmental Stewardship

Projects		Performance Measures	City Service Team (Department)															
1.3.4	Customer Service Campaign to reduce number of paper water bills mailed	Reduction in number of paper bills mailed to customers	Economic Development and Capital Investment (Water)															
<p><u>Summary and Activity:</u></p> <p>The intent of this program is to reduce the amount of paper bills mailed to Water Utility customers. Customers may be offered an incentive for electing to receive their utility bill electronically only (e-bill). Those participating in this option will help reduce the costs of paper, envelopes, printing, and postage for Water Utilities. Customers participating in e-bill only also benefit by receiving their billing statement the same day it is billed. The campaign manager program will also provide the functionality to inform customers of other programs and services.</p>		<p style="text-align: center;">Number of paper bills mailed to customers</p>																
1.3.5	Regional Litter Control Marketing Campaign	Number of individuals reached with litter message in the region	Economic Development and Capital Investment (Water)															
<p><u>Summary and Activity:</u></p> <p>The intent of this program is to develop and implement a regional marketing campaign to promote litter prevention throughout the entire drainage basin of Lake Arlington. The program will focus on development of education material focused on letter prevention.</p>		<table border="1"> <thead> <tr> <th>DESCRIPTION</th> <th>EST START</th> <th>STATUS</th> </tr> </thead> <tbody> <tr> <td>Initiate concept with Tarrant Regional Water District (TRWD)</td> <td>Sep-11</td> <td>on target</td> </tr> <tr> <td>Kickoff meeting</td> <td>Nov-11</td> <td>on target</td> </tr> <tr> <td>Define funding</td> <td>Jan-12</td> <td>on target</td> </tr> <tr> <td>Define campaign goals</td> <td>Jul-12</td> <td>on target</td> </tr> </tbody> </table>		DESCRIPTION	EST START	STATUS	Initiate concept with Tarrant Regional Water District (TRWD)	Sep-11	on target	Kickoff meeting	Nov-11	on target	Define funding	Jan-12	on target	Define campaign goals	Jul-12	on target
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Define funding	Jan-12	on target																
Define campaign goals	Jul-12	on target																

Energy Efficiencies and Environmental Stewardship

Goal 2: Engage and encourage the community to participate in the City's environmental stewardship initiatives

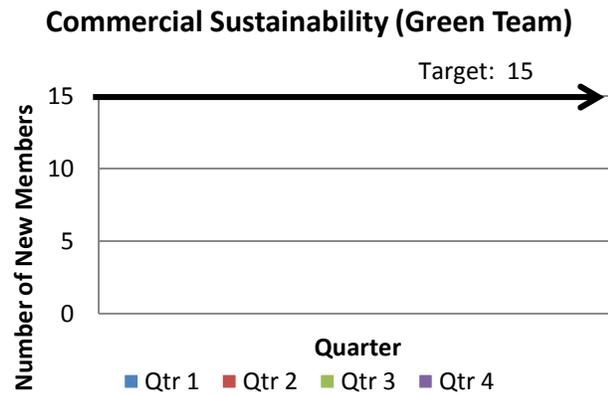
Objective 1: Engage the business community to commit to specific tasks that promote environmental sustainability

Projects	Performance Measures	City Service Team (Department)
2.1.1 Commercial Sustainability Program (Green Team)	Membership levels and metrics submitted to Department of Energy	Economic Development and Capital Investment (PWT)

Summary and Activity:

EECBG money is used to fund a full-time position to oversee the expansion of Arlington's commercial recycling and energy saving program, the Green Team. The business community is a significant consumer of resources and contributor of green house gases. This program provides a staff liaison to help businesses set up internal recycling and energy saving programs. Recruiting new Green Team participants has been a challenge since the launch of Green Team 2.0 in mid-2010, expanding the requirements from a focus on commercial recycling to include other measures. Members must earn a certain number of points by tracking waste generation, reducing energy and water usage, and taking action from a menu of options. Fewer businesses are willing to commit to this level of activity to support sustainability. This quarter . .

Results for Calendar Year 2010:
 kWh energy saved: 21,784,740
 Tons of garbage recycled: 10,366



Energy Efficiencies and Environmental Stewardship

Key Performance Indicators by Program:

Water Department:

- Number of gallons saved through energy efficient toilet distribution
- Number of sewer stops
- Clean 20% of 6" – 15" sanitary sewer lines
- % reduction from previous year of gallons per capita per day (GPCD)
- Number of classes incorporating water conservation

Grow & Diversify Economy Utilizing Redevelopment Efforts

Grow and diversify the economy by seeking out reinvestment and redevelopment opportunities that leverage partnerships and enhance neighborhoods.

Goal 1: Advance and diversify the economy by seeking out reinvestment and redevelopment opportunities that leverage partnerships and enhance neighborhoods			
Objective 1: Maintain Arlington's existing tax base			
Projects		Performance Measures	City Service Team (Department)
1.1.1	Business Retention	Retention measures prioritized Retention visits ongoing Incorporate TechComm Number of jobs/entities OED interacted/retained Retain targeted industries to promote the goals of Champion Arlington	Economic Development and Capital Investment (ED)
Summary and Activity:			
<p>During the second quarter of FY11, staff prioritized companies for reasons of conducting retention efforts and has re-commenced these visits. Recent visits include Republic Waste, Progressive/Heroux Devtek, Lear, and Bell Helicopter.</p> <p>Staff will continue to collaborate with TechComm to develop retention focused marketing materials.</p>			

Business Plan

Grow & Diversify Economy Utilizing Redevelopment Efforts

Goal 2: Target recruitment efforts to maximize financial benefit

Objective 1: Focus on opportunities within the targeted industry cluster

2.1.1	Prominent I-30 Greenfield Property Development	Properties under contract and/or movement toward development	Economic Development and Capital Investment (ED)																		
<p><u>Summary and Activity:</u></p> <p>Due to the re-alignment of the recently constructed I-30 and its interchanges, surplus property has been created and is available for private development. This property, in addition to other highly visible Greenfield properties in this area, are prime for high impact development. Economic Development continues to work to facilitate desired development of these properties.</p> <p>Staff is currently with the contract purchaser of this surplus property to evaluate the development options for the site. It is expected for a Zoning request to be brought to Council late/summer or early fall.</p> <p>Staff continues to work with area businesses that are seeking additional space and coordinate with the I-30 contract purchaser to see if location at this site is an option.</p>		<table border="1" data-bbox="873 525 1365 953"> <thead> <tr> <th colspan="2">Development Milestones</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">✓</td> <td>In Discussions</td> </tr> <tr> <td style="text-align: center;">✓</td> <td>Under Contract</td> </tr> <tr> <td style="text-align: center;">✓</td> <td>Preliminary Site Plan</td> </tr> <tr> <td></td> <td>Land Transferred</td> </tr> <tr> <td></td> <td>Zoning/Council Approval</td> </tr> <tr> <td></td> <td>Building Permit Issued</td> </tr> <tr> <td></td> <td>Under Construction</td> </tr> <tr> <td></td> <td>Project Complete-CO</td> </tr> </tbody> </table>		Development Milestones		✓	In Discussions	✓	Under Contract	✓	Preliminary Site Plan		Land Transferred		Zoning/Council Approval		Building Permit Issued		Under Construction		Project Complete-CO
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Grow & Diversify Economy Utilizing Redevelopment Efforts

Goal 3: Develop and execute projects in accordance with master plans and Council's directives			
Objective 1: Add capacity to road network according to the Thoroughfare Development Plan			
3.1.1	Arterial Projects That Add Capacity	% lane miles completed out of the amount targeted for FY12	Economic Development and Capital Investment (PWT)
<p><u>Summary and Activity:</u></p> <p>A portion of the annual capital budget provides bonds for improving roadways in accordance with the Thoroughfare Development Plan that add capacity to the City's roadway network. For FY 2012 approximately 4.1 lane miles of roadways will be completed that add capacity to the roadway network.</p>		<p style="text-align: center;">New Arterial Capacity</p> <p style="text-align: center;">Funded: 4.1 lane miles</p> <p style="text-align: center;">Percent Complete</p> <p style="text-align: center;">Lane Miles</p> <p style="text-align: center;">■ Qtr 1 ■ Qtr 2 ■ Qtr 3 ■ Qtr 4</p>	

Business Plan

Grow & Diversify Economy Utilizing Redevelopment Efforts

Objective 2: Implement the Comprehensive Plan to assist with redevelopment efforts															
Projects		Performance Measures	City Service Team (Department)												
3.2.1	Zoning Ordinance Update Adoption	Project Completion %	Economic Development and Capital Investment (CDP)												
<p><u>Summary and Activity:</u></p> <p>Completed in 1994, the City's current Zoning Ordinance has been amended over 60 times with these changes resulting in an ordinance that is not only complex but also full of a number of redundancies and inconsistencies. Re-write of the Zoning Ordinance will result in a more user-friendly ordinance that clearly outlines zoning rules and regulations.</p>		<table border="1"> <caption>Zoning Ordinance Update</caption> <thead> <tr> <th>Category</th> <th>YTD % of Project Completed</th> </tr> </thead> <tbody> <tr> <td>FY11</td> <td>85%</td> </tr> <tr> <td>Goal</td> <td>100%</td> </tr> </tbody> </table>		Category	YTD % of Project Completed	FY11	85%	Goal	100%						
Category	YTD % of Project Completed														
FY11	85%														
Goal	100%														
3.2.2	New York Corridor Plan	Project Completion %	Economic Development and Capital Investment (CDP)												
<p><u>Summary and Activity:</u></p> <p>The New York Avenue corridor is a key north-south linkage between the Entertainment District, Downtown, and the IH-20 employment center bounded by Abram and Arkansas. The corridor is in the middle of a heavily ethnic population base. The strategic plan will provide the necessary guidance to direct the public and private investments in the corridor that leverage resources. The plan will aim to accomplish the following: 1) Develop a strategic framework of economic development investments centered around the cultural diversity of the area; 2) Address the consequences of deteriorating commercial and residential development through implementation strategies to increase investment opportunities; and, 3) Create a pedestrian friendly plan that gives the corridor a sense of place and identity.</p>		<table border="1"> <caption>New York Corridor Plan</caption> <thead> <tr> <th>Category</th> <th>YTD % of Project Completed</th> </tr> </thead> <tbody> <tr> <td>1st Q</td> <td>0%</td> </tr> <tr> <td>2nd Q</td> <td>0%</td> </tr> <tr> <td>3rd Q</td> <td>0%</td> </tr> <tr> <td>4th Q</td> <td>0%</td> </tr> <tr> <td>Goal</td> <td>50%</td> </tr> </tbody> </table>		Category	YTD % of Project Completed	1st Q	0%	2nd Q	0%	3rd Q	0%	4th Q	0%	Goal	50%
Category	YTD % of Project Completed														
1st Q	0%														
2nd Q	0%														
3rd Q	0%														
4th Q	0%														
Goal	50%														

Grow & Diversify Economy Utilizing Redevelopment Efforts

Key Performance Indicators by Program:

Economic Development

- Total number of jobs created/retained as result of efforts by the OED. Target = 650
- Total number of business entities created/retained as result of efforts by the OED. Target = 10
- Retention visits. Target = 24
- % of companies retained through OED assistance. Target = 100%

Community Development and Planning:

- Housing: Sub-standard owner-occupied homes rehabilitated to meet local codes. Target = 60

Business Plan

Convention and Tourism

Promote the development and growth of entertainment, tourism, and convention by delivering an excellent and enjoyable visitor experience.

Objective 1: Coordinate quality, well-organized event experiences for clients																																	
Projects		Performance Measures	City Service Team (Department)																														
1.1.1	Facility Improvement	Achieve 4.8 (out of 5) Overall Satisfaction on Client Surveys	Economic Development and Capital Investment (ACC)																														
<p><u>Summary and Activity:</u></p> <p>Facility improvement for the Convention Center includes the following projects: Remodel Main Corridor (Funded FY11), Resurface kitchen floor, Develop Air wall Maintenance Agreement, Replace GH Doors, and Xeriscape at the North Entry</p>		<p style="text-align: center;">Overall Event Experience</p> <table border="1"> <caption>Overall Event Experience Data</caption> <thead> <tr> <th>Category</th> <th>Score</th> </tr> </thead> <tbody> <tr> <td>Target</td> <td>4.8</td> </tr> <tr> <td>oct</td> <td>0</td> </tr> <tr> <td>nov</td> <td>0</td> </tr> <tr> <td>dec</td> <td>0</td> </tr> <tr> <td>jan</td> <td>0</td> </tr> <tr> <td>feb</td> <td>0</td> </tr> <tr> <td>mar</td> <td>0</td> </tr> <tr> <td>apr</td> <td>0</td> </tr> <tr> <td>may</td> <td>0</td> </tr> <tr> <td>jun</td> <td>0</td> </tr> <tr> <td>jul</td> <td>0</td> </tr> <tr> <td>aug</td> <td>0</td> </tr> <tr> <td>sept</td> <td>0</td> </tr> <tr> <td>ytd</td> <td>0</td> </tr> </tbody> </table>		Category	Score	Target	4.8	oct	0	nov	0	dec	0	jan	0	feb	0	mar	0	apr	0	may	0	jun	0	jul	0	aug	0	sept	0	ytd	0
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Convention and Tourism

Goal 2: Enhance economic impact through events, programs and services

Objective 1: Improve hotel and convention product in the Entertainment District

2.1.1	Business and Convention Class Hotel	Solicit and evaluate development proposals	Economic Development and Capital Investment (ACC and ED)
-------	-------------------------------------	--	--

Summary and Activity:

Economic Development Staff has been directed to pursue the generation of a request for proposals for the City owned property adjacent to the Convention Center and Sheraton hotel, in an effort to seek concepts for Convention Center supporting uses. Economic Development Staff will coordinate the necessary components of the RFP.

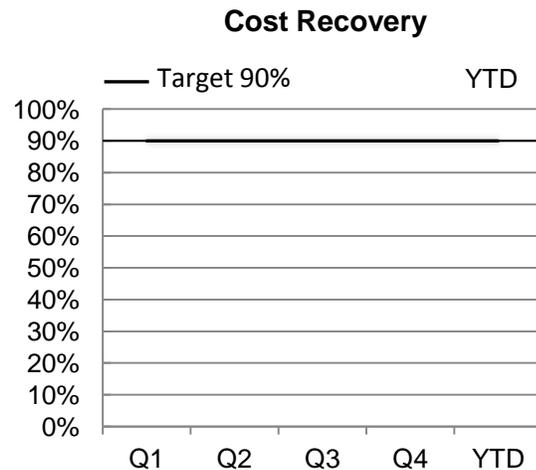
DEVELOPMENT MILESTONES	
ACCDC start up	√
Funding mechanism request	
Council Presentation	√
RFP development	√
Let RFP	
Review RFP responses	
Hire Consultant	
Present findings to Council	

Objective 2: Drive economic impact through Convention Center events by maximizing facility use while managing costs

Projects	Performance Measures	City Service Team (Department)
2.2.1 Revenue Generation	Achieve 90% cost recovery	Economic Development and Capital Investment (ACC and ED)

Summary and Activity:

Event revenue earned compared to facility operating costs. Primary revenue sources include:
 Exhibit Hall/Grand Hall Revenue
 F&B Sales
 Parking Sales



Convention and Tourism

Key Performance Indicators by Program:

Convention Center:

- Client Event Satisfaction Rating. Target = 4.8 (out of 5 points)
- FY12 New Events booked by ACC. Target = 25
- FY12 Repeat Events booked by ACC. Target = 115
- Cost Recovery. Target = 90%
- Parking Revenue. Target = \$300,000

Arlington Convention and Visitors Bureau

- Booked Room Nights – Center Events. Target = To be Determined

Vibrant Downtown

Develop a thriving center of activity to attract businesses, education, residents and visitors. Optimize its unique position between UTA and the city’s entertainment district, in the context of its historic role, where citizens gather to celebrate community and share differing cultural experiences.

Goal 1: Promote and redevelop Downtown as a desirable commercial, residential and cultural destination

Objective 1: Identify and facilitate the development of catalytic projects in Downtown

Projects		Performance Measures	City Service Team (Department)																																				
1.1.1	300 East Abram (Twisted Root and Bee’s Enchilladeria)	Project schedule	Economic Development and Capital Investment (ED)																																				
<p><u>Summary and Activity:</u></p> <p>During the second quarter, building permits for the shell building at 300 E Abram and its first tenant, Flying Fish, were approved and construction just completed.</p> <p>Wild About Harrys was indicated as a potential tenant, but has not signed a lease at this location. It is anticipated that the lease with B Enchiladas will replace Wild about Harrys.</p> <p>The Flying Fish opens on June 1, 2011, with the anticipation that permits will soon be requested by Twisted Root and B Enchiladas.</p>		<p style="text-align: center;">300 East Abram Project Schedule</p> <table border="1"> <caption>300 East Abram Project Schedule Data</caption> <thead> <tr> <th>Category</th> <th>In Discussion</th> <th>Building Permit Issued</th> <th>CO Issued/Target</th> <th>Signed Lease</th> <th>Under Construction</th> </tr> </thead> <tbody> <tr> <td>Site/Building</td> <td>20%</td> <td>60%</td> <td>100%</td> <td>40%</td> <td>80%</td> </tr> <tr> <td>Flying Fish</td> <td>20%</td> <td>60%</td> <td>100%</td> <td>40%</td> <td>80%</td> </tr> <tr> <td>Twisted Root</td> <td>20%</td> <td>0%</td> <td>0%</td> <td>40%</td> <td>0%</td> </tr> <tr> <td>B Enchiladas</td> <td>20%</td> <td>0%</td> <td>0%</td> <td>40%</td> <td>0%</td> </tr> <tr> <td>Misc. Retail/Office</td> <td>20%</td> <td>0%</td> <td>0%</td> <td>0%</td> <td>0%</td> </tr> </tbody> </table>		Category	In Discussion	Building Permit Issued	CO Issued/Target	Signed Lease	Under Construction	Site/Building	20%	60%	100%	40%	80%	Flying Fish	20%	60%	100%	40%	80%	Twisted Root	20%	0%	0%	40%	0%	B Enchiladas	20%	0%	0%	40%	0%	Misc. Retail/Office	20%	0%	0%	0%	0%
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Business Plan

Vibrant Downtown

Objective 2: Continue to work with consultants and community partners to develop a plan for achieving the vision developed for library services offered in Downtown Arlington

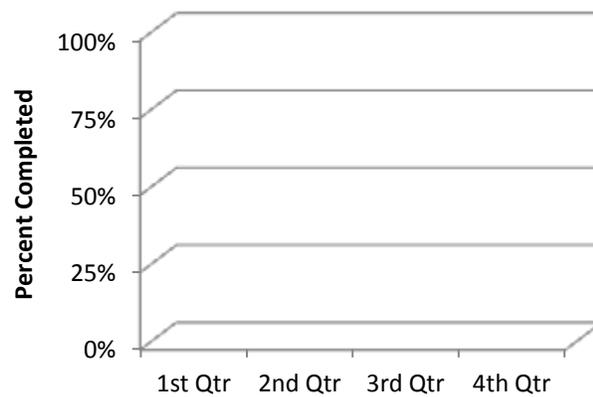
Projects		Performance Measures	City Service Team (Department)
1.2.1	Central Library Redevelopment Opportunities	Completed final report recommending further action	Neighborhoods (Library and ED)

Summary and Activity:

The Library will continue to work with consultants and community partners to develop a plan for achieving the vision developed for library services offered in Downtown Arlington.

- Continue to investigate community partnerships and collaborations.
- Prepare cost estimates and present options and costs to City Council and to the public.
- Prepare final report and action plan.

Central Library Visioning Project



Vibrant Downtown

Goal 2: Cultivate alliances with partners to facilitate the development of Downtown Arlington

Objective 1: Continue to build relationships with DAMC and its partners/members

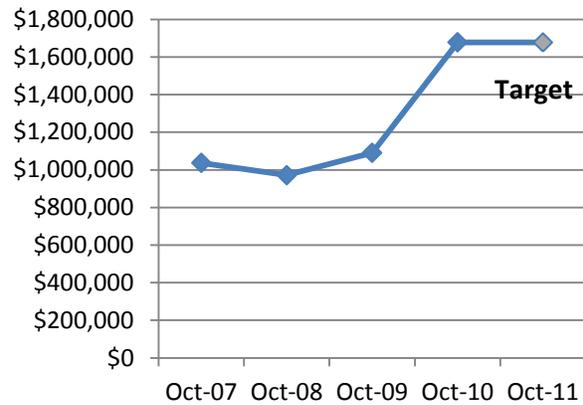
Projects	Performance Measures	City Service Team (Department)
2.1.1 Development Projects with DAMC	DAMC contract amended DAMC BID contract completed BID administration commenced and initial disbursements made	Economic Development and Capital Investment (ED)

Summary and Activity:

During the second quarter, the Downtown Arlington Management Corporation (DAMC) Contract was amended to reflect the City's financial contribution to the Business Improvement District. Additionally, the BID Management Contract was executed and City administration procedures determined with the DAMC.

City Staff continues discussions with two potential developers in the Downtown for market-rate residential development.

TIRZ Revenue



Business Plan

Vibrant Downtown

Goal 3: Identify and promote new residential and mixed-use products in Downtown																																	
Objective 1: Identify and promote diverse housing options																																	
Projects	Performance Measures	City Service Team (Department)																															
3.1.1	Public/private student housing and private market-rate residential and mixed-use developments	Project Completion	Economic Development and Capital Investment (ED)																														
<p><u>Summary and Activity:</u></p> <p>Economic Development Staff continues to work with private developers in the due diligence phase of two private market-rate residential/mixed-use projects.</p> <p>Both American Campus Communities development and Maverick Village are well under construction and should be complete by third quarter.</p>		<table border="1"> <caption>Project Completion Status</caption> <thead> <tr> <th>Project</th> <th>In Discussion</th> <th>TIRZ Agrmnt.</th> <th>Building Permit</th> <th>Under Constr.</th> <th>CO-Complete</th> </tr> </thead> <tbody> <tr> <td>ACC</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> </tr> <tr> <td>Maverick Village</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> </tr> <tr> <td>College Park</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> </tr> <tr> <td>Priv. Mixed-Use</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> </tbody> </table>		Project	In Discussion	TIRZ Agrmnt.	Building Permit	Under Constr.	CO-Complete	ACC	1	1	1	1	1	Maverick Village	1	1	1	1	1	College Park	1	1	1	1	1	Priv. Mixed-Use	1	0	0	0	0
Project	In Discussion	TIRZ Agrmnt.	Building Permit	Under Constr.	CO-Complete																												
ACC	1	1	1	1	1																												
Maverick Village	1	1	1	1	1																												
College Park	1	1	1	1	1																												
Priv. Mixed-Use	1	0	0	0	0																												

Vibrant Downtown

Key Performance Indicators by Program:

Economic Development:

- Certificates of Occupancy
- TIRZ performance
- % change in retail sales downtown
- Number of new housing units constructed
- Number of people living downtown
- Property values in development zone
- Number of business entities created/retained downtown as result of OED. Target = 3
- Number of jobs created/retained as a result of efforts by the OED. Target = 150

Library:

- Increase in Central Library visitors. Target = 10%

Business Plan

Create and Coordinate Effective Regional and Community Partnerships

Identify and implement strategies and joint-use opportunities that communicate and connect governmental agencies to realize cost-savings and sustainability.

Goal 1: Connect with partners to achieve shared interests

Objective 1: Encourage citizen engagement

Projects		Performance Measures	City Service Team (Department)										
1.1.1	Expand and strengthen community groups	Increase Community Watch Groups By 5%; Reduce Crime in Areas Monitored by CWGs by 5%	Neighborhoods (Police)										
<p><u>Summary and Activity:</u></p> <p>The Arlington Police Department plans to outfit four Citizens on Patrol Vehicles to increase citizen partnership and involvement, with the objective of encouraging more citizens to become engaged.</p>		<p style="text-align: center;">New Community Watch Groups</p> <table border="1"> <caption>Data for New Community Watch Groups</caption> <thead> <tr> <th>Year</th> <th>Total New Groups</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>11</td> </tr> <tr> <td>2010</td> <td>14</td> </tr> <tr> <td>2011</td> <td>17</td> </tr> <tr> <td>2012</td> <td>-</td> </tr> </tbody> </table>		Year	Total New Groups	2009	11	2010	14	2011	17	2012	-
Year	Total New Groups												
2009	11												
2010	14												
2011	17												
2012	-												

Create and Coordinate Effective Regional and Community Partnerships

Objective 2: Forge alliances with community and regional partners to promote Arlington as a developing technology center																					
Projects		Performance Measures	City Service Team (Department)																		
1.2.1	Regional International Trade Association	Initial Exploration Meeting Held Feedback received, evaluated, and presented CMO/Council Conclusion reached regarding the need to create/participate in this organization	Economic Development and Capital Investment (ED)																		
<p><u>Summary and Activity:</u></p> <p>As a result of recent interaction with other regional international trade associations, as the City participated in an international trade event, the City has begun the exploration of the creation of a “Dallas International Trade Association”. City Staff has met with Regional Leaders to begin evaluating current international organizations and gauging interest in creating a more regional/shared international effort.</p>																					
Objective 3: Improve communication with adoption partners to increase number of animals rescued in the shelter																					
1.3.1	Communication Portal for Adoption Placement Partners	Increase the number of adoption partners and the number of animals rescued	Neighborhoods (Code Compliance Svcs)																		
<p><u>Summary and Activity:</u></p> <p>Animal Services will provide effective communication with adoption partners to increase awareness of shelter animals, which in turn increases the number of animals rescued and decreases those euthanized. Staff will develop and implement new communication portals, an Adoption Partner Committee, recruiting techniques and an adoption partner database to match animal needs with appropriate partners.</p>		<p style="text-align: center;">Communication Portal for Adoption Placement Partners</p> <table border="1"> <caption>Data for Communication Portal for Adoption Placement Partners</caption> <thead> <tr> <th>Period</th> <th># of animals rescued</th> <th># of adoption partners</th> </tr> </thead> <tbody> <tr> <td>FY11</td> <td>0.2</td> <td>0.1</td> </tr> <tr> <td>YTD 1Q FY12</td> <td>0.3</td> <td>0.2</td> </tr> <tr> <td>YTD 2Q FY12</td> <td>0.4</td> <td>0.3</td> </tr> <tr> <td>YTD 3Q FY12</td> <td>0.5</td> <td>0.4</td> </tr> <tr> <td>YTD 4Q FY12</td> <td>0.6</td> <td>0.5</td> </tr> </tbody> </table>		Period	# of animals rescued	# of adoption partners	FY11	0.2	0.1	YTD 1Q FY12	0.3	0.2	YTD 2Q FY12	0.4	0.3	YTD 3Q FY12	0.5	0.4	YTD 4Q FY12	0.6	0.5
Period	# of animals rescued	# of adoption partners																			
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YTD 2Q FY12	0.4	0.3																			
YTD 3Q FY12	0.5	0.4																			
YTD 4Q FY12	0.6	0.5																			

Business Plan

Create and Coordinate Effective Regional and Community Partnerships

Objective 4: Continued partnership between COA and UTA for the Arlington Urban Design Center

Projects		Performance Measures	City Service Team (Department)																								
1.4.1	Neighborhood and Business Community Projects	Projects completed annually Consulting value achieved annually	Economic Development and Capital Investment (CDP)																								
<p><u>Summary and Activity:</u></p> <p>The Arlington Urban Design Center (AUDC) is a creative collaboration between COA and UTA. Six UTA graduate students (Planning, Architecture, and Landscape Architecture) and City staff work on business and neighborhood development projects in Arlington. The program was established during the Summer 2009. 65 projects have been completed through the third quarter of FY2011. This includes 40 Non-profit/Institutional, 19 Private/Business Development, and 6 Neighborhood projects</p>		<p>Arlington Urban Design Center</p> <p>\$74,212 Total Value</p> <table border="1"> <caption>Project Data by Quarter and Type</caption> <thead> <tr> <th>Quarter</th> <th>Non-Profit</th> <th>Private</th> <th>Neighborhood</th> </tr> </thead> <tbody> <tr> <td>Q1-FY12</td> <td>3</td> <td>4</td> <td>5</td> </tr> <tr> <td>Q2-FY12</td> <td>7</td> <td>5</td> <td>5</td> </tr> <tr> <td>Q3-FY12</td> <td>7</td> <td>5</td> <td>5</td> </tr> <tr> <td>Q4-FY12</td> <td>7</td> <td>5</td> <td>5</td> </tr> <tr> <td>Total</td> <td>24</td> <td>9</td> <td>20</td> </tr> </tbody> </table>		Quarter	Non-Profit	Private	Neighborhood	Q1-FY12	3	4	5	Q2-FY12	7	5	5	Q3-FY12	7	5	5	Q4-FY12	7	5	5	Total	24	9	20
Quarter	Non-Profit	Private	Neighborhood																								
Q1-FY12	3	4	5																								
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Q3-FY12	7	5	5																								
Q4-FY12	7	5	5																								
Total	24	9	20																								

Create and Coordinate Effective Regional and Community Partnerships

Goal 2: Strengthen and leverage partnerships to increase local government service capacity

Objective 1: Investigate potential school district partnerships that achieve greater cost efficiencies in resource development and collection management

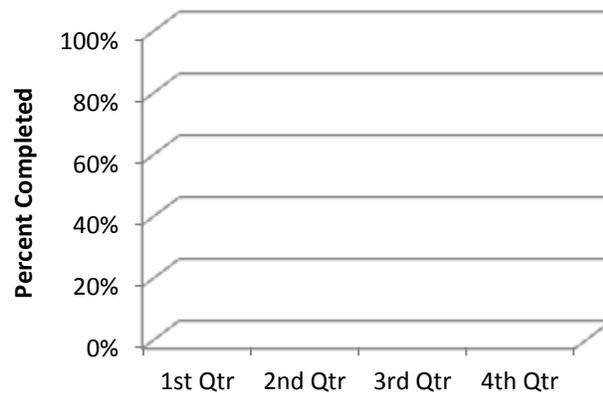
Projects		Performance Measures	City Service Team (Department)
2.1.1	Potential Library Service Partnerships With Local School Districts	Final Report Prepared	Neighborhoods (Library)

Summary and Activity:

Investigate potential school district partnerships that achieve greater cost efficiencies in resource development and collection management.

- Convene group of interested parties and discuss options for collaboration and cost-savings.
- Narrow list of possibilities, identify costs and implementation methods.
- Make recommendations for future action.

AISD Partnership Project



Objective 2: Investigate potential shared catalog and reciprocal borrowing arrangements with other area libraries

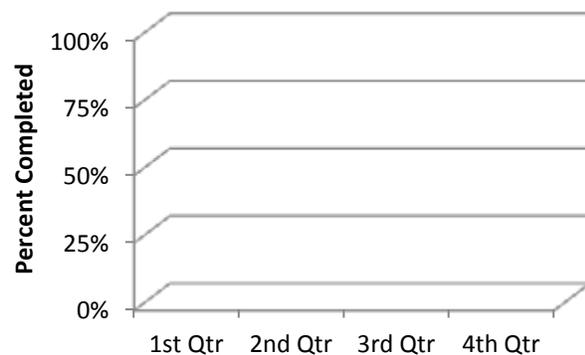
2.2.1	Shared Computer Services and Reciprocal Borrowing Initiatives	Final Report Prepared	Neighborhoods (Library)
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Summary and Activity:

Investigate potential shared catalog and reciprocal borrowing arrangements with other area libraries to increase access to library materials and services.

- Convene group of interested parties and discuss options for collaboration and cost-savings.
- Narrow list of possibilities, identify costs and implementation methods.
- Make recommendations for future action.

Shared Library Catalog and Reciprocal Borrowing Project



Create and Coordinate Effective Regional and Community Partnerships

Key Performance Indicators by Program:

All Departments:

- Participation rates in COG Committees
 - UASI Executive Committee – Don Crowson
 - DFW Urban Area Working Group – Don Crowson, Jim Self, Irish Hancock
 - Regional Emergency Preparedness Advisory Council – Don Crowson, Irish Hancock
 - Regional Citizen Corps – Matt Feryan
 - Regional Public Education – Rebekah Biddick

- Other Regional Committees
 - Tarrant County 911 Board – Don Crowson
 - FEMA Region 6 – Regional Advisory Committee – Don Crowson

Quality Employer

Promote an inclusive employee environment that implements training, competitive compensation, and benefit strategies that recruits, retains and develops productive and effective employees.

Goal 1: Develop leading practices in the recruitment, retention and development of outstanding employees																		
Objective 1: Institute standardized training program for Code Compliance Services to increase code compliance																		
Projects		Performance Measures	City Service Team (Department)															
1.1.1	New Code Compliance Officer Training Program	Percent of staff trained through new program – Target = 100%	Neighborhoods (Code Compliance Svcs)															
<p><u>Summary and Activity:</u></p> <p>Code Compliance will develop and implement a training program for new Code Compliance Officers that incorporates a two-week academy and field training opportunities. The program will be utilized to obtain continuing education hours for certification requirements. Activities include revisions to the current training program, instructional aides and revised field training requirements.</p>		<p style="text-align: center;">CCO Training Program</p> <table border="1"> <caption>CCO Training Program Data</caption> <thead> <tr> <th>Period</th> <th>% of CCOs completing program</th> </tr> </thead> <tbody> <tr> <td>YTD 1Q FY11</td> <td>100%</td> </tr> <tr> <td>YTD 2Q FY11</td> <td>100%</td> </tr> <tr> <td>YTD 3Q FY11</td> <td>100%</td> </tr> <tr> <td>YTD 4Q FY1</td> <td>100%</td> </tr> </tbody> </table> <p style="text-align: center;">—■— FY12 Target</p>		Period	% of CCOs completing program	YTD 1Q FY11	100%	YTD 2Q FY11	100%	YTD 3Q FY11	100%	YTD 4Q FY1	100%					
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YTD 1Q FY11	100%																	
YTD 2Q FY11	100%																	
YTD 3Q FY11	100%																	
YTD 4Q FY1	100%																	
Objective 2: Foster and maintain a work and learning environment that is inclusive, welcoming and supportive																		
1.2.1	New Employee Orientation (NEO) Template for PT/Seasonal Employees	<p>Project Completion</p> <p>% of PT/Seasonals completing PT/S NEO. Target = 80%</p> <p>% of PT/Seasonals rating NEO program as effective or higher. Target = 80%</p>	Strategic Support (WFS)															
<p><u>Summary and Activity:</u></p> <p>Identify current practices used in the City for on-boarding PT/S employees. Prepare materials to ensure a consistent, quality program that can be delivered by the Departments.</p>		<table border="1"> <thead> <tr> <th>DESCRIPTION</th> <th>EST START</th> <th>STATUS</th> </tr> </thead> <tbody> <tr> <td>Data Collection</td> <td>1st Qtr</td> <td></td> </tr> <tr> <td>Design</td> <td>2nd Qtr</td> <td></td> </tr> <tr> <td>Implementation</td> <td>3rd Qtr</td> <td></td> </tr> <tr> <td>Report Out</td> <td>4th Qtr</td> <td></td> </tr> </tbody> </table>		DESCRIPTION	EST START	STATUS	Data Collection	1 st Qtr		Design	2 nd Qtr		Implementation	3 rd Qtr		Report Out	4 th Qtr	
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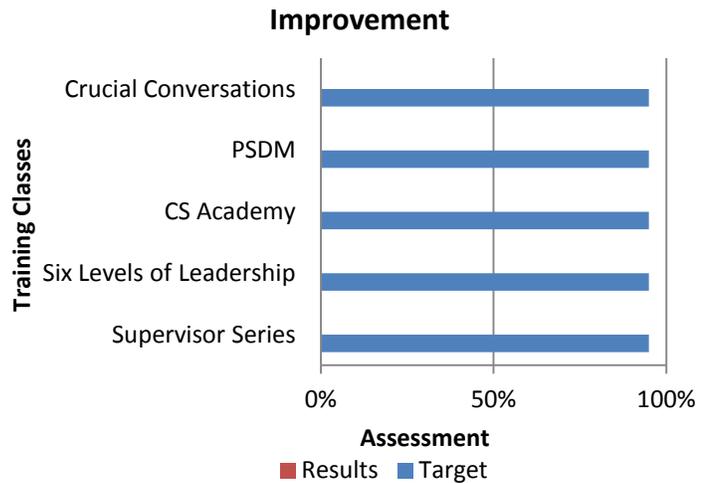
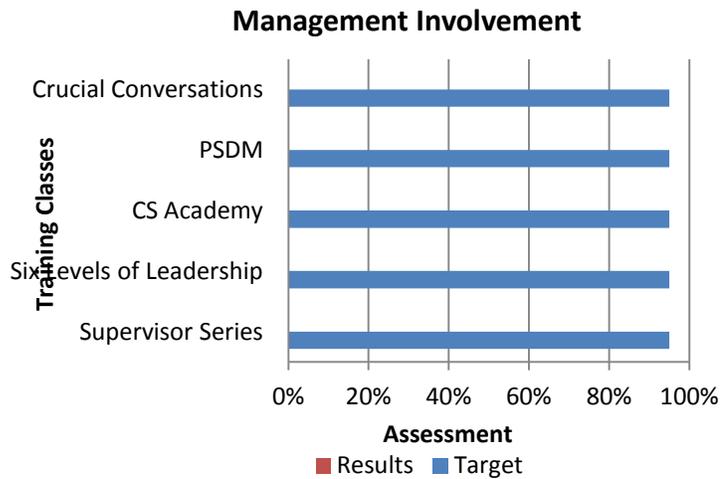
Business Plan

Quality Employer

Projects		Performance Measures	City Service Team (Department)
1.2.2	Multiple-Day Training Learning Transfer	Increase learning transfer by: % of management involvement before, during and after classes. Target = 95% % of all managers who see improvement as outcome of class. Target = 95%	Strategic Support (WFS)

Summary and Activity:

Research indicates that 85% of people who attend training don't make significant changes once back in their work environment. With management involvement, that figure is changed to a positive improvement. To ensure maximum training/development impact, management will be surveyed in addition to participants. This includes the Supervisor Series, Six Levels of Leadership, Customer Service Academy, Problem Solving & Decision Making and Crucial Conversations.



Quality Employer

Projects		Performance Measures	City Service Team (Department)															
1.2.3	Employee Ambassador Committee	% of employees aware of topics discussed in recent meeting. Target = 90%	Strategic Support (WFS)															
<p><u>Summary and Activity:</u></p> <p>The Employee Ambassador Committee includes a representative from major City Departments and they are designed to provide input and ideas related to employee focused issues in the City.</p>		<p style="text-align: center;">Employee Ambassador Committee</p> <table border="1"> <caption>Knowledge Transfer Data</caption> <thead> <tr> <th>Quarterly Meeting</th> <th>Target (%)</th> <th>Results (%)</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>95</td> <td>95</td> </tr> <tr> <td>2</td> <td>95</td> <td>95</td> </tr> <tr> <td>3</td> <td>95</td> <td>95</td> </tr> <tr> <td>4</td> <td>95</td> <td>95</td> </tr> </tbody> </table>		Quarterly Meeting	Target (%)	Results (%)	1	95	95	2	95	95	3	95	95	4	95	95
Quarterly Meeting	Target (%)	Results (%)																
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Business Plan

Quality Employer

Projects		Performance Measures	City Service Team (Department)																					
1.2.4	On-Boarding and Benefits Effectiveness Survey	% of employees satisfied. Target = 80%	Strategic Support (WFS)																					
<p><u>Summary and Activity:</u></p> <p>WFS will initiate a new survey to identify the effectiveness of on-boarding, including benefits, of new employees.</p>		<p>NEO and Benefits Effectiveness</p> <table border="1"> <caption>NEO and Benefits Effectiveness Data</caption> <thead> <tr> <th>Surveys</th> <th>Target (%)</th> <th>Results (%)</th> </tr> </thead> <tbody> <tr><td>1</td><td>80</td><td>80</td></tr> <tr><td>2</td><td>80</td><td>80</td></tr> <tr><td>3</td><td>80</td><td>80</td></tr> <tr><td>4</td><td>80</td><td>80</td></tr> <tr><td>5</td><td>80</td><td>80</td></tr> <tr><td>6</td><td>80</td><td>80</td></tr> </tbody> </table>		Surveys	Target (%)	Results (%)	1	80	80	2	80	80	3	80	80	4	80	80	5	80	80	6	80	80
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5	80	80																						
6	80	80																						
<p>Objective 3: Employees are aware of resources and training that address issues and allegations of discrimination and harassment and other related issues</p>																								
1.3.1	Phase II Discipline Workshop	% of participants receiving 80% or higher on in-class assessment. Target = 95%	Strategic Support (WFS)																					
<p><u>Summary and Activity:</u></p> <p>This is a continuation of the discipline training conducted in FY11. In Phase II, the half-day session will be hands-on and highly interactive.</p>		<p>In-Class Assessment for Discipline Workshop</p> <table border="1"> <caption>In-Class Assessment for Discipline Workshop Data</caption> <thead> <tr> <th>Number of Classes</th> <th>Target (%)</th> <th>Results (%)</th> </tr> </thead> <tbody> <tr><td>1</td><td>95</td><td>95</td></tr> <tr><td>2</td><td>95</td><td>95</td></tr> <tr><td>3</td><td>95</td><td>95</td></tr> <tr><td>4</td><td>95</td><td>95</td></tr> <tr><td>5</td><td>95</td><td>95</td></tr> <tr><td>6</td><td>95</td><td>95</td></tr> </tbody> </table>		Number of Classes	Target (%)	Results (%)	1	95	95	2	95	95	3	95	95	4	95	95	5	95	95	6	95	95
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Quality Employer

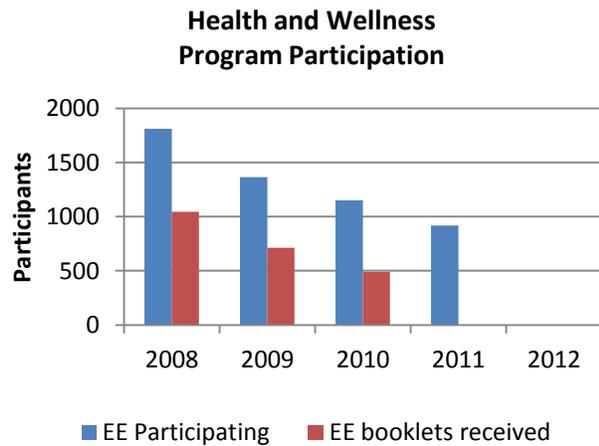
Goal 2: Support and promote the health and well-being of the COA community so individuals and the organization thrive

Objective 1: Increase participation in the City's Health and Wellness Program while emphasizing results

Projects	Performance Measures	City Service Team (Department)
2.1.1 2012 Health and Wellness Program	% participation of FTE's. Target = 50% % participants turn in booklets. Target = 75%	Strategic Support (WFS)

Summary and Activity:

Healthy employees are linked with higher engagement and lower health expenses. The City's Health and Wellness Program is targeting increased participation.



Quality Employer

Key Performance Indicators by Program:

Workforce Services

- Webinar classes for ethics training. Target = 4
- Increase percentage of workforce participating in Wellness Program. Target = 50%
- Six Levels of Leadership training.

Customer Service

Provide quality customer service to all internal and external customers through timely communication and professional service delivery.

Goal 1: Ensure availability of information, programs and city services

Objective 1: Increase awareness and growth of parks and recreation services

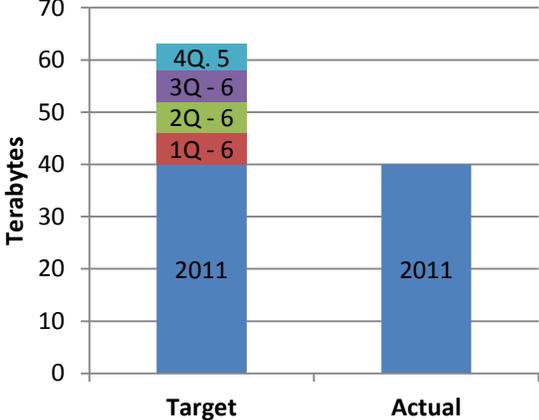
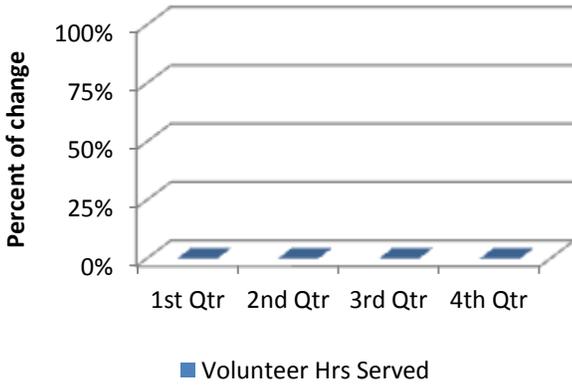
Projects		Performance Measures	City Service Team (Department)																								
1.1.1	Parks and Recreation Marketing Plan	Project Completion %	Neighborhoods (Parks)																								
<p><u>Summary and Activity:</u></p> <p>Development of a Parks and Recreation marketing plan to provide strategic direction for business development, growth and cost recovery.</p>		<table border="1"> <thead> <tr> <th>Description</th> <th>Estimated Completion</th> <th>Actual Completion</th> </tr> </thead> <tbody> <tr> <td>Develop plan goals and objection</td> <td>6/2012</td> <td></td> </tr> <tr> <td>Collect and evaluate data</td> <td>7/2012</td> <td></td> </tr> <tr> <td>Market and customer analysis</td> <td>10/2012</td> <td></td> </tr> <tr> <td>Development of marketing needs and recommendations (what)</td> <td>12/2012</td> <td></td> </tr> <tr> <td>Development of marketing strategies (how)</td> <td>2/2013</td> <td></td> </tr> <tr> <td>Plan recommendations and resources</td> <td>5/2013</td> <td></td> </tr> <tr> <td>Measurement and evaluation</td> <td>6/2013</td> <td></td> </tr> </tbody> </table>		Description	Estimated Completion	Actual Completion	Develop plan goals and objection	6/2012		Collect and evaluate data	7/2012		Market and customer analysis	10/2012		Development of marketing needs and recommendations (what)	12/2012		Development of marketing strategies (how)	2/2013		Plan recommendations and resources	5/2013		Measurement and evaluation	6/2013	
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Business Plan

Customer Service

Objective 2: Increase responsiveness																		
Projects		Performance Measures	City Service Team (Department)															
1.2.1	Impact Fees from Mainframe to AMANDA	Impact fees calculated and collected through AMANDA Mainframe decommissioned	Strategic Support (IT)															
<p><u>Summary and Activity:</u></p> <p>Impact Fees is one of the last remaining applications on the mainframe. The elimination of the mainframe is a Council priority and strategic initiative. The City of Arlington must continue to collect revenues from Impact Fees. The mainframe system will no longer be supported by December 2011 therefore we must have all critical applications removed.</p>		<p>Impact Fees Project Completion</p> <table border="1"> <caption>Impact Fees Project Completion Data</caption> <thead> <tr> <th>Category</th> <th>Percentage Complete</th> </tr> </thead> <tbody> <tr> <td>1Q</td> <td>100%</td> </tr> </tbody> </table>		Category	Percentage Complete	1Q	100%											
Category	Percentage Complete																	
1Q	100%																	
Objective 3: Provide efficient resident access to city services																		
1.3.1	Phone System Replacement	Number of handsets deployed in VoIP replacement	Strategic Support (IT)															
<p><u>Summary and Activity:</u></p> <p>This project acquires and implements a new telephone system to replace the existing system which is over 12 year old technology. The current system is costly to support (\$112,000 annually) and has a rising degree of risk due to availability of parts and the design of the system. This project includes new phones, new features for our call centers, and a reduced risk due to the nature of the design/architecture. A total of 1595 phones are expected to be replaced as a result of this project. The final 436 will be replaced in 1st Qtr 2012.</p>		<p>Phone System Replacement</p> <table border="1"> <caption>Phone System Replacement Data</caption> <thead> <tr> <th>Category</th> <th>FY2010</th> <th>FY2011</th> <th>1Q 2012</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Target</td> <td>100</td> <td>1050</td> <td>450</td> <td>1600</td> </tr> <tr> <td>Actual</td> <td>100</td> <td>1050</td> <td>0</td> <td>1150</td> </tr> </tbody> </table>		Category	FY2010	FY2011	1Q 2012	Total	Target	100	1050	450	1600	Actual	100	1050	0	1150
Category	FY2010	FY2011	1Q 2012	Total														
Target	100	1050	450	1600														
Actual	100	1050	0	1150														

Customer Service

Objective 4: Provide for the efficient access and appropriate management of the City's data																					
Projects		Performance Measures	City Service Team (Department)																		
1.4.1	Storage Area Network Replacement	Number of terabytes of data migrated	Strategic Support (IT)																		
<p><u>Summary and Activity:</u></p> <p>Plan and procure hardware to replace the city's largest Storage Area Network (SAN) which is nearing end of life. 18.5 TB of storage will be migrated in 2011 and an additional 23 TBs will be migrated in 2012</p>		<p>Storage Area Network Replacement</p>  <table border="1"> <caption>Storage Area Network Replacement Data</caption> <thead> <tr> <th>Category</th> <th>Q1</th> <th>Q2</th> <th>Q3</th> <th>Q4</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Target</td> <td>6</td> <td>6</td> <td>6</td> <td>5</td> <td>60</td> </tr> <tr> <td>Actual (2011)</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>40</td> </tr> </tbody> </table>		Category	Q1	Q2	Q3	Q4	Total	Target	6	6	6	5	60	Actual (2011)	0	0	0	0	40
Category	Q1	Q2	Q3	Q4	Total																
Target	6	6	6	5	60																
Actual (2011)	0	0	0	0	40																
Objective 5: Ensure availability of information, programs and city services																					
Projects		Performance Measures	City Service Team (Department)																		
1.5.1	Volunteer Recruitment Expansion	Increase city volunteer hours by 10%	Library, Parks, Animal Services, Police, Fire, Code Enforcement, Workforce Services																		
<p><u>Summary and Activity:</u></p> <p>Increase volunteer levels to support service delivery and engage citizens.</p> <ul style="list-style-type: none"> Continue volunteer orientation and actively recruit new volunteers. Train, support, and acknowledge volunteers to encourage long term volunteering. 		<p>Volunteer Hours FY11 vs. FY12</p>  <table border="1"> <caption>Volunteer Hours FY11 vs. FY12 Data</caption> <thead> <tr> <th>Quarter</th> <th>Percent of change</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>0%</td> </tr> <tr> <td>2nd Qtr</td> <td>~25%</td> </tr> <tr> <td>3rd Qtr</td> <td>~50%</td> </tr> <tr> <td>4th Qtr</td> <td>~100%</td> </tr> </tbody> </table>		Quarter	Percent of change	1st Qtr	0%	2nd Qtr	~25%	3rd Qtr	~50%	4th Qtr	~100%								
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Business Plan

Customer Service

Goal 2: Provide professional, prompt response to requests

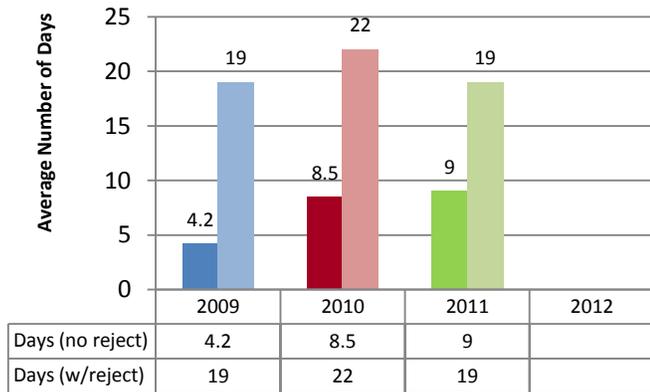
Objective 1: Reduce turnaround time and complaints related to crash report availability

2.1.1	Crash Report Process Improvement	Accident Reports Are Reviewed, Approved and Available Within 5 Business Days	Neighborhoods (Police)
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Summary and Activity:

Review, recommend, purchase, install and train officers and support personnel on a new software system that will streamline accident report review, correction and approval processes to provide improved customer service and reduce complaints.

Average Days Between Accident and Report Availability



Customer Service

Objective 2: Increase responsiveness

Projects		Performance Measures	City Service Team (Department)										
2.2.1	Instant Messaging	Achieve Instant Messaging Capability With Public	Neighborhoods (Police)										
<p><u>Summary and Activity:</u></p> <p>Evaluate capability and make recommendations on technical platform and program standard operating procedures. Implement program to provide improved customer service and reduce complaints.</p>		<p>Quality of Police Services - Citizen Ranking</p> <table border="1"> <thead> <tr> <th>Year</th> <th>2008</th> <th>2010</th> <th>2011</th> <th>2012</th> </tr> </thead> <tbody> <tr> <td>Excellent/Good</td> <td>81%</td> <td>81%</td> <td>84%</td> <td></td> </tr> </tbody> </table>		Year	2008	2010	2011	2012	Excellent/Good	81%	81%	84%	
Year	2008	2010	2011	2012									
Excellent/Good	81%	81%	84%										

Business Plan

Customer Service

Goal 3: Provide innovative opportunities to utilize technology resources													
Objective 1: Promote the use of virtual methods of providing information services, including chat services, email and texting, as well as the further development of self-service opportunities that promote efficient utilization of staff													
Projects	Performance Measures	City Service Team (Department)											
3.1.1	Customer Service through Technological Innovation	Increase self-service and virtual transactions by 10%	Neighborhoods (Library)										
<p><u>Summary and Activity:</u></p> <p>Promote the use of virtual methods of providing information services, including chat services, email, and texting, as well as the further development of self-service opportunities that promote efficient utilization of staff.</p> <ul style="list-style-type: none"> • Provide staff training to support implementation and public training. • Investigate usage of existing technology for improvement opportunities. • Market and document self-service options. 		<p>Self-Service Transaction FY11 vs. FY12</p> <table border="1"> <caption>Self-Service Transaction FY11 vs. FY12</caption> <thead> <tr> <th>Quarter</th> <th>Percent of change</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>10%</td> </tr> <tr> <td>2nd Qtr</td> <td>10%</td> </tr> <tr> <td>3rd Qtr</td> <td>10%</td> </tr> <tr> <td>4th Qtr</td> <td>10%</td> </tr> </tbody> </table>		Quarter	Percent of change	1st Qtr	10%	2nd Qtr	10%	3rd Qtr	10%	4th Qtr	10%
Quarter	Percent of change												
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2nd Qtr	10%												
3rd Qtr	10%												
4th Qtr	10%												
Objective 2: Promote the use of an on-line web payment system to provide round the clock convenience for citizens and to improve staff efficiency.													
3.2.1	Online Transaction Opportunities	Increase number of online transactions	Strategic Support (Court)										
<p><u>Summary and Activity:</u></p> <p>The Court currently provides online payment options to pay for warrants and payment plans. The Court will promote and encourage walk-in customers to utilize the online payment system, thus reducing the number of payments made in the lobby. This will reduce waiting time for those not utilizing the online payment systems.</p>		<p>Municipal Court Online Payments</p> <table border="1"> <caption>Municipal Court Online Payments</caption> <thead> <tr> <th>Year</th> <th>Number of transactions</th> </tr> </thead> <tbody> <tr> <td>2010</td> <td>9820</td> </tr> <tr> <td>2011</td> <td>13176</td> </tr> <tr> <td>2012</td> <td>14493</td> </tr> </tbody> </table>		Year	Number of transactions	2010	9820	2011	13176	2012	14493		
Year	Number of transactions												
2010	9820												
2011	13176												
2012	14493												

Customer Service

Key Performance Indicators by Program:

Finance and Management Resources:

- Action Center: Action Center calls answered. Target = 210,000
- Action Center: % of Action Center calls abandoned. Target = 5 – 8%
- Action Center: First call resolution. Target = 20% resolved without transfer
- Office of Communications: % of citizens who agree the City keeps them informed. Target = 85%
- Office of Communications: Rating on providing citizens access or input to government. Target = 85%

Water:

- Call Center: First call resolution. Target = 20% resolved without transfer
- % of customer orders completed within 24 hours. Target = 99.5%
- Billing accuracy percentage. Target = 99%

Information Technology:

- Work orders completed that meet or exceed Service Level Agreements. Target = 95%
- Overall rating for IT Customer Satisfaction Survey. Target = Good

Community Development and Planning:

- Customer satisfaction rating of Excellent. Target = 85%
- Turnaround time for commercial construction plans within 12 business days. Target = 100%
- Turnaround time for building inspections within 24 hours. Target = 100%

Police:

- High quality of police services within the City as evidenced through high customer satisfaction rating; Target = 88%
- Availability of police services; Target response time to priority 1 calls = 10.0 minutes

Fire:

- Quality of fire services within the City. Target = 90%
- Availability of fire services. Target = 90%

Parks and Recreation:

- Citizen satisfaction with maintenance of street medians and rights-of-way. Target = 80%
- Satisfaction with quality of park and recreation programs and classes. Target = 90%
- Overall quality of parks. Target = 95%

Library:

- Citizen satisfaction with overall Library services. Target = 95%
- Citizen satisfaction with Library facilities. Target = 95%

Code Compliance:

- Maintain 99% or better graffiti complaints addressed within 48 hours

City Attorney:

- % of contracts reviewed within 5 business days. Target = 95%

Convention Center:

- Client satisfaction rating. Target = 4.8

Public Works and Transportation:

- Transportation: Citizen ratings of overall road condition as “good” or “excellent.” Target = 80%
- Construction Management: % of customers satisfied or very satisfied with Construction Management Services. Target = 80%
- Facility Repair: % customers satisfied or very satisfied with facility maintenance and repair. Target = 80%
- Solid Waste Operations: Citizen rating of trash collection services. Target = 90%
- Environmental Admin: Citizen rating of residential recycling services. Target = 90%

Business Plan

Fiscal Stewardship

Demonstrate good fiscal stewardship through conservative and responsible decision-making that ensures the City's long-term financial sustainability.

Goal 1: Seek new or alternative funding sources																					
Objective 1: Provide education programs led by City staff to enhance revenue and decrease costs related to training																					
Projects		Performance Measures	City Service Team (Department)																		
1.1.1	Customer Service CEU Program	Increase education revenue. Target = \$4000	Neighborhoods (Code Compliance Svcs)																		
<p><u>Summary and Activity:</u></p> <p>The Community Services Educator has presented and received CEU approval for a customer service program. This program will be offered to Code Compliance Services staff, providing continuing education credits at no cost to the city. The program will also be offered to surrounding cities as a low cost alternative for CEU's, increasing the City's revenue.</p>		<p>Customer Service CEU Program</p> <table border="1"> <caption>Customer Service CEU Program - Education Revenue Data</caption> <thead> <tr> <th>Period</th> <th>Education Revenue</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY11</td> <td>0</td> <td>4000</td> </tr> <tr> <td>YTD 1Q FY12</td> <td>4000</td> <td>4000</td> </tr> <tr> <td>YTD 2Q FY12</td> <td>4000</td> <td>4000</td> </tr> <tr> <td>YTD 3Q FY12</td> <td>4000</td> <td>4000</td> </tr> <tr> <td>YTD 4Q FY12</td> <td>4000</td> <td>4000</td> </tr> </tbody> </table>		Period	Education Revenue	Target	FY11	0	4000	YTD 1Q FY12	4000	4000	YTD 2Q FY12	4000	4000	YTD 3Q FY12	4000	4000	YTD 4Q FY12	4000	4000
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Fiscal Stewardship

Goal 2: Continue responsible fiduciary emphasis for the organization and council																												
Objective 1: Utilize TIRZ funding to facilitate desired projects																												
Projects		Performance Measures	City Service Team (Department)																									
2.1.1	TIRZ Funded Projects	Tax exempt properties converted to private (revenue generating) projects Options for alternative funding mechanisms determined and presented	Economic Development and Capital Investment (ED)																									
<p><u>Summary and Activity:</u></p> <p>Downtown, Viridian, Arlington Highlands, and Entertainment District Ongoing administration of the City's four active TIRZ Districts, which entails payment authorizations for identified projects, processing of TIRZ requests, execution of reimbursement agreements and oversight management.</p> <p>During the second quarter, the Viridian Development broke ground (TIRZ #6), with TIRZ activity is anticipated to commence in 3rd/4th Quarter. Additionally, TIRZ Board Member re-appointments are anticipated to complete by 3rd quarter. Staff has met with new County Commission regarding placement on TIRZ Board, with meetings proposed with our State Senators and Representative.</p> <p>A TIRZ meeting is being scheduled for this summer to address primarily procedural requirements associated with the Arlington Highlands and Viridian TIRZ.</p>		<p style="text-align: center;">TIRZ Revenues</p> <table border="1"> <caption>TIRZ Revenues Data (Estimated)</caption> <thead> <tr> <th>Year</th> <th>#1-Downtown</th> <th>#4-Highlands</th> <th>#5-Entertainment</th> <th>#6-Viridian</th> </tr> </thead> <tbody> <tr> <td>Oct-07</td> <td>\$1,000,000</td> <td>\$200,000</td> <td>\$0</td> <td>\$0</td> </tr> <tr> <td>Oct-08</td> <td>\$900,000</td> <td>\$700,000</td> <td>\$500,000</td> <td>\$0</td> </tr> <tr> <td>Oct-09</td> <td>\$1,100,000</td> <td>\$1,400,000</td> <td>\$800,000</td> <td>\$100,000</td> </tr> <tr> <td>Oct-10</td> <td>\$1,700,000</td> <td>\$1,600,000</td> <td>\$800,000</td> <td>\$100,000</td> </tr> </tbody> </table>		Year	#1-Downtown	#4-Highlands	#5-Entertainment	#6-Viridian	Oct-07	\$1,000,000	\$200,000	\$0	\$0	Oct-08	\$900,000	\$700,000	\$500,000	\$0	Oct-09	\$1,100,000	\$1,400,000	\$800,000	\$100,000	Oct-10	\$1,700,000	\$1,600,000	\$800,000	\$100,000
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Business Plan

Fiscal Stewardship

Objective 2: Monitor and adjust investment strategies for various programs to increase ROI throughout the life of fund																																							
Projects	Performance Measures	City Service Team (Department)																																					
2.2.1	Investment Planning and Trading	City vs. U.S. Treasury Yields	Strategic Support (FMR)																																				
<p><u>Summary and Activity:</u></p> <p>Investing the City's funds in vehicles allowed under the PFIA (Public Funds Investment Act) is the primary function of the Treasury Division. Ensuring the safety of City funds, availability for operations (liquidity), and returns on investment (yield) are the three components of a well run investment program. This function will be examined by a third party biannually.</p>		<p>City of Arlington Pool Rates vs. One Year U.S. Treasury Rates</p> <table border="1"> <caption>City of Arlington Pool Rates vs. One Year U.S. Treasury Rates</caption> <thead> <tr> <th>Month</th> <th>Pool Rate</th> <th>1 yr Treasury</th> </tr> </thead> <tbody> <tr><td>Oct-09</td><td>1.40%</td><td>0.35%</td></tr> <tr><td>Dec-09</td><td>1.35%</td><td>0.35%</td></tr> <tr><td>Feb-10</td><td>1.25%</td><td>0.35%</td></tr> <tr><td>Apr-10</td><td>1.35%</td><td>0.40%</td></tr> <tr><td>Jun-10</td><td>1.20%</td><td>0.35%</td></tr> <tr><td>Aug-10</td><td>1.10%</td><td>0.25%</td></tr> <tr><td>Oct-10</td><td>1.05%</td><td>0.25%</td></tr> <tr><td>Dec-10</td><td>0.95%</td><td>0.30%</td></tr> <tr><td>Feb-11</td><td>0.95%</td><td>0.30%</td></tr> <tr><td>Apr-11</td><td>0.90%</td><td>0.25%</td></tr> <tr><td>Jun-11</td><td>0.85%</td><td>0.15%</td></tr> </tbody> </table>		Month	Pool Rate	1 yr Treasury	Oct-09	1.40%	0.35%	Dec-09	1.35%	0.35%	Feb-10	1.25%	0.35%	Apr-10	1.35%	0.40%	Jun-10	1.20%	0.35%	Aug-10	1.10%	0.25%	Oct-10	1.05%	0.25%	Dec-10	0.95%	0.30%	Feb-11	0.95%	0.30%	Apr-11	0.90%	0.25%	Jun-11	0.85%	0.15%
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2.3.2	Arlington Tomorrow Foundation Portfolio Diversification	Currently being identified by the Foundation Board	Strategic Support (FMR)																																				
<p><u>Summary and Activity:</u></p> <p>The Tomorrow Foundation Board voted in late 2010 to diversify its investment holdings. They choose a multi-step process to enact this diversification plan, the first step of which was to hire an Investment Consultant, Hewitt EnnisKnupp, in February 2011. Hewitt is working with the Board to create a more comprehensive Investment Policy that will broaden the allowable securities outside of the universe identified in the Public Funds Investment Act (PFIA). The next step will be to hire External Investment Managers to transact on the Boards behalf.</p>		<p>Arlington Tomorrow Foundation Portfolio Diversification</p> <table border="1"> <caption>Arlington Tomorrow Foundation Portfolio Diversification</caption> <thead> <tr> <th>Investment Vehicle</th> <th>Percentage</th> </tr> </thead> <tbody> <tr><td>Farmer Mac</td><td>7%</td></tr> <tr><td>Federal Farm Credit Bank</td><td>29%</td></tr> <tr><td>Federal Home Loan Bank</td><td>39%</td></tr> <tr><td>City Pool</td><td>24%</td></tr> </tbody> </table>		Investment Vehicle	Percentage	Farmer Mac	7%	Federal Farm Credit Bank	29%	Federal Home Loan Bank	39%	City Pool	24%																										
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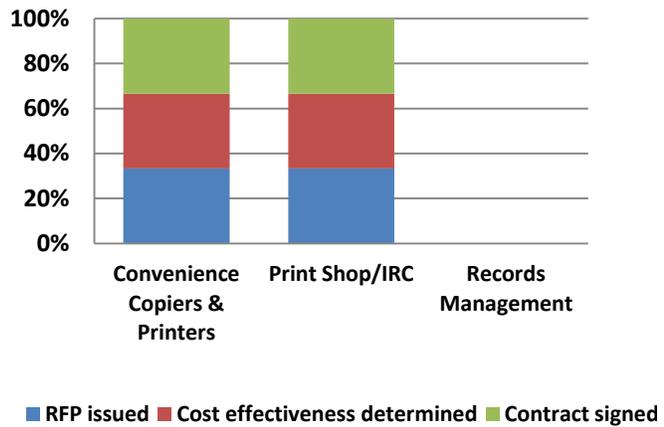
Fiscal Stewardship

Objective 4: Utilize outsourcing opportunities when the result produces effective and efficient use of funds		
Projects	Performance Measures	City Service Team (Department)
2.4.1 Knowledge Services Lines of Business	Divisions successfully outsourced Cost savings/revenue increase from outsourced division over most recent year function was performed by the City.	Strategic Support (FMR)

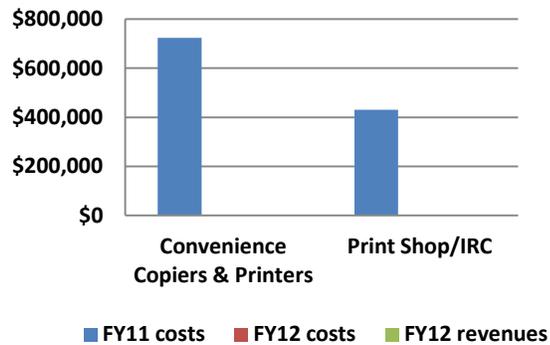
Summary and Activity:

The Knowledge Services division includes mail services, records management, convenience copiers and print shop. An effort begun in FY10 is examining each line of business for possible outsourcing. In FY11, contracts were signed and programs were implemented with vendors to outsource both convenience copiers and printers and the print shop, the latter done in conjunction with UTA. In FY12, the records management function will be examined for both cost savings and improved service.

Knowledge Services Outsourcing



Knowledge Service Cost Reductions



Fiscal Stewardship

Key Performance Indicators by Program:

Finance and Management Resources

- OMBT: Compliance with financial policy benchmarks. Target = 100% compliant
- OMBT: Rating agencies affirm or improve ratings on City debt
- OMBT: Departments end the year at or just under budget appropriations
- OMBT: Net debt to assessed valuation. Target = <2.0%
- OMBT: State Comptroller's Transparency "Gold Designation"
- OMBT: External funds/grant funds - % of non-tax revenue
- Finance: CAFR with "Clean" external audit opinion
- Finance/OMBT: GFOA Certificate of Excellence for CAFR, PAFR, and Budget
- Purchasing: Achievement of Excellence in Procurement from National Purchasing Institute (NPI) in conjunction with National Institute of Governmental Purchasing (NIGP)
- Purchasing: Sustained protests of competitive procurement process. Target = 0

Economic Development

- Number of jobs created relative to incentive agreements. Target = 500
- Total number of jobs created/retained as result of efforts by the OED. Target = 650
- Total number of business entities create/retained as a result of efforts by the OED. Target = 10
- Total number of business entities create/retained Downtown as a result of efforts by the OED. Target = 3
- Total number of jobs created/retained Downtown as result of efforts by the OED. Target = 150
- % of companies retained through assistance with OED. Target = 100%

Aviation:

- Operating Cost Recovery. Target = 82%

Parks:

- Parks Performance Fund cost recovery. Target = 72%
- Golf Performance Fund cost recovery. Target = 100%

Convention Center:

- Cost Recovery. Target = 90%

Financial Summaries

This section provides an overview of the City's operating funds. The first two-page matrix shows fund operating positions with beginning balances, revenues, net transfers, expenditures, and ending balances. The second two-page matrix provides details of revenues by type and expenditures by classification. The last page provides details for the City's financial reserves.

Financial Summaries

FY 2012 OPERATING POSITIONS

Funding Source / Use	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund
Beginning Balance	\$ -	\$ 2,569,773	\$ 1,549,151
Total Revenues	\$ 199,387,437	\$ 116,311,890	\$ 8,024,851
Total Interfund Transfers	\$ 1,316,091	\$ (17,960,695)	\$ (2,354,351)
Total Available Funds	\$ 200,703,528	\$ 100,920,968	\$ 7,219,651
Total Expenditures	<u>\$ 200,681,827</u>	<u>\$ 100,674,145</u>	<u>\$ 6,922,841</u>
Ending Balance	\$ 21,701	\$ 246,823	\$ 296,810

FY 2012 OPERATING POSITIONS

Park Performance Fund	Storm Water Utility Fund	Street Maintenance Fund	Debt Service Fund	Totals
\$ 1,011,022	\$ 806,234	\$ 455,008	\$ 4,773,997	\$ 11,165,185
\$ 9,052,261	\$ 10,360,672	\$ 12,018,487	\$ 36,079,873	\$ 391,235,471
\$ 1,973,251	\$ (7,160,431)	\$ 7,086,596	\$ 4,058,884	\$ (13,040,655)
\$ 12,036,534	\$ 4,006,475	\$ 19,560,091	\$ 44,912,754	\$ 389,360,001
<u>\$ 11,234,961</u>	<u>\$ 3,200,559</u>	<u>\$ 19,066,412</u>	<u>\$ 41,565,050</u>	<u>\$ 383,345,795</u>
\$ 801,573	\$ 805,916	\$ 493,679	\$ 3,347,704	\$ 6,014,206

Financial Summaries

FY 2012 REVENUES AND EXPENDITURES

Revenues by Type	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund
Property Taxes	\$ 73,986,590	\$ -	\$ -
Sales Taxes	47,468,720	-	-
Hotel Occupancy and Other Taxes	1,801,136	-	5,600,000
Water Sales and Wastewater Charges	-	111,190,546	-
Franchise Fees	35,327,155	-	-
Licenses and Permits	4,731,982	-	-
Leases and Rents	5,826,663	-	-
Fines and Forfeitures	16,217,616	-	-
Service Charges and Recreational Programs	11,884,865	4,465,350	2,424,851
Interest and Miscellaneous Revenues	<u>2,142,710</u>	<u>655,994</u>	<u>-</u>
Total FY 2012 Revenues	\$ 199,387,437	\$ 116,311,890	\$ 8,024,851

Expenditures by Classification

Salaries and Benefits	\$ 155,120,855	\$ 13,993,946	\$ 2,071,896
Supplies, Maintenance, and Training	42,952,973	85,385,859	4,850,945
Capital Outlays	<u>2,608,000</u>	<u>1,294,340</u>	<u>-</u>
Total FY 2012 Expenditures	\$ 200,681,828	\$ 100,674,145	\$ 6,922,841

Financial Summaries

FY 2012 REVENUES AND EXPENDITURES

Park Performance Fund	Storm Water Utility Fund	Street Maintenance Fund	Debt Service Fund	Totals
\$ -	\$ -	\$ -	\$ 35,904,020	\$ 109,890,610
-	-	11,867,180	-	59,335,900
-	-	-	-	7,401,136
-	-	-	-	111,190,546
-	-	-	-	35,327,155
-	-	-	-	4,731,982
-	-	-	-	5,826,663
-	-	-	-	16,217,616
9,052,261	10,279,188	-	-	38,106,515
-	81,484	151,307	175,853	3,207,348
\$ 9,052,261	\$ 10,360,672	\$ 12,018,487	\$ 36,079,873	\$ 391,235,471

\$ 6,795,823	\$ 1,905,456	\$ 4,823,324	\$ -	\$ 184,711,300
4,304,138	1,295,103	14,243,088	41,565,050	194,597,156
135,000	-	-	-	4,037,340
\$ 11,234,961	\$ 3,200,559	\$ 19,066,412	\$ 41,565,050	\$ 383,345,796

Financial Summaries

2012 Reserves

The City of Arlington maintains reserves that are used for purposes not included elsewhere in the fiscal year operating budget.

SELECTED FINANCIAL RESERVES FY 2012 OPERATING POSITION

	UNALLOCATED	WORKING CAPITAL	BUSINESS CONTINUITY	LANDFILL LEASE	OTHER POST EMPLOYMENT BENEFITS
Beginning Balance	\$ 5,943,725	\$ 16,054,279	\$ 4,538,403	\$ 21,487,000	\$ 1,717,904
Appropriated Amounts	-	-	-	-	-
Transfers In / (Out)	-	-	-	-	-
Ending Balance	\$ 5,943,725	\$ 16,054,279	\$ 4,538,403	\$ 21,487,000	\$ 1,717,904

Unallocated Reserve

This reserve constitutes the City's fund for emergencies and unanticipated expenses. The balance in this reserve at the beginning of FY 2012 is estimated to be \$5,943,725.

Working Capital Reserve

The purpose of the Working Capital Reserve is to set aside one month of net General Fund expenditures, as required by bond agencies.

Business Continuity Reserve

This reserve of one-time funds represents amounts available from the Workers Compensation Fund, Natural Gas Fund, and Undesignated Unreserved General Fund balances.

Landfill Lease Reserve

Funding was provided from the lease of the Landfill in March of 2005. The balance of this reserve, coupled with the Unallocated and Working Capital Reserves, is equivalent to approximately 22 percent of General Fund expenditures; therefore, additional contributions will not be needed for several years.

Other Post Employment Benefits Reserve

This reserve was established in FY 2004 to address funding the liability for post employment benefits, other than pensions, which will be recognized upon implementation of the Governmental Accounting Standards Board Statement 45.

General Fund Summary

As the primary operating fund of the City, the General Fund is used to account for resources associated with core government services. These services include Police, Fire, Community Services, Park Operations that are not self-supporting, Libraries, Public Works, and other traditional government activities. Property taxes, sales taxes and franchise fees are the primary revenue sources for the General Fund. In FY 2012, General Fund revenues and transfers are budgeted at \$200,703,528 and expenditures are budgeted at \$200,681,827.

General Fund FY 2012 Operating Position

Funding Source / Use	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Revenues				
Taxes	\$ 127,563,144	\$ 122,237,601	\$ 123,163,274	\$ 123,256,446
Franchise Fees	35,624,515	35,219,556	34,830,934	35,327,155
Services Charges	12,359,537	13,546,067	13,586,928	11,884,865
Fines & Forfeitures	14,218,141	14,270,137	15,601,439	16,217,616
Licences & Permits	4,401,143	4,762,691	4,827,284	4,731,982
Leases & Rents	5,301,238	5,619,781	5,619,015	5,826,663
Miscellaneous	2,156,921	1,970,487	2,032,505	2,142,710
Total Revenues	\$ 201,624,639	\$ 197,626,320	\$ 199,661,379	\$ 199,387,437
Interfund Transfers				
Indirect Costs	\$ 3,729,523	\$ 4,005,633	\$ 4,005,633	\$ 4,145,633
Support for Other Funds	(13,004,231)	(9,621,725)	(9,621,725)	(10,860,020)
Other transfers, net	-	-	(3,500,000)	-
Challenge Grant (one-time)	-	4,807,364	4,608,567	-
One-Time Funds	2,052,814	1,242,030	1,242,030	8,030,478
Total Interfund Transfers	\$ (7,221,894)	\$ 433,302	\$ (3,265,495)	\$ 1,316,091
Total Available Funds	\$ 194,402,745	\$ 198,059,622	\$ 196,395,883	\$ 200,703,528
Expenditures				
Neighborhood Services	\$ 144,446,078	\$ 147,565,631	\$ 146,525,216	\$ 151,378,768
Economic Dev. & Capital Inve	18,817,197	18,799,699	18,421,073	19,362,635
Strategic Support	22,316,223	25,865,779	25,340,170	23,981,943
Policy Administration	5,833,141	5,818,312	5,822,820	5,958,481
Total Expenditures	\$ 191,412,639	\$ 198,049,421	\$ 196,109,280	\$ 200,681,827
Ending Balance	\$ 2,990,107	\$ 10,201	\$ 286,604	\$ 21,701

General Fund Summary

General Fund Revenues

General Fund revenue classifications range from Taxes (primarily Sales and Property), which comprise 61.8% percent of General Fund revenues, to Miscellaneous, which comprise 1% percent.

- **Taxes**

The largest single revenue source for the General Fund is Ad Valorem taxes, also known as property taxes. The adopted property tax rate for FY 2012 is \$0.6480 per \$100 valuation. Of this tax rate, 67.8 percent, or \$0.4393, will be used for General Fund activities. The remaining 32.2 percent, or \$0.2087, will be used for debt service. General Fund property tax revenue for FY 2012 is estimated to be \$73,986,590 from the total tax base of \$17,205,712,008. The General Fund's portion of the sales tax rate is 1 percent. Sales tax revenue for FY 2012 is estimated at \$47,468,720. This is a 2 percent increase from the FY 2011 estimate (backing out the impact of Super Bowl XLV in 2011). Other taxes include the Criminal Justice Tax, Bingo Tax, and Liquor Tax.

- **Franchise Fees**

Franchise Fees are those fees paid by utilities for the use of City streets, alleys, and property in providing their services to citizens, and account for 17.7 percent of General Fund revenues. The largest of these is the Electric Franchise Fee, at \$12,484,492. Other Franchise Fees include the Telephone, Water, Cable Television, Gas utilities, and royalties from the Landfill.

- **Service Charges**

Service Charges account for 6 percent of General Fund revenues, at \$11,884,865. These fees are charged by the City for the use of City facilities or services. This includes selected parks fees, various reviews and inspections conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered.

- **All Other Revenues**

The other revenue sources for the General Fund include Fines and Forfeitures, Licenses and Permits, Leases and Rent, and Miscellaneous. Fines and Forfeitures account for 8.1 percent of General Fund revenue, at \$16,217,616. Municipal Court fines account for 82.5 percent of Fines and Forfeitures, at \$13,377,616. Licenses and Permits account for 2.4 percent of General Fund revenue, and include development-related permits such as building, mechanical, electrical and plumbing permits, and certificates of occupancy. Also included in this category are health and safety items such as fire and child care permits. Total revenue for this category is \$4,981,982. Leases and Rents are estimated at \$5,826,663, or 2.9 percent of General Fund revenue. The annual lease of the Rangers Ballpark in Arlington for \$2,000,000 and the leasing of the City's landfill at \$2.17 million are the two largest revenues sources. The final revenue category is Miscellaneous at \$2,142,710, or 1 percent.

Interfund Transfers

Interfund transfers for FY 2012 include three categories. The first of these is indirect costs, which are payments by non-General Fund departments for services received from the General Fund. These services include payroll, information technology, accounting, and building use. Indirect costs total \$4,145,633 for FY 2012. Support for other funds includes amounts paid by the General Fund to the Special Transit Fund (\$1,195,744), Parks Performance Fund (\$2,065,685), Arlington Public Finance Authority (APFA) (\$511,995), Street Maintenance Fund (\$2,240,721), and Street Maintenance Fund for Traffic (\$4,845,875). In FY 2012 one-time funds are \$8,030,394.

General Fund Expenditures

General Fund expenditures are divided into four groups. These are Neighborhood Services, Strategic Support, Economic Development and Capital Investment, and Policy Administration. A Deputy City Manager heads each of the first three groups. Neighborhood Services includes the Police Department, Fire Department, Library, Parks and Recreation, and Code Compliance. Strategic Support consists of general support activities such as the Financial and Management Resources, Workforce Services, Information Technology, and Municipal Court. Economic Development and Capital Investment includes Public Works and Transportation, Economic Development, and Community Development and Planning. Policy Administration Departments report directly to the City Council and include City Manager's Office, Office of Mayor and Council, City Attorney's Office, the Municipal Court Judges, and the City Auditor.



General Fund Summary



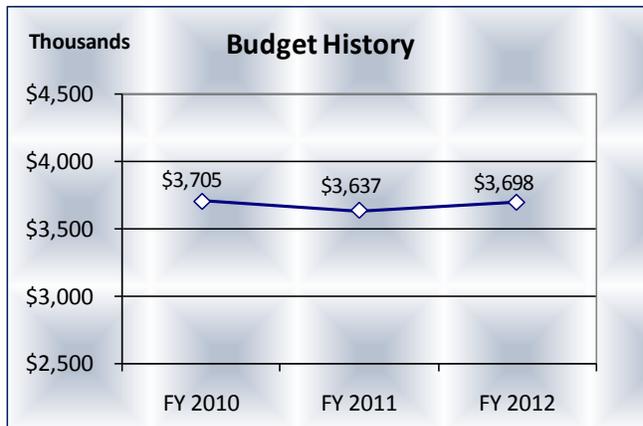


The City Attorney’s Office provides legal counsel and advice to the Mayor, members of the City Council, and all departments of the City. The City Attorney’s Office is responsible for representing the City of Arlington in lawsuits brought by and against the City in county, district, and federal courts and for prosecuting all actions in Arlington Municipal Court. The office is responsible for drafting, approving, and preparing resolutions, ordinances, and contract documents presented to the City Council for consideration.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	38	38	38
Personnel Services	\$ 3,143,720	\$ 3,222,577	\$ 3,367,696
Operating Expenses	399,994	389,800	330,760
Capital Outlay	-	-	-
TOTAL	\$ 3,543,714	\$ 3,612,377	\$ 3,698,457

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees and the elimination of certain FY 2011 Challenge Grant expenditures as shown on the next page.

Policy Administration

City Attorney

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Miscellaneous O&M	\$ 49,200
Totals:	\$ 49,200

City Attorney's Office Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 876,843	\$ 958,382	\$ 955,359	\$ 956,947
Litigation	680,572	636,270	664,252	643,450
Municipal Law	721,548	693,538	620,395	616,192
Citizen Services	1,264,751	1,142,230	1,192,207	1,481,868
Challenge Grant	-	206,101	180,164	-
TOTAL	\$ 3,543,714	\$ 3,636,522	\$ 3,612,377	\$ 3,698,457

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Percentage of contracts reviewed within five business days	98%	95%	95%	95%
Percentage of Municipal Court cases disposed	49%	43%	43%	43%
Revenue received through collections	\$480,871	\$250,000	\$250,000	\$250,000
Percentage of investigations reviewed within 20 days	99%	70%	70%	70%
Percentage of discrimination/harassment allegations reviewed within 30 days	100%	70%	70%	70%
Average amount paid per lawsuit	\$4,555	\$15,000	\$15,000	\$15,000
Number of liability cases successfully closed	9	10	10	10
Percentage of lawsuits handled in-house	74%	70%	70%	70%
Closed cases of abatement of nuisance, dangerous and substandard buildings, sexually oriented businesses	104	50	50	50

Policy Administration

City Manager's Office • Jim Holgersson, City Manager

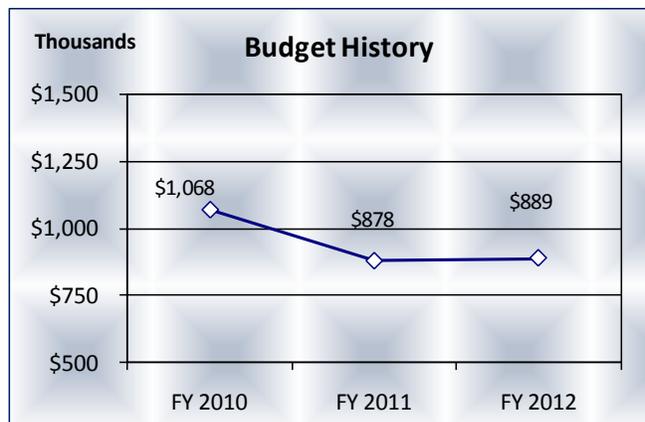


The City Manager's Office is responsible for professional management through the direction, administration, and execution of City policy. The City Manager, appointed by the City Council, is the Chief Executive Officer of the City. The City organization is divided into three groups: Neighborhood Services, Economic Development and Capital Investment, and Strategic Support. Each group is headed by a Deputy City Manager.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	3	3	3
Personnel Services	\$ 787,034	\$ 717,325	\$ 744,842
Operating Expenses	172,381	158,694	143,812
Capital Outlay	-	-	-
TOTAL	\$ 959,415	\$ 876,019	\$ 888,654

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees.

Policy Administration

City Manager's Office

City Manager's Office Expenditures				
	Actual	Budgeted	Estimated	Adopted
	FY 2010	FY 2011	FY 2011	FY 2012
City Manager's Office	\$ 919,950	\$ 780,026	\$ 782,538	\$ 798,580
Mayor & Council	39,465	67,236	62,865	63,442
Transit Support	-	30,616	30,616	26,632
TOTAL	\$ 959,415	\$ 877,878	\$ 876,019	\$ 888,654

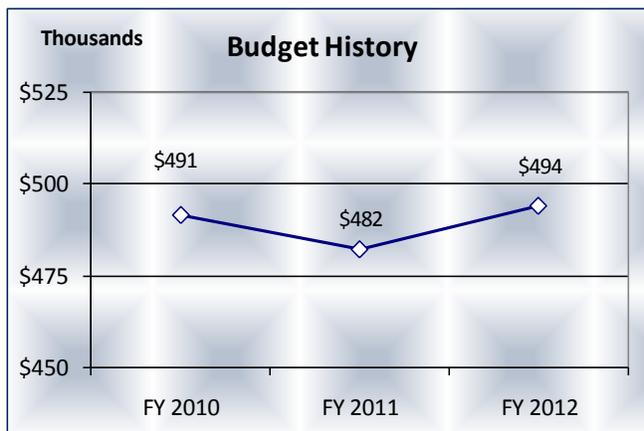


The City Auditor is an officer appointed by the City Council. The City Auditor’s Office is responsible for conducting financial, compliance, contract/vendor, information systems and tax audits. The City Auditor’s Office also plays a critical role in performance audits, and occasionally performs special audits as requested or as considered necessary.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Authorized Positions	5	5	5	5
Personnel Services	\$ 461,857	\$ 455,448	\$ 458,653	\$ 465,596
Operating Expenses	27,214	26,836	23,469	28,325
Capital Outlay	-	-	-	-
TOTAL	\$ 489,071	\$ 482,284	\$ 482,122	\$ 493,921

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees.

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Recommendations Implemented	75%	75%	80%	85%
Special Projects Completed	100%	100%	100%	100%



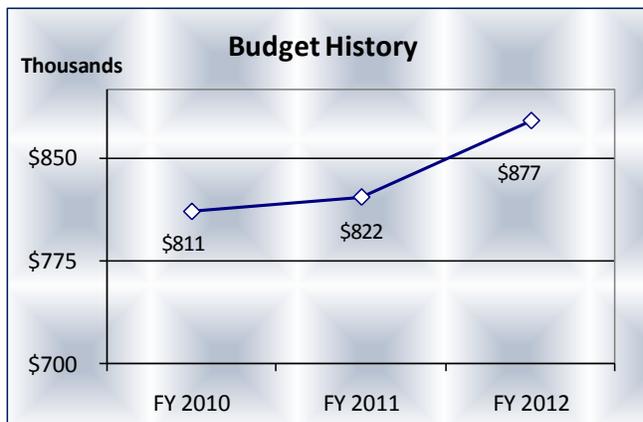
The Municipal Court Judiciary provides a number of services to citizens and other departments of the City. The primary function of the Judiciary is the administration of justice in the Arlington Municipal Court. The main focus of this administration of justice includes the adjudication of Class "C" misdemeanor cases. Additionally, responsibilities include the issuance of felony and misdemeanor arrest warrants, issuance of search and inspection warrants, issuance of emergency mental health commitment warrants, and the arraignment or magisterial administration of all prisoners arrested in the City.

The Judiciary also conducts some civil matter hearings involving property, dangerous buildings, dangerous animals, and the disposition of cruelly-treated animals.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Authorized Positions	6	6	6	6
Personnel Services	\$ 806,147	\$ 787,634	\$ 820,956	\$ 849,574
Operating Expenses	34,794	33,995	31,346	27,875
Capital Outlay	-	-	-	-
TOTAL	\$ 840,941	\$ 821,629	\$ 852,302	\$ 877,449

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees.

**Policy Administration
Judiciary**



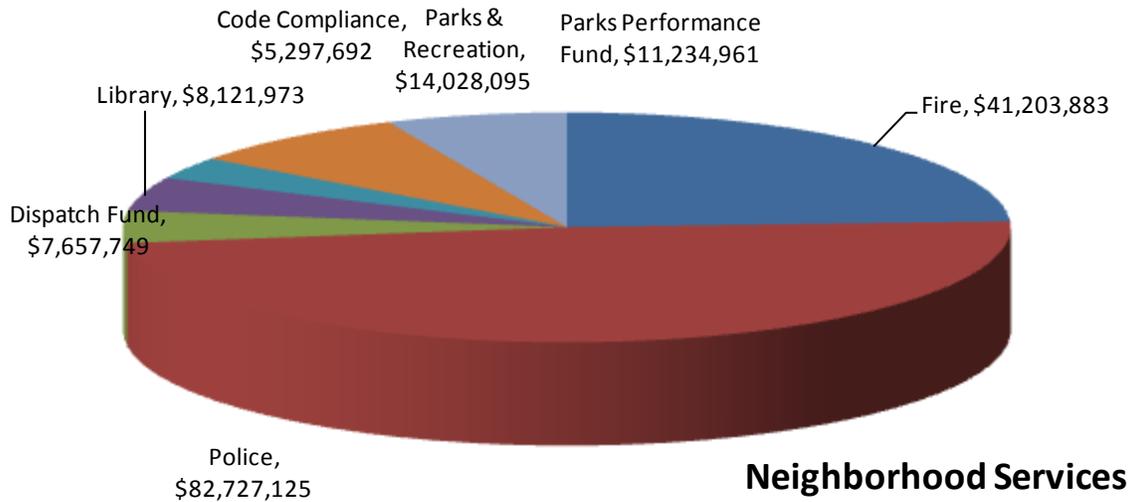
Neighborhood Services



The City of Arlington’s Neighborhood City Service Team consists of the following departments: **Code Compliance, Fire, Library, Parks and Recreation, and Police**. The mission of the Neighborhood City Service Team is to strengthen neighborhoods by providing services which maintain public safety and health, enhance livability, protect property values, and encourage responsible neighbors. Each department in the Neighborhood City Service Team provides services and resources that enhance safety, expand opportunities for recreation and culture, assist neighborhoods, or bring order to the city.

Neighborhood Services

Authorized FY 2012 Expenditures for Neighborhood Services



Neighborhood Services Positions

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
NEIGHBORHOOD SERVICES				
Code Compliance	75	70	69	61
Fire	315	316	316	327
Libraries	69	68	68	68
Parks and Recreation	118	103	103	101
Police	781	789	789	789
TOTAL NEIGHBORHOOD SERVICES	1358	1346	1345	1346

Neighborhood Services

Code Compliance • Mike Bass, Manager



The Code Compliance Division provides programs and services which promote safe and strong neighborhoods. The department's mission is to engage, connect, and protect Arlington's neighborhoods and residents.

To accomplish this mission the Code Compliance Division will:

- Engage communities and promote responsible home ownership
- Protect and invest in the visions of the neighborhoods
- Encourage responsible pet ownership and provide for the humane care of stray and unwanted animals

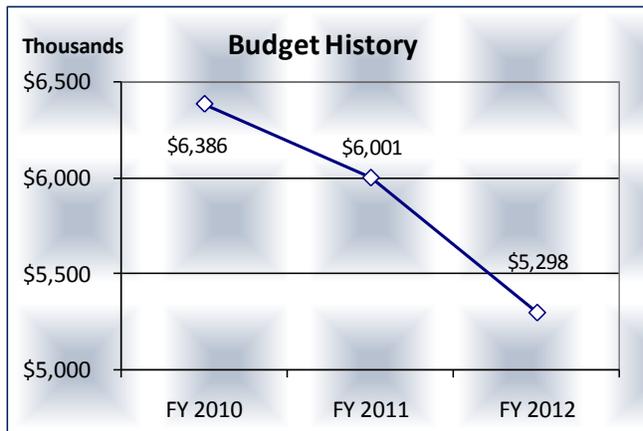
Programs include Administration, Animal Services, and Code Compliance.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	75	69	61
Personnel Services	\$ 4,646,158	\$ 4,328,305	\$ 3,936,291
Operating Expenses	1,598,153	1,421,679	1,361,401
Capital Outlay	-	-	-
TOTAL	\$ 6,244,311	\$ 5,749,984	\$ 5,297,692

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Neighborhood Services Code Compliance



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees and the elimination of certain FY 2011 Challenge Grants. Additionally, a reorganization in FY12 moved the Environmental Health function to Planning and Development Services and the Vital Statistics office to Financial and Management Resources.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Illegal Dumping Clean-Up	\$ -	\$ 54,000
Animal Food	-	15,000
Multi-family Inspections Pilot Program	75,000	-
Totals:	\$ 75,000	\$ 69,000

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Graffiti Abatement Program (1 position)	\$ 35,870
Totals:	\$ 35,870

Neighborhood Services Code Compliance

Code Compliance Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 1,090,396	\$ 949,367	\$ 893,994	\$ 772,692
Environmental Health	449,367	724,135	721,613	-
Code Enforcement	2,683,102	2,534,187	2,366,074	2,719,022
Animal Services	1,741,542	1,707,861	1,718,565	1,805,978
Operations Support	279,904	-	-	-
Challenge Grant	-	85,524	49,738	-
TOTAL	\$ 6,244,311	\$ 6,001,075	\$ 5,749,984	\$ 5,297,692

Department Revenue Highlights	
Child care licenses and permits	\$ 54,130
Multi-family, extended stay and duplex inspections	692,213
Food establishment permits	642,325
Dog and cat licenses	71,272
Swimming pool permits	110,000
Total:	\$ 1,569,940

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Maintain 99% or better graffiti complaints addressed within 48 hours	99%	99%	99%	99%
Maintain or increase number of code activities performed annually.	74,341	74,112	75,000	75,000
Increase the number of animals licensed in Arlington each year	6,309	7,000	7,500	7,500
Increase the number of animals rescued	1,261	1,300	1,500	1,500
Maintain the equivalent number of Animal Services' volunteer FTE's	4.1	2.5	4	4

Neighborhood Services

Code Compliance



Neighborhood Services

Fire Department • Don Crowson, Fire Chief



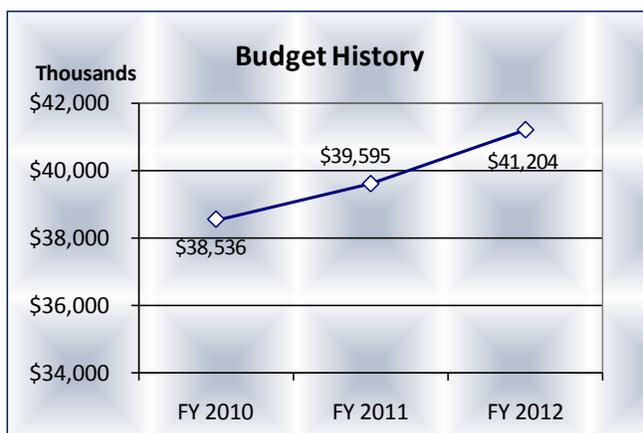
The Fire Department is responsible for fire suppression and rescue; advanced life support emergency medical services; vehicle extrication; hazardous materials response; high angle, confined space and swift water rescues; explosive ordnance disposal; fire cause determination; fire and life safety inspections; emergency management; special events public safety; community service; public education; ambulance performance oversight; and homeland security grant administration. The Arlington Fire Department team's mission

is to meet and exceed our community's needs and expectations by providing high quality emergency response, life safety and community support services.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	315	316	327
Personnel Services	\$ 31,701,906	\$ 31,889,509	\$ 33,913,246
Operating Expenses	5,361,883	5,939,498	5,640,637
Capital Outlay	<u>1,217,106</u>	<u>1,658,880</u>	<u>1,650,000</u>
TOTAL	\$ 38,280,896	\$ 39,487,886	\$ 41,203,883

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees and the elimination of certain FY 2011 Challenge Grant expenditures.

Neighborhood Services

Fire Department

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Increase in Fire Certification Fee	\$ -	\$ 10,500
Staffing Station 17	-	-
Fire Apparatus	150,000	1,500,000
Totals:	\$ 150,000	\$ 1,510,500

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Emergency Mgmt. Planner	\$ 58,684
Totals:	\$ 58,684

Fire Expenditures

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 3,664,625	\$ 3,460,707	\$ 3,777,237	\$ 3,552,382
Business Services	636,697	624,229	670,573	650,670
Operations	30,132,406	31,358,867	30,620,836	32,967,650
Prevention	1,256,873	1,274,207	1,314,918	1,305,284
Medical Services	431,137	507,336	425,066	388,828
Training	585,535	561,658	597,227	560,024
Resource Management	1,328,425	1,232,487	1,562,782	1,226,788
Emergency Management	245,198	253,545	246,931	270,134
Special Events	-	263,059	257,998	282,123
Challenge Grant	-	58,684	14,318	-
TOTAL	\$ 38,280,896	\$ 39,594,780	\$ 39,487,886	\$ 41,203,883

Department Revenue Highlights

Fire permits	\$ 138,000
Inspection and re-inspection fees	295,000
Operational permits	234,740
Applicant fees	100,000
Total:	\$ 767,740

Performance Measures – Fire Department

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Average first on-scene emergency response time	5:13	5:10	5:10	5:00
Total incidents	33,012	34,000	35,000	35,000
Total Fire unit responses	46,164	45,000	47,000	47,000
Scheduled fire inspections conducted	11,850	14,000	14,000	14,000
Fire code violations cited	3,684	7,500	5,000	5,000
Siren tests conducted	8*	12	12	12

Neighborhood Services Fire Department



Neighborhood Services

Libraries • Cary Siegfried, Director



The Library Services Department is responsible for providing library services, equipment and collections for the citizens of Arlington, including materials for all ages, in a variety of languages and formats.

The following four strategic directions guide services and collections offered:

LIVE: support a better quality of life for our citizens.

LEARN: build and nurture literacy and a lifelong love of learning.

CONNECT: to one another, to our neighborhoods, to the online world.

GROW: guide and encourage and our children as they develop into successful adults.

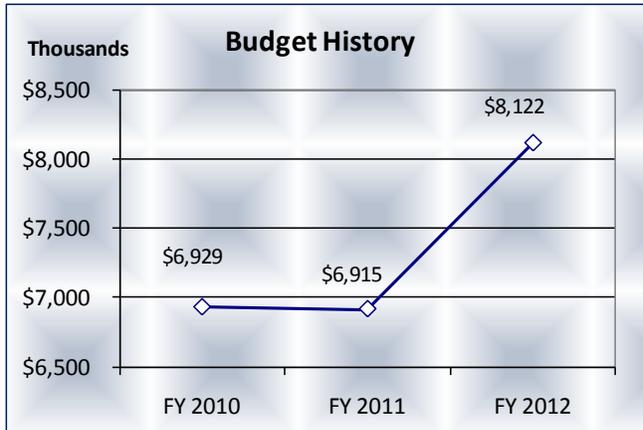
Principal library services include public computing, reference and research expertise, information literacy classes for adults and children, community involvement, story times and special literary events for children and teenagers, multicultural activities and special interest seminars for adults. The Library's award-winning Arlington Reads literacy program provides ESL, Adult Basic Education, GED, Conversation Circles, Family Literacy, Life Through Literacy programming for expectant and new parents, as well as the Learning Zone tutoring program for children in grades 1-3.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	69	68	68
Personnel Services	\$ 4,699,150	\$ 4,910,906	\$ 4,852,418
Operating Expenses	2,083,777	1,998,101	2,389,556
Capital Outlay	-	-	880,000
TOTAL	\$ 6,782,927	\$ 6,909,008	\$ 8,121,973

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Neighborhood Services Libraries



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees and the elimination of certain FY 2011 Challenge Grant expenditures. Also significant one-time funds are appropriated in FY11 as outlined in the table below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Collection Development: Childrens Materials & Electronic Materials	\$ -	\$ 93,325
Library Reorganization	145,000	-
Facility Repairs	880,000	-
Collection Development	232,000	-
Totals:	\$ 1,257,000	\$ 93,325

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Seasonal employee hours/collection development	\$ 152,116
Totals:	\$ 152,116

Neighborhood Services Libraries

Library Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 1,016,823	\$ 1,033,353	\$ 1,050,251	\$ 959,195
Branch Services	2,668,805	2,071,502	2,183,510	3,122,922
Bibliographic Services	1,265,488	1,555,733	1,406,570	1,891,010
Electronic Services	628,411	452,160	511,768	518,346
Central Library Services	1,203,400	1,504,738	1,459,781	1,485,500
Challenge Grant	-	297,116	297,127	145,000
TOTAL	\$ 6,782,927	\$ 6,914,602	\$ 6,909,008	\$ 8,121,973

Department Revenue Highlights	
Overdue material fines	\$ 340,000
Total:	\$ 340,000

Performance Measures

Measure	FY10 Actual	FY 11 Projected	FY12 Proposed	Target
Citizen satisfaction with overall Library services	94%	95%	95%	95%
Registered borrowers as a percentage of service area population	43%	45%	50%	50%
Circulation per capita	6.1	6.75	7.5	7.5
Library materials per capita	1.7	1.7	2	2
Library self-serve transactions	2,110,832	2,200,000	2,500,000	2,500,000
Library program participation increases	68,963	73,000	75,000	75,000

Neighborhood Services Libraries



Neighborhood Services

Parks and Recreation • Pete Jamieson, Director

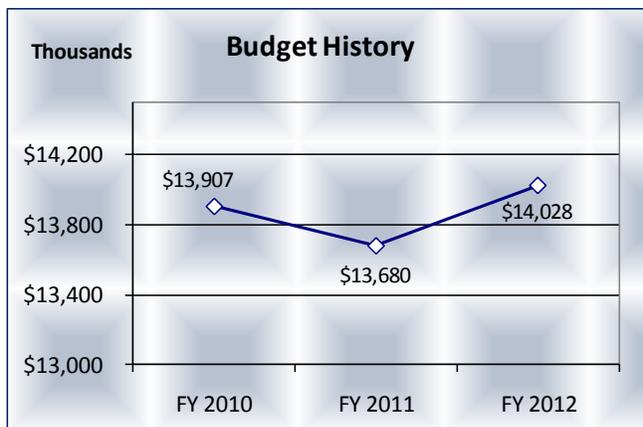


The Parks and Recreation Department is responsible for the majority of the City's recreation programs and resources. The mission of the department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	118	103	101
Personnel Services	\$ 6,483,052	\$ 6,390,536	\$ 6,606,892
Operating Expenses	7,180,967	7,185,422	7,371,203
Capital Outlay	50,126	54,787	50,000
TOTAL	\$ 13,714,146	\$ 13,630,745	\$ 14,028,095

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees and the elimination of certain FY 2011 Challenge Grant expenditures.

Neighborhood Services

Parks and Recreation

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Rush Creek Mitigation	\$ -	\$ 27,000
I-30 Maintenance	-	50,289
Park Development Package	-	70,002
Totals:	\$ -	\$ 147,291

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Parks District Supervisor	\$ 69,021
Landscape Technician	35,589
Totals:	\$ 104,610

Parks and Recreation Expenditures

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 1,291,563	\$ 1,266,060	\$ 1,282,210	\$ 1,299,788
Marketing	204,110	200,480	201,397	226,169
Planning	1,117,357	1,041,991	1,028,152	1,073,328
Business Services	818,950	754,428	722,599	835,942
Recreation Program Administration	99,205	100,589	103,686	104,984
Field Maintenance	3,784,734	4,006,773	4,051,027	4,117,350
Asset Management	2,138,123	1,752,278	1,749,815	1,842,684
Forestry	1,185,114	1,178,230	1,177,613	1,240,334
North District	1,029,641	1,591,522	1,581,776	1,647,235
Central District	1,133,349	-	-	-
South District	912,000	1,609,430	1,551,616	1,640,281
Challenge Grant	-	177,898	180,854	-
TOTAL	\$ 13,714,146	\$ 13,679,678	\$ 13,630,745	\$ 14,028,095

Neighborhood Services Parks and Recreation

Department Revenue Highlights

Lake operations	\$	75,000
Pavilion rentals		130,000
Park bond fund reimbursements		70,000
Total:	\$	275,000

Performance Measures

Measure	FY10 Actual	FY11 Actual	FY12 Proposed	Target
Cost per park acre maintained	\$1,567	\$1,575	\$1,575	\$1,575
Median/ROW cost per mile	\$2,705	\$2,431	\$2,431	\$2,431
Citizen Satisfaction with maintenance of street medians and rights-of-way (biennial Citizen Survey)	71%	66%	70%	80%
Satisfaction with quality of park and recreation programs and classes (biennial Citizen Survey)	85%	88%	90%	90%
Overall quality of city parks (biennial Citizen Survey)	91%	93%	95%	95%
Safety of parks and recreation facilities (biennial Citizen Survey)	81%	NA*	NA*	NA*

Neighborhood Services

Parks and Recreation



Neighborhood Services

Police Department • Theron Bowman, PhD, Police Chief



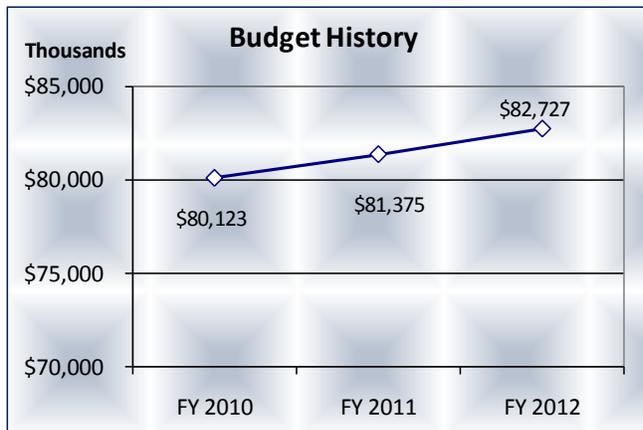
The City of Arlington’s Police Department enforces state and local criminal laws. The department’s uniformed officers are on the front lines dealing with crime detection and prevention. Investigators analyze and help prosecute crimes, and the central jail facility holds adult prisoners. The Police Department works out of multiple locations throughout the city. The officers and professional staff of the Arlington Police Department are committed to the philosophy of “Community-Based” policing and providing the best possible service to its

citizens.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	781	789	789
Personnel Services	\$ 65,837,052	\$ 66,581,632	\$ 69,423,777
Operating Expenses	12,871,180	13,375,241	13,275,348
Capital Outlay	715,566	733,150	28,000
TOTAL	\$ 79,423,798	\$ 80,747,594	\$ 82,727,125

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees and the elimination of certain FY 2011 Challenge Grant expenditures.

Neighborhood Services Police Department

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
PSA Pickup Truck	\$ 28,000	\$ -
Speed Measuring Devices	143,500	-
Totals:	\$ 171,500	\$ -

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Reduced calls for service, citizen engagement, enhancements in technology	\$ 772,007
Totals:	\$ 772,007

Department Revenue Highlights

Administrative services and police towing	\$ 265,000
AISD - SRO program	1,240,083
Burglar alarm permits	1,000,000
Red light camera revenue	2,500,000
Total:	\$ 5,005,083

Police Expenditures

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 7,736,159	\$ 7,988,658	\$ 7,963,311	\$ 7,947,815
Jail Operations	3,346,981	3,275,532	3,373,088	3,444,531
Field Operations	856,311	1,200,301	981,051	859,770
Patrol Operations	38,344,697	38,091,493	38,096,006	39,527,728
Operations Support	6,891,401	6,313,433	6,982,743	7,485,891
Investigations	8,572,412	8,425,877	8,566,728	8,805,787
Business Services	5,247,305	5,959,638	5,968,695	5,674,345
Community Affairs	3,186,892	3,230,690	3,292,409	3,616,747
Personnel	2,054,373	2,048,538	2,120,690	2,184,628
Technical Services	3,187,267	3,047,326	3,376,482	3,179,883
Challenge Grant	-	1,794,012	26,393	-
TOTAL	\$ 79,423,798	\$ 81,375,496	\$ 80,747,594	\$ 82,727,125

Neighborhood Services Police Department

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Response time to emergency priority calls (minutes)	6.47	6.83	6.4	6.0
Total police responses	203,323	203,216	203,000	203,000
Percentage of UCR Part I crimes cleared	21%	22%	22%	20%
% of probable cause warrants cleared by Warrant Unit	87%	89%	90%	90%
DWI arrests per 1,000 population	3.93	3.79	3.8	3.8
Violent Crimes per 100,000 population	521	525	500	550

Neighborhood Services Police Department



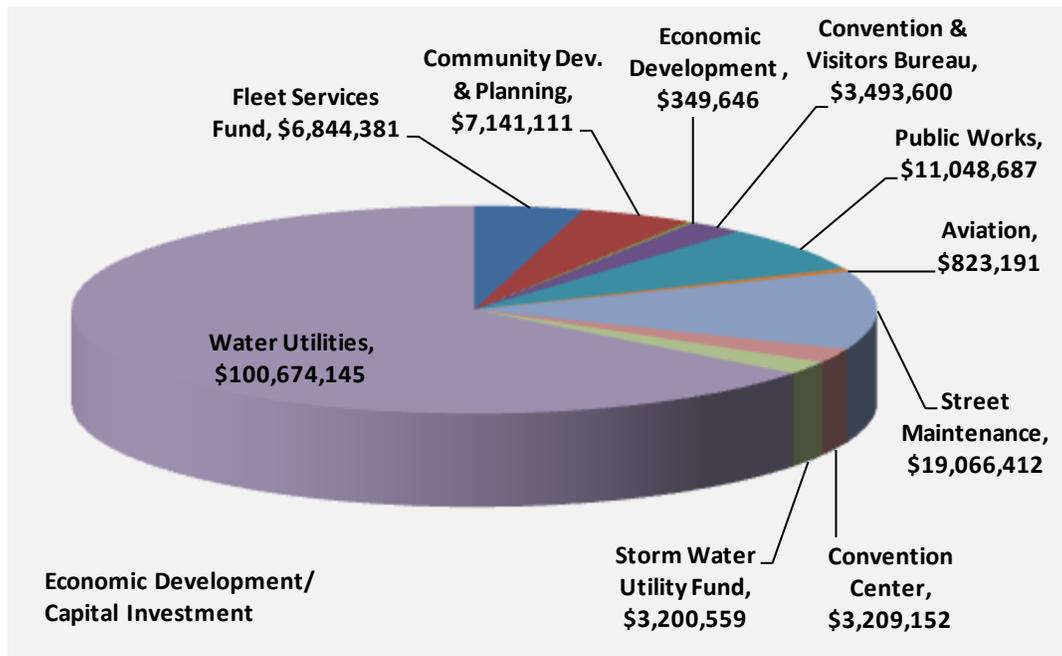
Economic Development • Capital Investment



The City of Arlington’s Economic Development and Capital Investment City Service Team consists of the following departments: **Aviation, Community Development and Planning, Convention Center, Economic Development, Public Works and Transportation, and Water Utilities**. The mission of the Economic Development and Capital Investment City Service Team is to strengthen Arlington’s competitive future by creating a community environment and customer service spirit that attracts new residents, consumer spending, quality investment, and job creation led by the private sector. In addition, the team works to ensure that all development and construction activities for capital programs in the city meet the current and future needs of the community.

Economic Development • Capital Investment

Authorized FY 2012 Expenditures for Economic Development and Capital Investment



Economic Development and Capital Investment Positions

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
ECONOMIC DEVELOPMENT & CAPITAL INVESTMENT				
Aviation	8	8	8	8
Community Development and Planning	68	64	64	71
Economic Development	3	3	3	3
Public Works and Transportation	93	90	90	86
TOTAL ECONOMIC DEVELOPMENT & CAPITAL INVESTMENT	172	165	165	168

Economic Development • Capital Investment

Aviation • Bob Porter, Manager

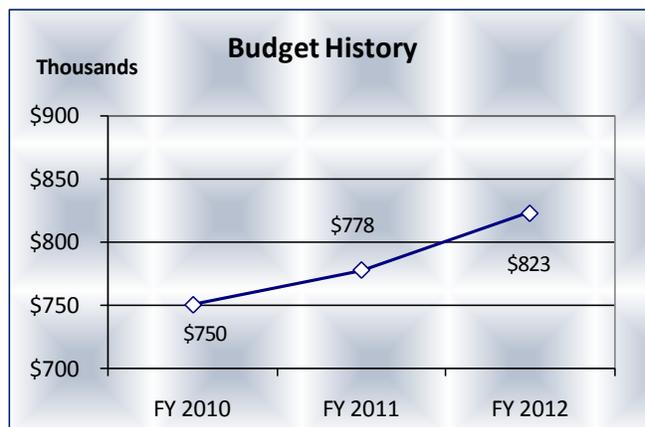


The FAA classifies Arlington Municipal Airport as a Reliever Airport, which makes the airport eligible for improvements to accommodate larger general aviation business jets. Approximately 100 acres of land is programmed for private sector aviation development. Currently the airport has 23 aviation-related businesses and a flight testing facility. Approximately 40,000 visitors arrive at the airport each year, adding vitality to the local economy. The airport generates the majority of its revenue from leasing activities, including land leases, aircraft hangars, tie-downs, and office space in the terminal. Direct airport revenues cover much of the operational costs. The Aviation management team is responsible for contract administration, aviation grant acquisition and administration, and management of daily operations. Aviation operations staff provides facility and infrastructure maintenance, vegetation management, and airport security for the airport's 500+ acres.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Authorized Positions	8	8	8	8
Personnel Services	\$ 552,846	\$ 583,016	\$ 609,687	\$ 616,231
Operating Expenses	184,850	194,938	167,440	206,960
Capital Outlay	-	-	-	-
TOTAL	\$ 737,696	\$ 777,955	\$ 777,128	\$ 823,191

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a one-time 4% pay increase for employees.

Economic Development • Capital Investment Aviation

Department Revenue Highlights

Hangar rentals / tie-down charges	\$	279,373
Land and ramp leases		302,399
Terminal building leases		62,260
Total:	\$	644,032

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Total Aircraft Operations	69,942	90,000	80,000	100,000
Hangar Occupancy Rate	87%	90%	85%	100%
Revenue Expense Ratio	0.80	0.80	.80	1.0

Economic Development • Capital Investment

Community Development and Planning, Jim Parajon, Director



The Community Development and Planning Department strives to enhance Arlington’s quality of life by guiding the development/redevelopment activities to ensure adequacy of infrastructure, proper governance of land uses, and sound construction of buildings and structures. The department is centered on four key functional areas – the One Start Development Center, Strategic Planning, Housing Authority/Grants Management, and Real Estate Services. The One Start Center reviews applications for the construction of infrastructure; applications for platting, zoning, gas well drilling, landscaping, signs, and building plans, provides building

inspections, permitting and inspections for food establishments and child care centers, streetscape inspections and addressing services, and reviews applications for certificates of occupancy. The Strategic Planning Division focuses on comprehensive and special plans, transportation planning, design standards, and targeted studies to guide sustainable growth in the city as well as neighborhood planning initiatives within the community. The Arlington Housing Authority/Grants Management group administers federal grants, including Community Development Block Grants, HOME Investment Partnership Grant, and Emergency Shelter Grants. These grant funds benefit low- and moderate-income citizens in Arlington, support shelter and services for homeless adults and children, and support affordable housing programs. The Real Estate Services group is responsible for property acquisition and mineral leasing on City property.

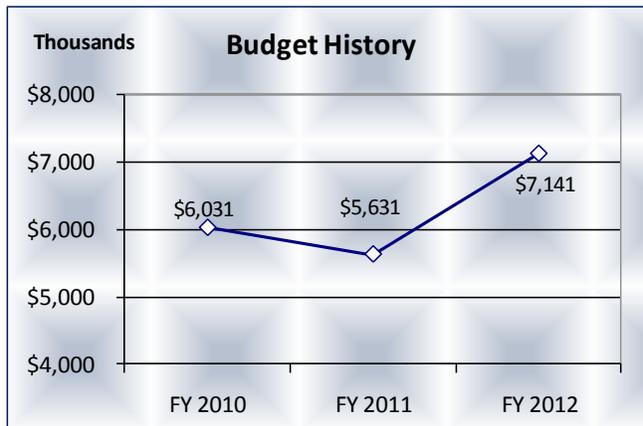
Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	68	64	71
Personnel Services	\$ 4,695,989	\$ 4,615,001	\$ 5,551,206
Operating Expenses	814,354	783,032	1,589,904
Capital Outlay	-	-	-
TOTAL	\$ 5,510,343	\$ 5,398,032	\$ 7,141,111

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Economic Development • Capital Investment

Community Development and Planning



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees. In addition, due to a reorganization initiative during FY 2011, Community Development and Planning absorbed the City's Real Estate and Environmental Health functions into its budget. All other departmental budget changes are described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Arlington Home Improvement Incentive Program	\$ 100,000	\$ -
New York Avenue Corridor Redevelopment	120,000	-
Downtown Wayfinding	100,000	-
Totals:	\$ 320,000	\$ -

Community Development and Planning Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 645,921	\$ 739,449	\$ 647,479	\$ 833,421
Strategic Planning	1,377,907	1,404,235	1,356,908	2,525,610
Development Services	3,480,450	3,250,533	3,208,367	2,878,830
Environmental Health	6,065	-	-	476,308
Real Estate	-	-	-	409,638
Neighborhood Initiatives	-	20,000	14,900	17,304
Challenge Grant	-	217,045	170,378	-
TOTAL	\$ 5,510,343	\$ 5,631,261	\$ 5,398,032	\$ 7,141,111

Economic Development Community Development and Planning

Department Revenue Highlights

Building, plumbing, mechanical, electrical inspections	\$	1,503,136
Certificates of occupancy		120,000
Gas well inspections and fees		1,614,000
Plat reviews and inspections		85,000
Business registration fees		186,214
Total:	\$	3,508,350

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Number of New Neighborhood Groups Registered in the Neighborhood Network	11	14	10	14
Number of Neighborhood Grants Awarded	15	21	10	21
Amount of Neighborhood Grants Awarded	\$86,600	\$54,555	\$50,000	\$54,555
Number of Neighborhood Action Planning Efforts Completed	1	3	2	3
Number of Strategic Plans/Studies completed	3	5	2	3
Improve Customer Satisfaction by maintaining 85% or higher customer rating	92%	85%	90%	85%
Turnaround time for Commercial Construction Plans within 12 business days	90%	100%	100%	100%
Turnaround time for Building Inspections within 24 hours	100%	100%	100%	100%
First-time homebuyers assisted with down payment and closing costs (maximum available assistance utilized) – Data is based on program year of July through June.	72	50	50	50
Sub-standard owner-occupied homes rehabilitated to meet local codes – Data is based on program year of July through June.	85	78	60	60
Maintain the % of initial health inspections with satisfactory scores	98%	96%	96%	96%

Economic Development • Capital Investment
Community Development and Planning



Economic Development • Capital Investment

Economic Development • Bruce Payne, Manager



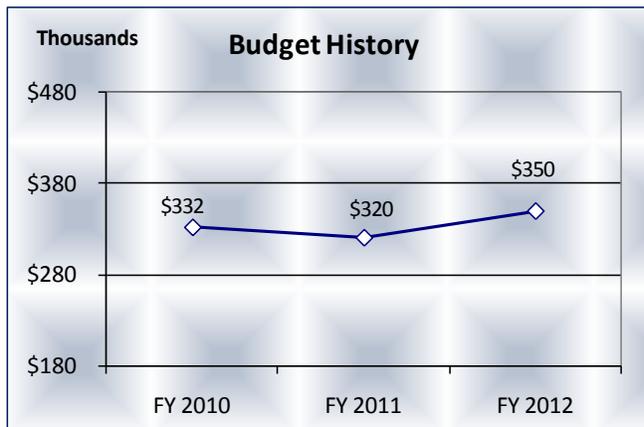
The City of Arlington has developed a new economic development strategy, called Champion Arlington, which will strengthen the community’s competitive future by creating an environment of quality investment and job creation. The creation of the Office of Economic Development within the City was an essential part in this plan. The Office will be focused on the five goals of Champion Arlington: grow and diversify the economy; maintain a competitive workforce; focus on redeveloping existing areas; enhance Arlington’s quality of life; and promote cooperation and inclusiveness in community initiatives. The

Office will also work to enhance the City's provision of services to achieve a more sustainable revenue balance, and provide the resources and support for entrepreneurs and small businesses.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Authorized Positions	3	3	3	3
Personnel Services	\$ 230,251	\$ 262,660	\$ 205,034	\$ 296,397
Operating Expenses	50,599	57,721	79,032	53,249
Capital Outlay	-	-	-	-
TOTAL	\$ 280,850	\$ 320,381	\$ 284,067	\$ 349,646

The Summary of Resources table above shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees.

Economic Development • Capital Investment

Economic Development

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Number of jobs created relative to incentive agreements	212	500	500	500
Total number of jobs created/retained as result of efforts by the OED	581	650	650	650
Total number of business entities created/retained as a result of efforts by the OED	12	10	10	10
Downtown-Number of business entities created/retained as a result of efforts by the OED	2	4	4	3
Downtown-Number of jobs created/retained as a result of efforts by the OED	50	215	215	150
% of companies retained with which Office of Economic Development assisted	95%	95%	95%	100%
Prospective new business leads from targeted and existing businesses	10	10	10	10
Retention Visits	24	24	24	24

Economic Development • Capital Investment

Public Works and Transportation • Keith Melton, Interim Director



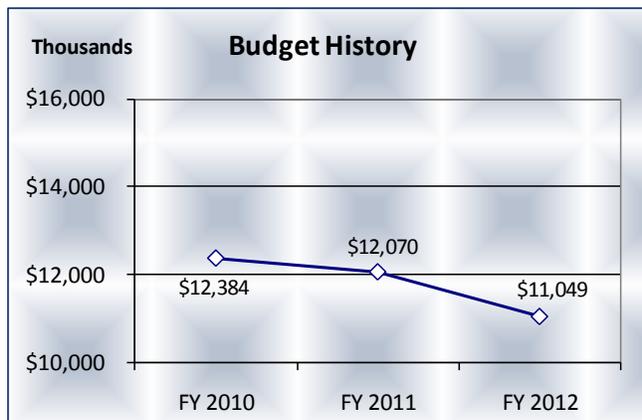
The Department of Public Works and Transportation is responsible for the design, construction, maintenance and operation of streets, sidewalks, traffic signals, street lights, and the storm water collection system. It is also responsible for property acquisition, mineral leasing on City property, fleet and landfill contracts, and construction and maintenance of City facilities. The mission of the department is “To enhance the quality of life and promote economic development of the City of Arlington by providing and maintaining quality infrastructure, continually improving mobility and promoting a sustainable

environment.” Divisions in the department include traffic engineering, School Safety, Field Operations, Engineering Operations, Construction Inspection, Survey, Construction Management, Facility Services, Real Estate Services, Fleet Services Administration, Solid Waste Operations, Environmental Services, Operations Support, Information Services, and Business Services. The budget for the Department includes funds from the Street Maintenance Sales Tax, the Fleet Fund, the Storm Water Utility Fund, and the General Fund.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	93	90	86
Personnel Services	\$ 7,596,558	\$ 7,300,202	\$ 7,411,422
Operating Expenses	4,691,750	4,661,644	3,637,265
Capital Outlay	-	-	-
TOTAL	\$ 12,288,308	\$ 11,961,846	\$ 11,048,687

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph on the next page shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees. In addition, during FY 2011, the Real Estate division was moved from Public Works into Community Development and Planning. Finally, all electricity costs for the City's

Economic Development • Capital Investment

Public Works and Transportation

streetlights were moved from Public Works General Fund operations into the Street Maintenance Fund. All other departmental budget changes are described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Utility Relocation, Pecan and South Streets	\$ 930,000	\$ -
Totals:	\$ 930,000	\$ -

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Maintenance of Motor Vehicles	\$ 25,000
Totals:	\$ 25,000

Public Works and Transportation Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 820,061	\$ 838,114	\$ 843,595	\$ 2,193,871
Construction Management	602,171	504,480	481,284	502,099
Traffic Engineering	2,731,666	2,717,101	2,668,823	974,052
School Safety	503,151	524,363	491,633	518,234
Engineering CIP	949,985	790,118	741,507	795,996
Inspections	1,332,380	1,438,866	1,360,158	1,480,446
Survey	227,986	227,074	236,580	229,617
Business Services	639,361	693,004	711,055	461,604
Custodial	560,252	569,948	578,070	591,483
Facility Repair	2,102,829	2,169,873	2,263,707	2,175,435
Real Estate Services	423,846	420,406	382,929	-
Information Services	364,090	363,495	365,834	385,441
Operations Support	300,171	219,986	228,784	225,151
Environmental Admin	108,469	-	-	-
Solid Waste Operations	621,891	387,257	402,408	515,258
Challenge Grant	-	206,017	205,480	-
TOTAL	\$ 12,288,308	\$ 12,070,102	\$ 11,961,846	\$ 11,048,687

Economic Development • Capital Investment

Public Works and Transportation

Department Revenue Highlights	
Landfill royalties	\$ 2,950,000
Sanitation franchise fees	1,417,350
Bond fund reimbursements	1,719,000
Construction management fees	25,000
Street cuts	100,000
Total:	\$ 6,211,350

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
GENERAL FUND				
Percent of customers satisfied or very satisfied with Construction Management Services (quarterly customer service survey)	100%	80%	80%	80%
Citizen rating of traffic flow management in the Entertainment District (excellent + good)	47%	50%	50%	80%
% customers satisfied or very satisfied with facility maintenance and repair (quarterly customer service survey)	91%	80%	80%	80%
ENVIRONMENTAL				
Citizen rating of trash collection services	90%	90%	90%	90%
Citizen rating of residential recycling services	90%	90%	90%	90%

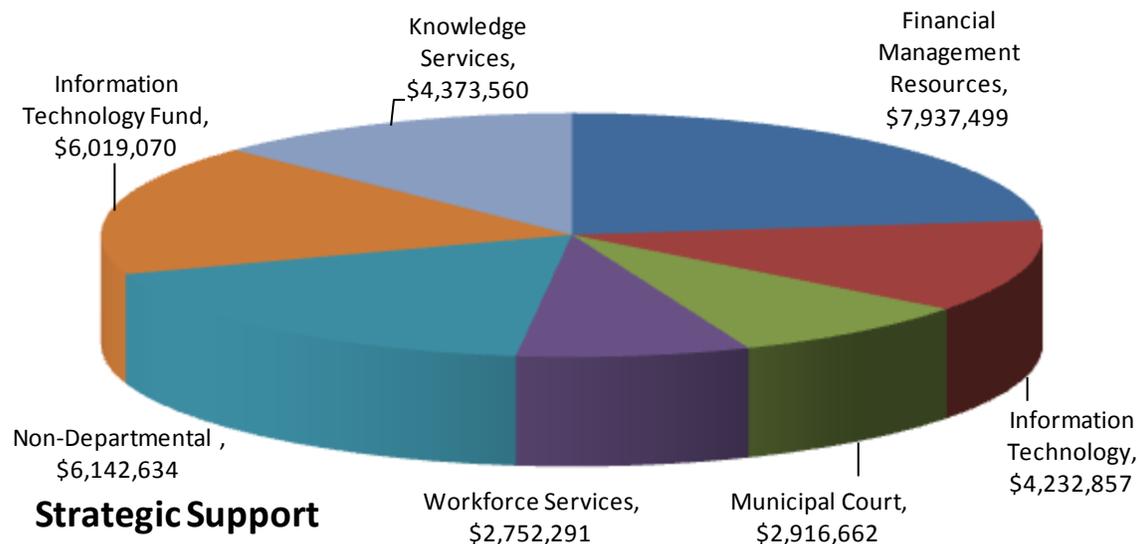
Economic Development • Capital Investment
Public Works and Transportation





The City of Arlington's Strategic Support City Service Team consists of **Financial and Management Resources, Information Technology, Municipal Court, and Workforce Services**. The mission of the Strategic Support Team is to embrace the City's vision of being a pre-eminent city by dedicating resources to partner with customer departments.

Authorized FY 2012 Expenditures for Strategic Support



Strategic Support Positions

Strategic Support Positions

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
STRATEGIC SUPPORT				
Financial and Management Resources	69	69	69	70
Information Technology	33	33	33	33
Municipal Court	42	41	41	41
Workforce Services	19	19	19	19
TOTAL STRATEGIC SUPPORT	163	162	162	163



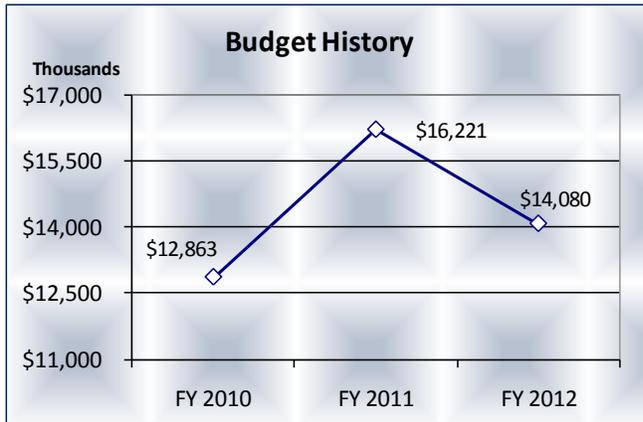
The Financial and Management Resources Department provides support and information to assist the City Manager and the Mayor and City Council in management decision-making. The department facilitates the development and tracking of the City’s business plan and performance-based budget, focuses on information content development and distribution, knowledge management, and acts as a strategic partner with departments to implement special initiatives with City-wide impact. The department is also responsible for preparing the City’s Comprehensive Annual Financial Report, processing payments to City vendors, preparing City payroll, procuring goods and services, monitoring consolidated tax collection efforts, and directing the City’s cash and debt portfolio management activities. Divisions in the department include Administration, Accounting, Purchasing, Treasury Management, the Office of Communication, which conveys the City's position on issues and works with the media, Knowledge Management, which collaborates with Information Technology on deployment of a City-wide knowledge management process, the Action Center, which provides first-call resolution on non-emergency related concerns, the City Secretary's Office, Intergovernmental Relations, the Office of Management and Budget, which is responsible for monitoring and reporting on City functions, and administrative support for the Mayor, Council and City Manager's offices.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	69	69	70
Personnel Services	\$ 8,560,636	\$ 11,000,901	\$ 9,860,672
Operating Expenses	3,968,972	4,711,977	4,219,461
Capital Outlay	-	-	-
TOTAL	\$ 12,529,608	\$ 15,712,878	\$ 14,080,133

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Strategic Support Financial and Management Resources



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment for employees, the elimination of certain FY 2011 Challenge Grant expenditures, and elimination of expenses in Nondepartmental associated with Super Bowl XLV in FY11.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Terminal Pay, Retiree Health, and TWC Payment Increases	\$ -	\$ 600,000
Arlington Chamber Foundation	-	20,000
City Council Telephone Town Hall Meetings	24,000	-
Triennial Indirect Cost Study	23,500	-
Citizen Satisfaction Survey	-	5,000
Tarrant County Property Tax Collection Fees	-	5,200
Brand Identity	15,000	-
Totals:	\$ 62,500	\$ 630,200

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Accountant I	\$ 71,329
Lead Data Entry Operator	45,173
Computer Graphics Specialist	63,831
Totals:	\$ 180,333

Strategic Support Financial and Management Resources

Financial and Management Resources Expenditures				
	Actual	Budgeted	Estimated	Adopted
	FY 2010	FY 2011	FY 2011	FY 2012
FMR Administration	\$ 1,171,483	\$ 1,184,193	\$ 1,234,159	\$ 1,230,525
Accounting	524,769	432,167	448,310	552,438
Purchasing	500,024	351,276	365,108	369,889
Treasury	1,114,766	1,203,647	1,203,251	1,460,142
Payroll/Payables	507,130	469,249	395,440	435,877
Office of Communication	888,761	842,269	844,032	907,784
Action Center	493,199	567,649	490,434	522,578
Executive and Legislative Support	1,206,946	1,183,601	1,174,003	1,391,404
Intergovernmental Relations	152,646	193,865	192,396	181,651
Office of Management and Budget	883,954	706,144	705,977	885,211
Non-Departmental	5,085,930	8,746,908	8,319,910	6,142,634
Challenge Grant	-	339,860	339,860	-
TOTAL	\$ 12,529,608	\$ 16,220,829	\$ 15,712,878	\$ 14,080,133

Department Revenue Highlights	
Alcoholic beverage licenses	\$ 80,000
Vital statistics	260,000
State liquor tax	1,261,936
Bingo tax	100,222
Grant administration reimbursements	43,360
Interest revenue	814,350
Total:	\$ 2,559,868

Strategic Support

Financial and Management Resources

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
CAFR with "clean opinion", GFOA Certificate for Excellence, Achievement of Excellence in Procurement	Yes (estimate)	Yes	Yes	Yes
Protests / Sustained Protests of Purchasing division's competitive procurement process	3 / 0	1/0	3/0	1 / 0
Net debt to assessed valuation	1.99%	1.87%	1.81%	<2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.76%	17.29%	17.00%	<20.0%
Net tax-supported debt per capita	\$927	\$884	\$855	<\$1060
Percentage of voided Accounts Payable checks	.87%	1.00%	1.00%	1.00%
Percentage of priority bills with positive outcome for the City	NA	75%	75%	75%
Legal deadlines met for City Council agenda posting	100%	100%	100%	100%
Action Center calls answered	196,770	200,000	205,000	205,000
Percentage of Action Center calls abandoned	19.6%	15.3%	13%	3-8%
Percentage of citizens who agree they receive answers they need when calling a City facility	N/A	77%	80%	85%

Strategic Support

Information Technology • Gilbert Perales, DCM



The Information Technology (IT) activities in the City are budgeted in two separate funds. The General Fund division of the IT Department is responsible for:

- Department management
 - Strategic planning
 - Security
 - Mainframe application support
 - Mainframe technical support
 - Mainframe operations
-
- Business consulting services
 - Geographic Information System operation, maintenance, and development
 - Database administration services
 - Web services including administration, maintenance and development

Information Technology is dedicated to being a vital partner with City departments in providing quality services through the innovative use of technology. This will be accomplished by:

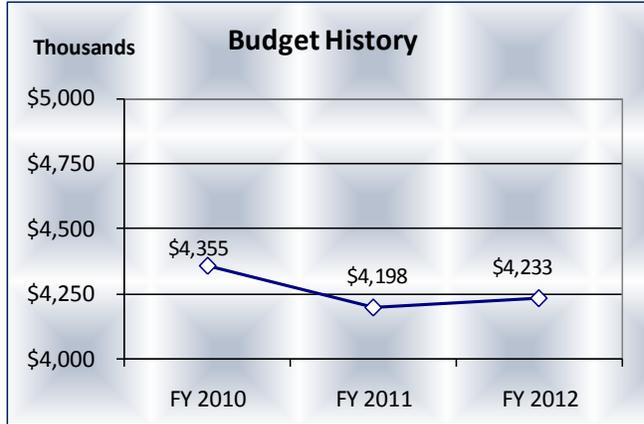
- Meeting departmental commitments
- Building productive relationships within and beyond the Information Technology Department
- Defining, managing and effectively communicating capabilities
- Providing enterprise systems and solutions to meet the City's goals

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	33	33	33
Personnel Services	\$ 3,272,960	\$ 3,067,951	\$ 3,321,779
Operating Expenses	1,079,896	1,127,321	911,078
Capital Outlay	-	-	-
TOTAL	\$ 4,352,856	\$ 4,195,272	\$ 4,232,857

Strategic Support Information Technology

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment for employees, and the elimination of certain FY 2011 Challenge Grant expenditures.

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Mainframe & Svc Support	\$ 31,017
Travel and Training	6,000
ESRI GIS Licenses	50,552
IT On-demand Contractors and Svcs	69,720
Totals:	\$ 157,289

Information Technology Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 761,589	\$ 590,067	\$ 543,487	\$ 662,733
Application/Database Support	335,327	186,180	128,088	179,608
Business Services	610,659	663,861	771,176	675,796
Graphical Information Services	257,285	210,930	226,274	218,743
Web Services	437,094	428,449	450,338	450,552
Information Security	425,498	396,206	395,976	410,902
Project Management Office	1,525,404	1,539,757	1,498,350	1,634,523
Challenge Grant	-	182,289	181,583	-
TOTAL	\$ 4,352,856	\$ 4,197,738	\$ 4,195,272	\$ 4,232,857

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Court system availability	99.94%	99%	99%	99%
E-mail system availability	99.99%	99%	99%	99%
EnQuesta (Water) system availability	99.99%	99%	99%	99%
File server availability	99.83%	99%	99%	99%
Website availability	99.96%	99%	99%	99%
SQL enterprise database availability	100%	99%	99%	99%
Tiburon CAD (Public Safety) system availability	99.98%	99%	99%	99%
GIS system availability	99.98%	99%	99%	99%
Work orders completed that meet or exceed Service Level Agreements	92.01%	90%	95%	95%
Overall rating for IT Customer Satisfaction Survey	EXCELLENT	EXCELLENT	GOOD	GOOD



Strategic Support

Municipal Court • David Preciado, Director

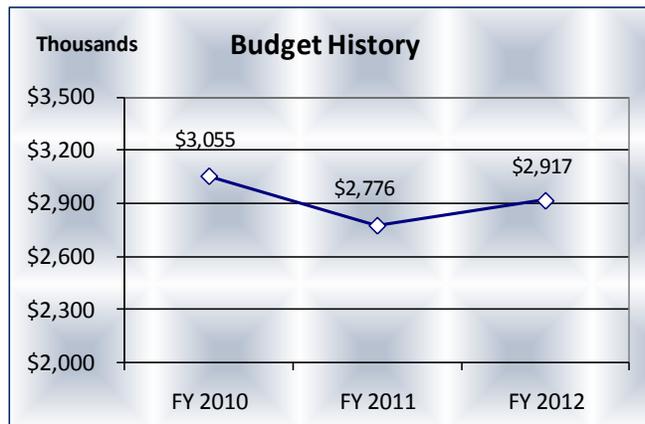


Judicial authority resides in the Municipal Court of Record, which is responsible for the interpretation and adjudication of Class “C” criminal misdemeanors enacted by the Texas Legislature or the Arlington City Council. Court proceedings include required appearance dockets for each case filed against a minor, as well as hearing and adjudication of certain civil matters involving the City, such as property disposition hearings, nuisance abatement hearings or appeals, red light violation appeals, dangerous dog and animal cruelty hearings, and dangerous and substandard structure hearings.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Authorized Positions	42	41	41	41
Personnel Services	\$ 2,078,497	\$ 2,120,972	\$ 2,057,585	\$ 2,231,489
Operating Expenses	642,386	655,513	706,077	685,173
Capital Outlay	-	-	-	-
TOTAL	\$ 2,720,883	\$ 2,776,485	\$ 2,763,662	\$ 2,916,662

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment for employees, and the elimination of one FY 2011 Challenge Grant expenditure.

Strategic Support Municipal Court

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Credit Card Fees	\$ -	\$ 50,351
Scofflaw Program	-	34,000
InCode Enhancement	-	80,000
Totals:	\$ -	\$ 164,351

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Premium Software Maintenance	\$ 130,000
Totals:	\$ 130,000

Department Revenue Highlights	
Criminal justice tax	\$ 438,978
Court fines	4,096,588
Child safety fines	45,329
Uniform traffic fines	8,774,498
Time payment fees	68,369
Issue / arrest fees	392,832
Total:	\$ 13,816,594

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Cases filed	151,896	155,000	165,000	165,000
Revenues collected	\$12,072,318	\$13,600,000	\$13,800,000	\$13,800,000
Warrants issued	104,000	120,000	120,000	120,000



The Workforce Services Department is responsible for designing and implementing strategies for the City in the areas of recruitment/selection, training and development, organizational development, employee relations, compensation, benefits, retirement programs, health and wellness and risk administration. The mission of the department is to optimize organizational effectiveness by attracting, developing, engaging and retaining a talented and diverse workforce to support the City’s mission and vision. Divisions in the department include Employee Operations, Employee Services, Organizational Development and Risk Administration.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	19	19	19
Personnel Services	\$ 1,640,218	\$ 1,565,056	\$ 1,671,327
Operating Expenses	1,072,658	1,103,302	1,080,965
Capital Outlay	-	-	-
TOTAL	\$ 2,712,876	\$ 2,668,358	\$ 2,752,292

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment for employees.

Strategic Support Workforce Services

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Education Assistance Increase	\$ -	\$ 43,618
Totals:	\$ -	\$ 43,618

Workforce Services Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 601,056	\$ 437,719	\$ 291,384	\$ 422,655
Employee Operations	582,343	594,040	637,271	620,604
Employee Services	522,212	661,286	700,782	671,923
Organizational Development	668,948	503,391	517,012	706,050
Risk Management	338,317	327,909	321,909	331,059
Challenge Grant	-	146,382	200,000	-
TOTAL	\$ 2,712,876	\$ 2,670,727	\$ 2,668,358	\$ 2,752,291

Department Revenue Highlights	
Risk management subrogation	\$ 210,000
Total:	\$ 210,000

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Percentage of employees aware of topics discussed in Employee Ambassador meetings. Target = 90%	new	new	90%	90%
Conduct On-Boarding and Benefits Effectiveness Survey	new	new	80%	80%

Enterprise Funds

Water & Sewer Fund • Julia J. Hunt, P. E., Director



The Water Utilities Department is responsible for treating and delivering drinking water and collecting wastewater for Arlington residents and businesses. The Water Utilities Department administers the billing system to support these services. The mission of the department is to provide a continuous supply of high quality drinking water and ensure safe disposal of wastewater in a responsive, cost-effective manner while improving service to citizens and planning for future needs. The department also provides accounting and financial services, information services, meter services, as well as geographic information support to other City departments.

Water Utilities coordinates water conservation programs and education. Divisions in the department include Business Services (Administration, Information Services, Customer Services, Meter Maintenance and Meter Reading), Operations (Engineering, South Field Operations, Inflow/Infiltration Field Operations, North Field Operations and Operations Support), and Treatment (Water Treatment, Laboratory and Water Resource Services).

WATER UTILITIES FUND FY 2012 Operating Position

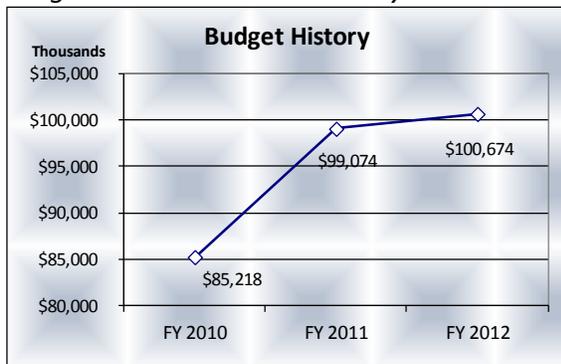
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
BEGINNING BALANCE	\$ 580,019	\$ 384,176	\$ 384,176	\$ 2,569,773
TOTAL REVENUES	\$ 108,347,462	\$ 115,912,590	\$ 116,626,435	\$ 116,311,890
INTERFUND TRANSFERS:				
General Fund - Indirect Cost	\$ (3,391,966)	\$ (3,313,328)	\$ (3,313,328)	\$ (3,313,328)
APFA Fund - Indirect Cost	(105,314)	(105,314)	(105,314)	(63,811)
Storm Water - Indirect Cost	187,260	170,122	170,122	170,122
Debt Service, Municipal Office Tower	(78,098)	(75,173)	(75,173)	(72,248)
Operating Reserve	(450,000)	(528,092)	(528,092)	(425,931)
Rate Stabilization Fund	-	-	-	(460,000)
Drainage Fund	(5,000)	-	-	-
Renewal / Rehabilitation Fund	(9,500,000)	(9,500,000)	(11,632,400)	(11,000,000)
Conservation Fund	241,940	239,110	208,177	228,001
Fleet Reserve	-	-	-	350,000
Lab Equipment Reserve	-	(250,000)	(125,202)	126,500
Capital Projects Fund	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
TOTAL INTERFUND TRANSFERS	\$ (16,601,178)	\$ (16,862,675)	\$ (18,901,210)	\$ (17,960,695)
TOTAL AVAILABLE FUNDS	\$ 92,326,303	\$ 99,434,091	\$ 98,109,401	\$ 100,920,968
TOTAL EXPENDITURES	\$ 85,218,137	\$ 99,073,662	\$ 95,539,628	\$ 100,674,145
ENDING BALANCE	\$ 7,108,166	\$ 360,429	\$ 2,569,773	\$ 246,823

Enterprise Funds Water & Sewer Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	219	222	222
Personnel Services	\$ 12,245,496	\$ 13,451,871	\$ 13,993,946
Operating Expenses	72,041,452	81,222,399	85,385,859
Capital Outlay	931,189	865,358	1,294,340
TOTAL	\$ 85,218,137	\$ 95,539,628	\$ 100,674,145

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees. All other departmental budget changes are described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Tarrant Regional Water District	\$ -	\$ 1,040,128
Trinity River Authority	-	2,556,231
Laboratory Equipment	-	126,500
Cam Truck Replacement	350,000	-
Totals:	\$ 350,000	\$ 3,722,859

Enterprise Funds

Water & Sewer Fund

Water Utilities Expenditures

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	60,646,450	69,498,279	69,137,500	73,110,344
Financial Services	149,221	169,217	78,789	144,079
Conservation Program	173,751	239,776	208,177	228,001
Engineering	888,277	944,038	874,178	974,473
Information Services	1,708,114	1,911,817	1,784,593	1,967,993
Customer Services	2,717,091	2,981,779	2,944,040	3,015,689
Meter Maintenance	1,787,179	2,140,373	2,040,038	2,123,148
Meter Reading	559,994	569,339	559,302	569,567
Water Treatment	6,669,997	9,087,475	6,952,681	7,944,361
Treatment Maintenance	1,663,891	2,036,220	2,111,296	1,924,630
Laboratory	835,211	946,001	837,669	910,671
Water Resource Services	477,412	520,699	515,549	486,268
Field Operations South	2,185,262	2,234,374	2,248,343	2,068,606
I/I Operations	1,963,779	2,412,971	2,071,598	2,294,013
Field Operations North	1,656,821	1,711,324	1,739,565	1,714,929
Superbowl Costs	-	245,626	52,770	-
Operations Support Office	752,829	781,887	769,903	778,310
Operations Support Warehouse	382,857	642,466	613,637	419,063
TOTAL	\$ 85,218,137	\$ 99,073,662	\$ 95,539,628	\$ 100,674,145

Enterprise Funds

Water & Sewer Fund

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Annual linear footage of water and sewer lines constructed for capacity	67,303	50,000	73000	As dictated by April 2007 water master plan update
Annual linear footage of water and sewer lines constructed for renewal	80,346	50,000	50000	275,083 linear feet annually 2% of total linear footage (50 year life)
Billing accuracy percentage	99.9%	99.9%	99.9%	99%
Meter change outs	4,320	6,000	21,000	21,000
Meter Services Percentage of customer orders completed within 24 hours	99.7%	99.5%	99.5%	99.5%
Percentage of time TCEQ water quality requirements met	100%	100%	100%	100%
Interrupt time per customer (hours per customer)	3.8	2	<2.0	<4.0
Percentage of time the average water system pH range is between 8.0-8.5 at entry point into the distribution system	100%	100%	100%	100%
Percentage of time the average finish water turbidity is at or below 0.20 Nephelometric Turbidity Units (NTU)	95%	95%	95%	95%
Percentage of time the average chloramine residual in the distribution system is between 2.5-4.0	75%	95%	95%	95%
Percent reduction from previous year of gallons per capita per day (GPCD)	161	158	156	1% reduction per year
Water line breaks per 100 miles of pipe	2.8	6.0	6.00	Less than 10 breaks per 100
Sewer outflows per 100 miles of main	2.1	2.0	2.0	Less than 5 outflows per 100 miles of main

Enterprise Funds

Storm Water Utility Fund • Keith Melton, Interim Director



The Stormwater Utility Fund is responsible for the City's stormwater drainage systems and has the goal of reducing the existing potential for stormwater damage to public health, safety, life, property, and the environment. This is achieved by protecting and enhancing the quality, quantity, and availability of surface and groundwater resources, preserving and enhancing existing aquatic and riparian environments and encouraging restoration of degraded areas; controlling sediment and erosion in and from drainage ways, developments, and construction sites; establishing comprehensive basin plans within each watershed that quantify, plan for, and manage stormwater flows within and among the jurisdictions in those watersheds; and promoting equitable, acceptable, and legal measures for stormwater management.

STORM WATER UTILITY FUND FY 2012 Operating Position

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
BEGINNING BALANCE	\$ 651,000	\$ 646,544	\$ 698,797	\$ 806,234
TOTAL REVENUES	\$ 8,808,672	\$ 10,343,312	\$ 10,379,180	\$ 10,360,672
INTERFUND TRANSFERS:				
To General Fund - Indirect Costs	\$ (337,557)	\$ (337,557)	\$ (337,557)	\$ (337,557)
To Capital Projects Reserve	(5,687,992)	(6,447,375)	(6,773,151)	(6,652,752)
To Water and Sewer Fund	<u>(182,260)</u>	<u>(170,122)</u>	<u>(170,122)</u>	<u>(170,122)</u>
TOTAL INTERFUND TRANSFERS	\$ (6,207,809)	\$ (6,955,054)	\$ (7,280,830)	\$ (7,160,431)
TOTAL AVAILABLE FUNDS	\$ 3,251,863	\$ 4,034,802	\$ 3,797,147	\$ 4,006,475
TOTAL EXPENDITURES	\$ 2,553,067	\$ 3,222,325	\$ 2,990,913	\$ 3,200,559
ENDING BALANCE	\$ 698,797	\$ 812,476	\$ 806,234	\$ 805,916

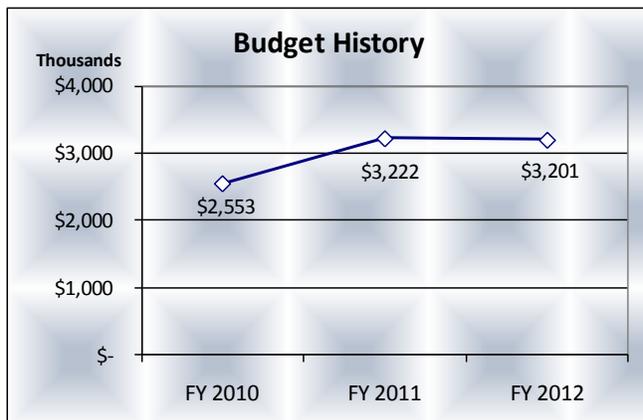
Enterprise Funds

Storm Water Utility Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	24	27	27
Personnel Services	\$ 1,493,749	\$ 1,615,051	\$ 1,905,456
Operating Expenses	1,046,641	1,360,404	1,295,103
Capital Outlay	12,677	15,458	-
TOTAL	\$ 2,553,067	\$ 2,990,913	\$ 3,200,559

The Summary of Resources table on the previous page shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees. All other departmental budget changes are described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Household Hazardous Waste	\$ -	\$ 34,462
Totals:	\$ -	\$ 34,462

Enterprise Funds

Storm Water Utility Fund

Storm Water Utility Fund Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 724,670	\$ 1,093,510	\$ 966,591	\$ 1,211,514
Storm Water Management	1,259,078	1,394,808	1,438,761	\$ 1,391,840
Environmental Management	457,238	606,061	467,190	\$ 474,540
Environmental Education	112,080	127,947	118,371	\$ 122,665
TOTAL	\$ 2,553,067	\$ 3,222,325	\$ 2,990,913	\$ 3,200,559

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
STORM WATER FUND				
% storm drainage inlets inspected (total number of inlets = 14,143)	N/A	20%	100%	100%
% concrete channels inspected and cleaned (total linear feet = 171,499)	36%	25%	25%	25%

Enterprise Funds
Storm Water Utility Fund



Special Revenue Funds

Convention and Event Services Fund • Mark Wisness, Director



The Arlington Convention Center drives economic development and enhances the quality of life in the community by providing excellent facilities, equipment, and support services to conventions, trade shows, consumer shows, events, and local celebrations. By hosting these events, the Center generates millions of dollars in fiscal return to the City's hospitality, entertainment, and retail sectors. Direct revenue generated by the Center is a component of the Convention and Event Services Fund.

The staff is organized into three program areas: Business Administration, Event Coordination, and Facility Operations and Maintenance. The primary mission is to provide outstanding service to the clients and users of the Center, to stimulate their desire to return, and to enhance the City's reputation for excellence.

CONVENTION AND EVENT SERVICES FUND FY 2012 Operating Position

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
BEGINNING BALANCE	\$ 254,191	\$ 443,668	\$ 872,000	\$ 1,549,151
TOTAL REVENUES	\$ 8,036,643	\$ 7,593,686	\$ 8,510,676	\$ 8,024,851
INTERFUND TRANSFERS:				
Debt Service - Grand Hall	\$ (1,280,388)	\$ (1,262,110)	\$ (1,262,110)	\$ (1,267,353)
Conv & Visitors Bureau Debt Service	(100,688)	(96,563)	(96,563)	(92,250)
(To) From Capital Maintenance Reserve	124,968	60,000	60,000	(500,000)
To General Fund - Indirect Costs	<u>-</u>	<u>(354,748)</u>	<u>(354,748)</u>	<u>(494,748)</u>
TOTAL INTERFUND TRANSFERS	\$ (1,256,108)	\$ (1,653,421)	\$ (1,653,421)	\$ (2,354,351)
TOTAL AVAILABLE FUNDS	\$ 7,034,727	\$ 6,383,933	\$ 7,729,255	\$ 7,219,651
TOTAL EXPENDITURES	\$ 6,294,882	\$ 6,234,152	\$ 6,180,104	\$ 6,922,841
ENDING BALANCE	\$ 739,845	\$ 149,782	\$ 1,549,151	\$ 296,810

Special Revenue Funds

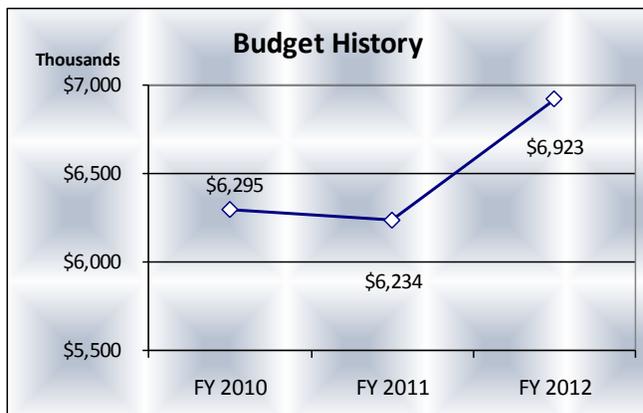
Convention and Event Services Fund

The Convention and Event Services Fund includes the funding for debt service and operations of the Arlington Convention Center, the Arlington Convention and Visitors Bureau, and operational support to the Fielder House Museum. Fund revenues are provided from operations of the Convention Center and the hotel/motel occupancy tax. The Convention Center operating revenue is derived from facility rental, food and beverage services, parking, and other event services. The City maintains a contractual relationship with the Convention and Visitors Bureau, an independent organization that develops an annual marketing plan and budget prepared under separate cover for approval by the City Council. City support of Bureau operations is provided by occupancy tax revenues received in the Convention and Event Services Fund.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	31	31	31
Personnel Services	\$ 2,022,911	\$ 1,949,347	\$ 2,071,896
Operating Expenses	4,271,971	4,230,757	4,850,945
Capital Outlay	-	-	-
TOTAL	\$ 6,294,882	\$ 6,180,104	\$ 6,922,841

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph on the next page shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees. In addition, for FY 2012, the City increased its funding for the contract with the Arlington Convention and Visitor's Bureau by \$368,000. All other departmental budget changes are described on the following page.

Special Revenue Funds Convention and Event Services Fund

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Kitchen Floor Refurbish	\$ 23,000	\$ -
Training - Oglebay Facility Management / Crystal Reports	6,575	-
Grand Hall Door Replacement	32,000	-
Landscape	10,000	-
Capital Maintenance Projects	100,000	-
Air Wall Preventative Maintenance Agreement	15,000	-
Hotel Feasibility Study	200,000	-
Totals:	\$ 386,575	\$ -

Convention and Event Services Fund Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Convention Center	\$ 3,106,384	\$ 3,029,152	\$ 2,975,104	\$ 3,349,241
Convention & Visitors Bureau	3,025,000	3,025,000	3,025,000	3,393,600
Arts Funding	95,498	100,000	100,000	100,000
Downtown Revitalization	50,000	50,000	50,000	50,000
Fielder Museum	18,000	30,000	30,000	30,000
TOTAL	\$ 6,294,882	\$ 6,234,152	\$ 6,180,104	\$ 6,922,841

Special Revenue Funds

Convention and Event Services Fund

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Event (Client) Satisfaction Rating	4.66	4.8	4.8	4.8
Food and Beverage Sales (Gross Revenue)	\$2,077,391	\$1,900,000	\$2,000,000	\$2,000,000
New Business (Number of Events)	42	40	40	40
Return Business (Number of Events)	128	140	140	140
Facility Functionality (Client) Satisfaction Rating	4.35	4.8	4.8	4.8
(Event) Utility Sales Revenue	\$295,879	210,000	\$225,000	\$225,000
Cost Recovery	95%	90%	90%	90%
Square Foot Occupancy	65%	80%	80%	80%
Municipal Partnership	29	40	40	40



Special Revenue Funds

Park Performance Fund • Pete Jamieson, Director



The Park Performance Fund provides for the City's recreation programs and resources. The mission of the Department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership. Departmental resources are managed and deployed in accordance with the following strategic focus areas:

- Enhance and preserve neighborhoods
- Coordinate programs to support youth, seniors and families
- Cultural, recreational and learning opportunities

The divisions of the Park Performance Fund are: Athletics, Aquatics, Recreation Centers, Golf and Tennis.

PARK PERFORMANCE FUND FY 2012 Operating Position

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
BEGINNING BALANCE	\$ 534,000	\$ 418,595	\$ 625,000	\$ 1,011,022
TOTAL REVENUES	\$ 8,407,976	\$ 8,981,651	\$ 8,955,894	\$ 9,052,261
INTERFUND TRANSFERS				
Debt Service - Tierra Verde	\$ -	\$ (525,973)	\$ (525,973)	\$ (522,080)
Debt Service - Elzie Odom Rec	-	(259,877)	(259,877)	(256,070)
Challenge Grant (one-time)	-	167,166	74,996	-
One-time funds	-	-	-	163,636
Transfer from General Fund	2,232,851	2,065,685	2,065,685	2,065,685
From Golf Surcharge Fund	118,031	515,973	511,773	522,080
TOTAL INTERFUND TRANSFERS	\$ 2,350,882	\$ 1,962,974	\$ 1,866,604	\$ 1,973,251
TOTAL AVAILABLE FUNDS	\$ 11,292,858	\$ 11,363,220	\$ 11,447,498	\$ 12,036,534
TOTAL EXPENDITURES	\$ 10,509,949	\$ 11,358,485	\$ 10,436,477	\$ 11,234,961
ENDING BALANCE	\$ 782,909	\$ 4,735	\$ 1,011,022	\$ 801,573

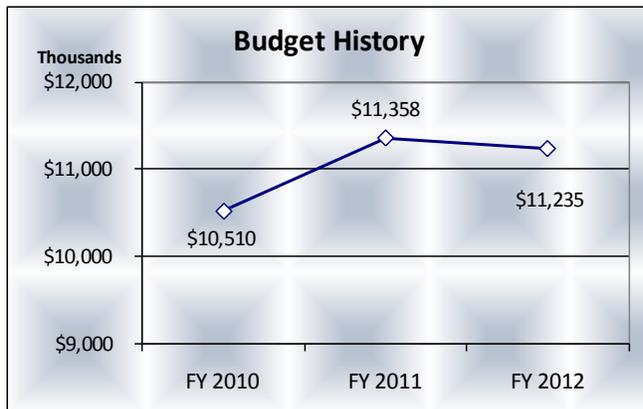
Special Revenue Funds

Park Performance Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	72	72	69
Personnel Services	\$ 6,315,504	\$ 6,241,404	\$ 6,795,823
Operating Expenses	4,067,769	4,065,815	4,304,138
Capital Outlay	<u>126,675</u>	<u>129,258</u>	<u>135,000</u>
TOTAL	\$ 10,509,949	\$ 10,436,477	\$ 11,234,961

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Ventana Grill Private Club Transition	\$ -	\$ 80,000
Totals:	\$ -	\$ 80,000

Special Revenue Funds

Park Performance Fund

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant	
Recreation Program Coordinator	\$	39,396
Meadowbrook Recreation Center Conversion		85,036
Service Unit Coordinator		42,019
Totals:	\$	166,451

Park Performance Fund Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Golf	\$ 4,443,394	\$ 4,828,520	\$ 4,570,283	\$ 4,991,682
Recreation	5,763,188	6,146,211	5,483,985	5,859,425
Field Maintenance	303,367	383,754	382,209	383,854
TOTAL	\$ 10,509,949	\$ 11,358,485	\$ 10,436,477	\$ 11,234,961

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Participation in programs and classes	356,917	378,000	380,000	390,000
Quality of programs and services (comment card)	98%	98%	99%	100%
Quality of facilities (comment card)	97%	98%	99%	100%
Rounds of golf played	118,241	137,680	138,000	140,000
Cost recovery of Parks Perf. Fund *	71%	76%	76%	77%
Cost recovery of Golf Perf. Fund *	96%	106%	100%	100%
* Cost recovery measures do not include debt service or subsidy.				

Special Revenue Funds

Park Performance Fund



Special Revenue Funds

Street Maintenance Fund • Keith Melton, Interim Director



The Street Maintenance Fund provides for preventative maintenance of streets including resurfacing, concrete repair, crack-seal, and surface sealing of residential and arterial roadways, and supports weather related emergency response. Street light maintenance and traffic controls, including signs, traffic signals and pavement markings are also supported within this fund.

STREET MAINTENANCE FUND FY 2012 Operating Position

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
BEGINNING BALANCE	\$ 5,763,000	\$ 3,841,000	\$ 3,841,000	\$ 455,008
TOTAL REVENUES	\$ 11,998,256	\$ 11,919,552	\$ 12,077,979	\$ 12,018,487
INTERFUND TRANSFERS:				
From General Fund	\$ 2,301,527	\$ 2,027,345	\$ 2,027,345	\$ 2,240,721
Challenge Grant Transfer	-	369,249	369,249	-
From General Fund for Traffic	<u>3,286,781</u>	<u>3,099,280</u>	<u>3,099,092</u>	<u>4,845,875</u>
TOTAL INTERFUND TRANSFERS	\$ 5,588,308	\$ 5,495,873	\$ 5,495,686	\$ 7,086,596
TOTAL AVAILABLE FUNDS	\$ 23,349,564	\$ 21,256,425	\$ 21,414,665	\$ 19,560,091
TOTAL EXPENDITURES	\$ 19,830,910	\$ 20,959,843	\$ 20,959,657	\$ 19,066,412
ENDING BALANCE	\$ 3,518,654	\$ 296,581	\$ 455,008	\$ 493,679

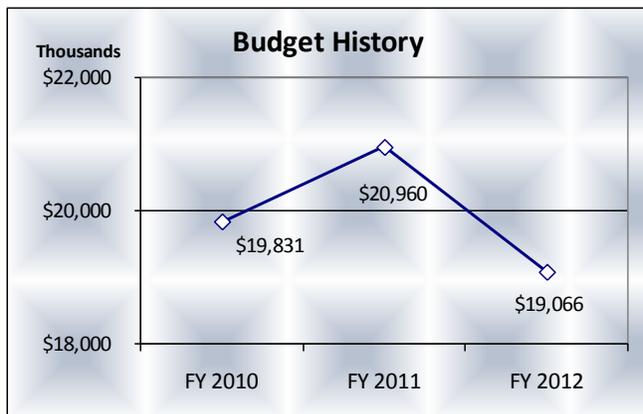
Special Revenue Funds

Street Maintenance Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	92	91	93
Personnel Services	\$ 4,391,446	\$ 4,578,541	\$ 4,823,324
Operating Expenses	15,057,407	16,025,695	14,243,089
Capital Outlay	<u>382,056</u>	<u>355,421</u>	<u>-</u>
TOTAL	\$ 19,830,910	\$ 20,959,657	\$ 19,066,412

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees. Also, please note that in mid-year FY 2011 the Street Maintenance Fund's budget was increased by \$2 million for maintenance of streets. This was a one-time increase, and is not included in the FY 2012 budget. In addition, \$1.7 million in streetlight electricity costs were moved from the

General Fund to the Street Maintenance Fund for FY 2012. All other departmental budget changes are described below.

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Street Marker Blades Contract	\$ 91,500
Street Maintenance	135,000
Maintenance of Signal Lights	<u>3,567</u>
Totals:	\$ 230,067

Special Revenue Funds

Street Maintenance Fund

Street Maintenance Fund Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Sales Tax supported division	\$ 15,093,762	\$ 15,463,970	\$ 15,463,971	\$ 11,979,816
General Fund supported division	1,450,367	2,027,345	2,027,345	2,240,721
Traffic Signals - GF supported	1,705,873	1,594,529	1,594,516	1,584,587
Traffic Signs & Markings - GF supported	1,045,581	959,117	885,267	927,805
Challenge Grant	-	369,249	369,249	-
Street Light Maintenance - GF supported	535,327	545,634	619,310	2,333,483
TOTAL	\$ 19,830,910	\$ 20,959,843	\$ 20,959,657	\$ 19,066,412

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
STREET MAINTENANCE FUND				
Citizen ratings of road condition as "good" or "mostly good" (annual survey)	80%	80%	80%	80%
% paved lane miles currently assessed to be in satisfactory or better condition (Overall Condition Index of ≥ 70)	49%	43%	50%	100%
Average time in working days to complete pothole repairs	3	3	3	3
% street name signs and regulatory signs replaced annually	7.5%	7.5%	10%	10%

Special Revenue Funds

Street Maintenance Fund



Internal Service Funds

Knowledge Services Fund • April Nixon, Director



The Knowledge Services Fund, part of the Financial Management Resources Department, provides City departments with printing services, engineering document duplication services, mail and courier services, records management and storage support, and xerographic services. The source of revenue for this fund is charges to departments for these services. Additionally FY2012 marks the first year of a consolidation of the City of Arlington's print shop with the University of Texas at Arlington. Divisions in Knowledge Services include Administration, Mail Services, the Information Resource Center, and Records Management.

KNOWLEDGE SERVICES FUND FY 2012 Operating Position

	Adopted FY 2012
BEGINNING BALANCE	\$ 221,934
REVENUES:	
Sale of Fixed Assets	\$ 300,000
Space Rental for Print Shop	30,000
UTA Print Shop Usage	1,945,670
Sales - Mail Services	910,301
Sales - Information Resource Center	1,043,400
Sales - Records Management	<u>123,270</u>
TOTAL REVENUES	\$ 4,352,641
INTERFUND TRANSFERS:	
One-time funds	\$ <u>20,489</u>
TOTAL INTERFUND TRANSFERS	\$ 20,489
TOTAL AVAILABLE FUNDS	\$ 4,595,064
EXPENDITURES:	
Administration	\$ 3,062,684
Mail Services	936,653
Information Resource Center	154,048
Records Management	<u>220,174</u>
TOTAL EXPENDITURES	\$ 4,373,560
ENDING BALANCE	\$ 221,505

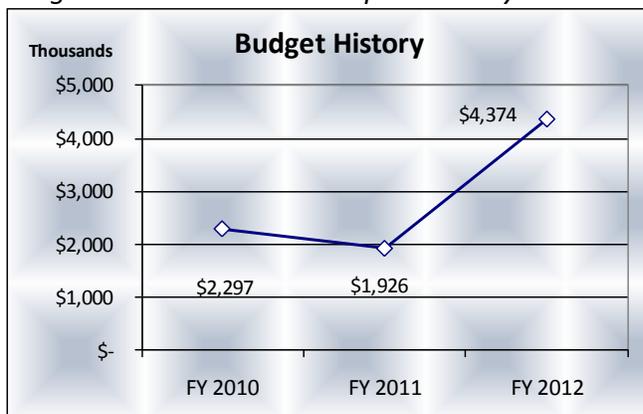
Internal Service Funds

Knowledge Services Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	11	11	11
Personnel Services	\$ 533,721	\$ 437,468	\$ 604,018
Operating Expenses	1,763,082	1,383,860	3,769,542
Capital Outlay	-	-	-
TOTAL	\$ 2,296,803	\$ 1,821,328	\$ 4,373,560

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over the past three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment for employees. Additionally FY12 is the first year of a consolidation of operations between the print shops at the City of Arlington and with the University of Texas at Arlington.

Knowledge Services Fund Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 178,163	\$ 225,669	\$ 202,764	\$ 3,062,684
Mail Services	1,076,256	937,614	903,783	936,653
Info. Resource Center	524,164	449,813	468,687	154,048
Records Management	518,220	312,732	246,094	220,174
TOTAL	\$ 2,296,803	\$ 1,925,828	\$ 1,821,328	\$ 4,373,560

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Managed Print Services Contract	\$ -	\$ 2,275,670
Totals:	\$ -	\$ 2,275,670

Internal Service Funds

Fleet Service Fund • Tom Jelley, Manager



As part of the Public Works and Transportation Department, the Fleet Services Fund is responsible for management of the vehicle service contract for maintenance of City vehicles and equipment. The primary expenditures in the fund are the vehicle maintenance contract cost and fuel.

FLEET SERVICES FUND FY 2012 Operating Position

	Adopted FY 2012
BEGINNING BALANCE	\$ 1,103,896
REVENUES:	
Fuel	\$ 2,391,017
Maintenance & Operation	3,950,179
Miscellaneous (subro, auctions)	<u>100,000</u>
TOTAL REVENUES	\$ 6,441,196
INTERFUND TRANSFERS:	
To Fuel Reserve	<u>\$ (285,000)</u>
TOTAL INTERFUND TRANSFERS	\$ (285,000)
TOTAL AVAILABLE FUNDS	\$ 7,260,092
TOTAL EXPENDITURES	\$ <u>6,844,381</u>
ENDING BALANCE	\$ 415,711

Internal Service Funds

Fleet Service Fund

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Authorized Positions	1	1	1	1
Personnel Services	\$ 117,823	\$ 100,793	101,173	\$ 111,091
Operating Expenses	5,991,278	5,125,295	5,559,343	5,333,290
Capital Outlay	1,125,972	963,223	918,326	1,400,000
TOTAL	\$ 7,235,072	\$ 6,189,311	\$ 6,578,842	\$ 6,844,381

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment for employees. All other departmental budget changes are described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Vehicle Purchases	\$ 436,254	\$ -
Fuel Increase	-	75,000
All-Star Contract Increase	-	132,100
Totals:	\$ 436,254	\$ 207,100

Internal Service Funds

Fleet Service Fund

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
FLEET SERVICES FUND				
Maintain fleet availability rate	95%	95%	95%	95%

Internal Service Funds

Fleet Service Fund



Internal Service Funds

Information Technology Service Fund, Gilbert Perales DCM



The Infrastructure Services Division develops and maintains the electronic communication infrastructure used by City employees for data and voice applications such as voice mail, e-mail, Internet access and general office programs such as word processing. Information obtained through the City's Information Technology Executive Committee, Architecture Planning Committee and communication with City departments is used to improve and administer the electronic infrastructure.

The division's responsibilities include Customer Support (Customer Support Center, Desktop Computer Support, Remote Diagnostic Services), Network Services (Cabling for Network and Phone Services, Data Backup and Restoration, Network Design, Server Implementation and Support, System Deployment and Support, Network Accounts Access, Email), Personal Computer Support (Equipment and Application Installation, Equipment Repair and Maintenance, Support for Microsoft Office and Windows), and Phone Services (Desk Phones, Special Features such as Interactive Voice Response (IVR) and Automated Attendants, Voice Mail). Revenues are transfers from other funds.

FY 2012 Operating Position

	Adopted FY 2012
BEGINNING BALANCE	\$ 414,114
TOTAL REVENUES	\$ 5,772,483
INTERFUND TRANSFERS:	
One-time funds	\$ 66,186
TOTAL INTERFUND TRANSFERS	\$ 66,186
TOTAL AVAILABLE FUNDS	\$ 6,252,783
EXPENDITURES:	
Network Support	\$ 1,663,238
Server Support	2,516,019
Customer Support	1,839,813
Challenge Grant	-
TOTAL EXPENDITURES	\$ 6,019,070
ENDING BALANCE	\$ 233,713

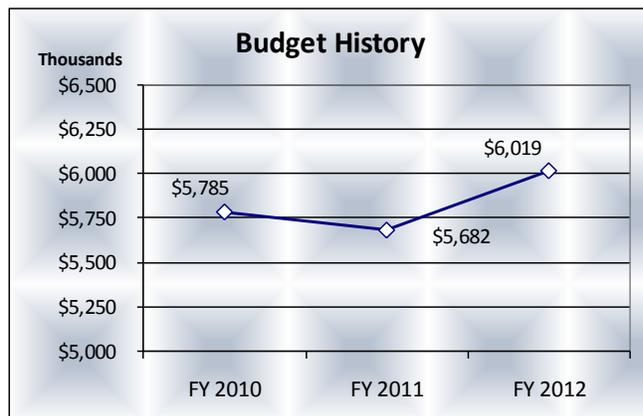
Internal Service Funds

Information Technology Service Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	21	21	21
Personnel Services	\$ 1,806,426	\$ 1,761,292	\$ 1,843,064
Operating Expenses	3,938,139	3,839,745	4,176,006
Capital Outlay	-	-	-
TOTAL	\$ 5,785,495	\$ 5,640,944	\$ 6,019,070

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment for employees.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Enterprise Software Maintenance - Increase	\$ -	\$ 17,283
Mid-Year PC Lease	-	53,151
Storage Area Network Replacement Hardware	159,275	-
Enterprise Video System Licensing and Maintenance	-	81,640
Impact Fee Migration	40,000	-
Totals:	\$ 199,275	\$ 152,074

Internal Service Funds Information Technology Service Fund

The following resources were eliminated from the FY 2012 budget:

Description	Remove Challenge Grant
Lawson Internet Access	\$ 23,000
Firewall Replacement	17,099
Totals:	40,099

Information Technology Fund Expenditures				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Network Support	\$ 1,698,718	\$ 1,642,637	\$ 1,618,067	\$ 1,663,238
Server Support	2,253,384	2,066,537	2,080,912	2,516,019
Customer Support	1,833,392	1,767,191	1,742,302	1,839,813
Challenge Grant	-	206,121	199,663	-
TOTAL	\$ 5,785,495	\$ 5,682,486	\$ 5,640,944	\$ 6,019,070

Internal Service Funds
Information Technology Service Fund



Internal Service Funds

Communication Service Fund • Don Crowson, Fire Chief



As part of the Fire Department, the Communication Services Division provides public safety dispatch operations and radio\wireless data installation and maintenance.

The primary source of revenue to the fund is charges to the Police and Fire Departments for dispatch and radio services. The largest expenditure in the fund is for personnel costs, primarily 9-1-1 dispatching operations.

FY 2012 Operating Position

	Adopted FY 2012
BEGINNING BALANCE	\$ 206,250
REVENUES	
Communication Services charges	\$ 7,543,269
Other Revenue	25,000
One-time funds	<u>114,480</u>
TOTAL REVENUES	\$ 7,682,749
TOTAL AVAILABLE FUNDS	\$ 7,888,999
EXPENDITURES	
Administration	\$ 1,087,203
Dispatch	<u>6,570,546</u>
TOTAL EXPENDITURES	\$ 7,657,749
ENDING BALANCE	\$ 231,250

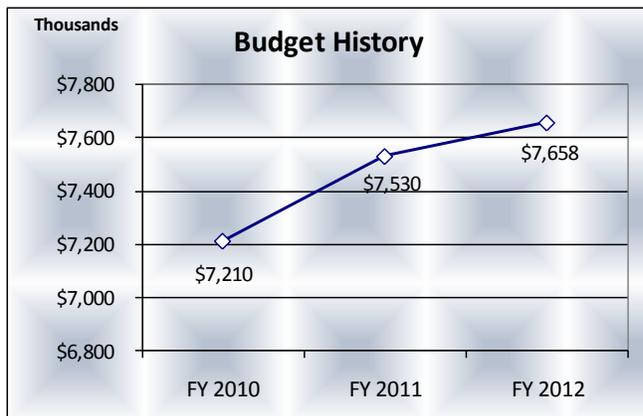
Internal Service Funds

Communication Service Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Authorized Positions	106	106	106
Personnel Services	\$ 5,902,506	\$ 6,042,582	\$ 6,375,331
Operating Expenses	1,307,188	1,191,062	1,282,418
Capital Outlay	-	100,000	-
TOTAL	\$ 7,209,694	\$ 7,333,644	\$ 7,657,749

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2012 expenditures are impacted by a 4% one-time payment to employees.

Communication Services Fund				
	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administration	\$ 991,820	\$ 1,076,652	\$ 1,079,114	\$ 1,087,203
Dispatch	6,217,874	6,453,819	6,254,530	6,570,546
TOTAL	\$ 7,209,694	\$ 7,530,471	\$ 7,333,644	\$ 7,657,749

Internal Service Funds

Communications Services Fund

Performance Measures

Measure	FY10 Actual	FY11 Projected	FY12 Proposed	Target
Answer 9-1-1 calls in 6 seconds or less	92.50%	92.00%	92.00%	92.00%
Average dispatch time of 25 seconds or less on Fire Priority 1 and 2 calls	24.81	25.00	25.00	25.00
Average dispatch time of 2 minutes or less on Police priority 1 and E calls	1.54	2.00	2.00	2.00

Internal Service Funds
Communication Service Fund



Debt Service Funds

The Debt Service Fund is used to account for the accumulation of resources for the payment of principal and interest on the City's general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is Ad Valorem taxes. The debt service tax rate is 20.87¢ per \$100 valuation. Total FY 2012 revenues are estimated at \$36,079,873.

DEBT SERVICE FUND FY 2012 Operating Position

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
BEGINNING BALANCE	\$ 5,994,251	\$ 5,765,529	\$ 6,059,099	\$ 4,773,997
REVENUES:				
Ad Valorem Taxes	\$ 36,508,928	\$ 35,569,163	\$ 35,714,663	\$ 35,904,020
Interest	<u>310,036</u>	<u>226,217</u>	<u>194,613</u>	<u>175,853</u>
TOTAL REVENUES	\$ 36,818,964	\$ 35,795,380	\$ 35,909,276	\$ 36,079,873
INTERFUND TRANSFERS:				
Park Performance Fund	\$ -	\$ 785,850	\$ 785,850	\$ 778,158
Convention and Event Svcs. Fund	1,381,076	1,358,673	1,358,673	1,359,603
TIRZ 5	1,567,781	1,444,736	959,256	490,025
TIRZ 4	-	971,242	971,242	933,850
Airport	-	175,000	190,000	425,000
Water and Sewer Fund - MOT	<u>78,098</u>	<u>75,173</u>	<u>75,173</u>	<u>72,248</u>
TOTAL INTERFUND TRANSFERS	\$ 3,026,955	\$ 4,810,674	\$ 4,340,194	\$ 4,058,884
TOTAL AVAILABLE FUNDS	\$ 45,840,170	\$ 46,371,583	\$ 46,308,569	\$ 44,912,754
EXPENDITURES:				
Principal / Interest Payments	\$ 39,668,613	\$ 41,248,697 *	\$ 41,361,572	\$ 40,404,575
Principal / Interest, Commercial Paper	65,352	86,000	61,500	1,035,475
Agent Fees	<u>47,106</u>	<u>199,875</u>	<u>111,500</u>	<u>125,000</u>
TOTAL EXPENDITURES	\$ 39,781,071	\$ 41,534,572	\$ 41,534,572	\$ 41,565,050
ENDING BALANCE	\$ 6,059,099	\$ 4,837,011	\$ 4,773,997	\$ 3,347,704

* Due to refunding debt obligations, the City will pay more debt expenditures in FY 2011 to reduce its debt repayment needs in future years. The FY 2011 principal and interest payments noted above reflect an increase in the FY 2011 authorized budget of \$48,518, bringing the total debt service expenditure budget to \$41,534,572. This amount will be adopted as the amended FY 2011 Debt Service Fund budget with the adoption of the FY 2012 Operating Budget.

Debt Service Funds

SCHEDULE OF TAX BOND INDEBTEDNESS PRINCIPAL AND INTEREST REQUIREMENTS FY 2012

	Outstanding			
	Balance 10/1/11	Principal	Interest	Total
Permanent Improvement Refunding Bonds, Series 1993	\$ 735,000	\$ 735,000	\$ 39,506	\$ 774,506
Permanent Improvement Bonds, Series 2002	1,190,000	1,190,000	59,500	\$ 1,249,500
Permanent Improvement Bonds, Series 2003	10,940,000	1,215,000	540,925	\$ 1,755,925
Combination Tax and Revenue Certificates of Obligation, Series 2003	225,000	75,000	9,000	\$ 84,000
Permanent Improvement Bonds, Series 2004	15,685,000	1,210,000	680,125	\$ 1,890,125
Permanent Improvement Bonds, Series 2005	60,845,000	5,685,000	2,962,513	\$ 8,647,513
Combination Tax and Revenue Certificates of Obligation, Series 2005	1,500,000	645,000	51,960	\$ 696,960
General Obligation Commercial Paper Notes, Series 2005	12,900,000	1,000,000	35,475	\$ 1,035,475
Combination Tax and Revenue Certificates of Obligation, Series 2006	6,305,000	490,000	281,060	\$ 771,060
Permanent Improvement Bonds, Series 2007	14,465,000	905,000	623,775	\$ 1,528,775
Combination Tax and Revenue Certificates of Obligation, Series 2007	5,100,000	520,000	211,119	\$ 731,119
Permanent Improvement Bonds, Series 2008	33,895,000	1,995,000	1,386,119	\$ 3,381,119
Combination Tax and Revenue Certificates of Obligation, Series 2008A	5,020,000	300,000	208,175	\$ 508,175
Combination Tax and Tax Increment Reinvestment Zone Certificates of Obligation, Series 2008B	34,010,000	-	1,567,781	\$ 1,567,781
Permanent Improvement Bonds, Series 2009	28,140,000	625,000	998,970	\$ 1,623,970
Combination Tax and Revenue Certificates of Obligation, Series 2009A	4,940,000	990,000	108,750	\$ 1,098,750
Combination Tax and Revenue Certificates of Obligation, Series 2009B	1,485,000	300,000	30,290	\$ 330,290
Permanent Improvement Bonds, Series 2010	31,105,000	4,165,000	1,369,006	\$ 5,534,006
Combination Tax and Revenue Certificates of Obligation, Series 2010	4,930,000	825,000	108,850	\$ 933,850
Permanent Improvement Refunding Bonds, Series 2010A	21,460,000	520,000	837,250	\$ 1,357,250
Permanent Improvement and Refunding Bonds, Series 2011A	17,805,000	895,000	566,363	\$ 1,461,363
Permanent Improvement Refunding Bonds, Series 2011B	15,185,000	4,000,000	336,969	\$ 4,336,969
Combination Tax and Revenue Certificates of Obligation, Series 2011	1,770,000	85,000	56,569	141,569
TOTAL	\$ 329,635,000	\$ 28,370,000	\$ 13,070,049	\$ 41,440,050
Paying Agent's and Credit Line Fees				125,000
TOTAL EXPENDITURES				\$ 41,565,050

**SCHEDULE OF STADIUM BOND INDEBTEDNESS
PRINCIPAL AND INTEREST REQUIREMENTS
FY 2012**

	Outstanding Balance 10/1/11	Principal	Interest	Total
Cowboy Stadium Bonds Series 2005A	\$ 73,070,000	\$ 6,050,000	\$ 3,515,750	\$ 9,565,750
Cowboy Stadium Bonds Series 2005C	15,560,000	1,645,000	757,403	2,402,403
Stadium Special Tax Revenue Bonds Series 2008	112,185,000	-	6,046,250	6,046,250
Stadium Special Tax Revenue Bonds Series 2009	<u>62,820,000</u>	<u>-</u>	<u>3,019,563</u>	<u>3,019,563</u>
 TOTAL	 \$ 263,635,000	 \$ 7,695,000	 \$ 13,338,965	 \$ 21,033,965



Debt Service Funds



Capital Improvement Program

Capital Improvement Program

Needs Identification

The needs for new capital improvements are identified in many different ways.

- calls from citizens,
- city council priorities,
- inventory reviews,
- the various city-wide master plans,
- new development needs, and
- economic stimulation needs

To facilitate citizen input, the City of Arlington utilizes the Citizen's Bond Committee (CBC), regular town hall meetings, and the Capital Budget Executive Committee.

The Citizen's Bond Committee brings Arlington residents directly into the capital improvement process by facilitating a face-to-face meeting between City staff and citizens. Citizens are selected for the committee by the City Council through an application process. Once selected, the Committee is given comprehensive information regarding City priorities on capital improvements, as well as recommendations from staff. City staff then takes input on needs identification and even offers tours to capital improvement sites. The last CBC meeting was in 2007, before the City's last bond election.

The City's Capital Budget Executive Committee consists of directors of departments who utilize bond funding, and representatives of the Office of Management and Budget, Financial and Management Resources Department, and the City Manager's Office. For more description on the Capital Budget Executive Committee, please see the "Capital Budget" section on the next page.

Citizen Bond Election

After stakeholder input is gathered, a comprehensive list of capital improvement projects is identified. As necessary, in February or November of a given year, a bond election is held to allow the general public to vote on the City's ability to sell general obligation bonds to fund this list of projects. The result of the election is a specific dollar amount in general obligation bonds and certificates of obligation that the City is authorized to sell. The City will then use this authorization to sell bonds each year, within the constraints of the City's financial policies, until the authorization has been exhausted. The City last held a bond election on November 4, 2008, which gave authorization sell \$140.825 million in general obligation bonds/certificates of obligation. The City currently has \$112.7 million in remaining authorization. A complete list of FY2011 bond-funded projects can be found in this document.

Capital Improvement Plan

The Capital Improvement Plan represents a three- to five-year fiscal plan that prioritizes and schedules all projects included in the bond elections. Through discussions with City staff, Council, and citizens, the Capital Improvement Plan considers the appropriate timing of the construction of projects, the City's ability to facilitate the construction, financial constraints in repaying indebtedness, and the increased cost of operation and maintenance. The Capital Budget is derived, on an annual basis, from the Capital Improvement Plan. Because the Capital

Capital Improvement Program

Improvement Plan is affected by changes in Arlington's economy and is revised annually, it should be viewed as a working document.

Capital Budget

Each year a capital budget is presented to City Council for approval. The Capital Budget provides the city staff with budgeted funds and authorization to begin or continue working on capital projects that were programmed year- by- year on the Capital Improvement Plan.

Arlington's Capital Budget cycle spans from October to March, when the Capital Budget is adopted. This process begins with the City's Capital Budget Executive Committee. The Committee last met on October 26, 2011 to discuss a priority project list for the use of the City's remaining 2008 bond election authorization. In developing the capital budget, the Capital Budget Executive Committee considered a variety of factors on the decision-making process, including:

- City Council Priorities
- Neighborhood Needs
- Infrastructure Investment
- Financial Policies
- Debt Ratio Targets
- Sector Plan Strategy
- Master Plan, Thoroughfare Plan, etc.
- Appropriate timing of the project
- Projected O&M costs
- Efficient use of bond funds

Once the Committee has prioritized its capital projects for the coming fiscal year, City staff prepares the capital budget for Council to adopt.

Bond Sales

A bond sale occurs annually, the amount of which dictates the appropriation approval of the Capital Budget. In this action, the City sells bonds on the open market and incurs debt to finance the cost of building the capital projects as identified on the Capital Budget. Voter-approved general obligation bonds and non-voter-approved certificates of obligation serve as the primary sources of funding for general capital projects. These include capital initiatives such as parks construction and improvements, land acquisition, public works projects, building construction for public safety, and airport improvements, among others. The City's ability to sell bonds depends on the remaining authorization from bond elections, the City's tax rate and property values that support the bonds, and the ability for the City to meet its stated debt management ratio targets, found in the financial policies section of this document. The City most recently sold bonds to fund capital projects in June of 2011 for \$17.235 million, utilizing authorization from bond elections held in 1999, 2003, 2005 and 2008.

Debt Service

As the City incurs debt for the acquisition and construction of capital projects, the City also makes annual payments to repay the bonds previously issued. General obligation bonds are

Capital Improvement Program

funded wholly through a designated portion of the City's property tax rate, while certificates of obligation incorporate other various funding sources as well as ad valorem taxes. Of the City's total FY12 tax rate of \$0.6480 per \$100 in assessed valuation, \$0.2087 will be used to retire general obligation bonds and certificates of obligation.

Debt Retired

Each year, the City satisfies a portion its debt obligations. This means that the City has completely repaid a portion of its debt from general obligation bonds and certificates of obligation. Currently, the City has a financial policy that requires debt obligations to be repaid on a conservative schedule (level principal) as not to burden future taxpayers. In general, the City issues twenty-year debt with an average life of nine years. As this debt is retired, it allows the City the capacity to issue more bonds to fund new capital projects for future bond elections.

Capital Budget vs. Operating Budget

Although the City's Capital Budget and Operating Budget are adopted in two separate cycles during the fiscal year, they are nonetheless connected. The City's bifurcated tax rate is the most prominent example of this. As stated above, the City's total FY12 tax rate of \$0.6480 is divided between an operating levy (\$0.4393) and a debt service levy (\$0.2087.) In order for the City to increase the operating levy and keep the overall tax rate the same, the debt service levy would have to decrease. This translates to less dollars that can be utilized for debt service, as well as less dollars that can be spent on capital improvements. In addition, both the capital and operating funds are profoundly impacted by an increase or decrease in housing values. Finally, it is imperative to remember that most capital projects will increase the City's operating budget expenditures as well, since the short-term maintenance and operations of new capital is budgeted in the City's operating funds.

While the debt service property tax levy does comprise the primary source of funding for the capital budget, the City supplements these funds with other sources, such as impact fees, aviation fees, interest earnings, gas revenues, and park fees. These other sources can either directly fund capital projects or help to fund debt service for certificates of obligation. For example, the Convention and Event Services Fund, and the Park Performance Fund both make transfers into the Debt Service Fund in order to service certificates of obligation debt used for capital projects. For more information, a list of funding sources can be seen in the individual capital project summaries.

Capital Improvement Program

Tentative FY12 Capital Budget and Bond Sale Calendar

October

26th- Capital Budget Executive Committee Meeting
27th – Solicit Capital Budget Requests

November

14th- Capital Budget Request Due to Budget Office
18th – Green Sheet Updates Due
9th-30th- Drafting of Capital Budget and revisions to Capital Improvement Plan

December

Early – Brief City Manager’s Office
TBD – Possible follow up meeting to Capital Budget Executive Committee

January

3rd-Capital Budget to City Council Fiscal Policy Committee

February

14th- Adopt FY12 Capital Budget and Reimbursement Resolution

April

Internal activities in preparation for the bond sale

May

TBD- Adoption of Resolution for Notice of Intent to Sale Bonds
TBD- Meeting with Rating Agencies

June

4th- General Obligation and Certificates of Obligation Bond Sale

Capital Improvement Program

Capital Improvement Plan		2009	2010	2011	2012	2013
		Amended	Adopted	Proposed	Preliminary	Preliminary
Department	Project	GO's & CO's				
Libraries	Collection Development	250,000	-	-	-	-
	E. Arlington Branch Expansion	-	-	-	500,000	-
	Libraries Total	250,000	-	-	500,000	-
Fire	Fire Stations # 5 & # 10 Remodel	-	-	500,000	1,250,000	1,060,000
	Fire Stations # 11 & # 12 Remodel	-	-	-	-	-
	Fire Totals	250,000	3,220,000	500,000	1,250,000	1,060,000
Information	Information Technology Total	1,700,000	500,000	-	-	-
Comm Svcs	Community Services	-	-	-	-	-
Airport	North Aircraft Parking*	-	-	700,000	-	-
	West Parallel Taxiway*	-	-	1,035,000	-	-
	Airport Total	4,080,000	-	1,735,000	-	-
Parks and Recreation	North Sports Center Master Plan	-	-	-	60,000	-
	River Legacy Parks	-	-	380,000	220,000	-
	Rush Creek Floodplain	-	-	-	300,000	-
	Rush Creek Trail Connection	560,000	-	40,000	-	-
	Crystal Canyon Preserve	-	-	350,000	-	-
	CW Ditto Golf Course Renovations	-	-	-	1,500,000	-
	Hugh Smith Recreation Center Design	-	-	-	-	100,000
	Julia Burgen Park	-	-	-	-	1,000,000
	MLK Sports Center - Phase II	-	-	-	1,400,000	-
	Neighborhood Parkland Aquisition	-	-	-	-	675,000
	Playgrounds Renovations	-	-	500,000	-	100,000
	Richard Simpson Park-Lake Room	-	-	-	1,000,000	-
	Skate Park	-	-	-	500,000	-
	Southwest Nature Preserve	-	-	750,000	-	-
	Vandergriff Park - Phase II	-	-	-	1,025,000	475,000
Veterans Park Renovations/Improvements	-	-	250,000	-	250,000	
	Parks and Recreation Total	1,635,000	-	2,270,000	6,005,000	2,600,000

Capital Improvement Program

Capital Improvement Plan		2009	2010	2011	2012	2013
		Amended	Adopted	Proposed	Preliminary	Preliminary
Department	Project	GO's & CO's				
Public Works and Transportation	Green Oaks (Lincoln to Ballpark Way)	2,800,000	-	-	-	-
	Pleasant Ridge Additional Funding	-	-	-	-	-
	Southeast Pkwy (Sublett to New York)	-	-	-	-	-
	Arbrook Blvd (Bowen to Melear)	-	-	-	-	-
	Arterial and Collector Rebuild Program	-	-	-	-	-
	Arterial Rebuild-- Abram (SH360 to Collins)	3,800,000	-	-	-	-
	Collins Street Additional Funding	-	-	-	-	-
	Collins Street Southeast Pkwy-Mansfield Webb	-	-	-	-	-
	Construction Testing	-	-	-	-	-
	Department Budget	1,500,000	-	-	-	-
	Developer Participation Projects	-	-	-	-	-
	Erosion Funding	-	-	-	-	300,000
	Green Oaks Blvd: Ballpark-East City Limits	-	-	-	-	-
	GSWID Street Improvements	-	-	-	-	-
	Lamar Blvd (Collins to Ballpark)	-	-	-	-	-
	Little Road (Arkansas to Ronny Snow)	-	-	-	-	-
	Park Row Drive (Collins to Kent)	-	-	-	-	-
	Residential Rebuild (Design)	250,000	-	-	-	-
	Residential Rebuild (Partial funding)	1,665,000	-	-	-	-
	Residential Street Rebuild Program	-	-	-	-	-
	Residential/Safety Street Lighting	-	-	-	-	-
	Right-of-Way Protection	-	-	-	-	-
	Traffic Calming	-	-	-	-	-
	Tri-School Streets	-	905,000	-	610,000	2,870,000
	Abram (Collins to Cooper)	-	515,000	-	-	-
	Abram (SH360 - Collins)	-	-	-	6,685,000	4,390,000
	Abram (SH360 to CL)**	450,000	2,145,000	1,145,000	2,235,000	-
	Arterial Rebuild --Arkansas (Browning to 360)	4,440,000	-	-	-	-
	Arterial Rebuild-- Carter (Greenway - Miriam)	-	-	-	-	-
	Arterial Rebuild --Center (Arkansas - Timberview)	-	390,000	-	3,465,000	-
Arterial Rebuild --Park Row (SH360 - CL)	-	4,580,000	-	-	-	

Capital Improvement Program

Capital Improvement Plan		2009 Amended	2010 Adopted	2011 Proposed	2012 Preliminary	2013 Preliminary
Department	Project	GO's & CO's	GO's & CO's	GO's & CO's	GO's & CO's	GO's & CO's
Public Works and Transportation	Arterial Rebuild-- Park Row (SH360 to CL)	545,000	-	-	-	-
	Arterial Rebuild-- Shery (Pioneer (303) to Stonegate)	-	-	-	-	-
	Bowman Springs (IH20 to CL)**	175,000	380,000	2,295,000	-	-
	CMAQ	-	250,000	-	-	-
	Developer Participation Projects	-	250,000	-	-	-
	Great Southwest Parkway	-	835,000	-	-	-
	Irrigation Contract	110,000	75,000	75,000	75,000	75,000
	Lamar (Collins to Ballpark Way)**	695,000	460,000	2,300,000	2,335,000	-
	Mansfield Webb/Silo Intersection	380,000	-	-	-	-
	Matlock /Mayfield Intersection**	60,000	75,000	365,000	-	-
	Matlock 5th/6th Lanes(Mayfield to Bardin)**	250,000	-	1,720,000	-	-
	New Traffic Signals	340,000	340,000	340,000	340,000	340,000
	Residential Rebuild (Construction)	-	3,535,000	-	5,000,000	-
	Residential Rebuild (Design)	290,000	290,000	260,000	200,000	-
	Rush Creek Drainage	-	-	-	-	1,140,000
	Sidewalk Program	415,000	415,000	-	190,000	570,000
	Stadium Dr Phase II (Division to Abram)**	1,535,000	-	1,000,000	1,155,000	-
	Streetlight Program	175,000	-	-	-	-
	Testing Contract	540,000	350,000	350,000	350,000	350,000
	Traffic Signal Rebuilds	220,000	220,000	220,000	220,000	220,000
	Tri-School Streets (Ledbetter--Russell to Eden)	-	-	-	-	-
	TxDOT Intersections (4)**	140,000	270,000	760,000	-	-
	Arbrook/Melear Drainage	-	-	1,900,000	-	-
	Direct Project Management Costs	-	-	-	-	-
	Sidewalk Program	-	-	-	-	-
	Signal Rebuilds and Modifications	-	-	-	-	-
Street Light Upgrades	-	-	-	-	-	
Traffic Signal Construction	-	-	-	-	-	
City Hall First Floor Remodel*	2,800,000	-	-	-	-	
I-30 Bridges*	-	-	-	-	-	
TAC Energy Solutions*	3,080,000	-	-	-	-	
	Public Works and Transportation Total	26,655,000	16,280,000	12,730,000	22,860,000	10,255,000
	GO & CO Project Totals	34,570,000	20,000,000	17,235,000	30,615,000	13,915,000

Capital Improvement Program

Bond Election History by Bond Election		
1993 Library Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Purchase of Library Books	\$2,900,000
Proposition 2	Renovation of Libraries	\$1,445,000
Proposition 3	Construction of Libraries	\$4,420,000
Proposition 4	Mobile Library Facilites	\$570,000
TOTAL		\$9,335,000
1994 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Fire	\$3,130,000
Proposition 2	Police	\$3,600,000
Proposition 3	Parks	\$5,375,000
Proposition 4	Street, Drainage, Traffic	\$98,360,000
TOTAL		\$110,465,000
1997 Parks Bond Election		
	Purpose	Voter Authorized Amount
All Propositions	Parks Acquisition, Development, Renovations	\$37,860,000
TOTAL		\$37,860,000
1999 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Streets and Traffic Mobility	\$85,520,000
Proposition 2	Police Department	\$4,250,000
Proposition 3	Fire Department	\$7,605,000
Proposition 4	Libraries	\$3,725,000
TOTAL		\$101,100,000

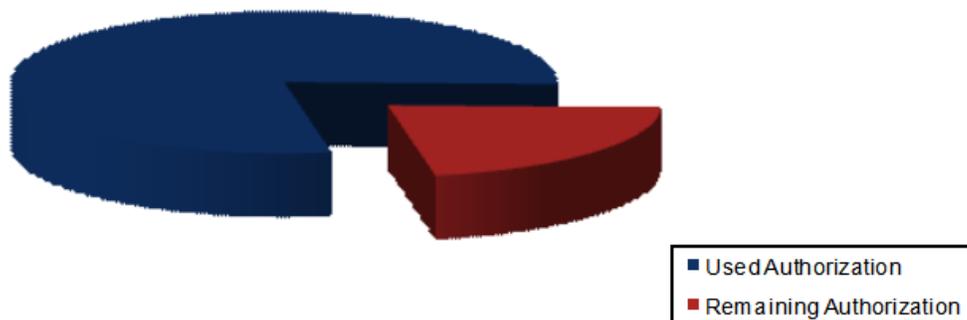
Capital Improvement Program

Bond Election History by Bond Election		
February 2003 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Animal Shelter	\$2,665,000
Proposition 2	Fire Station Facilities	\$4,935,000
Proposition 3	Library Equipment	\$2,435,000
Proposition 4	Police Facilities	\$10,935,000
Proposition 5	Storm Drainage and Erosion	\$1,900,000
TOTAL		\$22,870,000
November 2003 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Street and Transportation Improvements	\$83,635,000
Proposition 2	Traffic Flow and Air Quality	\$400,000
TOTAL		\$84,035,000
2005 Parks Bond Election		
	Purpose	Voter Authorized Amount
All Propositions	Parks Acquisition, Development, Renovations	\$13,600,000
TOTAL		\$13,600,000
November 2008 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Parks and Recreation	\$15,500,000
Proposition 2	Streets and Traffic	\$103,735,000
Proposition 3	Libraries	\$500,000
Proposition 4	Fire	\$9,090,000
Proposition 5	Drainage	\$12,000,000
TOTAL		\$140,825,000
Bond Elections Combined Total		\$520,090,000

Capital Improvement Program

Remaining Bond Issuance Authorization by Bond Election					
Bond Year	Proposition/ Department	Total Authorization	Used Authorization	Remaining Authorization	Percent Complete
1993	Library	\$9,335,000	\$8,765,000	\$570,000	93.89%
1994	Fire	\$3,130,000	\$3,130,000	\$0	100.00%
1994	Police	\$3,600,000	\$3,600,000	\$0	100.00%
1994	Parks	\$5,375,000	\$5,375,000	\$0	100.00%
1994	Street, Drainage, Traffic	\$98,360,000	\$98,360,000	\$0	100.00%
1997	Parks	\$37,860,000	\$37,860,000	\$0	100.00%
1999	Library	\$3,725,000	\$3,725,000	\$0	100.00%
1999	Police	\$4,250,000	\$4,250,000	\$0	100.00%
1999	Fire	\$7,605,000	\$7,605,000	\$0	100.00%
1999	Street, Drainage, Traffic	\$85,520,000	\$85,520,000	\$0	100.00%
2003	Traffic Management	\$400,000	\$0	\$400,000	0.00%
2003	Erosion Control	\$1,900,000	\$0	\$1,900,000	0.00%
2003	Library	\$2,435,000	\$2,435,000	\$0	100.00%
2003	Animal Control	\$2,665,000	\$2,665,000	\$0	100.00%
2003	Fire	\$4,935,000	\$4,935,000	\$0	100.00%
2003	Police	\$10,935,000	\$10,935,000	\$0	100.00%
2003	Street, Drainage, Traffic	\$83,635,000	\$85,040,000	\$0	100.00%
2005	Parks	\$13,600,000	\$13,600,000	\$0	100.00%
2008	Library	\$500,000	\$0	\$500,000	0.00%
2008	Fire	\$9,090,000	\$7,190,000	\$5,120,000	43.67%
2008	Drainage	\$12,000,000	\$0	\$12,000,000	0.00%
2008	Parks	\$15,500,000	\$4,361,000	\$11,139,000	28.14%
2008	Street, Traffic	\$103,735,000	\$15,375,000	\$81,061,000	21.86%
TOTAL		\$520,090,000	\$404,726,000	\$112,690,000	78.33%

Total Authorization



How to Read the Project Report

- 1 Title-**
Department responsible for managing the capital improvement project, Service Team, and Project Name
- 2 Basic Project Info-**
Financial tracking project number, key dates, bond election when first authorized, and project management information
- 3 Map-**
Shows the location in the city of the capital improvement project
- 4 Funding-**
Lists all sources of approved funding for the capital improvement project by the capital budget year in which the funding was approved.
Funding Source Categories
 - (GO's) General Obligation Bonds (includes interest earned)
 - (CO's) Certificate of Obligations (included interest earned)
 - Grants
 - Federal (ARRA, UASI, etc.)
 - State (TxDOT, Parks and Wildlife, etc.)
 - Tarrant County,
 - Local (NCTCOG, Arlington Tomorrow Foundation, etc.)
 - Donations (Private donations, Friends of the Library, etc.)
 - Gas Revenue
 - Other (e.g. Insurance Proceeds, Land Sell revenue, etc.)
 - Transfers from other Funds (e.g. General Fund, Water Utilities Fund, Street Maintenance Fund, etc.)
 - Fees (Park fees, Storm Water Fees, etc.)
- 5 Project Budget and Expenditures**
The budget number is the total budget comprised of all funding sources at the time of the report. The budget can increase over time as additional approved funding is added. The budget can also decrease as the project comes to a close. If there is residual budget from a project, the residual can be transferred to another capital improvement project within the same scope. The expenditure number is the total amount spent on this project as of the date of the report.

Capital Improvement Program

6 Ongoing Costs

These numbers are the average costs to maintain the capital improvement over its lifetime. For this field, it is calculated over a 30-year lifetime. The costs are listed at \$0.00 until the project is completed.

7 Comments-

Any additional information that is helpful to the reader.

Capital Improvement Program

Community Services CIP Project Report

Neighborhood Services

Project: Animal Services Center

Status

Description	
Construction of Animal Services Center	
Project Number:	84270899
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Apr-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Lee Hitchcock, Mike Bass
Phone Number	(817) 459-6231
Email Address	bassm@ci.arlington.tx.u
Design Firm	LBL Architects, Inc.
General Contractor	Steele-Freeman, Inc.



2

3

Project Funding				
Funding Source	FY2003	FY2004	FY2007	FY2008
General Obligation Bonds	\$325,000.00	\$2,340,000.00	\$0.00	\$368,567.00
Donations	\$0.00	\$0.00	\$693,447.71	\$244,825.29
Gas Revenue	\$0.00	\$0.00	\$0.00	\$455,135.00
Other	\$0.00	\$0.00	\$0.00	\$60,000.00
Certificates of Obligation	\$0.00	\$0.00	\$1,280,000.00	\$0.00
Grant	\$0.00	\$0.00	\$0.00	\$35,000.00

4

Animal Services



Project Budget & Expenditures		
Current Budget:	\$5,708,361.00	
Expended to Date:	\$5,667,591.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
General Obligation Bonds includes interest earned. 2007 Grant Fund represents linear park shared funding of Animal Services parking spaces for adjacent dog park.		

5

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7

Capital Improvement Program

Green Sheet Report

CM - Construction Management

Project: Energy Efficiency retrofit - City Office Tower

Status Updated: 11/29/2011

Project Scope	
Replace single pane glass windows with insulated window system. Add a new Make up Air unit to pressurize the building. Remodel of toilets on 3rd and 6th floor.	
Project Number:	CMPW11001
Construction Start	Dec-10
Construction End	Dec-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Julita Untung
Phone Number	817-459-6580
Email Address	Julita.Untung@Arlingtontx.gov
Design Firm	City of Arlington
General Contractor	AUI Contractors



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$2,424,435.03
Committed Expenses:	\$1,806,973.56
Expended to Date:	\$9,515.93

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The third floor toilet remodel is approximately 80% complete. The make up air unit was installed on the roof on Saturday October 29th. Glass replacement is 100% complete on the 4th floor and 8th floors. Glass replacement on the 7th floor began on Wednesday 11/2/11. The project is still on schedule with completion scheduled for March 2012. Davis Bacon requirements and ARRA documentation are being followed on this project.

Capital Improvement Program

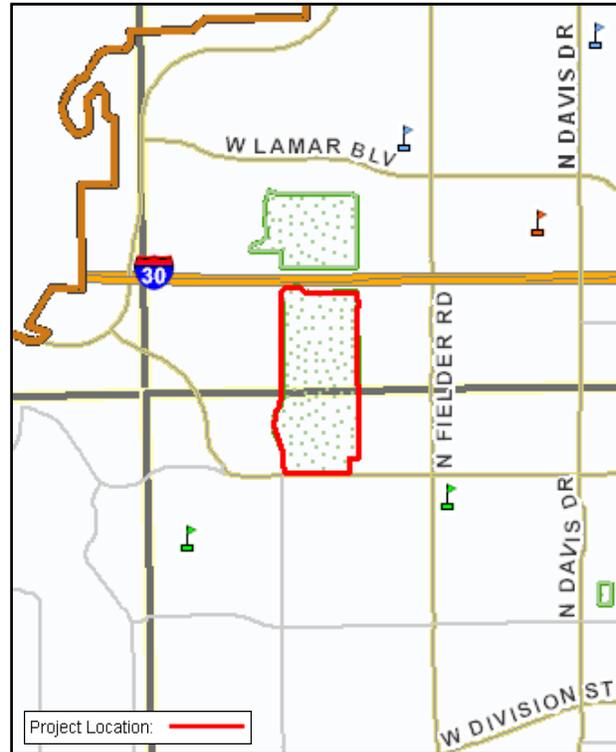
Green Sheet Report

CM - Construction Management

Project: Randol Mill Restroom-Concession Building

Status Updated: 11/29/2011

Project Scope	
Rebuild restroom/concession building that burned.	
Project Number:	CMPK11002
Construction Start	Feb-11
Construction End	Feb-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Alf Bumgardner
Phone Number	817/459-6558
Email Address	alf.bumgardner@Arlingtontx.gov
Design Firm	CMA
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$838,645.72
Committed Expenses:	\$66,075.00
Expended to Date:	\$11,869.45

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
CMA Architects is developing the design of the new restroom facility. Design will be completed by January 2012. Construction to begin in April 2012 and finish by October 2012.

Capital Improvement Program

Green Sheet Report

CM - Construction Management

Project: Recreation Center Improvements at Elzie Odom Athletic Center

Status Updated: 11/29/2011

Project Scope	
Renovations for front desk, rock wall areas and gyms to address acoustics.	
Project Number:	CMPK11004
Construction Start	Sep-11
Construction End	Sep-11
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Brian Hennington
Phone Number	8174596135
Email Address	Brian.Hennington@Arlingtontx.gov
Design Firm	CMA
General Contractor	Hutcherson Construction



Approved Project Funding (Thousands)				
Funding Source	2007	2008		
Gas Revenue		\$200		
General Obligation Bonds	\$500			

Project Budget & Expenditures		
Current Budget:	\$700,000.00	
Committed Expenses:	\$503,345.19	
Expended to Date:	\$496,171.22	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Bids were recieved in October on this project. Hutcherson Construction was selected as the Best Value contractor. A Staff Report will go to Council on November 15th.		

Capital Improvement Program

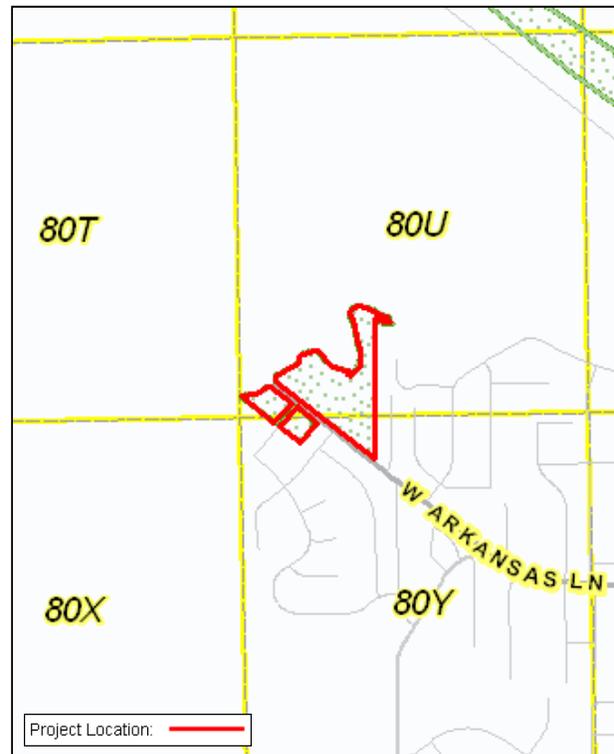
Green Sheet Report

CM - Construction Management

Project: Richard Simpson Park Lake House Rebuild

Status Updated: 11/29/2011

Project Scope	
Reconstruct lake office and rental facility	
Project Number:	CMPK11003
Construction Start	Apr-11
Construction End	Apr-11
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Alf Bumgardner
Phone Number	817/459-6558
Email Address	alf.bumgardner@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
General Obligation Bonds	\$150		

Project Budget & Expenditures	
Current Budget:	\$150,000.00
Committed Expenses:	\$650.70
Expended to Date:	\$650.70

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Elements of Architecture of Fort Worth has been selected as the prime consultant for the project. They will be working with Dunaway of Fort Worth as a sub-consultant. Contract negotiations are underway.

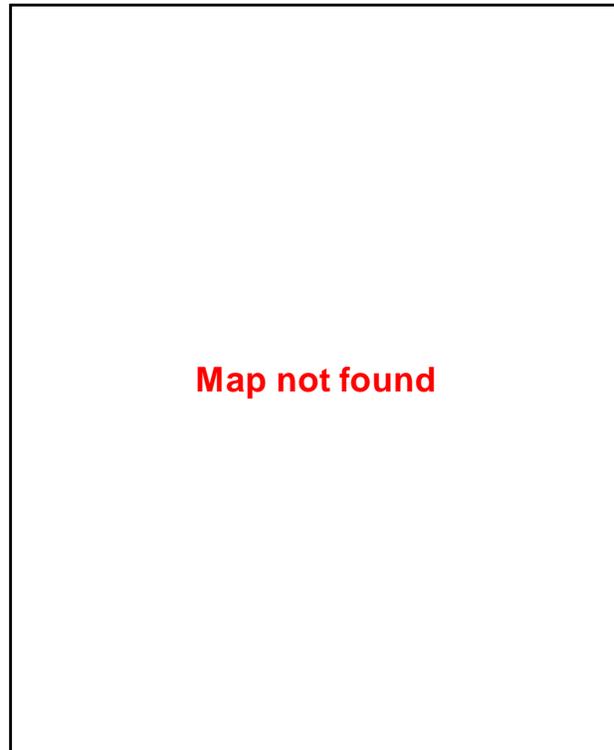
Capital Improvement Program

Green Sheet Report

CM - Construction Management
 Project: Southeast Library Remediation

Status Updated: 11/29/2011

Project Scope	
Investigate existing site conditions to determine what has caused the building damage, and recommend a solution to soil and drainage conditions. A GMP will be provided by the design-build contractor at the end of the design/discovery phase.	
Project Number:	CML110002
Construction Start	Jan-11
Construction End	Jan-11
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Brian Hennington
Phone Number	8174596135
Email Address	Brian.Hennington@Arlingtontx.gov
Design Firm	AUI Contractors
General Contractor	AUI Contractors



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$956,679.00
Committed Expenses:	\$956,679.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Plans have been submitted to Community Development and Planning for a site and Commercial Building permit. Construction is scheduled to start in November and will be completed by January 2012.

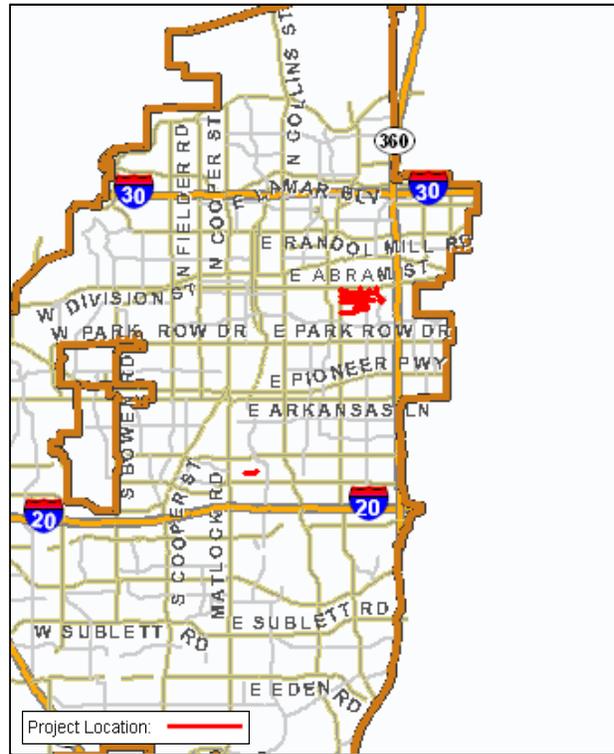
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: 2008 Residential Street Rebuild

Status Updated: 11/29/2011

Project Scope	
Rebuild various residential roadways to concrete streets with water and sewer renewals	
Project Number:	PWST08003
Construction Start	Jun-09
Construction End	Jul-13
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	Elder Engineering
General Contractor	Stabile & Winn



Approved Project Funding (Thousands)				
Funding Source	2008	2009		
General Obligation Bonds	\$2,500			
Other	\$140			
Revenue Bonds		\$2,180		

Project Budget & Expenditures		
Current Budget:	\$5,676,523.37	
Committed Expenses:	\$5,222,016.31	
Expended to Date:	\$4,554,953.36	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Final payment has been made. Two year maintenance has begun.

Capital Improvement Program

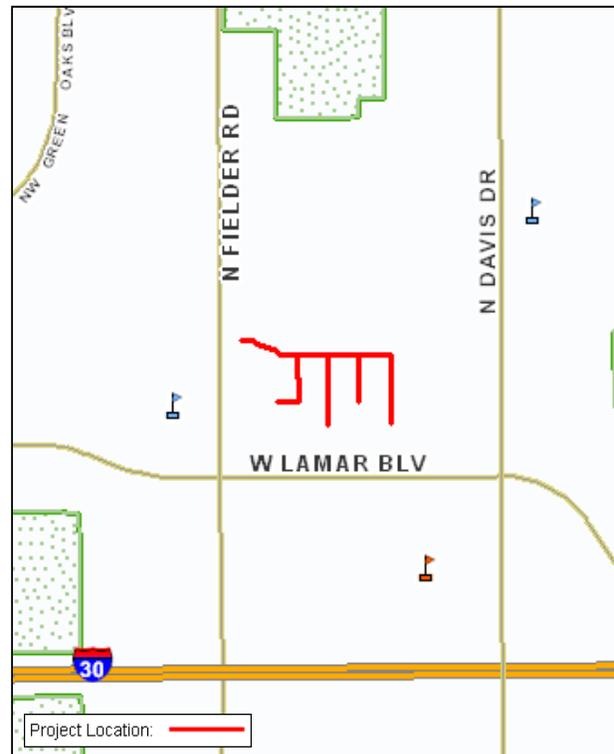
Green Sheet Report

PW - Public Works and Transportation

Project: 2009 Misc Drainage (Goliad and Dan Gould)

Status Updated: 11/29/2011

Project Scope	
<p>Goliad: Lack of adequate storm drain in subdivision causes flooding at T-intersections along Goliad. A storm drain system will be installed/enlarged. Dan Gould: Commercial buildings on Dan Gould flood. A storm drain will be added. Water and sewer renewals for both locations are included.</p>	
Project Number:	PWDR09010
Construction Start	Jul-11
Construction End	Nov-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	Wilson and Company
General Contractor	Ark Contracting Services



Approved Project Funding (Thousands)				
Funding Source	2009	2011		
Fees	\$267			
Revenue Bonds	\$38	\$1,500		

Project Budget & Expenditures		
Current Budget:	\$3,151,633.77	
Committed Expenses:	\$3,027,022.24	
Expended to Date:	\$258,424.01	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
<p>Public/Neighborhood meeting scheduled for 11/10. Construction to start January 3. Construction start delayed by a month due to franchise utility relocations and to minimize disruption to the neighborhood during the holidays.</p>		

Capital Improvement Program

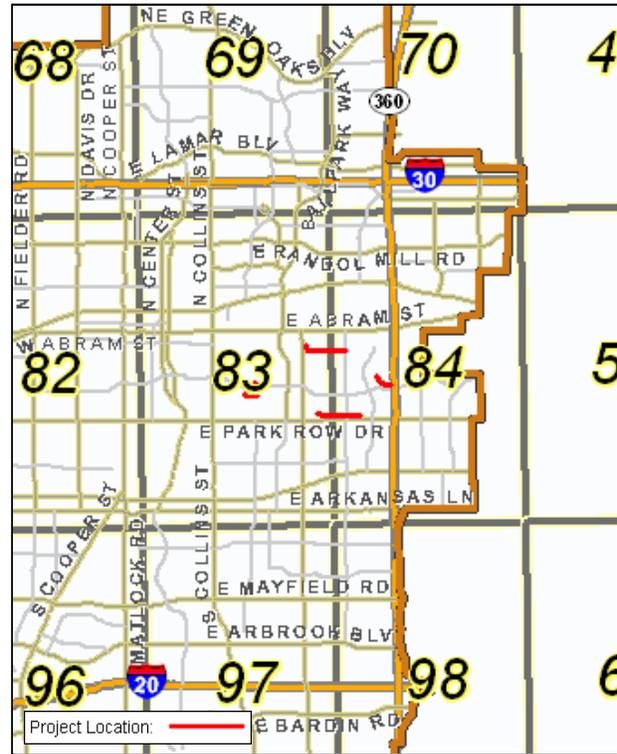
Green Sheet Report

PW - Public Works and Transportation

Project: 2009 Residential Rebuild

Status Updated: 11/29/2011

Project Scope	
Reconstruct public streets with water and sanitary sewer renewals within the Eltro Heights, Meadowbrook Park and Ridge Terrace Additions. The project also includes street ponding repair at four locations.	
Project Number:	PWST09014
Construction Start	Apr-10
Construction End	Jul-13
Current Phase	Construction
Bond Election	2003,2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	Elder Engineering, Inc.
General Contractor	McClendon Construction



Approved Project Funding (Thousands)				
Funding Source	2009	2010		
General Obligation Bonds	\$2,205			
Other	\$136			
Revenue Bonds		\$1,024		

Project Budget & Expenditures	
Current Budget:	\$3,441,884.10
Committed Expenses:	\$3,083,709.55
Expended to Date:	\$2,791,238.87

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Project is substantially complete. Processing final payment.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: 2009 Sidewalk Program

Status Updated: 11/29/2011

Project Scope	
Repair or rebuild existing sidewalks that have deteriorated beyond general maintenance in conjunction with major street rehabilitation projects. Also construct new sidewalks and/or ramps as requests are received for accommodation.	
Project Number:	PWSW09007
Construction Start	
Construction End	
Current Phase	Planning
Bond Election	2008
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009		
General Obligation Bonds	\$415		

Project Budget & Expenditures	
Current Budget:	\$46,838.94
Committed Expenses:	\$46,838.94
Expended to Date:	\$46,838.94

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The majority of these funds have been transferred to fund sidewalk improvements on other projects.

Capital Improvement Program

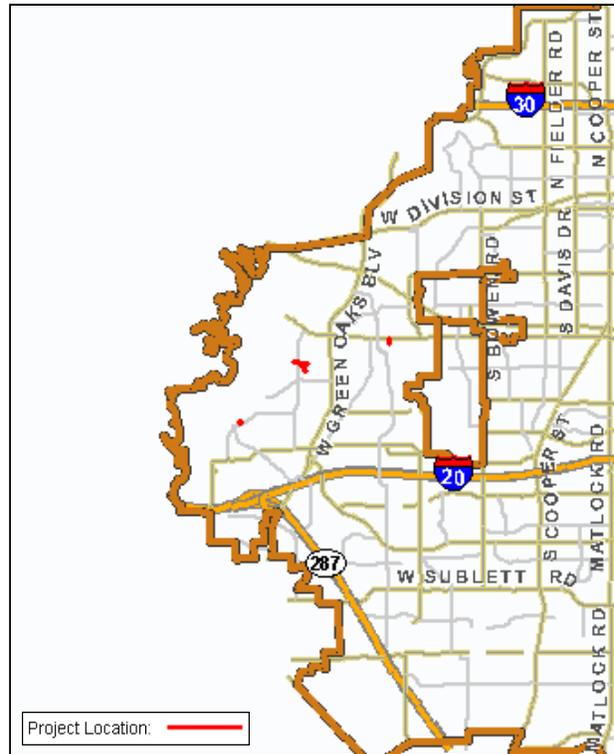
Green Sheet Report

PW - Public Works and Transportation

Project: 2010 Misc Drainage Improvements (Arbor Valley, Southcrest and Townlake)

Status Updated: 11/29/2011

Project Scope	
Arbor Valley - storm drain outfall into Lake Arlington, drainage improvements and water and sanitary sewer improvements in Perkins Rd, Arbor Valley Dr, Shelterwood Ln, Woodshire Dr and Gatewood Dr; Additional channel improvements just south of Arkansas Lane; paving improvements to alleviate flooding at 6635 and 6637 Townlake Circle.	
Project Number:	PWDR10013
Construction Start	Oct-11
Construction End	Mar-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Audra Valamides
Phone Number	817-459-6590
Email Address	Audra.Valamides@Arlingtontx.gov
Design Firm	Wier and Associates
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2010			
Fees	\$89			
Revenue Bonds	\$26			

Project Budget & Expenditures		
Current Budget:	\$222,500.00	
Committed Expenses:	\$127,235.00	
Expended to Date:	\$98,963.75	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Final plans have been submitted and are being reviewed. Utility coordination meeting has been held for the project. During plan review it was discovered that significant encroachments had occurred adjacent to an existing sanitary sewer line and it is necessary to relocate the line. An amendment to the design contract has been processed for the design of the sewer relocation. Construction planned for late Spring 2012.		

Capital Improvement Program

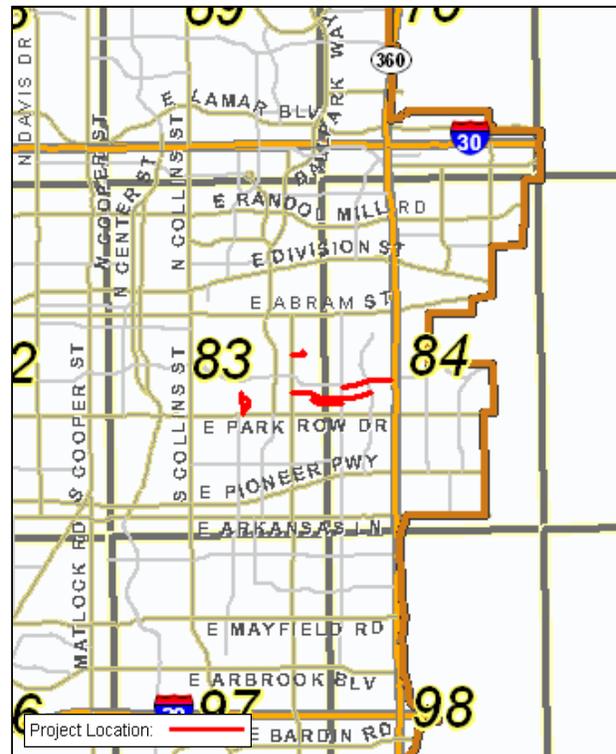
Green Sheet Report

PW - Public Works and Transportation

Project: 2010 Residential Rebuild

Status Updated: 11/29/2011

Project Scope	
Rebuild various residential roadways to concrete streets with water and sewer renewals. The list of streets is as follows: Melrose Street (New York Ave. to Leacrest St.), Mitchell Street (Sherry St. to SH 360), Moore Terrace (Perrin St. to Perrin St.), Perrin St. (Park Row Dr. to Raines St.), Reeve Street (Hillcrest Drive to Sherry St.), Skylark Drive (New York Ave. to Carter Dr.). Ponding locations are: 1418 Ardmore Drive, 3801 Denise Ct., 8118 Silver Spur Dr.	
Project Number:	PWST10019
Construction Start	Aug-11
Construction End	Oct-14
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	8174596550
Email Address	Andrea.Ruales@Arlingtontx.gov
Design Firm	Elder Engineering
General Contractor	Stabile & Winn, Inc.



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
General Obligation Bonds	\$3,825		
Revenue Bonds		\$807	

Project Budget & Expenditures		
Current Budget:	\$5,800,048.60	
Committed Expenses:	\$5,002,615.14	
Expended to Date:	\$235,882.14	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$15,563.00	Life \$466,898.00
Current Activity		
Project was bid 9/14/2011 and construction contract award on 10/18/11 City Council agenda. Public meeting held 11/3/11. Estimated construction start 11/14/2011.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: 2010 Sidewalk Program

Status Updated: 11/29/2011

Project Scope	
Repair or rebuild existing sidewalks that have deteriorated beyond general maintenance in conjunction with major street rehabilitation projects. Also construct new sidewalks and/or ramps as requests are received for accommodation.	
Project Number:	PWSW10022
Construction Start	
Construction End	
Current Phase	Planning
Bond Election	2008
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010		
General Obligation Bonds	\$415		

Project Budget & Expenditures	
Current Budget:	\$401,050.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
These funds are typically transferred to other projects for implementation.

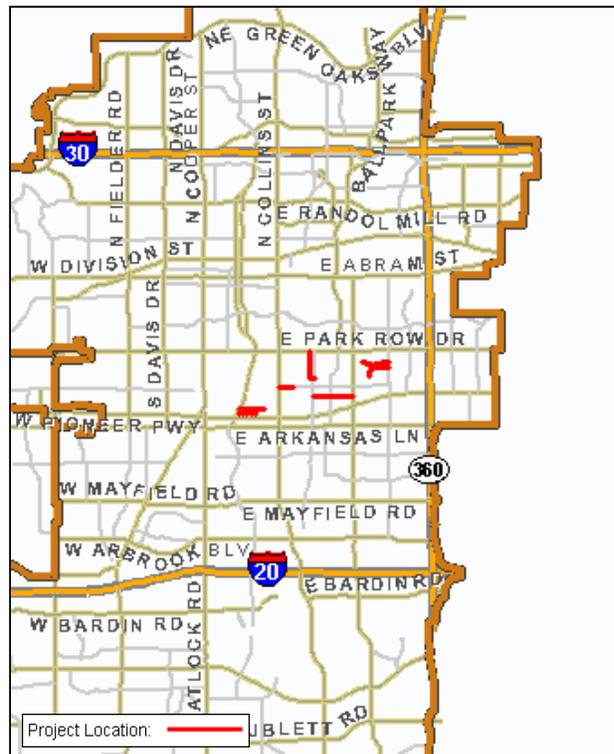
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: 2011 CDBG Residential Rebuild

Status Updated: 11/29/2011

Project Scope	
Rebuild existing residential streets to concrete streets with water and sewer renewals. Locations are: Southmoor Dr (Center St to Southridge Dr), Jeannette Ct, Elaine Ct, LeJuan Ct, Laura Ln, Lackland Street (Park Row Dr to Daniel Dr), Lovers Ln (Collins St to Wynn Ter), Glynn Oaks Dr (Daniel Dr to New York Ave), Kimberly Dr (Mignon Dr to Sherry St), Barton Dr (Kent Dr to Sherry St), Sanitary Sewer Line Renewal in the easement between Center St and Jeanette Ct	
Project Number:	PWST11056
Construction Start	Jun-12
Construction End	Sep-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	Teague Nall and Perkins
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2010	2011		
Grants - Federal	\$275			
Revenue Bonds		\$138		

Project Budget & Expenditures		
Current Budget:	\$412,480.00	
Committed Expenses:	\$394,200.00	
Expended to Date:	\$103,518.48	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Field survey and sanitary sewer TV inspections are complete for the design phase. Preliminary plans are scheduled to be submitted to the City for review in January.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: 2011 Crack Seal Contract

Status Updated: 11/29/2011

Project Scope	
Resurfacing of 22 streets in District 2, 16 streets in District 3, 15 streets in District 4, and 1 street in District 5. Resealing of 32 streets in District 1, 45 streets in District 2, 18 streets in District 3, 22 streets in District 4, and 16 streets in District 5.	
Project Number:	PWSM11028
Construction Start	
Construction End	
Current Phase	Warranty / Maintenance
Bond Election	
Project Contract Information	
Project Manager	Nina Sherer
Phone Number	817-459-6378
Email Address	Nina.Sherer@Arlingtontx.gov
Design Firm	N/A
General Contractor	Curtco, Inc.



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$286,000.00
Committed Expenses:	\$286,000.00
Expended to Date:	\$286,000.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Work is complete and all invoices have been paid.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: 2011 Mill & Overlay Program

Status Updated: 11/29/2011

Project Scope	
The milling and overlay portion of the project will remove approximately two inches of the road surface and repave the road with hot mix asphaltic concrete. Asphalt reclamation involves pulverizing existing asphalt and road base and blending with portland cement to build a new road base at a depth no less than twelve inches thick.	
Project Number:	PWSM11056
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Nina Sherer
Phone Number	817-459-6378
Email Address	Nina.Sherer@Arlingtontx.gov
Design Firm	N/A
General Contractor	Lindsey Contractors, Inc.



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$3,500,000.00
Committed Expenses:	\$3,000,000.00
Expended to Date:	\$1,144,381.14

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Currently working on New York from Mayfield to Arkansas - completion estimated 11/18/11. Upon completion of New York, work will begin on Bowman Springs from IH20 to Shorewood.

Capital Improvement Program

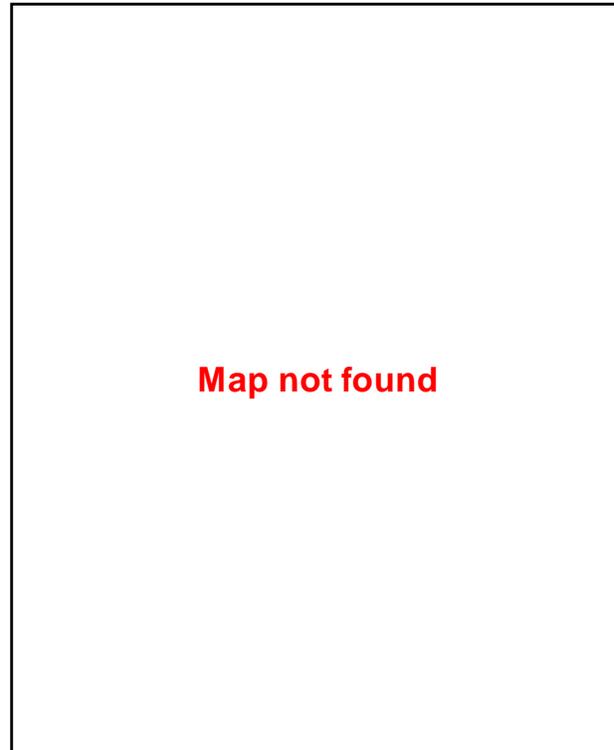
Green Sheet Report

PW - Public Works and Transportation

Project: 2011 Misc Concrete Street Maintenance & Handicap Ramp Program

Status Updated: 11/29/2011

Project Scope	
This contract is for concrete street maintenance services throughout the city as well as curb, gutter and handicap ramp replacement in advance of the Mill/Overlay/Reclamation project.	
Project Number:	PWSM11002
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Nina Sherer
Phone Number	817-459-6378
Email Address	Nina.Sherer@Arlingtontx.gov
Design Firm	N/A
General Contractor	Estrada Concrete Company, L



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$1,577,750.00
Committed Expenses:	\$1,429,100.00
Expended to Date:	\$396,336.95

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Locations at 100% completion as of 11/07/11: Wimbledon from Matlock to Cooper, Sports Center Dr. from Bardin to Wimbledon, Nathan Lowe from Green Oaks to Mansfield Rd., Center St. from Arbrook to Mayfield, Davis St. from 303 to Park Row, Crowley from Division to Westwood, Davis from Division to Lamar, Lincoln from Lamar to Green Oaks and Davis St. from Division north to IH30. Work currently being performed on Norwood from Fielder to Abram - 40% completed.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: 2011 Misc Drainage Improvements (Arkansas, Miguel, Autumn Glen)

Status Updated: 11/29/2011

Project Scope	
Arkansas: Corrugated metal pipe is crushed from Medlin to the outfall west of Cooper. Replace with RCP. Miguel: There is no place for drainage to go at the end of the alley west of Miguel. Extend a storm drain from the alley to the existing storm drain in Miguel. Autumn Glen: There is improper ditch grading at the intersection of Autumn Glen and Pleasant Ridge. Regrade the ditches and potentially add a culvert under Autumn Glen.	
Project Number:	PWDR11020
Construction Start	Jan-12
Construction End	Dec-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Jonathan Rosenbaum
Phone Number	817-459-6555
Email Address	Jonathan.Rosenbaum@Arlingtontx.gov
Design Firm	O'Donald Engineering
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
Revenue Bonds	\$73			

Project Budget & Expenditures		
Current Budget:	\$73,000.00	
Committed Expenses:	\$36,500.00	
Expended to Date:	\$21,803.75	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Conceptual plans are complete. Currently moving forward with design and review. Final plans are anticipated by Spring of 2012. Construction bid date for this project will occur in the summer. The YMCA is dedicating an easement and has requested that construction within the easement occur during their off-season (September - March).		

Capital Improvement Program

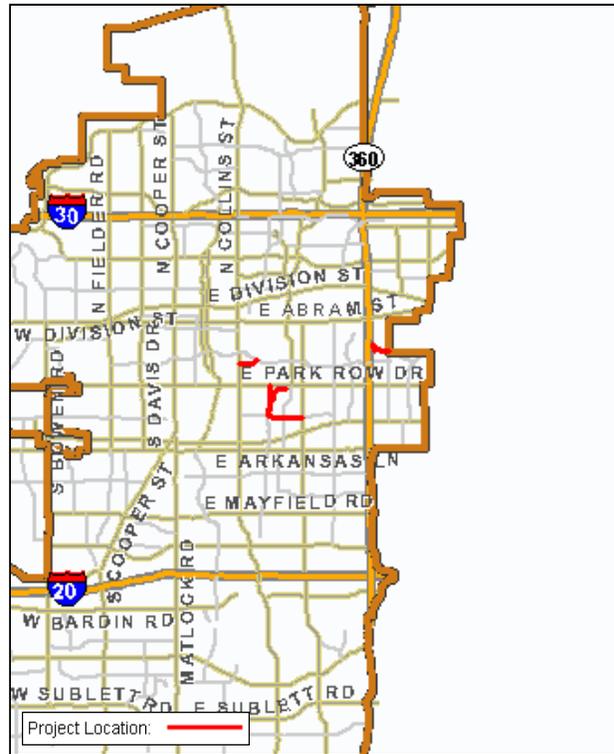
Green Sheet Report

PW - Public Works and Transportation

Project: 2011 Residential Rebuilds

Status Updated: 11/29/2011

Project Scope	
Rebuild residential streets that have deteriorated beyond routine maintenance. The list of streets is as follows: Arbor Lane (Kent Dr to Eden Ln), Daniel Drive (Park Row Dr to Lovers Ln), Fleet Circle (from Holiday Dr), Holiday Drive (Gilbert Cir to City Limits), Lovers Lane (Daniel Dr to New York Ave), Valley View Drive (Collins St to Mitchell St), 930 Benge Drive, 3402 Green Hill Drive, 8126 Abbey Glen Court, 910 Aleta Street.	
Project Number:	PWST11047
Construction Start	May-12
Construction End	Oct-15
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	8174596550
Email Address	Andrea.Ruales@Arlingtontx.gov
Design Firm	Elder Engineering, Inc.
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
General Obligation Bonds	\$260			
Revenue Bonds	\$60			

Project Budget & Expenditures		
Current Budget:	\$356,700.00	
Committed Expenses:	\$265,070.00	
Expended to Date:	\$83,020.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Engineering Services Contract authorized by City Council in August, 2011 and design is in progress. Preliminary Design about 60% complete.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: 2012 Misc Concrete Street Maintenance & Handicap Ramp Program

Status Updated: 11/29/2011

Project Scope	
Project Number:	PWSM12002
Construction Start	Aug-13
Construction End	Aug-17
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Nina Sherer
Phone Number	817-459-6378
Email Address	Nina.Sherer@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)				
Funding Source				

Project Budget & Expenditures		
Current Budget:		
Committed Expenses:		
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		

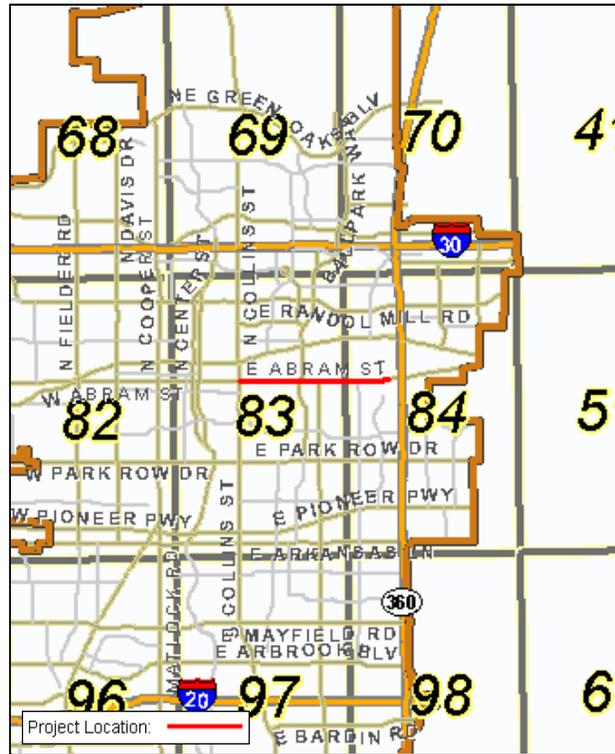
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Abram Street - Collins to SH360

Status Updated: 11/29/2011

Project Scope	
Reconstruction of Abram Street (Collins Street to SH360). The street section will be designed as a 4-lane divided arterial concrete section and will include an enhanced bridge over Johnson Creek, median & parkway landscaping / irrigation, sidewalks (with enhanced landscape nodes), streetlights, traffic signals, and renewal of water and sanitary sewer facilities.	
Project Number:	PWST07002
Construction Start	
Construction End	
Current Phase	Design
Bond Election	2003,2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	Stu.Bauman@Arlingtontx.gov
Design Firm	Wier & Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$5,918,100.00
Committed Expenses:	\$1,700,011.77
Expended to Date:	\$1,460,624.14

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Design final with minor changes to access points as ROW is being acquired. FEMA submittal scheduled for March 2012 to coincide with new rules being implemented. Coordinating with Parks on modification of 408 permit for federally protected mitigation area. ROW acquisition is challenging as we work with approximately 100 business owners on shared access easements along with other acquisitions that disturb properties and parking, etc. There will be extensive utility relocations after all acquisitions are complete including two ATT major ductbanks. Construction start scheduled for 2013.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Abram Street (Cooper to Collins)

Status Updated: 11/29/2011

Project Scope	
The project involves rebuilding Abram Street between Collins and Cooper and includes renewal of water, sanitary sewer and storm sewer facilities.	
Project Number:	PWST10009
Construction Start	Jul-15
Construction End	Dec-18
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010		
General Obligation Bonds	\$515		

Project Budget & Expenditures	
Current Budget:	\$515,000.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Preparations for acquiring a design consultant have begun. Gresham, Smith and Partners will be asked to provide engineering services for the conceptual design phase and manage public involvement. Wier and Associates will be asked to prepare the detailed construction plans, specifications, and survey work.

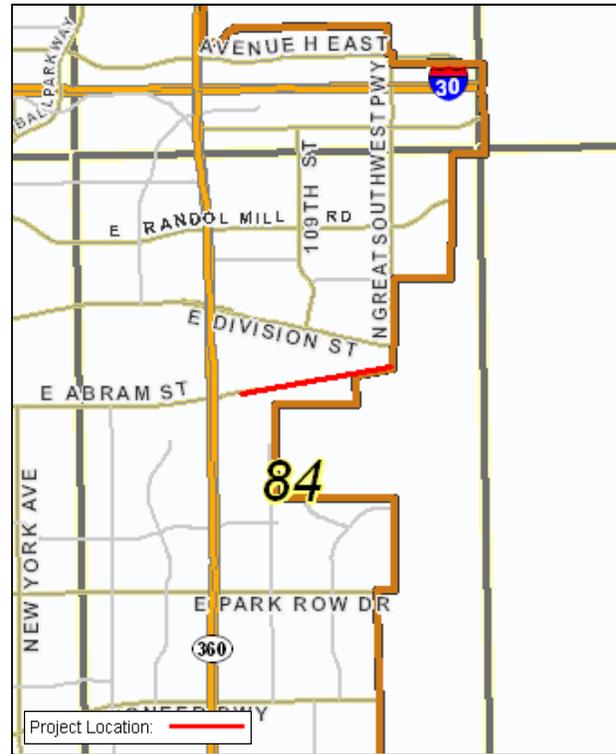
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Abram Street (SH360 to City Limits)

Status Updated: 11/29/2011

Project Scope	
Street Rebuild and widening from 4 lanes to 6 lanes, including storm drainage and water and sewer renewals, sidewalks, streetlights, landscaping and striping.	
Project Number:	PWST09016
Construction Start	Dec-10
Construction End	Aug-20
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	Keith.Brooks@Arlingtontx.gov
Design Firm	Schrickel, Rollins and Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$3,984,467.00
Committed Expenses:	\$707,789.94
Expended to Date:	\$615,225.14

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity

Right of way acquisition phase has begun. An interlocal agreement was submitted to City of Grand Prairie on 10/11/11 for right of way parcels and drainage work that will need to be acquired and completed in Grand Prairie. Project is approximately six months behind schedule due to Grand Prairie negotiations. Construction start scheduled for late 2012.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Arbrook - Melear Drainage

Status Updated: 11/29/2011

Project Scope	
This project consists of channel improvements to allow the 100 yr storm to be contained within the banks of the channel. It includes gabion stabilized banks and new culverts at Arbrook and Melear. The project also includes water and sanitary sewer renewals.	
Project Number:	PWST90001
Construction Start	Jan-12
Construction End	Aug-16
Current Phase	Design
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	Daniel.Burnham@Arlingtontx.gov
Design Firm	Jerry Parche' Consulting Engi
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
General Obligation Bonds		\$1,900	
Revenue Bonds	\$98		

Project Budget & Expenditures		
Current Budget:	\$3,013,775.00	
Committed Expenses:	\$751,534.72	
Expended to Date:	\$690,675.10	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
A public meeting was held on July 14 and a third party design review is underway as requested at the meeting. Design is still on-going and the Corps of Engineers permit is in progress. Right-of-way acquisition is ongoing. Assuming project proceeds as planned, anticipate construction to start in 2012.		

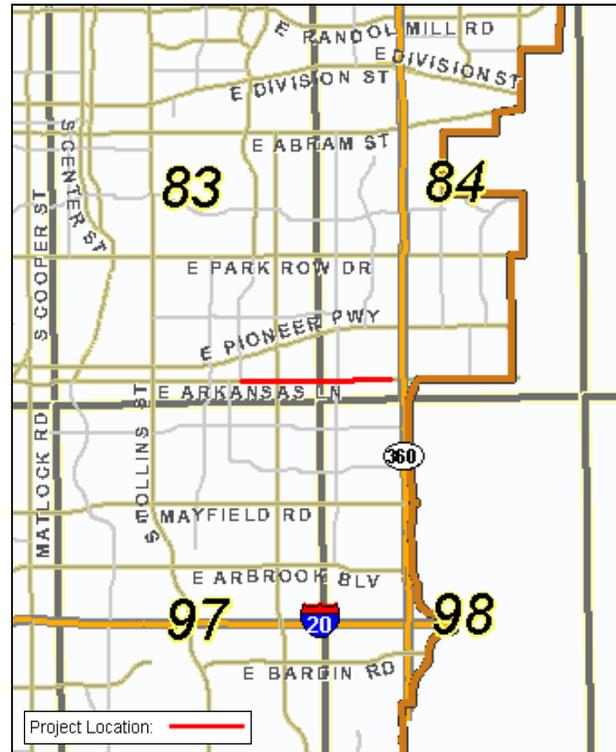
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Arkansas Lane - Browning to SH360

Status Updated: 11/29/2011

Project Scope	
Rebuild existing asphalt street to new concrete street. Includes Water and Sanitary Sewer renewals, storm sewer repairs & new inlets, street light upgrades, and pavement markings.	
Project Number:	PWST09012
Construction Start	Sep-10
Construction End	Jun-14
Current Phase	Construction
Bond Election	1999,2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	Stu.Bauman@Arlingtontx.gov
Design Firm	Schrickel Rollins Associates
General Contractor	Jackson Construction



Approved Project Funding (Thousands)				
Funding Source	2002	2003	2004	2007
General Obligation Bonds	\$500	\$510	\$1,000	
Revenue Bonds				\$1,311

Approved Project Funding (Thousands)				
Funding Source	2009			
General Obligation Bonds	\$4,440			
Revenue Bonds	\$1,400			

Project Budget & Expenditures	
Current Budget:	\$8,578,377.49
Committed Expenses:	\$5,886,662.81
Expended to Date:	\$2,039,783.28

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
All traffic is on north lanes between Browning to SH360. Contractor completing 24-inch water line. November work will include storm drain items and subgrade stabilization east of New York; paving of south lanes between Browning and New York is planned to begin on November 7th. Construction completion estimated for June 2012.

Capital Improvement Program

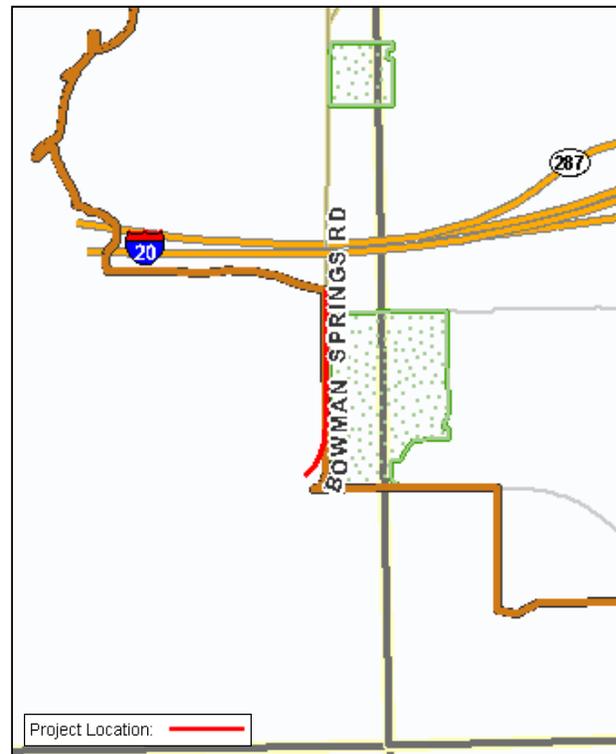
Green Sheet Report

PW - Public Works and Transportation

Project: Bowman Springs - IH20 to City Limits (Pennsylvania)

Status Updated: 11/29/2011

Project Scope	
Widen county type road to 5-lane concrete street and connect to City of Kennedale and TxDOT projects.	
Project Number:	PWST09013
Construction Start	Jan-12
Construction End	Jan-15
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	Stu.Bauman@Arlingtontx.gov
Design Firm	Teague, Nall, and Perkins
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2009	2010	2011	
General Obligation Bonds	\$175	\$380	\$2,295	

Project Budget & Expenditures	
Current Budget:	\$3,100,000.00
Committed Expenses:	\$277,972.00
Expended to Date:	\$253,323.82

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Final plans for review received September 28th. Staff will have a final walk-thru at the end of November. Easement acquisition will begin in December. Platting process for the Southwest Nature Preserve has begun and will provide additional ROW and easements. Estimated construction start of roadway project is early 2012, but will be coordinated with the TxDOT project to the south.

Capital Improvement Program

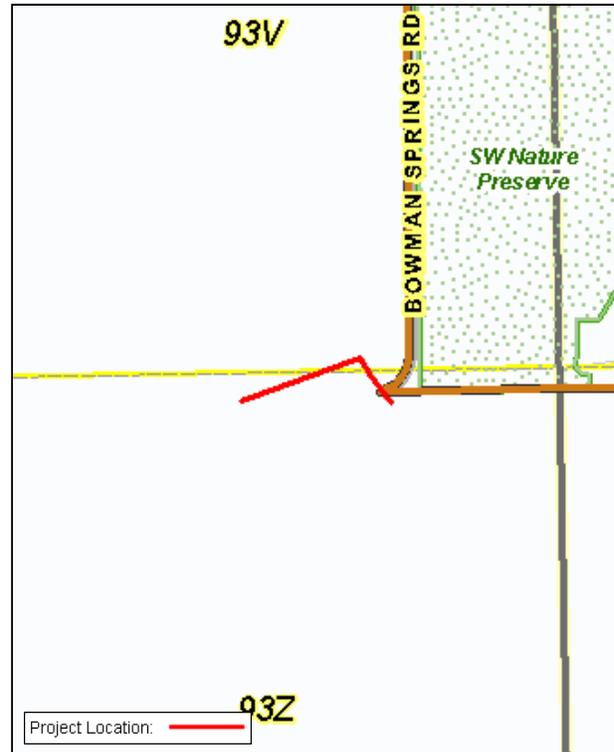
Green Sheet Report

PW - Public Works and Transportation

Project: Bowman Springs Road (Bridge and Realignment)

Status Updated: 11/29/2011

Project Scope	
Project is being managed by TxDOT. TxDOT and Tarrant County funding bridge replacement. City of Kennedale, City of Arlington and NCTCOG funding roadway realignment on each side of the new bridge to tie in to the existing roadway. Project being designed as a five lane, undivided facility.	
Project Number:	PWST99001
Construction Start	Oct-11
Construction End	Feb-13
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Jill House
Phone Number	817/459-6560
Email Address	Jill.House@Arlingtontx.gov
Design Firm	
General Contractor	McMahon Contracting, Inc. - c



Approved Project Funding (Thousands)			
Funding Source	2005		
General Obligation Bonds	\$250		

Project Budget & Expenditures		
Current Budget:	\$802,067.67	
Committed Expenses:	\$715,279.67	
Expended to Date:	\$572,459.67	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
TxDOT bid project in August. Construction anticipated to begin before the end of the year. Contract approximately \$1.8M.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Calender at Harris Intersection Improvements

Status Updated: 11/29/2011

Project Scope	
Temporary culvert extension and radius widening for safety improvements.	
Project Number:	PWDR11036
Construction Start	Mar-11
Construction End	Apr-13
Current Phase	Warranty / Maintenance
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	Elder Engineering, Inc.
General Contractor	Jackson Construction



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$40		

Project Budget & Expenditures		
Current Budget:	\$41,820.00	
Committed Expenses:	\$41,820.00	
Expended to Date:	\$41,583.15	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Complete		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Center Street - Arkansas to Timberview

Status Updated: 11/29/2011

Project Scope	
Reconstruction of Center Street from just south of Arkansas through the Timberview intersection. The section from Timberview to Nottinghill Gate that was to be resurfaced with mill & overlay has changed to be full width concrete rebuild. The project also includes water and sanitary sewer renewals.	
Project Number:	PWST10021
Construction Start	Aug-12
Construction End	Jun-16
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	Stu.Bauman@Arlingtontx.gov
Design Firm	HNTB, Inc.
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2010	2011		
General Obligation Bonds	\$390			
Revenue Bonds	\$100	\$25		

Project Budget & Expenditures	
Current Budget:	\$422,482.00
Committed Expenses:	\$361,666.95
Expended to Date:	\$112,943.92

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
City review of conceptual design plans complete and HNTB working on comments. Construction start scheduled for Summer 2012. Had planned to perform curb replacement and reclamation on section between Timberview and Nottinghill Gate. After further evaluation, PWT has decided to change this section to rebuild as a concrete street. Consultant has requested a contract amendment for this design change. Tentatively scheduled for December City Council agenda.

Capital Improvement Program

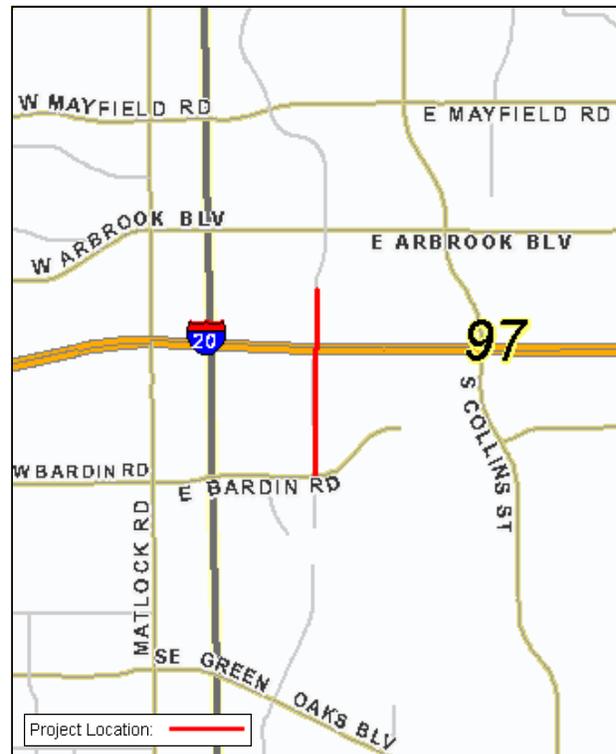
Green Sheet Report

PW - Public Works and Transportation

Project: Center Street At IH20 Bridge

Status Updated: 11/29/2011

Project Scope	
Design a six lane divided concrete roadway with bridge over IH20 from Highlander Blvd to Bardin Rd	
Project Number:	PWST07003
Construction Start	Jul-12
Construction End	Jan-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	AECOM Transportation
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2007		
Other	\$750		

Project Budget & Expenditures	
Current Budget:	\$1,020,615.00
Committed Expenses:	\$1,014,720.16
Expended to Date:	\$652,270.73

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Staff has reached an understanding with TxDOT regarding key project issues resulting in a realistic bid date of early 2013. The sidewalk design exception letter, revised schematic design review comments, and environmental classification letter were submitted in November 2011 for TxDOT review.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: City-Wide Signal System Replacement

Status Updated: 11/29/2011

Project Scope	
These funds will extend computer control monitoring and traffic signal control at various intersections for the purpose of reducing vehicle delays and improving air quality. These funds will also complete the Phase II Fiber construction to connect all the City's traffic and Intelligent Transportation System (ITS) devices, and all City facilities to the City's central communication network.	
Project Number:	PWTE10020
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	1999,2003
Project Contract Information	
Project Manager	Paul lwuchukwu
Phone Number	817-459-6376
Email Address	Paul.lwuchukwu@Arlingtontx.gov
Design Firm	Kimley-Horn & Associates, Inc.
General Contractor	Northeast Services, Inc.



Approved Project Funding (Thousands)				
Funding Source	2004	2005	2006	
General Obligation Bonds	\$500	\$780	\$1,000	

Project Budget & Expenditures	
Current Budget:	\$3,605,410.41
Committed Expenses:	\$3,503,716.88
Expended to Date:	\$3,057,362.96

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Currently installing remaining 4 miles of fiber optic cable to complete the City's fiber network. Anticipated completion date is December 31, 2011.

Capital Improvement Program

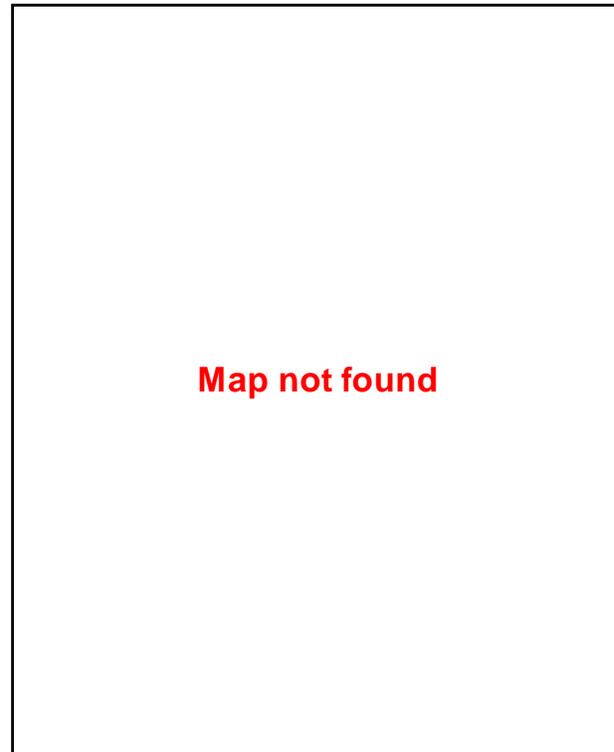
Green Sheet Report

PW - Public Works and Transportation

Project: CMAQ 2008 BE

Status Updated: 11/29/2011

Project Scope	
Funds will be used for local match on grant funded transportation projects such as signal timing on main corridors throughout the City to mitigate congestion.	
Project Number:	PWTE10007
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	2008
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	Paul.Iwuchukwu@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2008		
General Obligation Bonds	\$250		

Project Budget & Expenditures	
Current Budget:	\$250,000.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
We will submit request for a Local Project Advance Funding Agreement (LPAFA) from TxDOT by November 30, 2011.

Capital Improvement Program

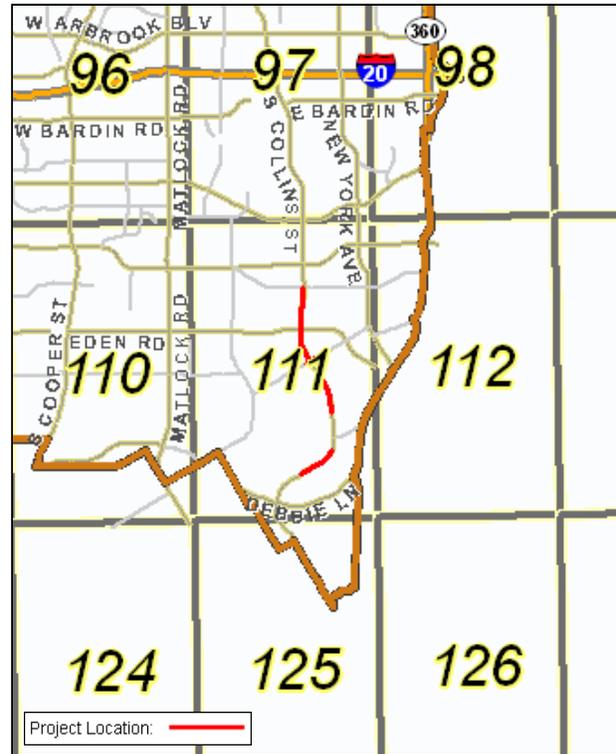
Green Sheet Report

PW - Public Works and Transportation

Project: Collins Street (Southeast Parkway to City Limits)

Status Updated: 11/29/2011

Project Scope	
This project will extend South Collins by constructing one half of a future six lane boulevard section that includes two bridges over major creeks.	
Project Number:	PWST99002
Construction Start	Jan-11
Construction End	Nov-14
Current Phase	Construction
Bond Election	1999,2003
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	8174596550
Email Address	Andrea.Ruales@Arlingtontx.gov
Design Firm	Half Associates and MMA
General Contractor	Lacy Construction



Approved Project Funding (Thousands)				
Funding Source	2003	2007	2008	2011
General Obligation Bonds	\$370	\$400	\$6,830	
Revenue Bonds			\$764	\$636

Project Budget & Expenditures		
Current Budget:	\$13,028,509.80	
Committed Expenses:	\$11,377,248.83	
Expended to Date:	\$5,549,487.40	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Water line work 80% complete. Storm drain work 35% complete. Bridge work 30% complete. Construction completion estimated November 2012.		

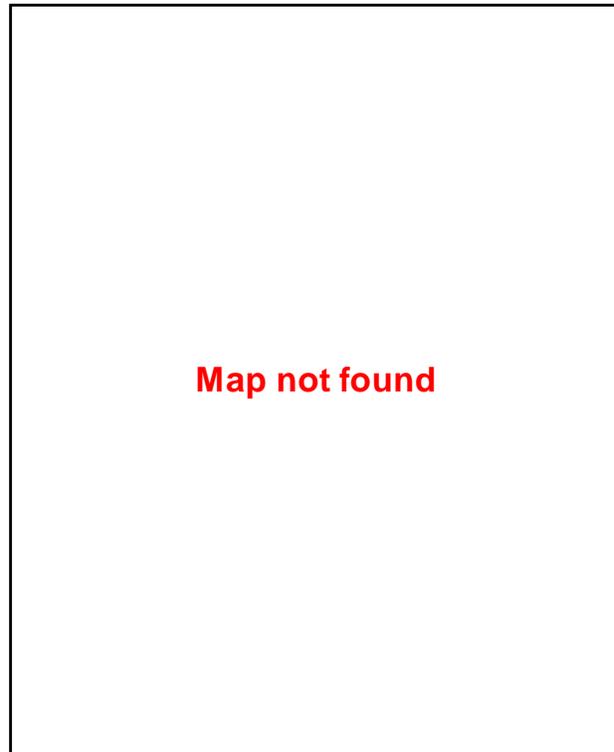
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Computerized Signal ITS System

Status Updated: 11/29/2011

Project Scope	
Funds are used to upgrade or replace the signal system citywide including Intelligent Transportation System (ITS) devices. Funds also used as the local match for the four Dynamic Message Signs (DMS) to be constructed in the Entertainment District.	
Project Number:	PWTE10014
Construction Start	
Construction End	
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	Paul.Iwuchukwu@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010		
General Obligation Bonds	\$1,120		

Project Budget & Expenditures		
Current Budget:	\$614,432.22	
Committed Expenses:	\$287,645.00	
Expended to Date:	\$5,983.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Preliminary review comments of the DMS design plans by TxDOT Fort Worth were received on 8/3/11. Staff has revised the plans and resubmitted to TxDOT on 11/9/11. Work on the accompanying bid documents is in progress and the entire package (plans and bid documents) will be finalized and forwarded to TxDOT Austin after approval by TxDOT Fort Worth. Following TxDOT Austin approval, construction will take 6 to 9 months. Estimated completion 12/12.		

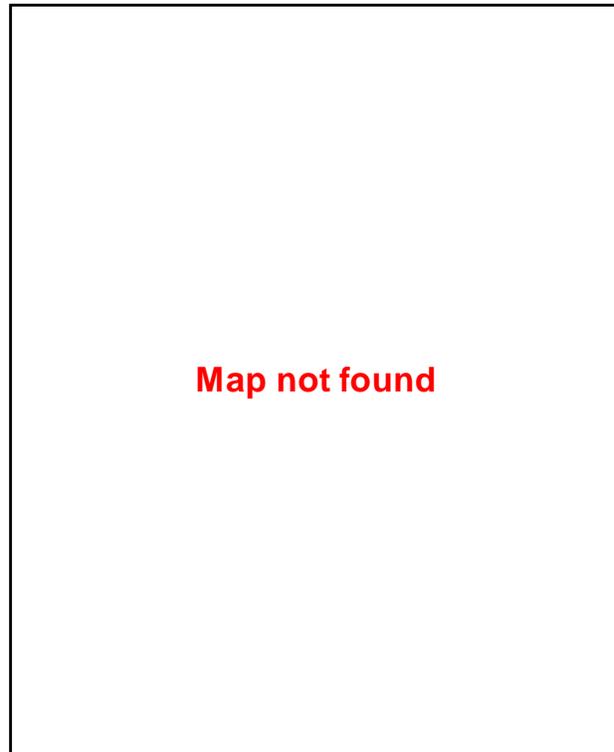
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Congestion Management Air Quality

Status Updated: 11/29/2011

Project Scope	
Funds to extend computer control monitoring and traffic signal control at various intersections for the purpose of reduced vehicle delays and improving air quality.	
Project Number:	PWTE10004
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	1999
Project Contract Information	
Project Manager	
Phone Number	
Email Address	
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2000		
General Obligation Bonds	\$900		

Project Budget & Expenditures	
Current Budget:	\$986,842.22
Committed Expenses:	\$815,594.84
Expended to Date:	\$815,594.84

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Funds are used for local match on transportation grant funded projects.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Construction Materials Testing - 2008 BE

Status Updated: 11/29/2011

Project Scope	
Materials testing for capital improvements, maintenance, and pipeline installations.	
Project Number:	PWST09005
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	2008
Project Contract Information	
Project Manager	
Phone Number	
Email Address	
Design Firm	TEAM
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2009	2010	2011	
Fees		\$100	\$100	
General Obligation Bonds	\$540	\$350	\$350	
Other		\$125	\$125	

Project Budget & Expenditures		
Current Budget:	\$1,714,187.79	
Committed Expenses:	\$1,037,885.82	
Expended to Date:	\$628,165.55	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity		

Capital Improvement Program

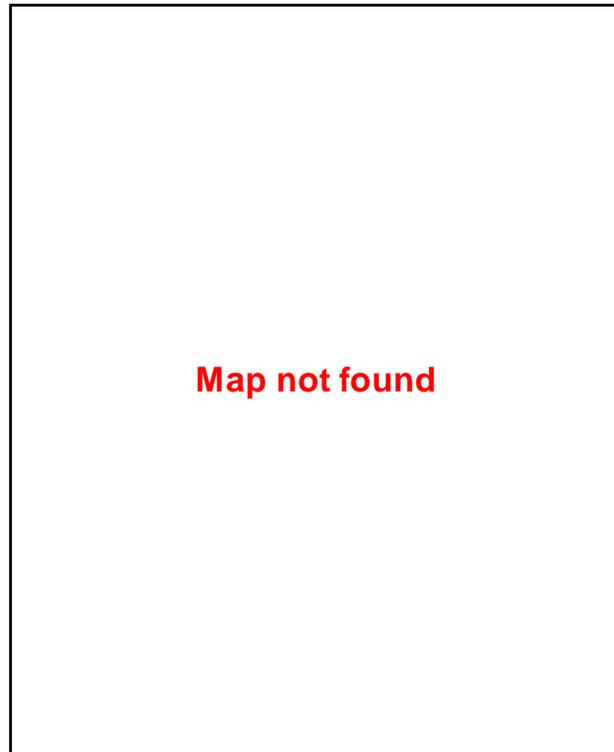
Green Sheet Report

PW - Public Works and Transportation

Project: Cottonwood & Fish Creek Flood Protection Plan

Status Updated: 11/29/2011

Project Scope	
This project includes the study of the North and South Cottonwood Creek watersheds as well as North and South Fish Creek watersheds. The purpose of this effort is to evaluate these watersheds on a comprehensive basis to determine current levels of flood protection and develop alternatives for future flood protection.	
Project Number:	PWDR10011
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Audra Valamides
Phone Number	817-459-6590
Email Address	Audra.Valamides@Arlingtontx.gov
Design Firm	Espey Consultants
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2010			
Fees	\$151			
Grants - State	\$151			

Project Budget & Expenditures		
Current Budget:	\$302,000.00	
Committed Expenses:	\$204,821.73	
Expended to Date:	\$191,587.91	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Consultant is drafting alternatives and a prioritization for identified flooding. Technical Committee will meet in November/December to look at final alternatives before study is finalized.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Country Club Road/Matthews Court Drainage Improvements

Status Updated: 11/29/2011

Project Scope	
Country Club: There are three homes flooding and many yards flooding due to inadequate drainage systems and lack of overflow. Matthews Ct: There are 4 houses flooding and multiple yards flooding from inadequate drainage systems on the commercial properties to the east along Fielder Road.	
Project Number:	PWDR12001
Construction Start	Aug-13
Construction End	Aug-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Jonathan Rosenbaum
Phone Number	817-459-6555
Email Address	Jonathan.Rosenbaum@Arlingtontx.gov
Design Firm	Pacheco Koch
General Contractor	



Approved Project Funding (Thousands)				
Funding Source				

Project Budget & Expenditures		
Current Budget:	\$0.00	
Committed Expenses:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Negotiating a conceptual design contract with Pacheco Koch and plan to present it to Council on December 13.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Developer Participation - 1999 Bond Election

Status Updated: 11/29/2011

Project Scope	
City participation in roadways and drainage constructed with developments.	
Project Number:	PWST99003
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	1999
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	1999	2001	
General Obligation Bonds	\$500	\$1,000	

Project Budget & Expenditures	
Current Budget:	\$846,050.00
Committed Expenses:	\$646,783.68
Expended to Date:	\$646,783.68

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Developer Participation - 2003 Bond Election

Status Updated: 11/29/2011

Project Scope	
City participation in roadways and drainage constructed with developments.	
Project Number:	PWST03001
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	2003
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$1,050,000.00
Committed Expenses:	\$1,046,741.60
Expended to Date:	\$536,741.60

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Developer Participation - 2008 Bond Election

Status Updated: 11/29/2011

Project Scope	
City participation in roadways constructed by developments.	
Project Number:	PWST08001
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	2008
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010		
General Obligation Bonds	\$250		

Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Committed Expenses:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Eden Road (US 287 to City Limit)

Status Updated: 11/29/2011

Project Scope	
Eden Road will be designed as a 4-lane divided concrete street from US 287 to the Arlington/Kennedale City Limit.	
Project Number:	PWST09006
Construction Start	Sep-11
Construction End	Jun-20
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	Cheatham & Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009	2010	
Fees	\$318		
Revenue Bonds		\$37	

Project Budget & Expenditures		
Current Budget:	\$354,350.00	
Committed Expenses:	\$347,035.38	
Expended to Date:	\$268,022.88	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Consultant is addressing the final set of comments from the City. The design phase is scheduled to be completed in November 2011. Construction phase is not funded and has not been scheduled.		

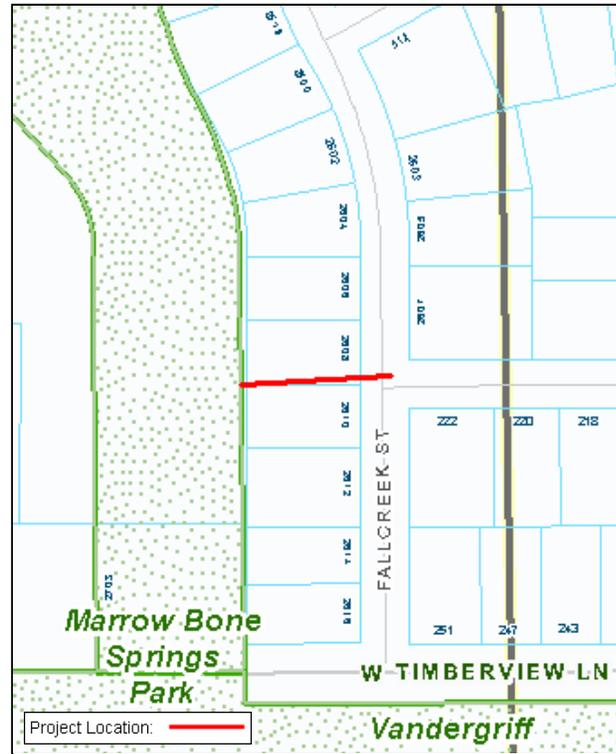
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Fallcreek Drive Drainage Improvements

Status Updated: 11/29/2011

Project Scope	
Flooding at T-intersection. Add overflow flume and potentially upsize drainage pipe.	
Project Number:	PWDR11019
Construction Start	Nov-12
Construction End	Jul-22
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$20		

Project Budget & Expenditures	
Current Budget:	\$20,000.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Waiting for conceptual plans for Center Street to determine if this project is necessary. Center Street improvements may cut off a portion of the drainage area and reduce the flow to the problem lot. Schedule will be established if this becomes a drainage project.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: FEMA Repetitive Loss Grant

Status Updated: 11/29/2011

Project Scope	
Purchase of homes classified as Severe Repetitive Loss or Repetitive Loss Structures by FEMA. We will pursue grants for the purchases and provide matching funds as required by the grants.	
Project Number:	PWDR11047
Construction Start	
Construction End	
Current Phase	Acquisition / ROW
Bond Election	
Project Contract Information	
Project Manager	Audra Valamides
Phone Number	817-459-6590
Email Address	Audra.Valamides@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$55,000.00
Committed Expenses:	\$5,000.00
Expended to Date:	\$2,695.65

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Grant has been approved. Appraisals will begin shortly.

Capital Improvement Program

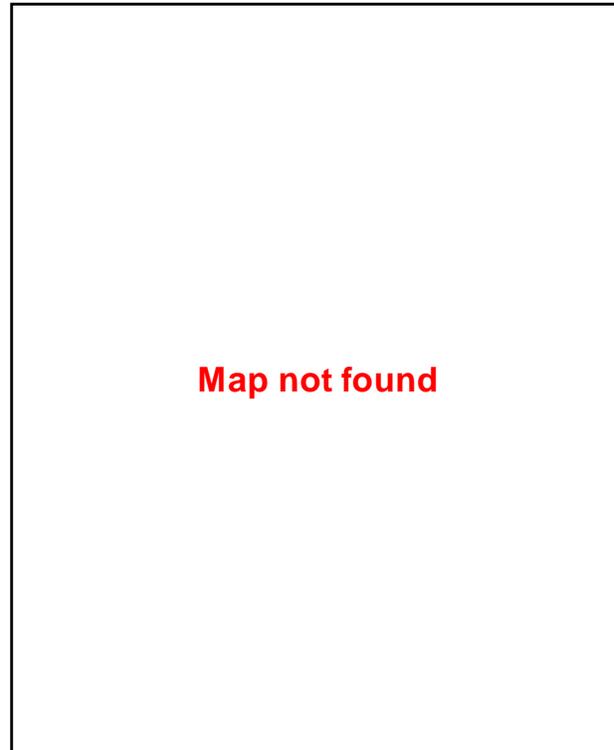
Green Sheet Report

PW - Public Works and Transportation

Project: Flood Forecasting

Status Updated: 11/29/2011

Project Scope	
Rain and stream monitoring stations will be installed to provide flood information for reporting and modeling purposes. The stations are tied together and linked to software that will model storm paths through the system. This will be a phased program with stations added each year until an appropriate density is achieved.	
Project Number:	PWDR11044
Construction Start	Sep-11
Construction End	Oct-11
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	
General Contractor	High Sierra Electronics



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$50,000.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
We have requested that IT place this project on hold while we pursue a cooperative agreement with UTA. UTA staff has tentatively approved the placement of the equipment at the Arlington Regional Data Center. It will be presented to the Board of Regents with a recommendation for approval. We are coordinating stream monitoring stations with UTA, the USGS and the National Weather Service. Once the first phase of the locations has been established, we will request a proposal from the vendor.

Capital Improvement Program

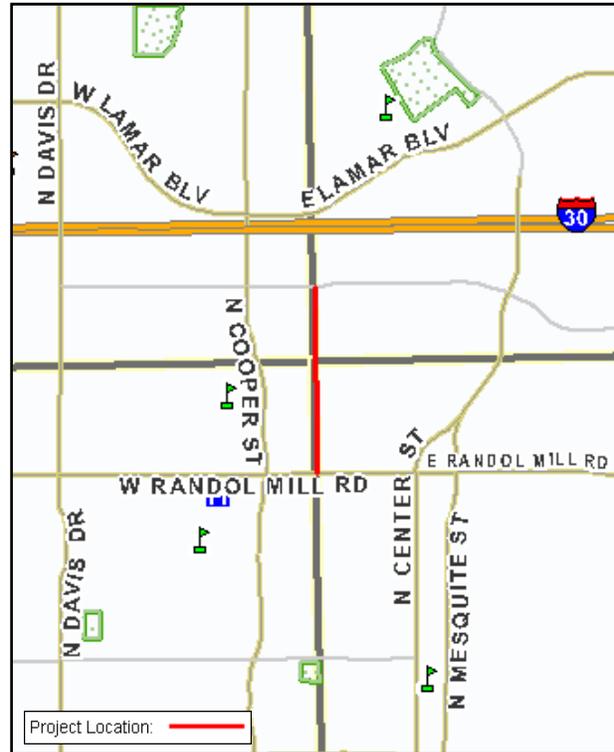
Green Sheet Report

PW - Public Works and Transportation

Project: Gibbins Road Sidewalk (Randol Mill Rd to Road To Six Flags St)

Status Updated: 11/29/2011

Project Scope	
This project consists of field survey and design required to provide an accessible route along the west side of Gibbins Road from Randol Mill Road to Road To Six Flags Street. Improvements along this half mile route shall include new retaining walls, ADA accessible sidewalks, and ramps.	
Project Number:	PWSW10016
Construction Start	Dec-11
Construction End	Jul-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	Elder Engineering
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$217,761.06
Committed Expenses:	\$1,650.00
Expended to Date:	\$1,650.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Project is canceled.

Capital Improvement Program

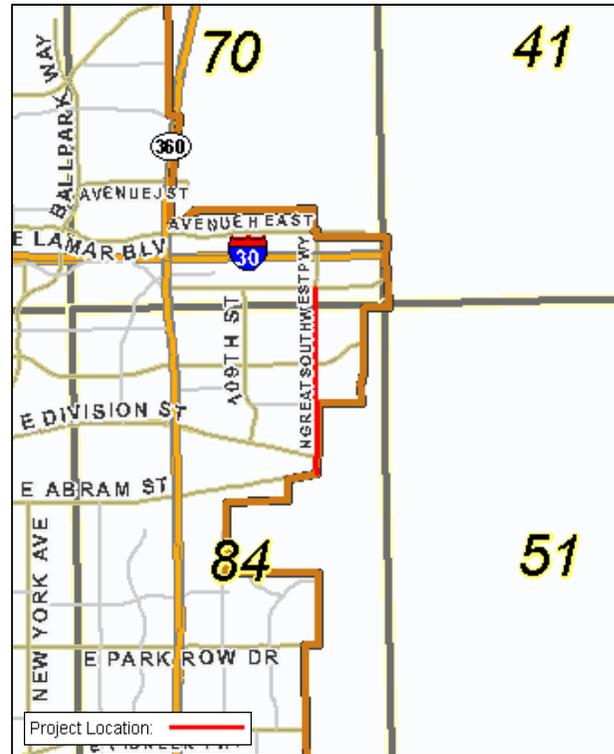
Green Sheet Report

PW - Public Works and Transportation

Project: Great Southwest Parkway (Avenue E to Abram Street)

Status Updated: 11/29/2011

Project Scope	
Rebuild Great Southwest Parkway from Avenue E to Abram Street. This project will include water renewals, sanitary sewer renewals, pavement markings, traffic signs, streetlights, and landscaping.	
Project Number:	PWST10006
Construction Start	Jul-14
Construction End	Dec-17
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	Daniel.Burnham@Arlingtontx.gov
Design Firm	Dannenbaum
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2010	2011		
General Obligation Bonds	\$835			
Revenue Bonds		\$200		

Project Budget & Expenditures		
Current Budget:	\$900,600.00	
Committed Expenses:	\$402,523.04	
Expended to Date:	\$140,604.98	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Finalizing conceptual design. Consultant performing traffic evaluations in preparation for meeting with business owners. Construction start scheduled for 2015.		

Capital Improvement Program

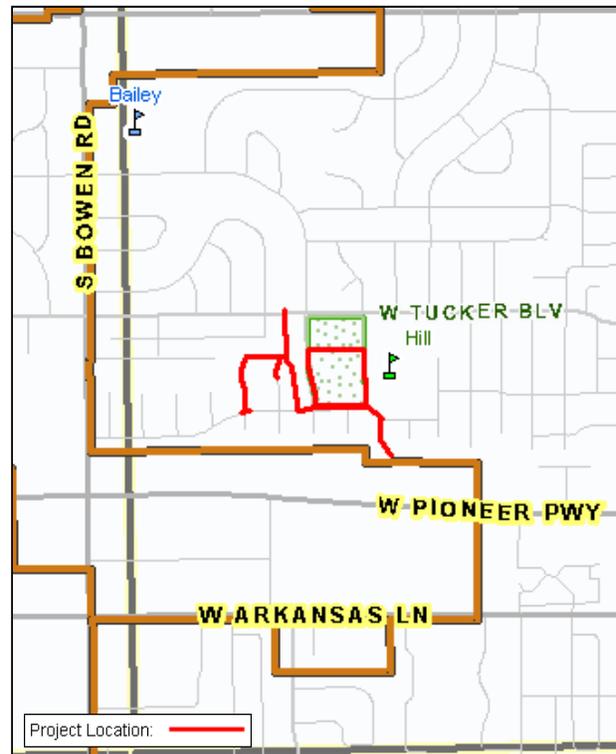
Green Sheet Report

PW - Public Works and Transportation

Project: Green Meadows Drainage

Status Updated: 11/29/2011

Project Scope	
Drainage improvements in channel and streets, water and sanitary sewer renewals.	
Project Number:	PWDR03002
Construction Start	Apr-12
Construction End	Mar-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Audra Valamides
Phone Number	817-459-6590
Email Address	Audra.Valamides@Arlingtontx.gov
Design Firm	Freese and Nichols
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009	2010	
Fees		\$797	
Revenue Bonds	\$30		

Project Budget & Expenditures		
Current Budget:	\$839,493.00	
Committed Expenses:	\$819,690.74	
Expended to Date:	\$576,968.49	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Preliminary plans are currently under review. Construction anticipated Spring of 2012.		

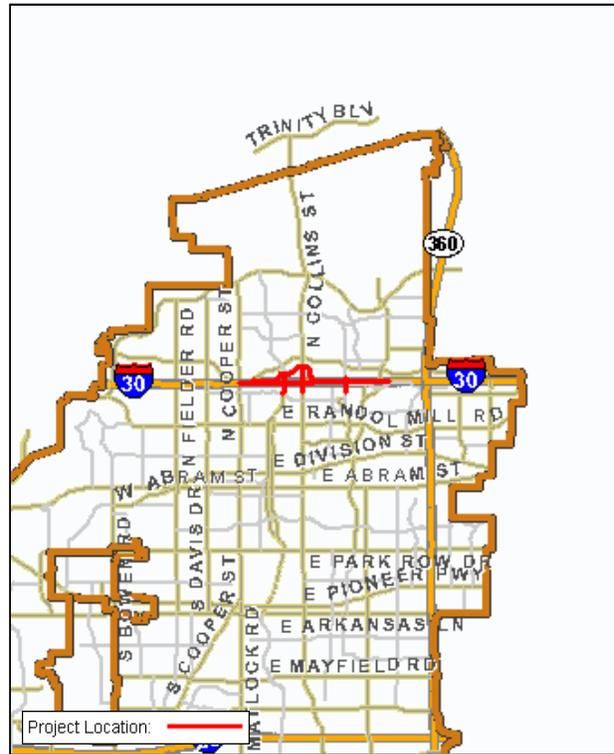
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: IH30 (Cooper Street to Ballpark Way)

Status Updated: 11/29/2011

Project Scope	
Project includes rebuilding the Collins Street bridge and constructing new bridges and interchange at Baird Farm Road and Center Street, with connecting ramps and frontage roads. The project also includes the widening of IH30 between Cooper Street and the Tarrant/Dallas County line. TxDOT is providing funding (\$148,409,575) and construction administration.	
Project Number:	PWST01001
Construction Start	Mar-04
Construction End	May-14
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	Keith.Brooks@Arlingtontx.gov
Design Firm	Graham Associates, Inc. & S
General Contractor	W.W. Webber, LLC. (TxDOT)



Approved Project Funding (Thousands)				
Funding Source	2003	2004	2005	2006
Certificate of Obligations				\$3,230
General Obligation Bonds	\$500	\$3,300	\$3,135	

Approved Project Funding (Thousands)				
Funding Source	2007	2008		
Certificate of Obligations	\$3,400	\$2,500		

Project Budget & Expenditures	
Current Budget:	\$18,876,399.00
Committed Expenses:	\$18,010,399.58
Expended to Date:	\$18,010,399.58

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity

The project is substantially complete. Currently working on landscaping and working on punch list items. The estimated completion date is now November 2011.

Capital Improvement Program

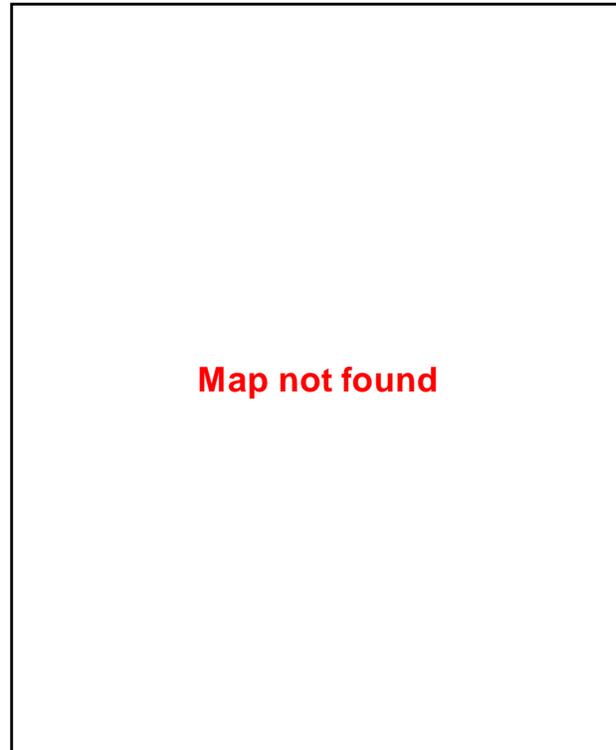
Green Sheet Report

PW - Public Works and Transportation

Project: Impact Fee Update

Status Updated: 11/29/2011

Project Scope	
This project is being administered by the Community Development and Planning Department.	
Project Number:	PWST07001
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	James Duncan & Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$297,637.50
Committed Expenses:	\$272,100.00
Expended to Date:	\$265,570.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

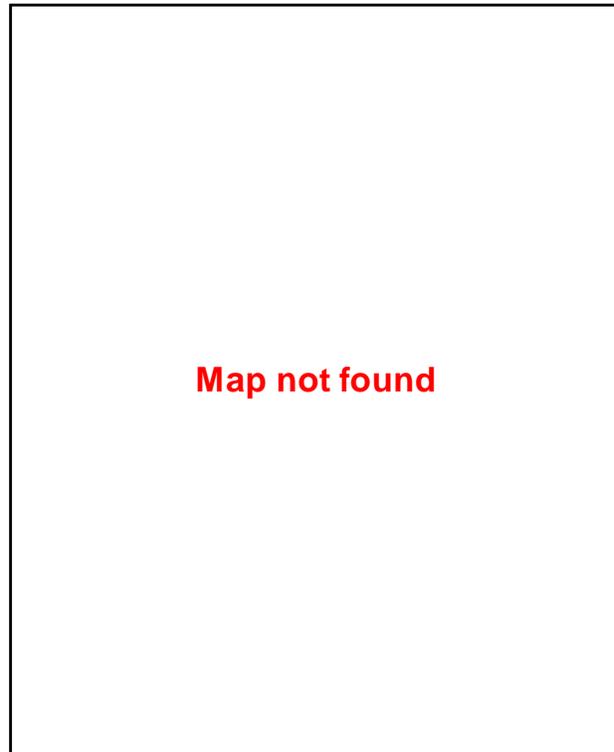
Green Sheet Report

PW - Public Works and Transportation

Project: Irrigation - 2008 Bond Election

Status Updated: 11/29/2011

Project Scope	
Relocate irrigation systems in conflict with ongoing capital improvement projects.	
Project Number:	PWST10002
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	2008
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	Northeast Services, dba Horto



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$247,635.00
Committed Expenses:	\$150,928.44
Expended to Date:	\$102,854.59

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Kee Branch Erosion at Mayfield Road

Status Updated: 11/29/2011

Project Scope	
TXDOT alerted the City of concerns with erosion around the bridge piers.	
Project Number:	PWDR09004
Construction Start	Jan-12
Construction End	May-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Jonathan Rosenbaum
Phone Number	817-459-6555
Email Address	Jonathan.Rosenbaum@Arlingtontx.gov
Design Firm	Graham Associates, Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009	2011	
Fees	\$90		
Revenue Bonds		\$340	

Project Budget & Expenditures		
Current Budget:	\$442,621.80	
Committed Expenses:	\$106,511.30	
Expended to Date:	\$45,269.72	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Met with consultant and gave them first round of review comments. Updated scope to add routing analysis of storm water along Mayfield to prevent downstream flooding. Water Utilities has added scope to address exposed sewer lines. Construction is anticipated in Fall of 2012.		

Capital Improvement Program

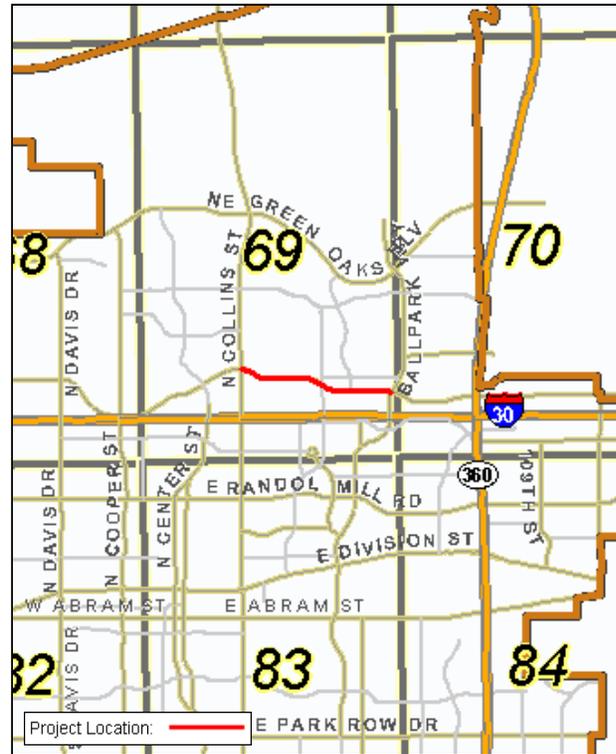
Green Sheet Report

PW - Public Works and Transportation

Project: Lamar Boulevard (Collins Street to Ballpark Way)

Status Updated: 11/29/2011

Project Scope	
This project involves rebuilding Lamar Boulevard and adding 5th and 6th lanes, renewing water, sanitary sewer, and some storm drain lines, installing new signal at Collins and new streetlights.	
Project Number:	PWST09002
Construction Start	Sep-12
Construction End	Jan-16
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	Daniel.Burnham@Arlingtontx.gov
Design Firm	Half Associates, Inc. 3889
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2009	2010	2011	
General Obligation Bonds	\$695	\$460	\$2,300	
Revenue Bonds	\$150	\$76		

Project Budget & Expenditures		
Current Budget:	\$3,711,350.00	
Committed Expenses:	\$1,150,483.12	
Expended to Date:	\$1,081,413.80	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Final plans have been submitted by the consultant and are under review. Right-of-way acquisition is ongoing. Construction start estimated September 2012.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Major Channel Rebuild

Status Updated: 11/29/2011

Project Scope	
Concrete channel rebuild at multiple locations throughout the city. These are channel issues that are too large for the stormwater maintenance crew.	
Project Number:	PWDR11021
Construction Start	Nov-12
Construction End	Jul-22
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Jonathan Rosenbaum
Phone Number	817-459-6555
Email Address	Jonathan.Rosenbaum@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
Revenue Bonds	\$200			

Project Budget & Expenditures		
Current Budget:	\$40,000.00	
Committed Expenses:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Staff has met to confirm the project locations. We are formalizing the scope and plan to have a contract negotiated with a consultant by the first of 2012.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Mansfield Webb Road & Silo Road Intersection Improvements

Status Updated: 11/29/2011

Project Scope	
This project involves completely rebuilding and realligning the Mansfield Webb Road and Silo Road intersection. The intersection will be signalized as a part of the improvements.	
Project Number:	PWST07004
Construction Start	Nov-10
Construction End	Jul-13
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	Daniel.Burnham@Arlingtontx.gov
Design Firm	Walter P. Moore
General Contractor	O' Trevino Construction, LLC -



Approved Project Funding (Thousands)			
Funding Source	2009		
General Obligation Bonds	\$380		

Project Budget & Expenditures	
Current Budget:	\$385,000.00
Committed Expenses:	\$379,192.73
Expended to Date:	\$263,461.73

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Recently received letter from TxDOT that project is complete. Waiting on final paperwork from TxDOT to close out project. Additional drainage work will be performed in this intersection which will be included in the 2010 Residential Rebuild Project.

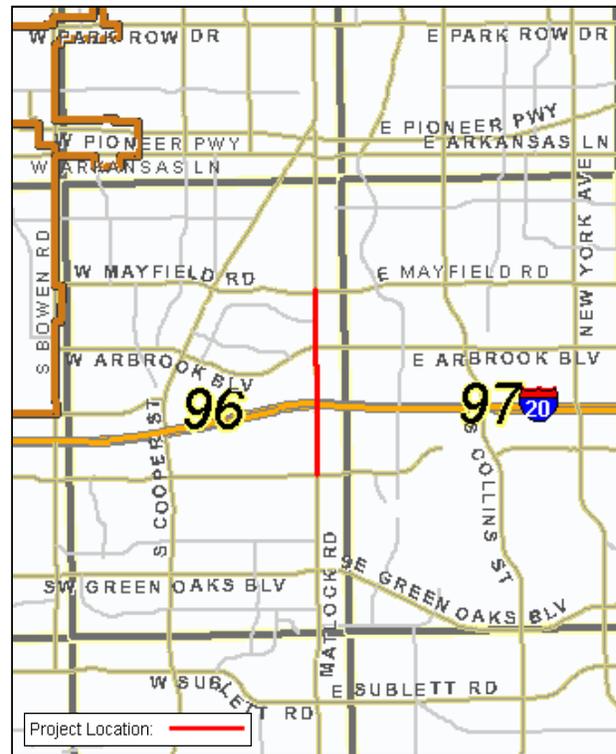
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Matlock Road (Mayfield to Bardin)

Status Updated: 11/29/2011

Project Scope	
This project will construct the 5th & 6th lanes of Matlock Road within the existing median from Mayfield Road to Bardin Road. In addition, intersection improvements at Mayfield/Matlock, Arbrook/Matlock, and Arbrook/Highpoint will be constructed. This project includes water and sanitary sewer renewals, pavement markings, adjustments to existing streetlights, landscaping and irrigation.	
Project Number:	PWST09015
Construction Start	Jul-11
Construction End	Sep-14
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	8174596550
Email Address	Andrea.Ruales@Arlingtontx.gov
Design Firm	Kimley Horn
General Contractor	McMahon Contracting



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$2,965,756.35
Committed Expenses:	\$441,266.56
Expended to Date:	\$441,266.56

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$18,103.00	Life \$543,102.00

Current Activity
Design and right-of-way acquisition are complete and franchise utility relocations are in progress. Bid date was October 25. Start of Construction date was delayed to avoid construction during holiday shopping season at Parks Mall and Arlington Highlands. Construction start date scheduled for January 9, 2012.

Capital Improvement Program

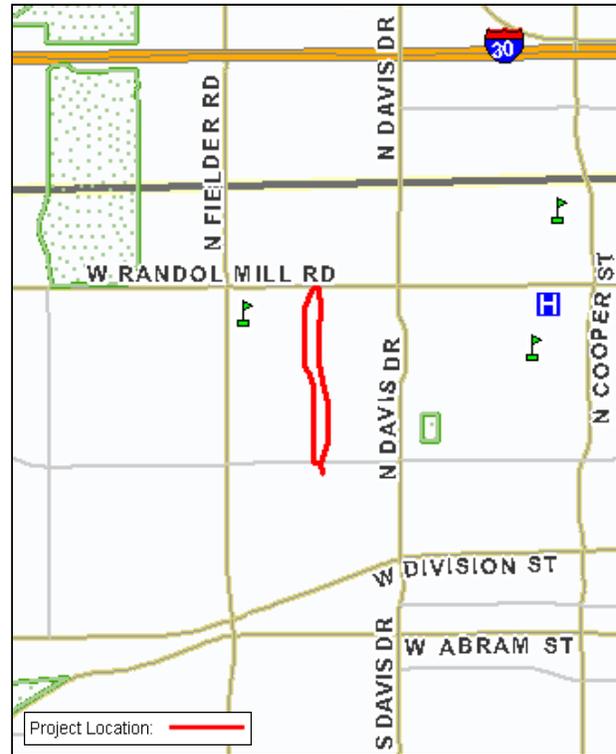
Green Sheet Report

PW - Public Works and Transportation

Project: McKinney Street Drainage

Status Updated: 11/29/2011

Project Scope	
Drainage improvements to include a detention facility located on the Masonic Home property; improvements to the drainage channel located east of McKinney Street and west of Ross Trail/Ridgewood Terrace; improvements including storm drain pipe and inlets along McKinney Street and intersecting streets.	
Project Number:	PWDR10012
Construction Start	Oct-11
Construction End	Dec-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Audra Valamides
Phone Number	817-459-6590
Email Address	Audra.Valamides@Arlingtontx.gov
Design Firm	Schrickel, Rollins & Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
Fees	\$300		
Revenue Bonds		\$2,750	

Project Budget & Expenditures		
Current Budget:	\$1,789,530.00	
Committed Expenses:	\$465,200.00	
Expended to Date:	\$191,169.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Contract amendment to add storm drain and water and sewer renewal along Sanford to correct drainage issues that are adjacent to this project is scheduled to go to Council on November 15. The Masonic Home intends to dedicate the easement for the detention area and possibly storm drainage parallel to Sanford. Loss of trees on Masonic Home property will be mitigated by planting trees and grading the area around the detention area. Limited improvements to existing channel will be added to plans.		

Capital Improvement Program

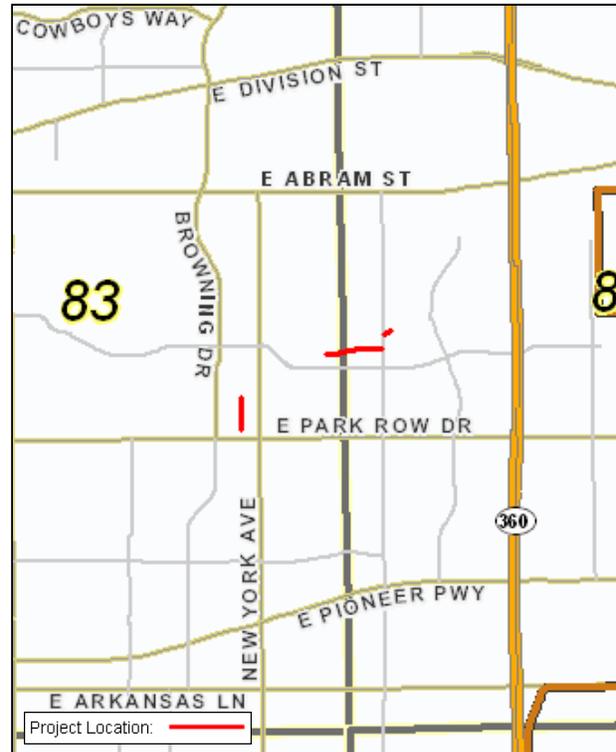
Green Sheet Report

PW - Public Works and Transportation

Project: Meadowbrook Park Drainage Improvements (Phase I & V)

Status Updated: 11/29/2011

Project Scope	
Rebuild existing concrete drainage channels and outfalls in the Meadowbrook Park Addition, Arlington Estates Addition and Helen Wessler Park.	
Project Number:	PWDR06002
Construction Start	Jan-08
Construction End	Aug-13
Current Phase	Warranty / Maintenance
Bond Election	
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	Keith.Brooks@Arlingtontx.gov
Design Firm	Teague Nall & Perkins
General Contractor	Linder Construction



Approved Project Funding (Thousands)			
Funding Source	2006		
Fees	\$1,500		

Project Budget & Expenditures	
Current Budget:	\$1,445,706.71
Committed Expenses:	\$1,445,706.71
Expended to Date:	\$1,445,706.71

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

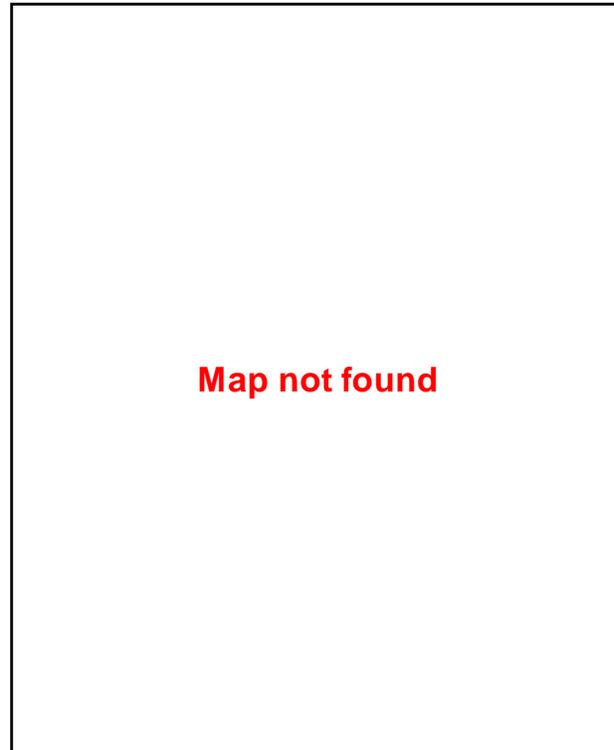
Green Sheet Report

PW - Public Works and Transportation

Project: Median Art Monuments

Status Updated: 11/29/2011

Project Scope	
This project includes the design of the monuments and construction administration for SRA for the various locations. The construction cost of the monuments is included in the other projects.	
Project Number:	PWST06004
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Jenette Hull
Phone Number	817-459-6579
Email Address	Jenette.Hull@Arlingtontx.gov
Design Firm	Schrickel Rollins & Associate
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$118,250.00
Committed Expenses:	\$95,804.00
Expended to Date:	\$78,428.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Randol Mill and Green Oaks monuments have been completed. Collins Street monument will be constructed with the Collins Street project.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Miscellaneous Drainage Funds

Status Updated: 11/29/2011

Project Scope	
This project tracks miscellaneous funds.	
Project Number:	PWDR11035
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$635,159.27
Committed Expenses:	\$11,465.84
Expended to Date:	\$11,465.84

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Miscellaneous Non-Arbitrage Street Funds 358502

Status Updated: 11/29/2011

Project Scope	
Project Number:	PWST00002
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$12,671,368.17
Committed Expenses:	\$9,598,837.94
Expended to Date:	\$9,598,837.94

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Miscellaneous Street Bond Funds 358504

Status Updated: 11/29/2011

Project Scope	
Project Number:	PWST00001
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$3,685,940.86
Committed Expenses:	\$2,093,514.13
Expended to Date:	\$2,093,514.13

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

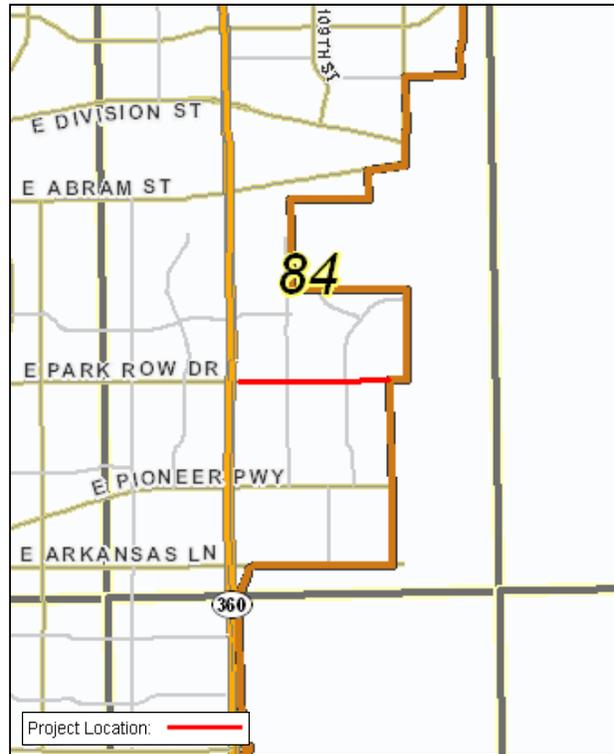
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Park Row - SH360 to City Limits

Status Updated: 11/29/2011

Project Scope	
Arterial rebuild of Park Row Drive from SH360 to City Limits	
Project Number:	PWST09003
Construction Start	Nov-11
Construction End	Jun-15
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	Stu.Bauman@Arlingtontx.gov
Design Firm	Freese & Nichols, Inc.
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2009	2010	2011	
General Obligation Bonds	\$545	\$4,580		
Revenue Bonds	\$130	\$94	\$1,010	

Project Budget & Expenditures		
Current Budget:	\$5,039,400.00	
Committed Expenses:	\$433,735.53	
Expended to Date:	\$400,135.15	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Design in final stage. Submitted for TxDOT permit for work at SH360 access road tie-in. ROW acquisition still in progress. Construction start estimated for mid-March 2012.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Railroad Reliability Partnership

Status Updated: 11/29/2011

Project Scope	
This is a grant-funded program to improve safety at Avenue E with a wayside horn installation, and along Union Pacific Railroad mainline at railroad crossings at Bowen, Davis, Center, Mesquite, and Collins with median barriers. These median barriers at the gates are to prevent cars from maneuvering around gates that are already down.	
Project Number:	PWTE10023
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	Paul.Iwuchukwu@Arlingtontx.gov
Design Firm	Campbell Technology Corpora
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2004			
Grants - State	\$2,054			
Transfers from other Funds	\$1,559			

Project Budget & Expenditures		
Current Budget:	\$3,612,945.50	
Committed Expenses:	\$2,977,476.29	
Expended to Date:	\$2,761,945.29	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
<p>Preparation of bid documents in progress for the Avenue E Wayside Horn. Anticipated bid date is January 2012. Construction is anticipated to be complete by July 2012, contingent upon TxDOT approval. Bowen, Davis, Center, and Mesquite quiet zone crossings are complete. Collins Street crossing is currently under consultant evaluation for means of upgrading the crossing to quiet zone standards. The consultant, Campbell Technology Corporation (CTC), is also conducting feasibility studies to improve railroad track clearance of vehicles when trains are approaching a crossing. The consultant preliminary feasibility report was received August 25, 2011. Staff has provided comments and UPR has accepted consultant's recommendation for implementing quiet zones for the crossing. An implementation schedule proposed by the consultant, subject to funding availability, has been reviewed and amended by staff. The schedule which spans from November 2011 to May 2013 has also been given initial approval by UPR.</p>		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: River Rock Circle (Bioengineering Bank Stabilization)

Status Updated: 11/29/2011

Project Scope	
Creek Erosion is threatening a manhole and sanitary sewer pipe. There is also significant erosion into private property. A variety of weirs and bio-engineering mats and plantings are proposed to stabilize the channel and reclaim some of the eroded property. Project has been expedited and funds have been transferred from current surplus in other projects. Bonds proposed to be sold in FY2013 per the Stormwater CIP.	
Project Number:	PWDR11022
Construction Start	Sep-11
Construction End	Jan-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	Sanco Design, Inc.
General Contractor	Sanco Design, Inc.



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$1,090,200.00
Committed Expenses:	\$94,727.00
Expended to Date:	\$27.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
This is a design-build contract. Geotechnical report to be complete by 11/7 and preliminary plans to be submitted by 11/14. Construction was originally planned to occur this fall. However, due to the delay of the contract, it will most likely occur late spring/early summer 2012 to coincide with dry weather and growing season. Once plans are received and reviewed, we will determine if a portion of the contract may be constructed this fall.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Royce Drive and Chimney Court Drainage Improvements

Status Updated: 11/29/2011

Project Scope	
Upstream development and property improvements have rendered the creek and drainage system inadequate. Install flumes, upsize the drainage system and make channel improvements.	
Project Number:	PWDR11018
Construction Start	Jul-12
Construction End	Dec-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Jonathan Rosenbaum
Phone Number	817-459-6555
Email Address	Jonathan.Rosenbaum@Arlingtontx.gov
Design Firm	Kimley-Horn
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$300		

Project Budget & Expenditures	
Current Budget:	\$200,000.00
Committed Expenses:	\$54,250.68
Expended to Date:	\$51,400.68

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
A public meeting will be held on December 1 to present the proposed solution and discuss the project. After the public meeting, a contract for final plans will be presented to Council in January.

Capital Improvement Program

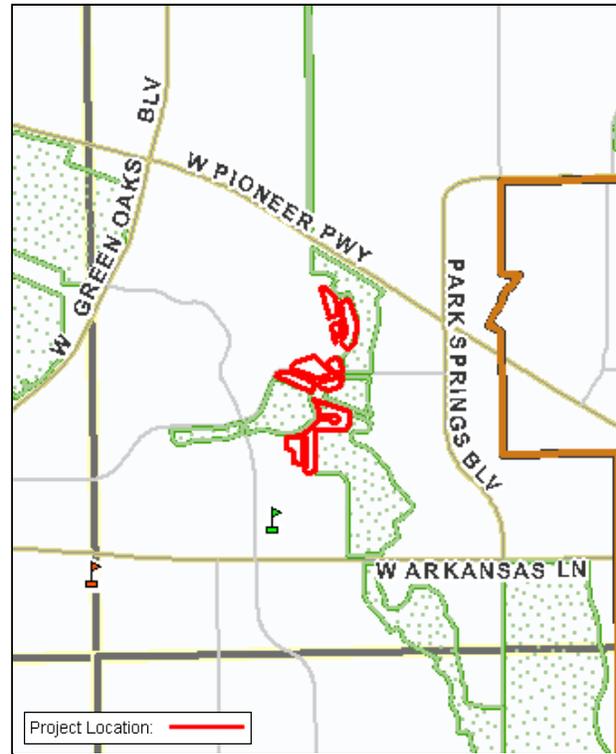
Green Sheet Report

PW - Public Works and Transportation

Project: Rush Creek Buyouts

Status Updated: 11/29/2011

Project Scope	
Purchase of flood prone properties and restoration of the area for park use.	
Project Number:	PWDR11037
Construction Start	Dec-12
Construction End	Aug-22
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	
General Contractor	Intercon Environmental, Inc.



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$16,000		

Project Budget & Expenditures	
Current Budget:	\$17,389,000.00
Committed Expenses:	\$17,149,302.09
Expended to Date:	\$15,449,659.19

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity

49 of the 50 homes are participating in voluntary buyout. Demolition phases are progressing (utilities shut off, asbestos survey, habitat for humanity entry and demolition). 43 homes have been demolished as of 11/4/11. All but one of the homes has been scheduled for demolition by November 14. Abatement will begin in the Willows on November 7th and Demolition will begin on November 14th. The Parks Department will manage the contract for the restoration of the area and Stormwater will participate in some of the costs.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Rush Creek Restoration

Status Updated: 11/29/2011

Project Scope	
To design drainage improvements on Rush Creek.	
Project Number:	PWDR06003
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Audra Valamides
Phone Number	817-459-6590
Email Address	Audra.Valamides@Arlingtontx.gov
Design Firm	Nathan D Maier
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2006			
Fees	\$150			
Other	\$494			

Project Budget & Expenditures		
Current Budget:	\$476,682.44	
Committed Expenses:	\$476,682.44	
Expended to Date:	\$476,682.44	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
This project has been canceled due to buyouts on Rush Creek. The Rush Creek watershed study will also identify any improvements to Rush Creek that are needed.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Rush Creek Watershed Study

Status Updated: 11/29/2011

Project Scope	
Comprehensive study of the Rush Creek Watershed to develop accurate floodway/floodplain limits, provide a detailed stream assessment and identify problem areas for project candidates. CDM is the project managing consultant and Halff Associates will be the hydrology consultant. Three consultants will be providing the hydraulic and stream stability analysis.	
Project Number:	PWDR11015
Construction Start	Nov-12
Construction End	Jul-22
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Audra Valamides
Phone Number	817-459-6590
Email Address	Audra.Valamides@Arlingtontx.gov
Design Firm	CDM
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
Revenue Bonds	\$1,000			

Project Budget & Expenditures	
Current Budget:	\$2,000,000.00
Committed Expenses:	\$650,000.00
Expended to Date:	\$89,641.85

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Scoping meeting was held with the three selected hydraulic consultants on November 2nd. Official contracts are expected for Council in December/January. Official kickoff meeting was held with hydrology consultant on November 2nd.

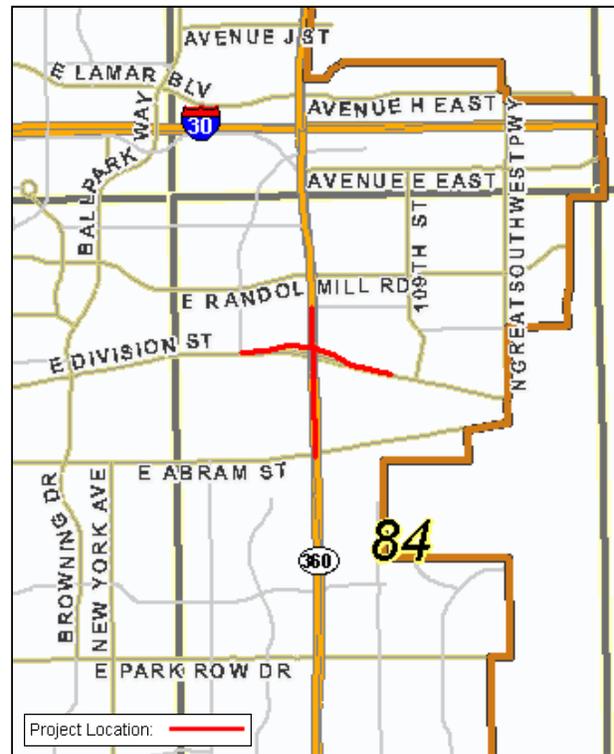
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: SH360 at Division Street Interchange

Status Updated: 11/29/2011

Project Scope	
This project includes widening SH360, rebuilding both the Division Street and Union Pacific Railroad bridges, and improving the frontage road and access ramps between Abram Street and Galleria Drive. TxDOT is providing funding (\$62,568,523) and construction administration.	
Project Number:	PWST06001
Construction Start	Sep-07
Construction End	May-17
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	Keith.Brooks@Arlingtontx.gov
Design Firm	Half Associates, Inc.
General Contractor	W.W. Webber, LLC. (contract



Approved Project Funding (Thousands)			
Funding Source	2006		
Certificate of Obligations	\$5,000		

Project Budget & Expenditures	
Current Budget:	\$5,036,815.00
Committed Expenses:	\$5,027,002.03
Expended to Date:	\$4,890,122.23

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Contractor is currently working on the main lanes, entrance and exit ramps, and frontage road. The frontage roads for SH360 are scheduled to be completed in December 2011. The project is scheduled to be completed in Spring 2012.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Shady Park and San Ramon Drainage Improvements

Status Updated: 11/29/2011

Project Scope	
Drainage system in subdivision is inadequate. Add storm drain in subdivision and increase size of the existing system. Reconstruct failed concrete channel behind San Ramon as a box culvert with a flume on top. Water and sewer renewals included.	
Project Number:	PWDR11017
Construction Start	Aug-11
Construction End	Nov-13
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Jonathan Rosenbaum
Phone Number	817-459-6555
Email Address	Jonathan.Rosenbaum@Arlingtontx.gov
Design Firm	RJN/In House
General Contractor	Jackson Construction



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$2,500		

Project Budget & Expenditures	
Current Budget:	\$1,825,477.55
Committed Expenses:	\$1,793,050.72
Expended to Date:	\$12,169.82

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Neighborhood/Public Meeting was held on 10/27. Construction to start November 28.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Signal Construction Rebuilds and Modifications

Status Updated: 11/29/2011

Project Scope	
These funds provide for construction of new traffic signals, and for rebuild and modification of existing traffic signals affected by street construction/capital improvement projects.	
Project Number:	PWTE10005
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Caryl DeVries
Phone Number	817-459-6370
Email Address	Caryl.DeVries@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009	2011	
General Obligation Bonds	\$560		
Transfers from other Funds		\$17	

Project Budget & Expenditures		
Current Budget:	\$409,847.27	
Committed Expenses:	\$180,941.00	
Expended to Date:	\$180,941.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
New signal at Collins/Southeast Parkway, and Matlock/Wimbledon. Rebuilds are on Arkansas (Browning to SH 360) project. Once these projects are complete and money is expended, this project will be closed. See Signal Program 2011 for continuation of signal program.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Signal Program 2011

Status Updated: 11/29/2011

Project Scope	
Funding for signal modifications, rebuilds, and new signal installations.	
Project Number:	PWTE11052
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Caryl DeVries
Phone Number	817-459-6370
Email Address	Caryl.DeVries@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
General Obligation Bonds	\$560		

Project Budget & Expenditures		
Current Budget:	\$560,000.00	
Committed Expenses:	\$221,036.44	
Expended to Date:	\$221,036.44	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
In-house construction projects: Rebuilds due to street widening: Eden/Mansfield Webb, Eden/New York, Eden/Collins, Collins/Mansfield Webb, and Collins/Ragland. Construct new signal locations: Park Row/Susan, Park Row/Timberlake, and Matlock/Mayfield.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Stadium Drive (Division Street to Abram Street)

Status Updated: 11/29/2011

Project Scope	
Rebuild and widening of Stadium Drive to include a grade separated underpass at the Union Pacific Railroad. In addition, water and sewer renewals, streetlights, markings, and landscaping will be included.	
Project Number:	PWST09001
Construction Start	Jul-15
Construction End	Sep-19
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	Graham Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009	2011	
General Obligation Bonds	\$1,535	\$1,000	
Revenue Bonds	\$150		

Project Budget & Expenditures		
Current Budget:	\$3,387,493.00	
Committed Expenses:	\$2,298,913.97	
Expended to Date:	\$1,279,468.78	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Preliminary design phase ongoing. Coordination with UPRR has slowed design progress. Construction start scheduled for 2014.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Star Telegram Advertising

Status Updated: 11/29/2011

Project Scope	
Advertising for capital projects.	
Project Number:	PWST10018
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$10,000.00
Committed Expenses:	\$1,690.41
Expended to Date:	\$1,690.41

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Streetlight Escrow

Status Updated: 11/29/2011

Project Scope	
Escrow from various locations for streetlight installations.	
Project Number:	PWTE97001
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Caryl DeVries
Phone Number	817-459-6370
Email Address	Caryl.DeVries@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$2,808,219.87
Committed Expenses:	\$2,483,219.87
Expended to Date:	\$2,483,219.87

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Research and refunding of unused deposited funds is ongoing.

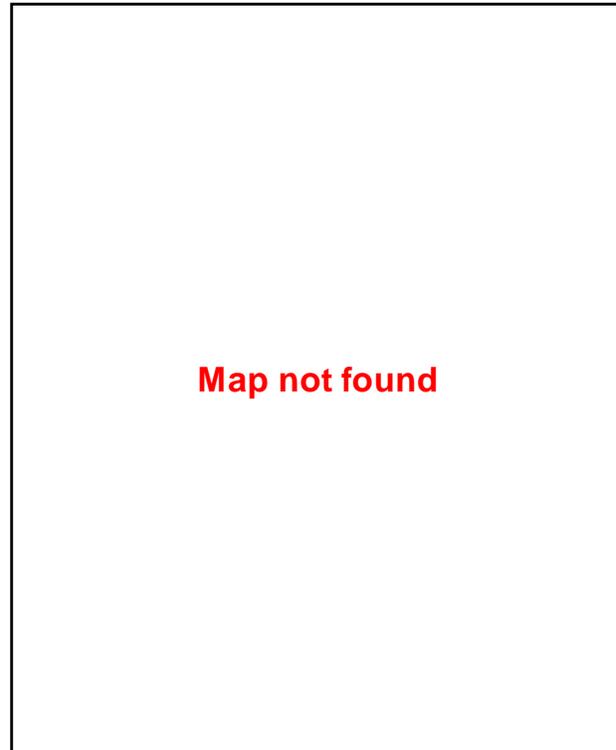
Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Survey Control Monuments Update

Status Updated: 11/29/2011

Project Scope	
Update the existing survey control network coordinates established in the 1980's to the current North American datum system.	
Project Number:	PWST11052
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Jill House
Phone Number	817/459-6560
Email Address	Jill.House@Arlingtontx.gov
Design Firm	JEA Hydrotech Engineering
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$89,040.00
Committed Expenses:	\$89,040.00
Expended to Date:	\$80,136.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Staff report to City Council scheduled for June.

Capital Improvement Program

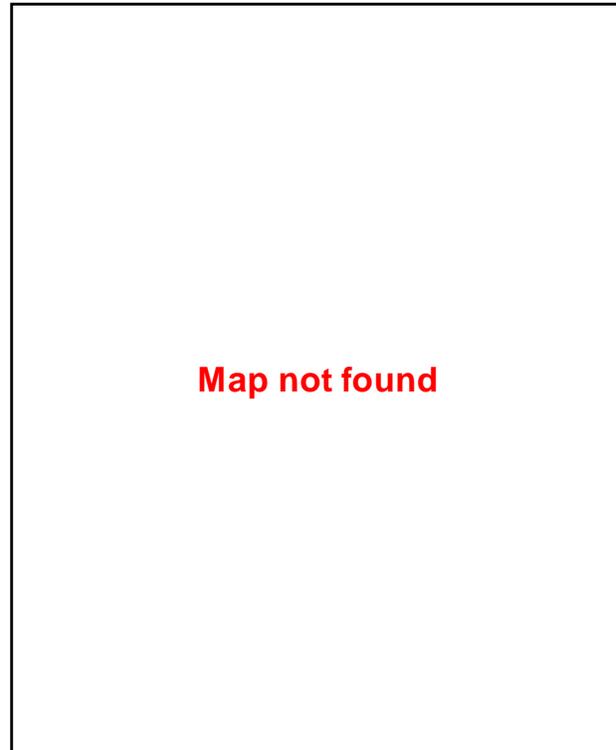
Green Sheet Report

PW - Public Works and Transportation

Project: TCEQ

Status Updated: 11/29/2011

Project Scope	
TCEQ Notice of Intent Fees	
Project Number:	PWST09008
Construction Start	Aug-12
Construction End	Apr-22
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	Texas Commission on Environ
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$325.00
Committed Expenses:	\$325.00
Expended to Date:	\$325.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: TDLR

Status Updated: 11/29/2011

Project Scope	
Registering and inspecting projects for ADA compliance	
Project Number:	PWST08002
Construction Start	Aug-12
Construction End	Apr-22
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817/459-6552
Email Address	Mindy.Carmichael@Arlingtontx.gov
Design Firm	GAP Consulting
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$22,185.00
Committed Expenses:	\$22,185.00
Expended to Date:	\$12,710.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

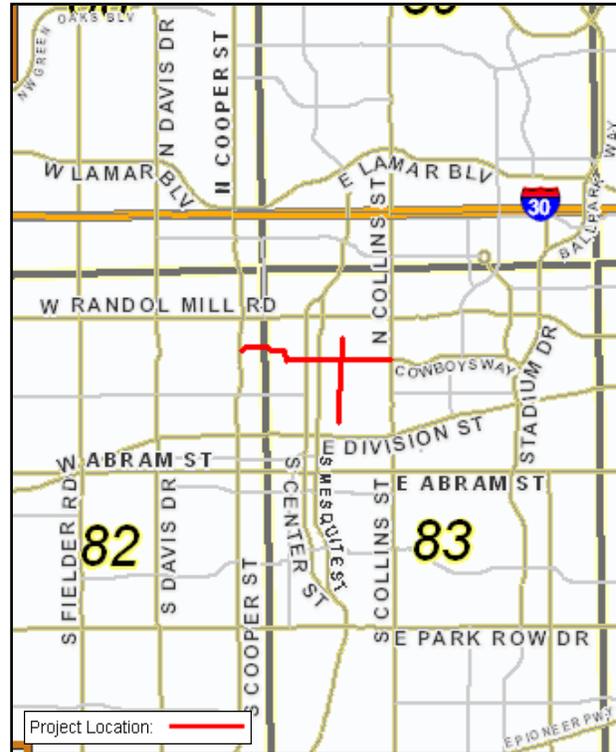
Green Sheet Report

PW - Public Works and Transportation

Project: Town North CDBG-R Sidewalk Improvements

Status Updated: 11/29/2011

Project Scope	
Build new sidewalks along both sides of Fuller Street from Cooper Street to Oak Street, on the west side of Oak Street from Fuller Street to Rogers Street, on the north side of Rogers Street from Oak Street to Collins Street, and on the east side of East Street from Slaughter Street to North Street. Rebuild Fuller Street from 128 feet west of Hester Street to Oak Street including water and sanitary sewer renewals and new storm drain line and inlets.	
Project Number:	PWSW09011
Construction Start	Jan-11
Construction End	Aug-13
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	Daniel.Burnham@Arlingtontx.gov
Design Firm	AECOM - Matt Abbe
General Contractor	Jackson Construction, LTD



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$1,205,421.39
Committed Expenses:	\$929,726.44
Expended to Date:	\$839,619.50

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Project complete. Retainage release on hold until Davis Bacon paperwork is finalized by Grants Division. Ribbon cutting was on Friday, September 2, 2011.

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Traffic Calming

Status Updated: 11/29/2011

Project Scope	
These funds are used to develop policy guidelines to incorporate traffic calming techniques into existing and new developments.	
Project Number:	PWTE10008
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	Paul.Iwuchukwu@Arlingtontx.gov
Design Firm	CK Group
General Contractor	Estrada Concrete and Cutler F



Approved Project Funding (Thousands)			
Funding Source	2007		
General Obligation Bonds	\$100		

Project Budget & Expenditures		
Current Budget:	\$100,000.00	
Committed Expenses:	\$32,534.27	
Expended to Date:	\$25,061.77	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Pilot project on Norwood Lane and W. Second Street is ongoing. Traffic calming devices will be constructed and then the streets will be resurfaced. Staff held a public meeting on October 25, 2011 with the Norwood Lane and W Second Street neighborhoods for final review of the neighborhood traffic calming construction plans. Norwood construction began the last week of October and, barring inclement weather conditions, will be complete in three months. Then W. Second Street will begin and is anticipated to last another three months.		

Capital Improvement Program

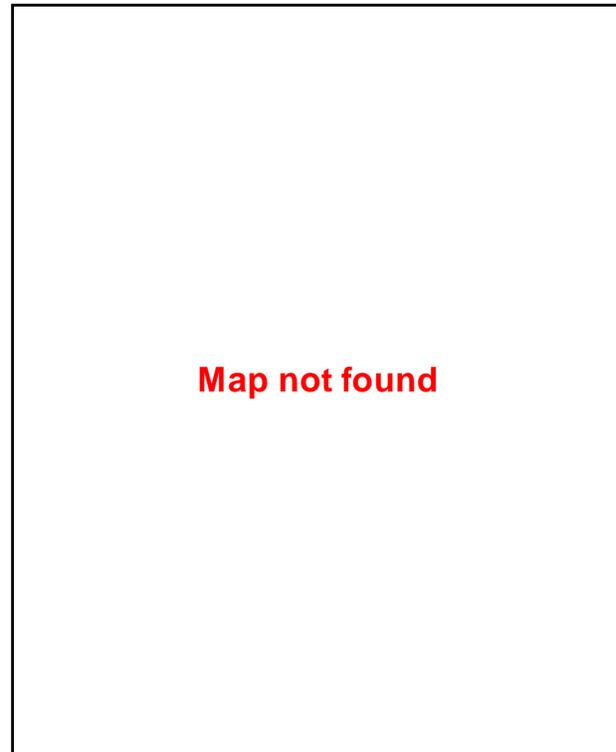
Green Sheet Report

PW - Public Works and Transportation

Project: Traffic Management Cameras

Status Updated: 11/29/2011

Project Scope	
These funds are to install cameras at selected locations to monitor traffic and incidents throughout the City.	
Project Number:	PWTE10001
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	Paul.Iwuchukwu@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2005		
General Obligation Bonds	\$383		

Project Budget & Expenditures		
Current Budget:	\$383,000.00	
Committed Expenses:	\$158,896.15	
Expended to Date:	\$158,896.15	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
As fiber is installed with the Phase II Fiber project and Signal Controller Upgrades are completed, cameras are installed at planned locations for traffic monitoring and incident detection. A switch to a new camera encoder vendor is in progress because the prior vendor is no longer in the business. Staff is working with the video management system software vendor to integrate other camera drivers into the existing system before we can select a camera vendor. This is expected to occur by December 2011.		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation

Project: Traffic Miscellaneous (358503)

Status Updated: 11/29/2011

Project Scope	
This is miscellaneous funding to be used for capital projects.	
Project Number:	PWTE10003
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Caryl DeVries
Phone Number	817-459-6370
Email Address	Caryl.DeVries@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$358,943.89
Committed Expenses:	\$5,960.00
Expended to Date:	\$5,960.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity		

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Traffic Miscellaneous (358505)

Status Updated: 11/29/2011

Project Scope	
Miscellaneous funds are used to complete Traffic projects and pay local matches.	
Project Number:	PWTE10015
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Caryl DeVries
Phone Number	817-459-6370
Email Address	Caryl.DeVries@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$110,415.68
Committed Expenses:	\$23,634.50
Expended to Date:	\$23,634.50

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PW - Public Works and Transportation
 Project: Traffic Signal Contract Renewal

Status Updated: 11/29/2011

Project Scope	
This is a requirements contract for the supply of traffic signal lights and associated components to be used for the installation of traffic signals at new intersections and for modification of existing signals.	
Project Number:	PWTE11001
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Caryl DeVries
Phone Number	817-459-6370
Email Address	Caryl.DeVries@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
Transfers from other Funds	\$160			

Project Budget & Expenditures		
Current Budget:	\$160,000.00	
Committed Expenses:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		

Capital Improvement Program

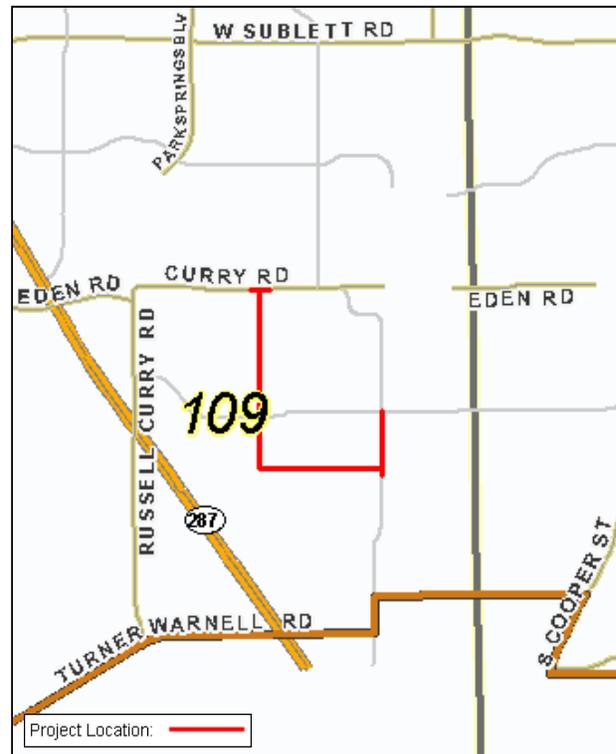
Green Sheet Report

PW - Public Works and Transportation

Project: Tri-School Streets (Calender Road, Russell Road, Ledbetter Road and Eden Road)

Status Updated: 11/29/2011

Project Scope	
Street rebuild of Calender Road, Russell Road, Ledbetter Road & Eden Road including storm drainage, water and sewer renewals, bike lanes, sidewalks and striping.	
Project Number:	PWST10010
Construction Start	Oct-12
Construction End	Mar-18
Current Phase	Design
Bond Election	1999,2003,2008
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	Keith.Brooks@Arlingtontx.gov
Design Firm	Freese & Nichols, Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
General Obligation Bonds	\$905		
Revenue Bonds		\$120	

Project Budget & Expenditures		
Current Budget:	\$1,172,000.00	
Committed Expenses:	\$1,148,194.79	
Expended to Date:	\$269,359.33	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The conceptual plan review for the project is complete and consultant working on review comments. A public meeting to share the conceptual plans was held on 9/20/11 at Cross Timbers Intermediate School (MISD). Construction start estimated 2014. Consultant is also designing a temporary solution to the narrow turning radius at the Russell Road @ Calender Road intersection.		

Capital Improvement Program

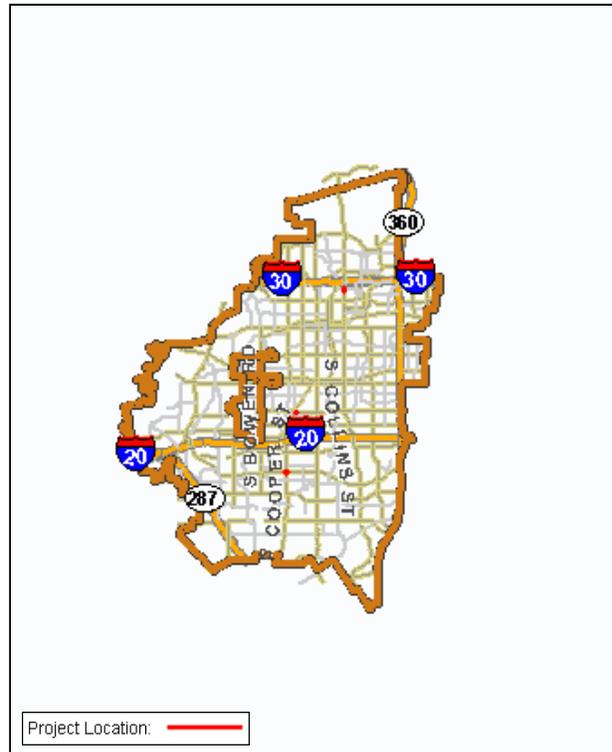
Green Sheet Report

PW - Public Works and Transportation

Project: TxDOT Intersections

Status Updated: 11/29/2011

Project Scope	
Add additional turn lanes to three TxDOT intersections (N Collins @ Road to Six Flags, Mayfield Road @ S Cooper St, and Green Oaks Blvd @ S Cooper St); includes water renewal.	
Project Number:	PWST09009
Construction Start	Oct-11
Construction End	Jun-14
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	Bob.Watson@Arlingtontx.gov
Design Firm	Dannenbaum Engineering
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2009	2010	2011	
General Obligation Bonds	\$140	\$270	\$760	
Revenue Bonds	\$45		\$90	

Project Budget & Expenditures		
Current Budget:	\$1,258,260.00	
Committed Expenses:	\$356,587.39	
Expended to Date:	\$333,920.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Consultant submitted the second set of final plans on 10/18/11 for City and TxDOT review. ROW acquisition in progress. Major franchise utility relocations required at each intersection. Will set bid date when TxDOT permit is received. Construction start scheduled for early 2012.

Capital Improvement Program

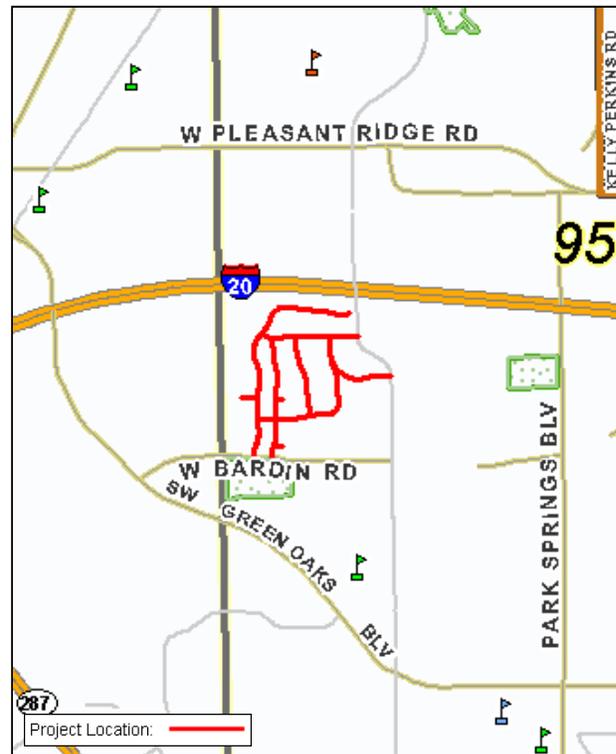
Green Sheet Report

PW - Public Works and Transportation

Project: Willow Bend and Thousand Oaks Drainage Improvements

Status Updated: 11/29/2011

Project Scope	
Lack of storm drain in this subdivision causes flooding. Storm drain will be added and bar ditches will be adequately graded.	
Project Number:	PWDR11014
Construction Start	Mar-12
Construction End	May-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Mandy Clark
Phone Number	817-459-6592
Email Address	Mandy.Clark@Arlingtontx.gov
Design Firm	Hayden Consultants
General Contractor	



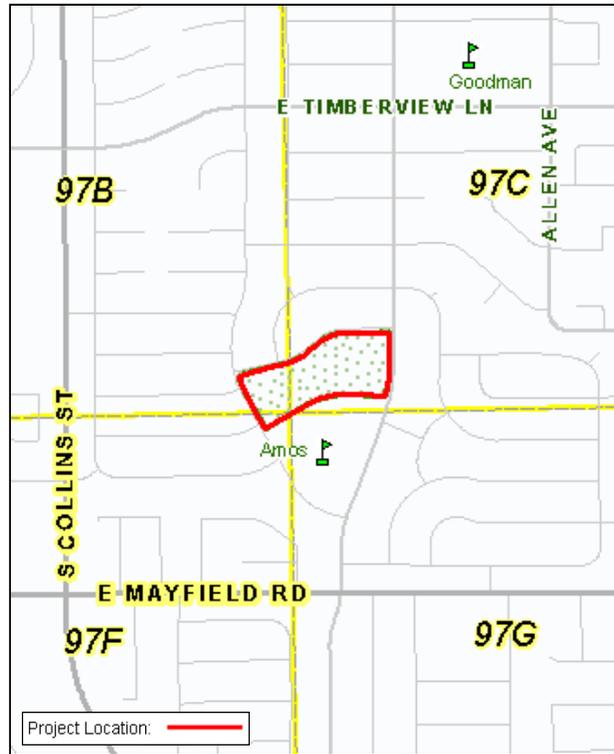
Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$300		

Project Budget & Expenditures		
Current Budget:	\$137,700.00	
Committed Expenses:	\$24,516.00	
Expended to Date:	\$24,416.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Conceptual Analysis Complete. Currently coordinating with Field Operations and Water Utilities to develop comprehensive scope for construction plan preparation. Plan to take design contract to Council in December.		

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: B.C. Barnes
 Status Updated: 11/29/2011

Project Scope	
Playground renovation, new concrete trail & pavilion remodel	
Project Number:	PKPL08001
Construction Start	Nov-11
Construction End	May-12
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817/459-5489
Email Address	Jason.Landrem@Arlingtontx.gov
Design Firm	Mycoskie McInnis Associates
General Contractor	Wall Enterprises



Approved Project Funding (Thousands)			
Funding Source	2007	2008	
General Obligation Bonds	\$250		
Transfers from other Funds		\$100	

Project Budget & Expenditures	
Current Budget:	\$350,000.00
Committed Expenses:	\$68,649.75
Expended to Date:	\$62,651.35

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

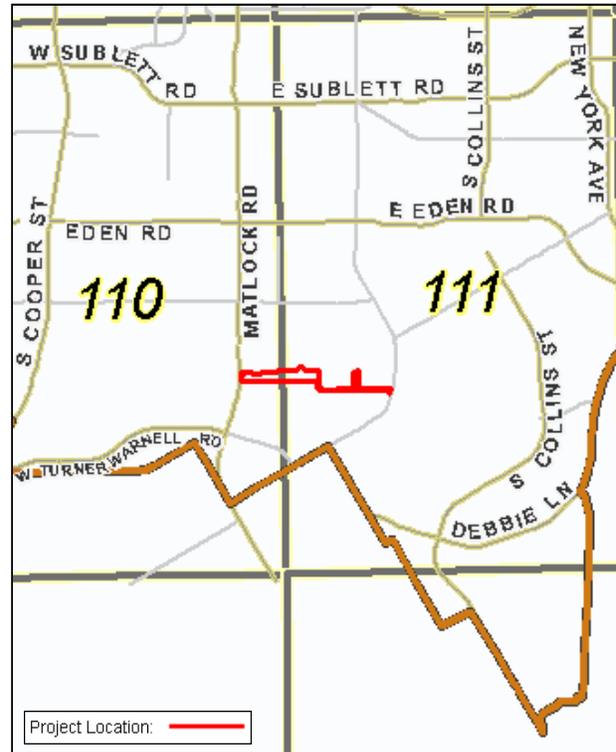
Current Activity

Construction contract was approved by City Council on October 25, 2011. Contracts are currently being executed. Construction is scheduled to begin November 2011, with completion anticipated in May 2012.

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Bowman Branch Floodplain
 Status Updated: 11/29/2011

Project Scope	
Acquisition of property for linear park along Bowman Branch	
Project Number:	PKPL08003
Construction Start	
Construction End	
Current Phase	Acquisition / ROW
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$300,630.27
Committed Expenses:	\$13,463.40
Expended to Date:	\$13,463.40

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Actively seeking properties to acquire

Capital Improvement Program

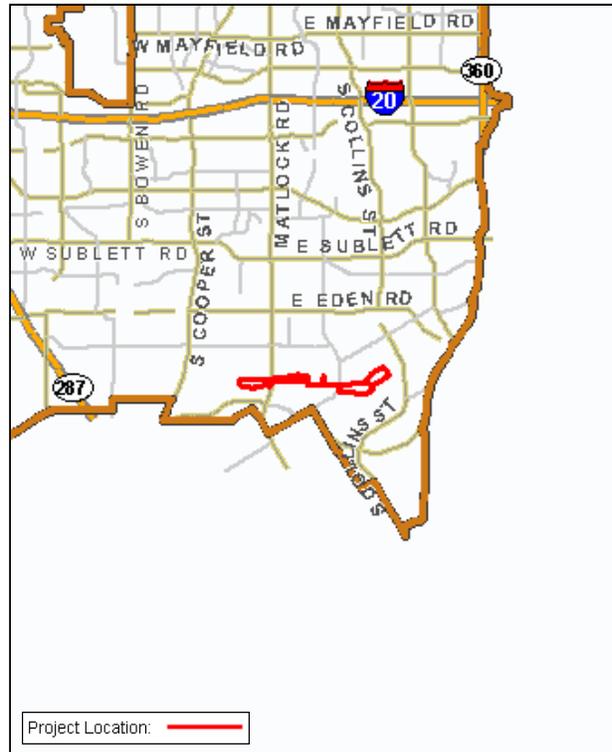
Green Sheet Report

PK - Parks and Recreation

Project: Bowman Branch Trail Connection

Status Updated: 11/29/2011

Project Scope	
Construction of a new 12' wide, concrete hike & bike trail with a pedestrian bridge over Bowman Branch Creek, and new traffic signal lights at two major street intersections. Also included is parking lot expansion at Don Misenhimer Park. The project will run from DP Morris Elementary School on the west end, down into Webb Community Park on the east end. Arlington Parks and Recreation was awarded a \$1.1 million S.T.E.P. grant from TXDOT in July of 2010 that will fund the project.	
Project Number:	PKPL11002
Construction Start	May-12
Construction End	Apr-13
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Schrickel, Rollins and Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009		
General Obligation Bonds	\$1,190		

Project Budget & Expenditures	
Current Budget:	\$1,143,396.00
Committed Expenses:	\$11,459.40
Expended to Date:	\$11,459.40

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Staff is working with the consultant (SRA) & TXDOT engineers to finalize plans for bidding. SRA is nearing completion of the Catagorical Exclusion documents. Plans are approximately 85% complete. The Federal Project Authorization Agreement has been approved and the project is moving forward. Construction is scheduled to begin in late 2012.

Capital Improvement Program

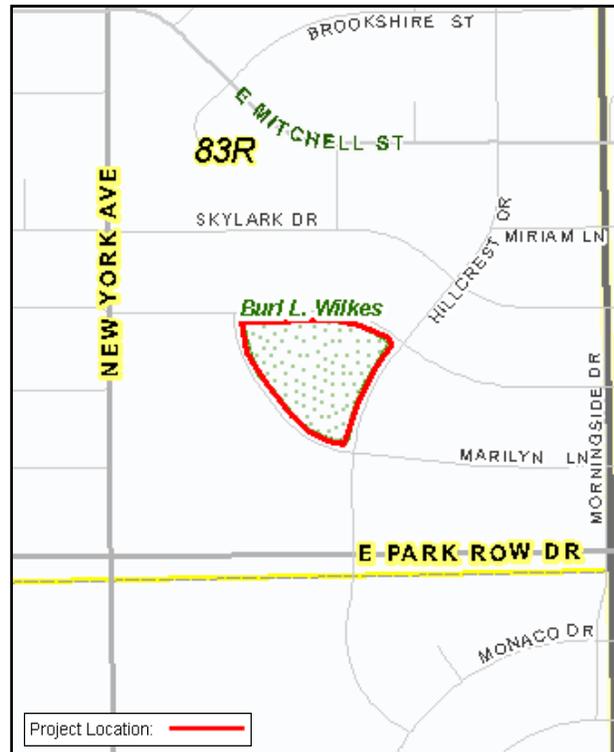
Green Sheet Report

PK - Parks and Recreation

Project: Burl Wilkes Neighborhood Park Improvements

Status Updated: 11/29/2011

Project Scope	
Project involves the installation of a walking trail, landscaping with irrigation, pavilion, new park entry sign and small skate feature.	
Project Number:	PKPL11007
Construction Start	Aug-12
Construction End	Jan-13
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817/459-5489
Email Address	Jason.Landrem@Arlingtontx.gov
Design Firm	Bury & Partners, Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures		
Current Budget:		
Committed Expenses:		
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Execution of consultant contract is underway.		

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Clarence Thompson Park
 Status Updated: 11/29/2011

Project Scope	
Develop master plan for park. Reconstruct existing parking lot and installation of new park entry sign.	
Project Number:	PKPL10002
Construction Start	May-12
Construction End	Sep-12
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Briana Morrison
Phone Number	817/459-6196
Email Address	Briana.Morrison@Arlingtontx.gov
Design Firm	Oliver Windham
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2008		
General Obligation Bonds	\$150		

Project Budget & Expenditures	
Current Budget:	\$150,000.00
Committed Expenses:	\$2,352.40
Expended to Date:	\$2,352.40

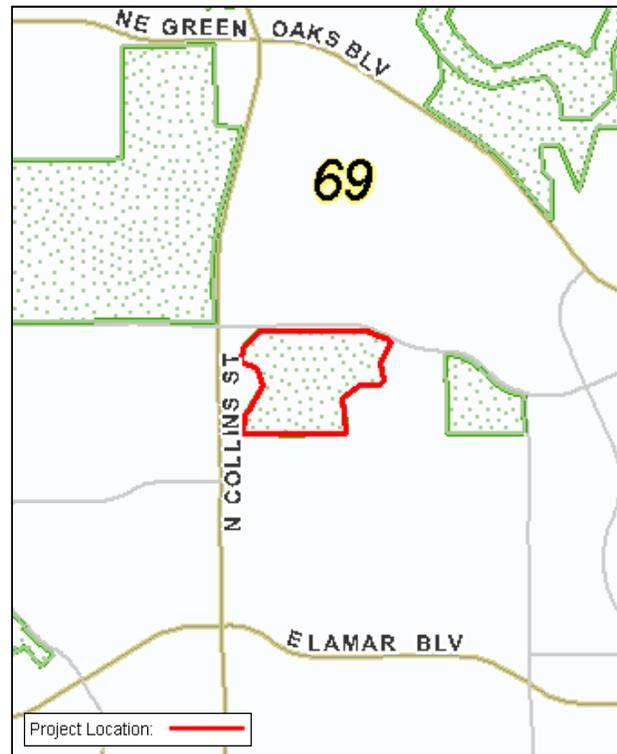
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Working with a consultant on a design contract for construction drawings. Construction drawings are scheduled to start in December. Drawings will be finalized in February 2012. Construction start is scheduled for May 2012.

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Crystal Canyon Nature Trail
 Status Updated: 11/29/2011

Project Scope	
Development of a new parking lot and soft-surface nature trail with pedestrian bridges.	
Project Number:	PKPL10013
Construction Start	Dec-11
Construction End	May-12
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Hamilton Duffy, P.C.
General Contractor	Humphrey & Morton Construc



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$391,584.00
Committed Expenses:	\$48,596.65
Expended to Date:	\$44,895.45

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project was bid in October and has been awarded to Humphrey & Morton Construction Company, Inc. of Fort Worth. Construction is scheduled to be underway by 12/1/2011.

Capital Improvement Program

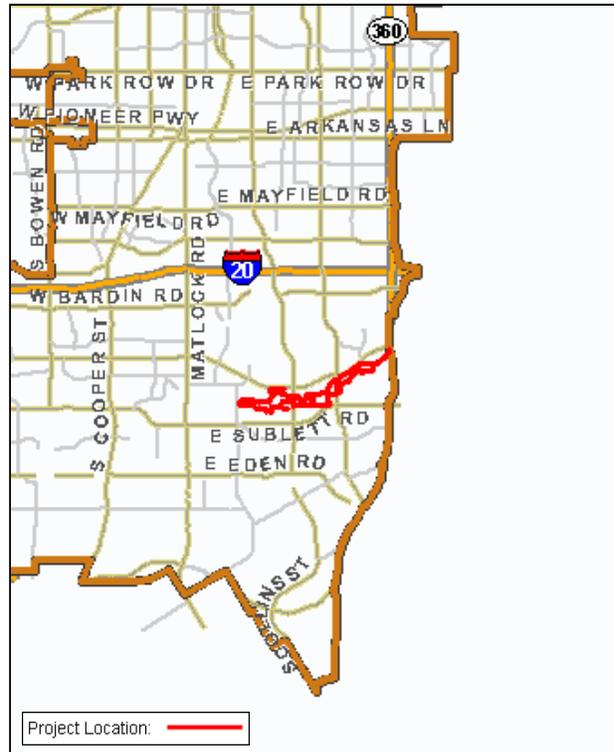
Green Sheet Report

PK - Parks and Recreation

Project: Fish Creek Bridge Project II

Status Updated: 11/29/2011

Project Scope	
Construction of a new pedestrian bridge over Fish Creek and concrete hike & bike trail to connect Normandy Dr. with Green Oaks Blvd.	
Project Number:	PKPL11001
Construction Start	May-12
Construction End	Sep-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Schrickel, Rollins and Associates
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2010	2011		
Fees	\$170			
Other		\$0		

Project Budget & Expenditures		
Current Budget:	\$213,000.00	
Committed Expenses:	\$184,109.62	
Expended to Date:	\$169,367.37	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
A consultant contract with Schrickel, Rollins and Associates has been executed for the design of a second bridge over Fish Creek and a section of connecting hike and bike trail. Survey and Geo-technical work is complete. Design development is underway.		

Capital Improvement Program

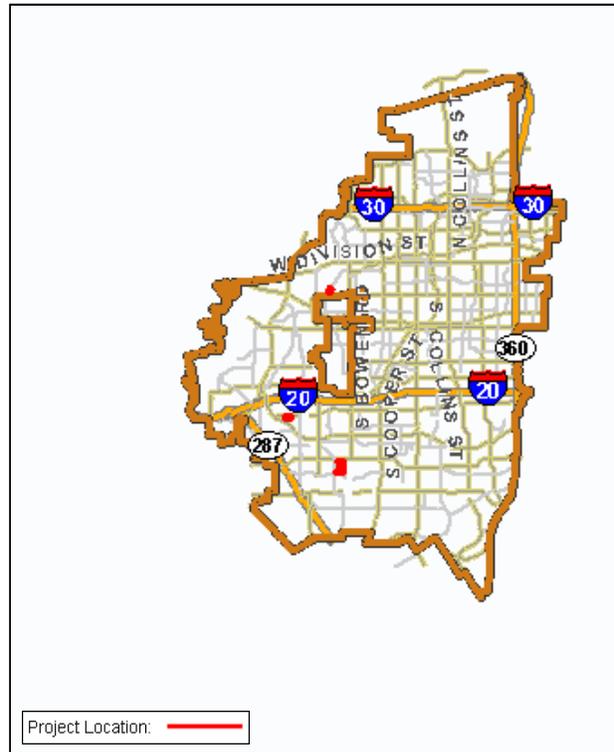
Green Sheet Report

PK - Parks and Recreation

Project: Four Parks Playground Improvements

Status Updated: 11/29/2011

Project Scope	
The replacement of four park playgrounds, including required updates to handicapped parking spaces and the walkways that provide access to the playgrounds. Also includes renovations to two restrooms for accessibility requirements, and new benches.	
Project Number:	PKPL10003
Construction Start	Dec-10
Construction End	Oct-11
Current Phase	Warranty / Maintenance
Bond Election	2008
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	DFL, Inc.
General Contractor	Henneberger Construction, Inc



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$835,000.00
Committed Expenses:	\$766,893.69
Expended to Date:	\$765,780.38

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project is 100% complete and all required close-out documents have been submitted by the contractor. Final payment is in process.

Capital Improvement Program

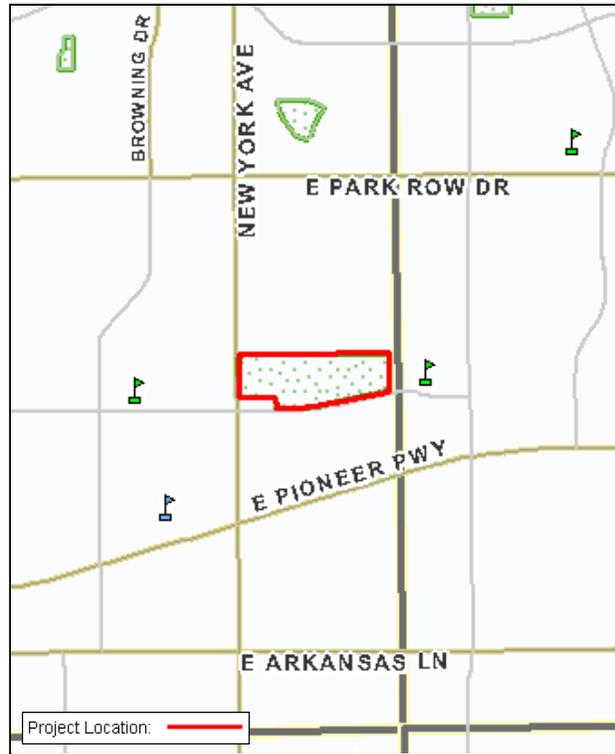
Green Sheet Report

PK - Parks and Recreation

Project: Hugh Smith Rec. Center Master Plan

Status Updated: 11/29/2011

Project Scope	
Create a master plan for new recreation center	
Project Number:	PKPL10012
Construction Start	
Construction End	
Current Phase	Planning
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



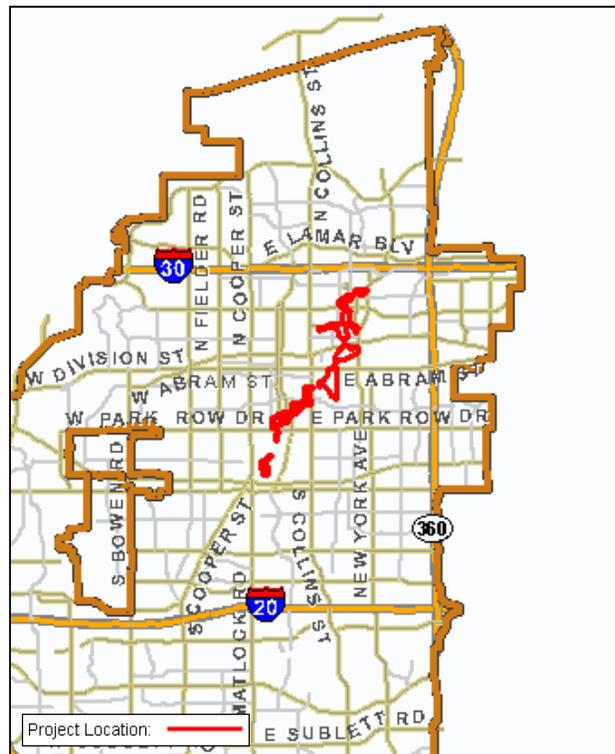
Approved Project Funding (Thousands)			
Funding Source	2007		
General Obligation Bonds	\$30		

Project Budget & Expenditures		
Current Budget:	\$30,000.00	
Committed Expenses:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Project has not begun.		

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Johnson Creek Linear Park
 Status Updated: 11/29/2011

Project Scope	
Project Number:	PKPL10004
Construction Start	
Construction End	
Current Phase	Planning
Bond Election	
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtonx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2006		
Donations	\$2		

Project Budget & Expenditures	
Current Budget:	\$9,266.19
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

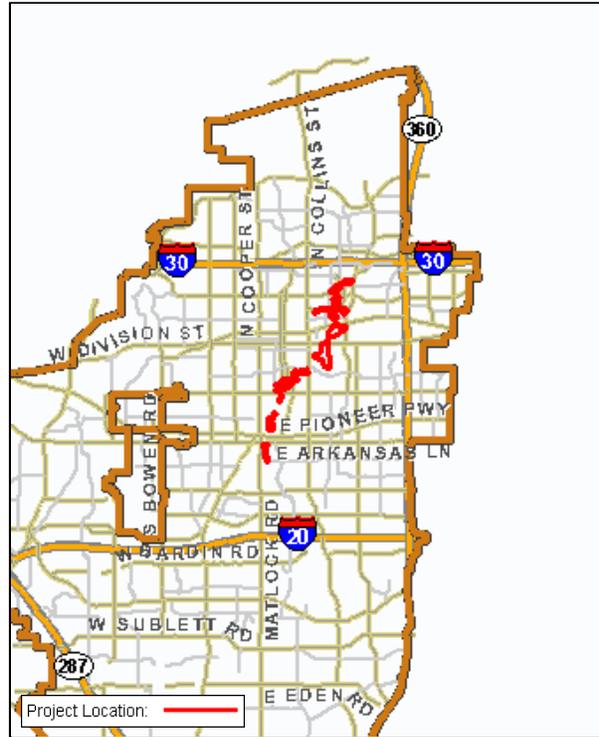
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report
PK - Parks and Recreation
Project: Johnson Creek Phase II
 Status Updated: 11/29/2011

Project Scope	
Work with CORPS of Engineers to complete a schematic plan and an Environmental Assessment for the creek corridor.	
Project Number:	PKPL10006
Construction Start	Jul-16
Construction End	Jun-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	Applied Ecological Services
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2002	2006	2007	2008
Donations			\$400	
Fees		\$1,300		
Grants - Federal	\$1,500			
Other		\$3	\$1,946	\$0
Transfers from other Funds				\$96

Approved Project Funding (Thousands)				
Funding Source	2009	2010		
Grants - Tarrant County	\$284			
Other	\$1,556	\$0		
Transfers from other Funds	\$732	\$398		

Project Budget & Expenditures	
Current Budget:	\$4,956,998.00
Committed Expenses:	\$3,755,676.21
Expended to Date:	\$3,241,095.90

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

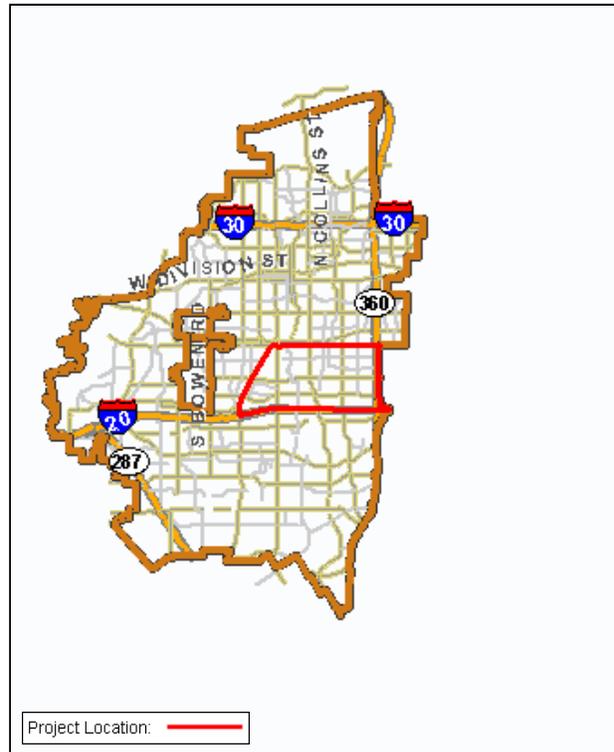
Current Activity

Project is currently on hold due to new Federal Implementation Guidelines requiring a Feasibility Study. Council consideration of the agreement was approved on June 28, 2011. Execution of the agreement is underway. There is no estimated date to complete design at this time.

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Johnson Station Acquisition
 Status Updated: 11/29/2011

Project Scope	
Funding for parkland acquisition on the Johnson Station Park fee Subarea	
Project Number:	PKPL10001
Construction Start	
Construction End	
Current Phase	Acquisition / ROW
Bond Election	
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010		
Fees	\$400		

Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Committed Expenses:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		

Capital Improvement Program

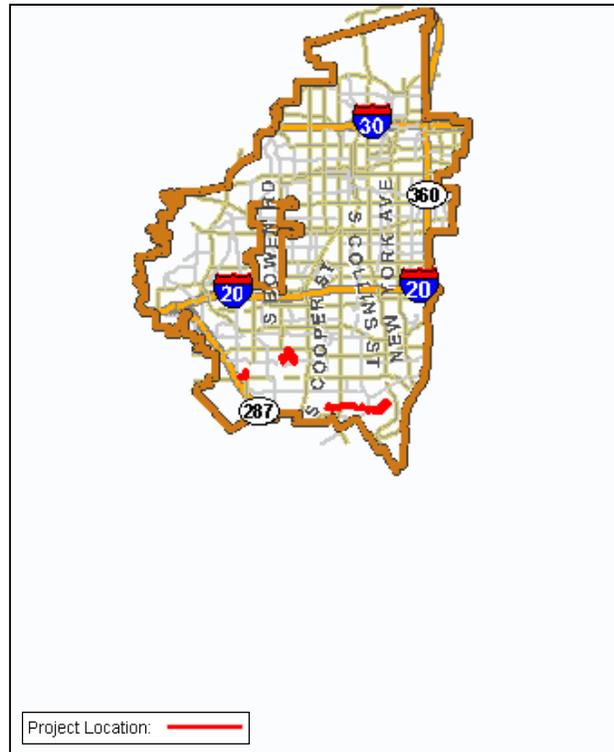
Green Sheet Report

PK - Parks and Recreation

Project: Linear Trail Development

Status Updated: 11/29/2011

Project Scope	
Construction of trail along Sublett Creek, Rush Creek and Bowman Branch.	
Project Number:	PKPL09004
Construction Start	Dec-10
Construction End	Dec-10
Current Phase	Planning
Bond Election	
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Schrickel Rollins Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009		
Fees	\$392		

Project Budget & Expenditures		
Current Budget:	\$438,604.00	
Committed Expenses:	\$432,088.60	
Expended to Date:	\$427,481.60	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Rush/Sublett Creek plans are complete. Bowman Branch trail plans are currently being revised by the consultant to meet TXDOT plans and specifications standards. Construction start is scheduled for March 2012.		

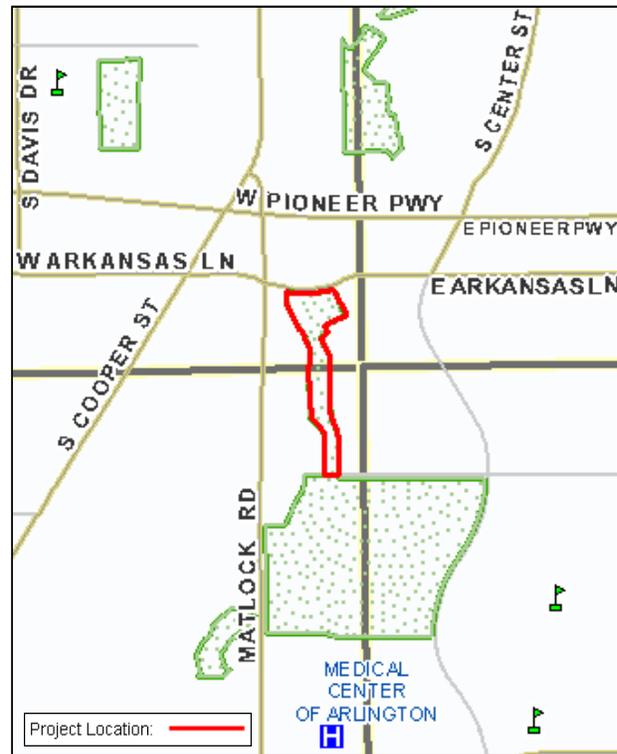
Capital Improvement Program

Green Sheet Report

PK - Parks and Recreation
Project: Marrow Bone Spring Park

Status Updated: 11/29/2011

Project Scope	
Reconstructed parking lot and new 12' wide concrete trail.	
Project Number:	PKPL02001
Construction Start	Feb-11
Construction End	Oct-11
Current Phase	Warranty / Maintenance
Bond Election	1997
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817/459-5489
Email Address	Jason.Landrem@Arlingtontx.gov
Design Firm	Graham Associates
General Contractor	Northstar Construction



Approved Project Funding (Thousands)			
Funding Source	2002	2011	
Fees		\$100	
General Obligation Bonds	\$400		
Other		\$0	

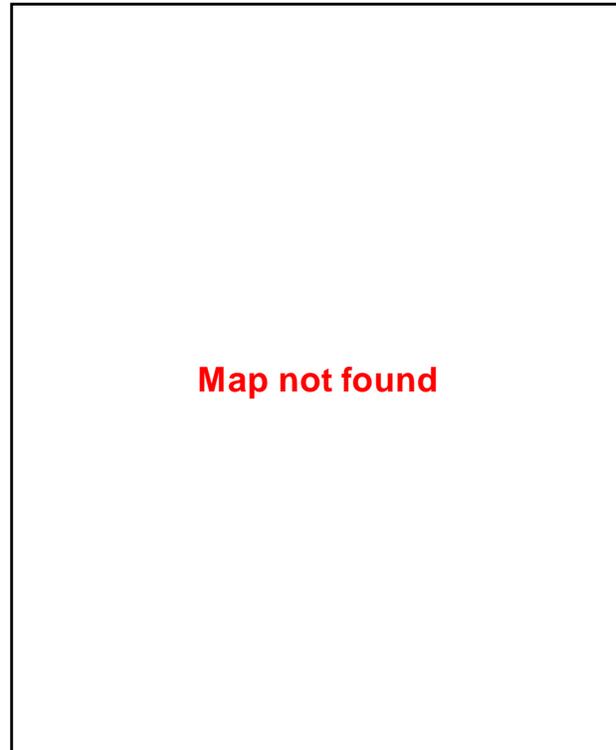
Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Committed Expenses:	\$496,718.56	
Expended to Date:	\$491,153.31	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Project is substantially complete. Final completion is scheduled for November 2011. Ribbon cutting for park is scheduled for November 19, 2011.

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Miscellaneous Park Arbitrage
 Status Updated: 11/29/2011

Project Scope	
Project Number:	PKPL10011
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$958,401.45
Committed Expenses:	\$659,381.38
Expended to Date:	\$645,841.38

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report

PK - Parks and Recreation

Project: Miscellaneous Park Non-arbitrage

Status Updated: 11/29/2011

Project Scope	
Project Number:	PKPL10010
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$1,033,633.61
Committed Expenses:	\$761,749.80
Expended to Date:	\$756,843.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Playground Improvements
 Status Updated: 11/29/2011

Project Scope	
Funding for playground renovations at several locations throughout the City	
Project Number:	PKPL10015
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$677,317.39
Committed Expenses:	\$371,598.94
Expended to Date:	\$351,730.26

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

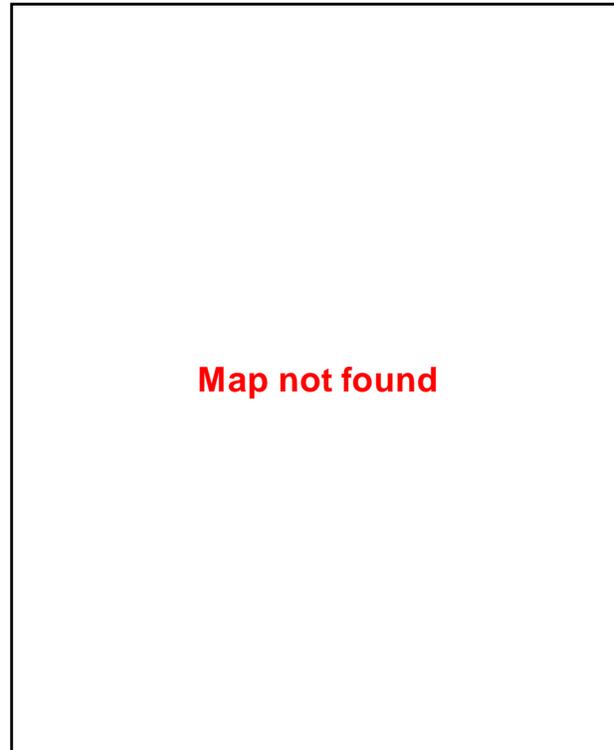
Green Sheet Report

PK - Parks and Recreation

Project: Quick Start Courts

Status Updated: 11/29/2011

Project Scope	
This project involves constructing 6 new QuickStart Courts at the Arlington Tennis Center. The QuickStart 10 and Under Tennis courts are designed for kids that are 10 and under. They are shorter and narrower, giving the kids the confidence and ability to cover the entire court.	
Project Number:	PKPL11006
Construction Start	Apr-12
Construction End	Aug-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Jerry Parche
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$100,000.00
Committed Expenses:	\$40,000.00
Expended to Date:	\$23,345.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The consultant delivered 75% complete drawings to staff on November 4, 2011. Construction is scheduled to begin April 2012.

Capital Improvement Program

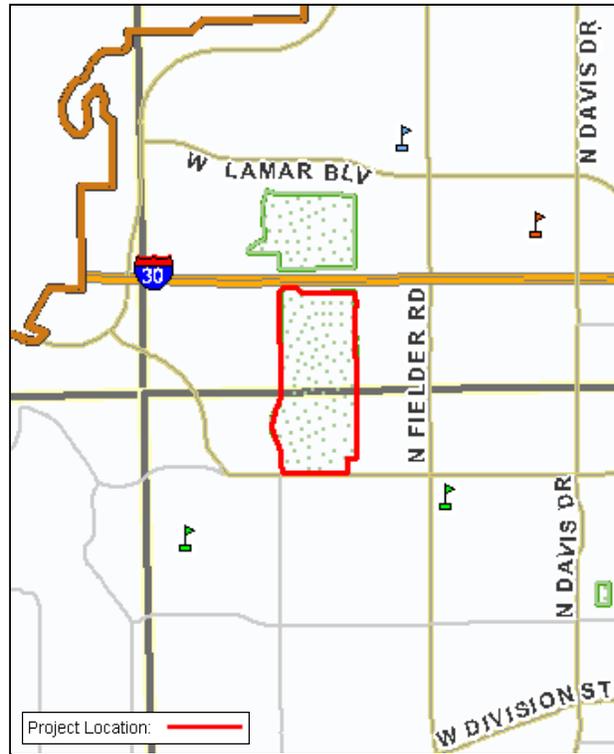
Green Sheet Report

PK - Parks and Recreation

Project: Randol Mill Park Playground

Status Updated: 11/29/2011

Project Scope	
New Barrier-Free playground with parking lot improvements.	
Project Number:	PKPL08002
Construction Start	Sep-10
Construction End	May-11
Current Phase	Warranty / Maintenance
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	La Terra Studio
General Contractor	Cole Construction



Approved Project Funding (Thousands)				
Funding Source	2008	2009	2010	2011
Fees		\$35		
General Obligation Bonds	\$500			
Grants - Local		\$50	\$50	
Other			\$1	
Transfers from other Funds			\$177	\$32

Project Budget & Expenditures		
Current Budget:	\$843,248.35	
Committed Expenses:	\$843,227.92	
Expended to Date:	\$843,227.92	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Project is 100% complete. Dedication was held May 7, 2011.		

Capital Improvement Program

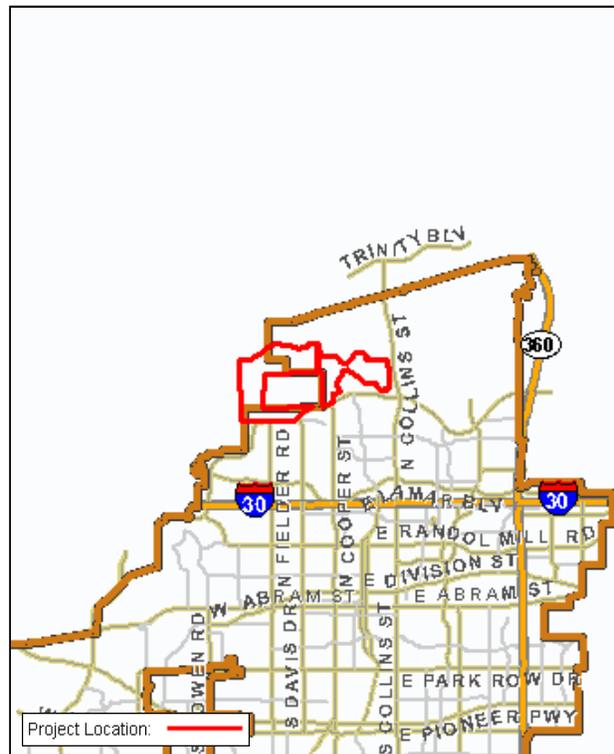
Green Sheet Report

PK - Parks and Recreation

Project: River Legacy Park Parking Lot

Status Updated: 11/29/2011

Project Scope	
Reconstruction of roadways and parking lots on the eastern side of the main the park.	
Project Number:	PKPL10008
Construction Start	Jan-11
Construction End	Apr-11
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Graham Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009	2011	
Donations	\$0		
General Obligation Bonds	\$400		
Other		\$1	

Project Budget & Expenditures		
Current Budget:	\$330,000.00	
Committed Expenses:	\$310,556.66	
Expended to Date:	\$310,556.66	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	
A design contract with Graham Associates of Arlington will be executed by the end of November. Survey work is already underway. Construction is scheduled to begin February 2012.	

Capital Improvement Program

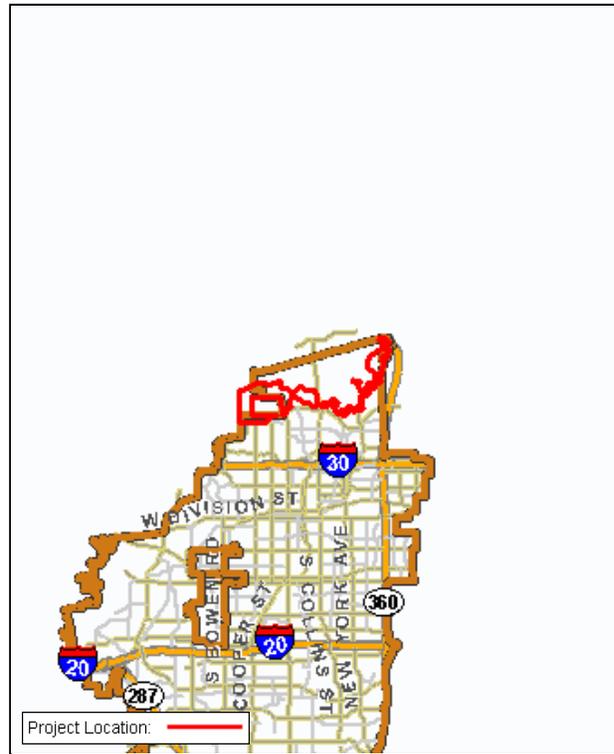
Green Sheet Report

PK - Parks and Recreation

Project: River Legacy Park Playground

Status Updated: 11/29/2011

Project Scope	
Replace existing playground	
Project Number:	PKPL11005
Construction Start	Mar-12
Construction End	Aug-12
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	DFL Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2005		
General Obligation Bonds	\$70		

Project Budget & Expenditures	
Current Budget:	\$70,000.00
Committed Expenses:	\$61,617.08
Expended to Date:	\$23,776.83

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Design is underway and the plans are approximatly 75% complete. Construction is scheduled to begin in March 2012.

Capital Improvement Program

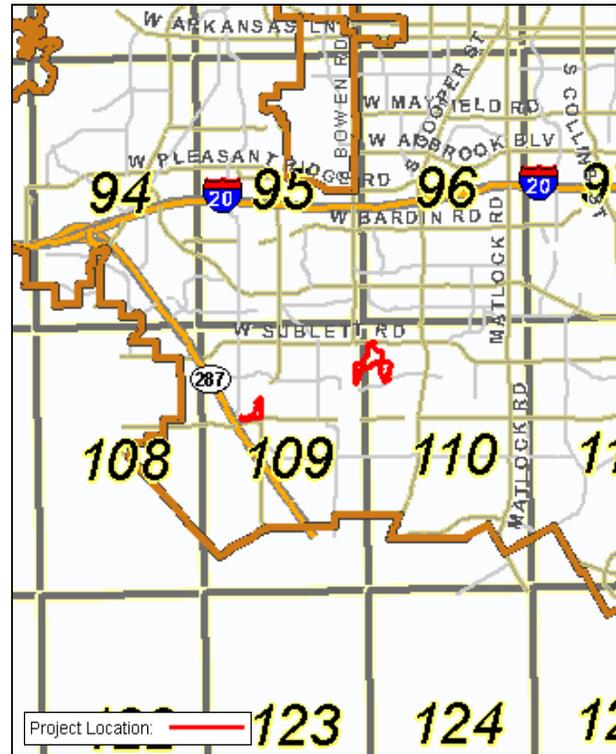
Green Sheet Report

PK - Parks and Recreation

Project: Rush - Sublett Creek Trail Connection

Status Updated: 11/29/2011

Project Scope	
Construction of 12' wide trail from Sublett Road to Hardisty and along Big Springs Drive.	
Project Number:	PKPL09003
Construction Start	Mar-11
Construction End	Nov-11
Current Phase	Warranty / Maintenance
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Schrickel Rollins Associates
General Contractor	Dean Construction



Approved Project Funding (Thousands)				
Funding Source	2009	2011		
General Obligation Bonds	\$600	\$40		
Other	\$393			

Project Budget & Expenditures		
Current Budget:	\$994,500.00	
Committed Expenses:	\$992,945.83	
Expended to Date:	\$989,821.58	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Both project sites are now complete. Project close-out is in process. Substantial completion was awarded on 10/20/2011.		

Capital Improvement Program

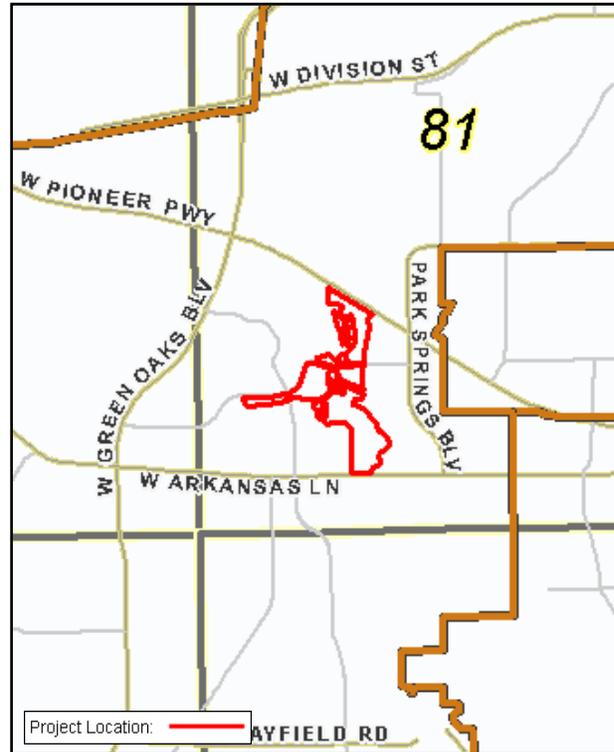
Green Sheet Report

PK - Parks and Recreation

Project: Rush Creek Mitigation Area Improvements

Status Updated: 11/29/2011

Project Scope	
This project consists of platting, master planning, design development and construction documents for the Rush Creek buyout area.	
Project Number:	PKPL11008
Construction Start	Jul-12
Construction End	Apr-13
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Schrickel Rollins Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$73,400.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Consultant contract is scheduled for Council approval on November 15,2011.

Capital Improvement Program

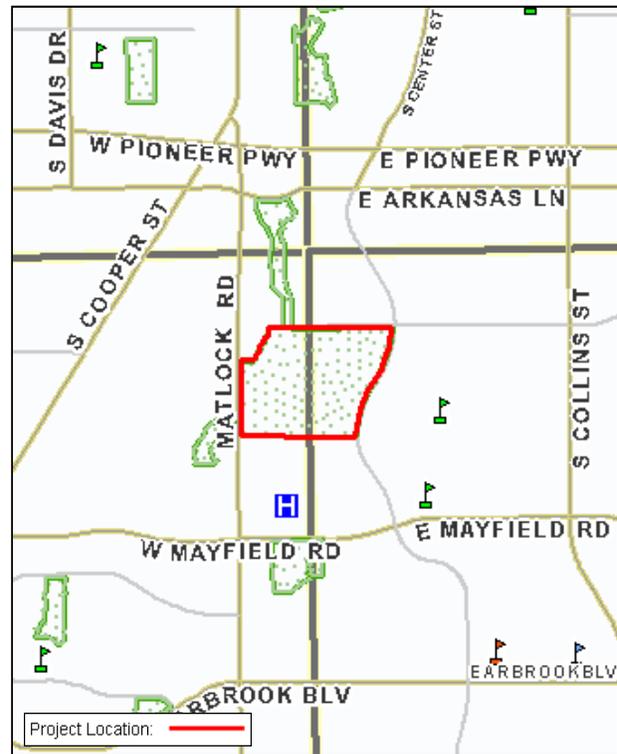
Green Sheet Report

PK - Parks and Recreation

Project: Skatepark

Status Updated: 11/29/2011

Project Scope	
Develop a masterplan for skatepark facilities throughout the city and produce plans/specifications for one large facility which will be constructed at Vandergriff Park.	
Project Number:	PKPL10014
Construction Start	Sep-12
Construction End	Jan-14
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817/459-5489
Email Address	Jason.Landrem@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$375,000.00
Committed Expenses:	\$57,927.72
Expended to Date:	\$55,346.45

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

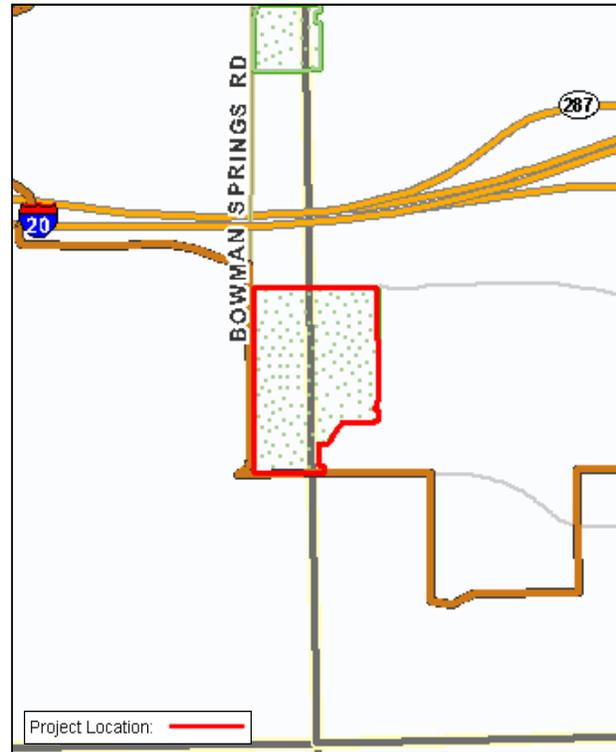
Current Activity
City Council approved the Skatepark Strategy and the Citywide skate facility at Vandergriff Park. Consultant selection for the design of the large skatepark is underway. Construction is anticipated in September 2012.

Capital Improvement Program

Green Sheet Report PK - Parks and Recreation Project: Southwest Nature Preserve

Status Updated: 11/29/2011

Project Scope	
Develop master plan for park. Prepare plans and specifications for phase I development of the Nature Preserve including new parking and other related improvements.	
Project Number:	PKPL10009
Construction Start	Mar-12
Construction End	Dec-12
Current Phase	Design
Bond Election	2005,2008
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Half Associates
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2005	2006	2010	2011
Fees			\$165	
General Obligation Bonds	\$2,700			\$750
Transfers from other Funds	\$20	\$56		

Project Budget & Expenditures		
Current Budget:	\$3,741,213.00	
Committed Expenses:	\$2,945,092.07	
Expended to Date:	\$2,921,400.69	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Master plan is complete and has been approved by the Parks and Recreation Board. The platting process is underway. Construction documents are approximately 90% complete. Construction is estimated to begin in the spring of 2012.

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Treepoint Park
 Status Updated: 11/29/2011

Project Scope	
New park construction: playground, parking lot, walking trail, irrigated open space and exercise stations.	
Project Number:	PKPL09005
Construction Start	Apr-10
Construction End	Jul-11
Current Phase	Warranty / Maintenance
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817/459-5489
Email Address	Jason.Landrem@Arlingtontx.gov
Design Firm	Schrickel Rollins Associates
General Contractor	Cole Construction



Approved Project Funding (Thousands)				
Funding Source	2008	2009	2010	
Fees			\$100	
Gas Revenue	\$130			
General Obligation Bonds		\$750		

Project Budget & Expenditures		
Current Budget:	\$980,303.43	
Committed Expenses:	\$978,455.89	
Expended to Date:	\$975,218.79	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Project is substantially complete.

Capital Improvement Program

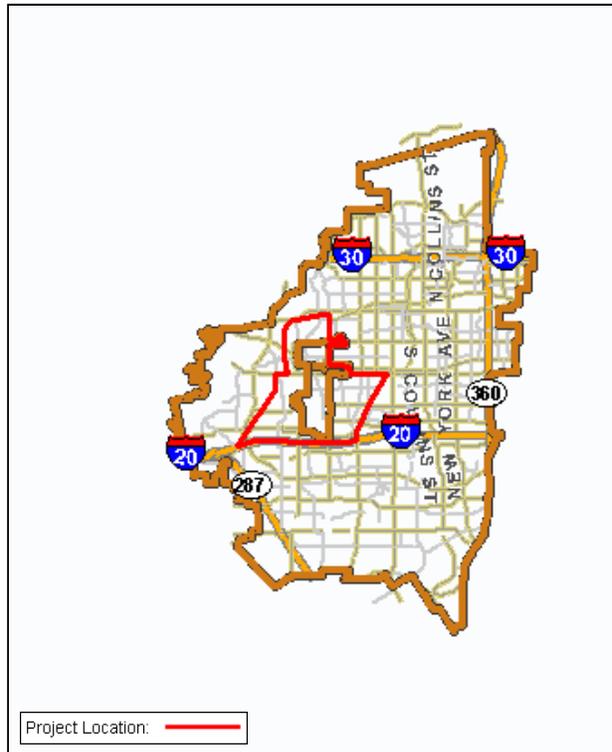
Green Sheet Report

PK - Parks and Recreation

Project: Tri-City Acquisition

Status Updated: 11/29/2011

Project Scope	
Funding for parkland acquisition in the Six Flags Park Fee Subarea	
Project Number:	PKPL10007
Construction Start	
Construction End	
Current Phase	Acquisition / ROW
Bond Election	
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



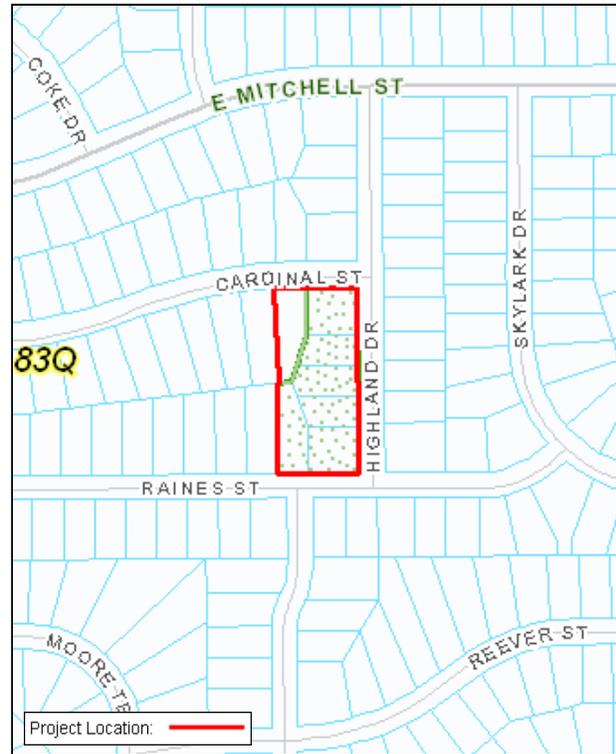
Approved Project Funding (Thousands)			
Funding Source	2010		
Fees	\$250		

Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Committed Expenses:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Valley View Park
 Status Updated: 11/29/2011

Project Scope	
Develop master plan for park. Prepare plans and specifications for development of the park.	
Project Number:	PKPL05001
Construction Start	Nov-11
Construction End	Apr-12
Current Phase	Construction
Bond Election	1997
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	Bury & Partners, Inc.
General Contractor	Henneberger Construction



Approved Project Funding (Thousands)				
Funding Source	2005	2009	2010	
General Obligation Bonds	\$510			
Transfers from other Funds		\$18	\$400	

Project Budget & Expenditures		
Current Budget:	\$1,108,672.20	
Committed Expenses:	\$597,819.05	
Expended to Date:	\$579,023.25	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

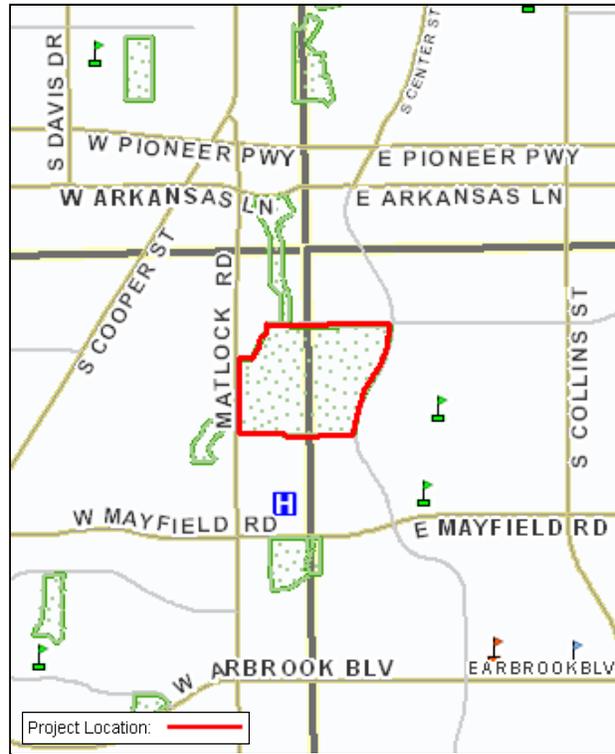
Current Activity

The construction contract was approved by Council September 27, 2011. The re-plat was approved, and construction is scheduled to begin late November 2011. Execution of the construction contract is underway.

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Vandergriff Park - Phase II
 Status Updated: 11/29/2011

Project Scope	
Looped walking trail, pavilion, landscaping and the construction of two baseball fields.	
Project Number:	PKPL11003
Construction Start	Sep-12
Construction End	Feb-13
Current Phase	Planning
Bond Election	2008
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817/459-5489
Email Address	Jason.Landrem@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
General Obligation Bonds	\$230		

Project Budget & Expenditures	
Current Budget:	\$230,000.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Consultant selection process is underway.

Capital Improvement Program

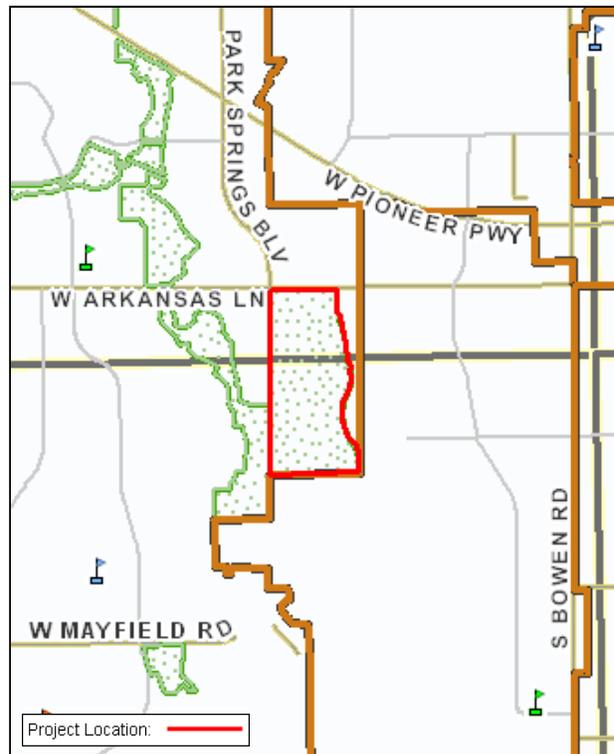
Green Sheet Report

PK - Parks and Recreation

Project: Veterans Park Improvements

Status Updated: 11/29/2011

Project Scope	
Expansion of existing north parking lot and irrigation for the sports practice fields.	
Project Number:	PKPL11004
Construction Start	
Construction End	
Current Phase	Planning
Bond Election	2008
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817/459-5478
Email Address	Kurt.Beilharz@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
General Obligation Bonds	\$250		

Project Budget & Expenditures	
Current Budget:	\$0.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

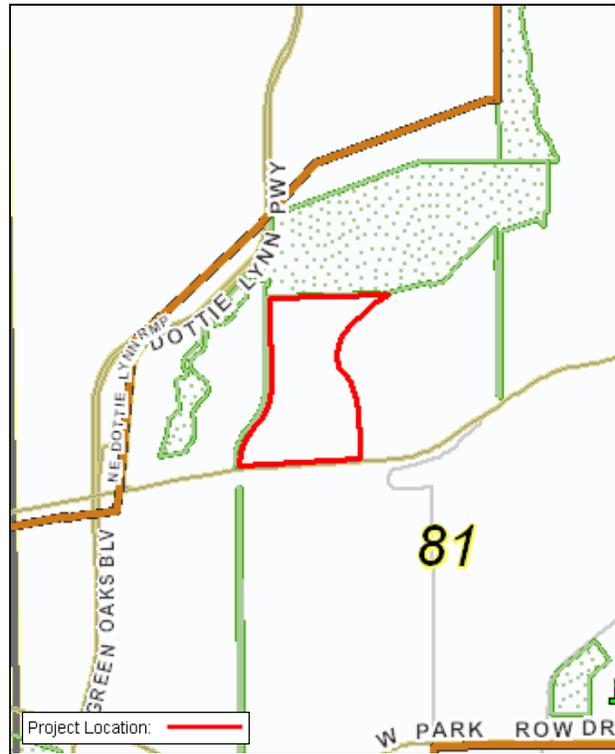
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Work on this project has not begun.

Capital Improvement Program

Green Sheet Report
 PK - Parks and Recreation
 Project: Village Rush Creek
 Status Updated: 11/29/2011

Project Scope	
Acquisition for linear park	
Project Number:	PKPL05003
Construction Start	
Construction End	
Current Phase	Acquisition / ROW
Bond Election	1997
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2005	2007	
General Obligation Bonds	\$145	\$630	

Project Budget & Expenditures	
Current Budget:	\$678,851.80
Committed Expenses:	\$55,896.78
Expended to Date:	\$55,896.78

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Taxiway and Apron Improvements

Status Updated: 11/15/11

Description	
Construction and rehabilitation of apron and taxiways in accordance with the Airport Master Plan.	
Project Number:	
Project Number:	n/a
Construction Start	*
Project Completion	
Current Phase	
Bond Election	N/A
Project Contract Information	
Project Manager	Bob Porter
Phone Number	817-459-5990
Email Address	bob.porter@arlingtontx.gov
Design Firm	
General Contractor	



Project Funding				
Funding Source	FY2011	FY2012	FY2013	FY2014
Certificates of Obligation*	\$700,000.00	(\$600,000.00)	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:		
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual n/a	Life n/a
Comments		
*TxDOT Aviation incorporated the Rehabilitation of Taxiway Bravo and grading/drainage improvements at Taxiway Delta into the West Taxiway Project. Funding was transferred to that project.		

Capital Improvement Program

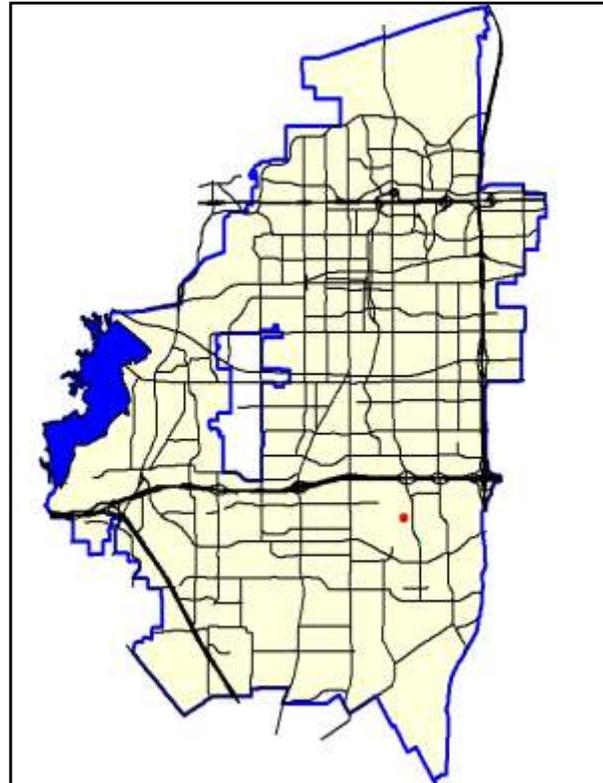
Arlington Municipal Airport CIP Project Report

Capital Investment

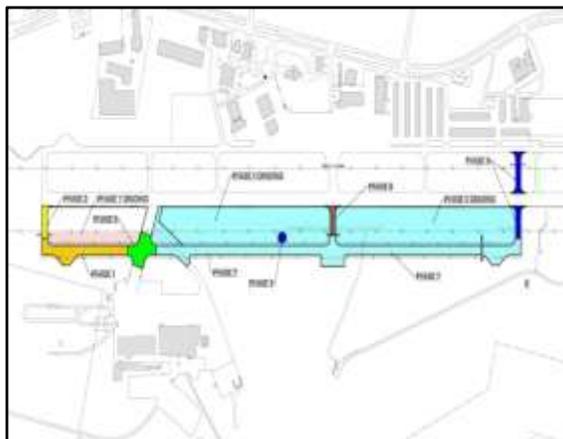
Project: West Parallel Taxiway Design and Construction

Status Updated: 11/15/2011

Description	
Design and Construction of the West Parallel Taxiway	
Rehabilitation of Taxiway Bravo*	
Grading/drainage improvements at Taxiway Delta*	
Runway/taxiway signage replacement	
Construction of an electrical vault	
Relocation of Automated Surface Observing Systems (ASOS)	
*Originally included in the Apron & Taxiway Improvement Project.	
Project Number:	
Project Number:	n/a
Construction Start	September, 2010
Project Completion	March, 2013
Current Phase	Pre-construction
Bond Election	
Project Contract Information	
Project Manager	Bob Porter
Phone Number	817-459-5990
Email Address	bob.porter@arlingtontx.gov
Design Firm	
General Contractor	



Project Funding				
Funding Source	FY2011	FY2012	FY2013	FY2014
Certificates of Obligation*	\$1,000,000.00	\$600,000.00*	\$0.00	\$0.00
TxDOT Aviation Design Grant		\$223,000.00	\$0.00	\$0.00
TxDOT Aviation Grant Amd 1		\$47,000.00	\$0.00	\$0.00
TxDOT Aviation Const Grant		\$6,406,059.00		



Project Budget & Expenditures		
Current Budget:	\$8,276,059.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual n/a	Life n/a
Comments		
TxDOT Aviation provided for a significant acceleration of the project, funding construction of the entire taxiway, plus additional improvements. Under this schedule, construction will be completed in March, 2013, three years ahead of schedule.		
*Funding transferred from Apron & Taxiway Improvement Project		

Capital Improvement Program

Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Terminal Apron Construction

Status Updated: 11/15/2011

Description	
Design and construction of the Terminal Apron Expansion.	
Project Number:	51330498
Project Number:	n/a
Construction Start	Dec-09
Project Completion	Aug-10
Current Phase	Design
Bond Election	N/A
Project Contract Information	
Project Manager	Bob Porter
Phone Number	817-459-5990
Email Address	bob.porter@arlingtontx.gov
Design Firm	Chaing, Patel & Yerby
General Contractor	EAS Constructing



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Certificates of Obligation	\$17,272.00	\$80,000.00	\$7,500.00	\$0.00
TxDOT Aviation Design Grant	\$155,444.00	\$0.00	\$0.00	\$0.00
TxDOT Aviation Constr. Grant	\$0.00	\$1,193,400.00	\$0.00	\$0.00
TxDOT Const. Grant Amd 1	\$0.00	\$0.00	\$203,364.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,656,980.00	
Expended to Date:	\$1,608,009.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual n/a	Life n/a
Comments		
Construction was completed in January 2011.		

Capital Improvement Program

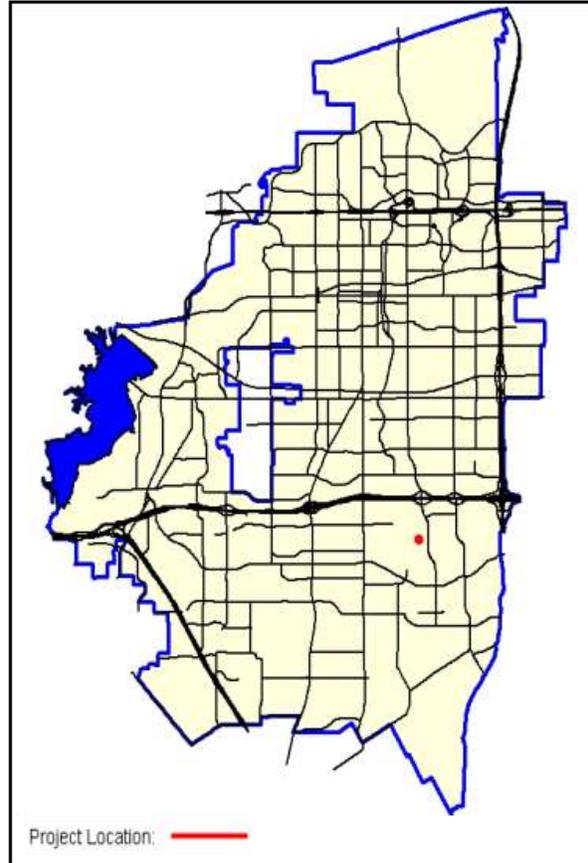
Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Airport Terminal Building

Status Updated: 11/15/2011

Description	
Construction of a new Airport Terminal Building. The design also incorporates a back-up data center for the Information Technology Department	
Project Number:	358602-359210
Project Number:	51310498
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-09
Project Completion	Jan-11
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Bob Porter/Alf Bumgardner
Phone Number	817-459-5590
Email Address	bob.porter@arlingtontx.gov
Design Firm	PGAL Architects/ CP&Y
General Contractor	AUI Contractors, Inc.



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Certificates of Obligation	\$150,000.00	\$0.00	\$4,080,000.00	\$0.00
IT Department UASI Grant	\$100,000.00	\$0.00	\$0.00	\$0.00
TxDOT Aviation Grant	\$600,000.00	\$0.00	\$0.00	\$0.00
Tomorrow Fund Interest	\$0.00	\$0.00	\$116,703	\$0.00
Airport Improvement Funds	\$0.00	\$0.00	\$0.00	\$284,471

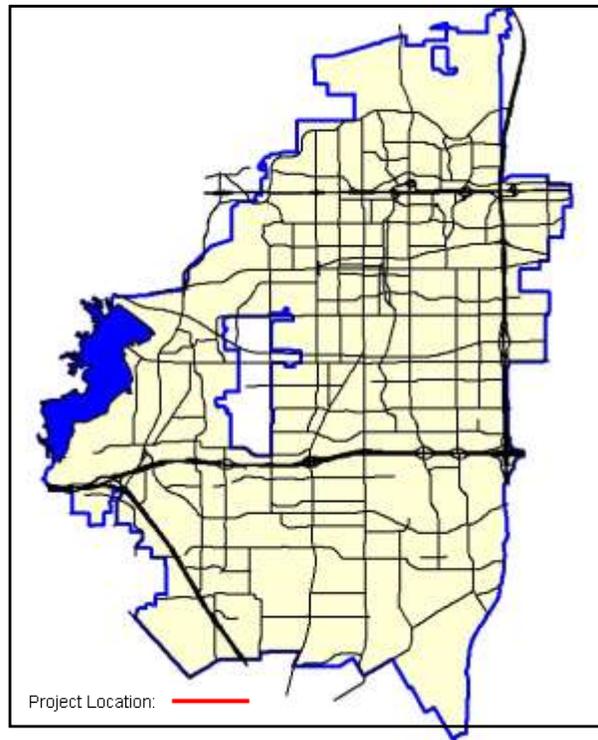


Project Budget & Expenditures		
Current Budget:	\$5,331,173.74	
Expended to Date:	\$5,264,960.70	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual n/a	Life n/a
Comments		
Construction was completed in November, 2010		

Capital Improvement Program

Fire CIP Project Report Neighborhood Services Project: Fire Station #9 Rebuild Status Updated: 10/27/2011

Description	
The Fire Station #9 rebuild project allowed for the relocation of the station from 4929 S. Cooper Street to 909 Wimbledon Drive. The new location will greatly improve the fire department's response capabilities and services throughout the district. The rebuild also incorporates the space and technology requirements to satisfy future as well as current needs.	
Project Number:	50130399
Construction Start	Jun-10
Project Completion	Jul-11
Current Phase	Completion
Bond Election	2008
Project Contract Information	
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	brian.riley@arlingtontx.gov
Design Firm	COA Construction Management
General Contractor	Steele & Freeman, Inc.



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$250,000.00	\$3,220,000.00	\$0.00	\$0.00

Site of Station #9 Rebuild



Project Budget & Expenditures		
Current Budget:	\$3,470,000.00	
Expended to Date:	\$3,349,616.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$14,550.00	\$436,500.00
Comments		
The public was informed of the relocation and rebuild through various media such as banners, flyers and through a public meeting conducted at the South Water Utility Service Center. The project was completed within budget and ahead of schedule. A dedication ceremony and neighborhood celebration was conducted on August 6, 2011.		

Capital Improvement Program

Information Technology CIP Project Report

Capital Investment

Project: Phone System

Status Updated: 10/30/2010

Description	
This project acquires and implements a new telephone system to replace the existing system which is over 12 year old technology. The current system is costly to support (\$112,000 annually) and has a rising degree of risk due to availability of parts and the design of the system. If our primary system (located at City Hall) failed today, approximately 80% of all COA employees would be without phone service. This project includes new phones, new features for our call centers, and a reduced risk due to the nature of the design/architecture.	
Project Number:	85400999
Project Number:	n/a
Construction Start	Nov-09
Project Completion	Sep-11
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$1,700,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,700,000.00	
Expended to Date:	\$1,650,102.83	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		

Capital Improvement Program

Information Technology CIP Project Report

Capital Investment

Project: Fiber Optic Infrastructure Removal and Replacement

Status Updated: 10/30/2010

Description	
The City of Arlington is being required by SBC (Now AT&T) Communications to remove all City-owned fiber optic cable from their poles. This project funds the construction of new underground fiber to replace the existing above ground fiber on AT&T poles.	
Project Number:	85330998
Project Number:	85440999
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Dec-11
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingtontx.gov
Design Firm	City of Arlington IT
General Contractor	Hammonds/Precision



Project Funding				
Funding Source	FY2006	FY2007	FY2010	FY2011
Certificates of Obligation	\$350,000.00	\$0.00	\$500,000.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$850,000.00	
Expended to Date:	\$578,902.56	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		

Capital Improvement Program

Information Technology CIP Project Report

Capital Investment

Project: Handitran

Status Updated: 10/30/2010

Description	
This project is to implement a system to replace the existing City of Arlington Handitran scheduling system. The proposed project includes scheduling software replacement, server hardware, scheduling software installation and training services. The project is also expected to place mobile data terminals within Handitran vehicles with GPS technology to provide electronic manifests and route management.	
Project Number:	85360999
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Bob Johnson
Phone Number	817-459-6420
Email Address	bob.johnson@arlingtontx.gov
Design Firm	Ecolane
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2009	FY2010	FY2011
Certificates of Obligation	\$200,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$200,000.00	
Expended to Date:	\$74,200.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$15,840.00	Life \$63,480.00 - 5year
Comments		
Additional modules will be purchased and installed during the FY10 and FY11 fiscal years.		

Capital Improvement Program

Libraries CIP Project Report Neighborhood Services Project: Collection Development Status Updated: 10/30/2010

Description	
The current size of the Library's collection is below established standards for libraries serving Arlington's population size. This project supplements the Library's operating budget allocation for the purchase of new library materials in all formats and will result in increases in both the quality and size of the collection, thus allowing us to better meet the needs of library patrons.	
Project Number:	89381199
Project Number:	89401199
Project Number:	89431199
Project Number:	89441199
Project Number:	n/a
Construction Start	n/a
Project Completion	Sep-10
Current Phase	n/a
Bond Election	2003
Project Contract Information	
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	cary.siegfried@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$250,000.00	\$250,000.00	\$500,000.00	\$250,000.00



Project Budget & Expenditures		
Current Budget:	\$1,250,000.00	
Expended to Date:	\$1,249,342.83	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Purchases of material are ongoing. The current materials per capita measure is 1.67.		

Capital Improvement Program

Libraries CIP Project Report

Neighborhood Services

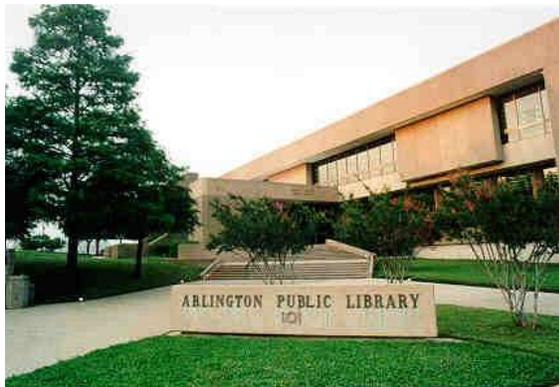
Project: Central Library

Status Updated: 10/30/2010

Description	
The George W. Hawkes Central Library opened in January 1973. Project goals are to	
1. Form a vision of what citizens want and need from Central Library services.	
2. Assess the physical condition and future viability of the Central Library.	
3. Determine future steps and the costs for achieving the vision.	
Project Number:	89441199
Project Number:	n/a
Construction Start	n/a
Project Completion	Jan-11
Current Phase	n/a
Bond Election	1999
Project Contract Information	
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	cary.siegfried@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2009	FY2010	FY2011
General Obligation Bonds	\$0.00	\$500,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Expended to Date:	\$130,741.17	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Contract awarded to Providence Associates LLC. Project scheduled to start November 2009. Community focus groups completed, surveys completed. Finalized visioning report due by 11/15/2010. Options for future Central Library services due by 1/31/2011.		

Capital Improvement Program

Information Technology CIP Project Report

Capital Investment

Project: Data Center Expansion

Status Updated: 10/30/2010

Description	
This project will construct a backup data center in conjunction with the new airport terminal. This data center will provide a remote location to house backup servers and systems for critical applications and functionality in support of the city's disaster recovery plan.	
Project Number:	85340999
Project Number:	n/a
Construction Start	May-09
Project Completion	Dec-10
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingtontx.gov
Design Firm	
General Contractor	



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$450,856.30	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$450,856.30	
Expended to Date:	\$347,457.22	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: 2011 Misc Water and Sanitary Sewer

Status Updated: 11/29/2011

Project Scope	
This contract allows the Arlington Water Utilities department to react to unforeseeable time sensitive water and sanitary sewer line replacements, repairs, and adjustments throughout the City.	
Project Number:	WUCR11016
Construction Start	Jun-11
Construction End	Jul-15
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@Arlingtontx.gov
Design Firm	N/A
General Contractor	Barson Utilities



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$2,378		

Project Budget & Expenditures		
Current Budget:	\$2,428,420.50	
Committed Expenses:	\$2,401,399.01	
Expended to Date:	\$122,428.03	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The contract was awarded by council on 6/28/11. The scope of work will be performed on an as-needed basis, since the contract allows Arlington Water Utilities department to react to unforeseeable time sensitive water and sanitary sewer line replacements, repairs, and adjustments throughout the City. The contract completion is 365 days which is 6/28/12, with an option for a one year contract extension.		

Capital Improvement Program

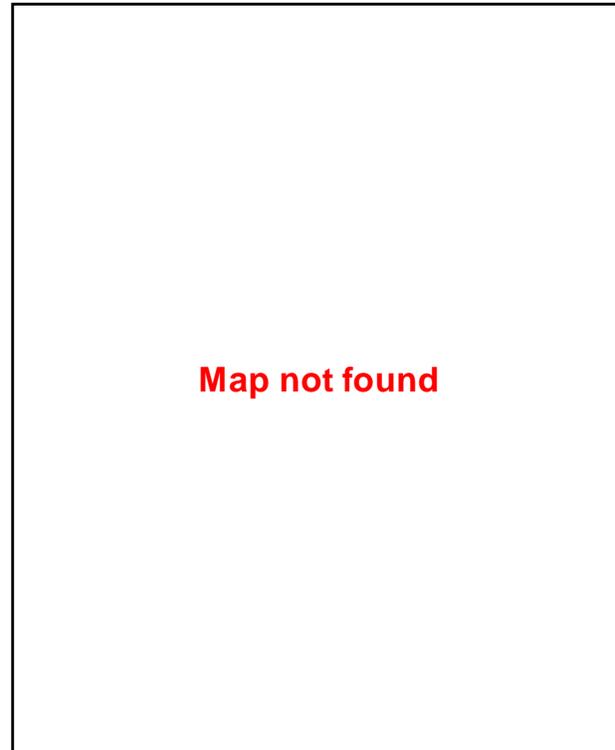
Green Sheet Report

WU - Water Utilities

Project: 2011 TRMT Renewals

Status Updated: 11/29/2011

Project Scope	
Includes replacement of various chlorine and ammonia feed cabinets and gas flow meters, chemical pumps past their useful life, replacement of failing slide gate doors at JKWTP, new chlorine and ammonia analyzer equipment and replacement of old ozone monitoring equipment. Also includes improvements to various facilities at PB, including chemical pipe chases, valves and gates. Revised cost projection to \$500,000 per year. Recently completed requisition of two new caustic pumps for the John F. Kubala Water Treatment Plant.	
Project Number:	WUWA11022
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Felix Carles
Phone Number	817-575-8975
Email Address	Felix.Carles@arlingtontx.gov
Design Firm	WTP maintenance personnel
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$116,978.84
Committed Expenses:	\$9,450.00
Expended to Date:	\$9,450.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
One ozone monitor and two caustic pumps ordered. Installation scheduled for November and December 2011. Most other equipment still to be ordered.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: 2012 TRMT Renewals

Status Updated: 11/29/2011

Project Scope	
2012 Treatment Renewals - Project List1- PB WTP 48" High Service Meter Vault Repair - Phase I: includes design and construction of a new 48" plug upstream of the existing meter vault.2- PB WTP 48" High Service Meter Vault Repair - Phase II: not active	
Project Number:	WUTR12004
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Felix Carles
Phone Number	817-575-8975
Email Address	Felix.Carles@arlingtontx.gov
Design Firm	Freese and Nichols Inc.
General Contractor	To be determined



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$14,290.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Phase I: Engineering Services Contract approved on 10-11-2011. Final design to be submitted on 11-11-2011. Final design to include new 42" flow meter specification and 48" plug design.

Capital Improvement Program

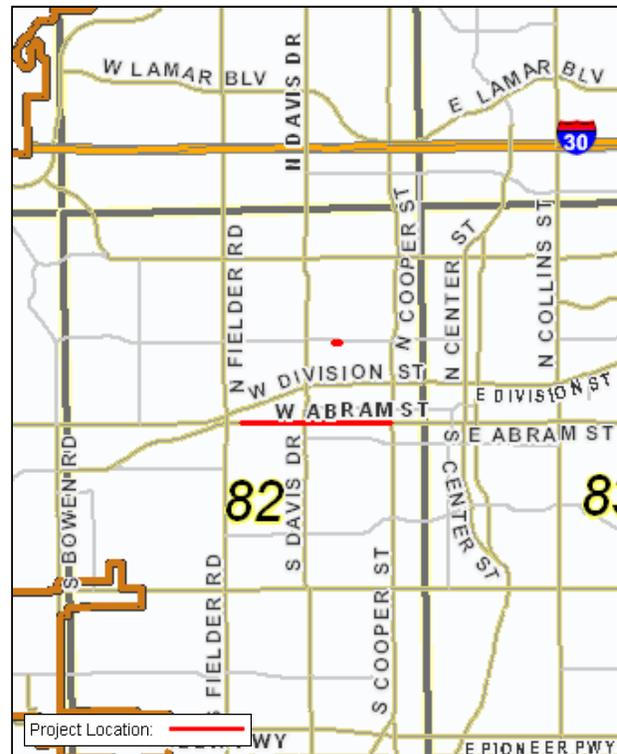
Green Sheet Report

WU - Water Utilities

Project: Abram (Jimat to Cooper) W&S Renewal

Status Updated: 11/29/2011

Project Scope	
The project includes the design of approximately 4,650 linear feet of 8-inch water line and 3,151 linear feet of 8-inch sanitary sewer line along Abram Street from Cooper Street to Jimat Drive. After completion of the water and sanitary sewer line renewals, the street within the project limits will be repaved by street reclamation.	
Project Number:	WUCR11009
Construction Start	May-11
Construction End	Sep-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@Arlingtontx.gov
Design Firm	Lunsford Associates, Inc.
General Contractor	Jackson Construction



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$154		

Project Budget & Expenditures	
Current Budget:	\$2,733,768.70
Committed Expenses:	\$2,733,722.95
Expended to Date:	\$109,607.41

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project was approved by Council on September 13, 2011. Construction start is scheduled for November 2011.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Advanced Metering Infrastructure

Status Updated: 11/29/2011

Project Scope	
Install advanced water metering system pilot area of 17,000+ "smart" water meters which will communicate via wireless radio signals to 5 water tank sites, download usage readings, and populate the enQuesta water billing system.	
Project Number:	WUWA08001
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Paul McCutcheon
Phone Number	(817) 459-6282
Email Address	Paul.McCutcheon@ArlingtonTX.gov
Design Firm	
General Contractor	Pedal Valves, Inc.



Approved Project Funding (Thousands)				
Funding Source	2011			
Revenue Bonds	\$4,842			

Project Budget & Expenditures		
Current Budget:	\$4,956,158.74	
Committed Expenses:	\$4,786,114.61	
Expended to Date:	\$1,147,710.17	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The new meters are being installed in the 17,000+ meter pilot area. As of 11/4/2011, there have been about 3600 meters changed out to the new AMI meter. There are no schedule or cost issues at this time. Project completion is set for 5/31/2012.		

Capital Improvement Program

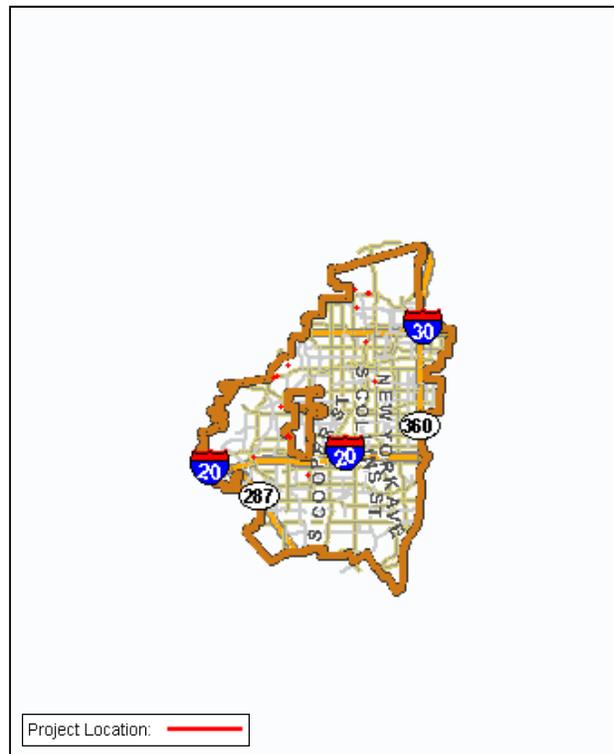
Green Sheet Report

WU - Water Utilities

Project: Aerial Crossing SS Rehab 2010

Status Updated: 11/29/2011

Project Scope	
This design project consists of preparing design plans for the rehabilitation and protection of twelve (13) existing sanitary sewer mains currently exposed to the potential of damage from flooding. These thirteen(13) have been identified as having the highest risk for failure and in need of repair.	
Project Number:	WUSR10001
Construction Start	Dec-11
Construction End	Apr-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@Arlingtontx.gov
Design Firm	Half Associates, Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010		
Revenue Bonds	\$350		

Project Budget & Expenditures	
Current Budget:	\$498,560.00
Committed Expenses:	\$491,015.00
Expended to Date:	\$371,130.74

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The 95% plan set is currently being reviewed by the City. Potential issues include the need for additional sanitary sewer easements for three locations and construction access permissions for all locations. Construction start is scheduled for March 2012.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Arc-Flash Study for Water Treatment Plants and Raw Water Pump Station

Status Updated: 11/29/2011

Project Scope	
Services related to the performance of an arc-flash hazard study to improve the electric safety at both water treatment plants and the raw water pump station	
Project Number:	WUTR12003
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Gary Alford
Phone Number	(817) 575-8941
Email Address	gary.alford@arlingtontx.gov
Design Firm	Gupta and Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$117,842.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Approved by City Council. Currently routed for execution.

Capital Improvement Program

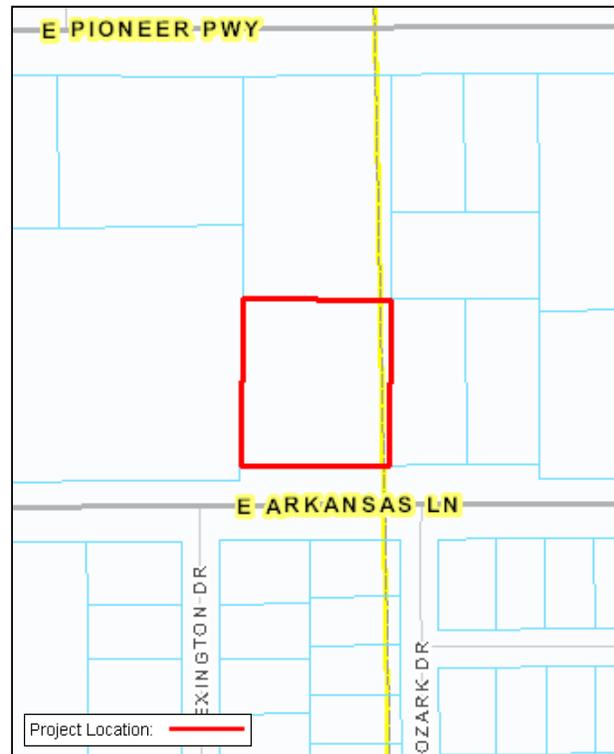
Green Sheet Report

WU - Water Utilities

Project: Arkansas Transfer Pump Station

Status Updated: 11/29/2011

Project Scope	
The project scope includes the design of a minimum 7 million gallon per day pump station and a 24-inch suction and discharge water line at the existing Arkansas Lane Elevated Storage Tank Site. It also includes hydraulic modeling to develop system curves that will confirm pump capacity and optimum efficiency. This booster pump station will allow additional transfer capacity from the Lower Pressure Plane to the Upper Pressure Plane.	
Project Number:	WUTR10009
Construction Start	Jun-11
Construction End	Dec-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@Arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2009	2010	2011	
Revenue Bonds	\$600	\$168	\$1,133	

Project Budget & Expenditures	
Current Budget:	\$180,475.00
Committed Expenses:	\$180,425.00
Expended to Date:	\$161,965.78

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project is in the final design phase. The City submitted plans to One Start for Building Permit review and TCEQ for approval. Project advertisement on hold until backup generator design is approved by the City. Construction is scheduled to begin in February/March 2012.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Cartegraph

Status Updated: 11/29/2011

Project Scope	
Project Number:	WUTR12008
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Gary Alford
Phone Number	(817) 575-8941
Email Address	gary.alford@arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$52,000.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report
 WU - Water Utilities
 Project: Collins 16-inch WL
 Status Updated: 11/29/2011

Project Scope	
Renewal of approximately 1,200 linear feet of 16-inch water line, repair three gate valves and repair a section of the existing 16-inch water line under the Collins Street Bridge just north of Green Oaks Boulevard.	
Project Number:	WUWR11011
Construction Start	May-11
Construction End	Nov-13
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@Arlingtontx.gov
Design Firm	Alan Plummer Associates
General Contractor	Gra-Tex Utilities



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$703		

Project Budget & Expenditures	
Current Budget:	\$703,218.60
Committed Expenses:	\$703,218.60
Expended to Date:	\$603,681.18

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity

The contractor is currently working on the 16-inch water line repair under the Collins Street bridge near the intersection of Green Oaks Boulevard and FM 157. Construction completion is scheduled for November 2011.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Construction Testing - Capital

Status Updated: 11/29/2011

Project Scope	
This contract provides materials testing for all public water and sanitary sewer constructed with the City's capital improvement program. The basic services included in the contract provide testing as requested and compensation is on a unit price per test basis as established in the contract. Additional geotechnical and consulting services are compensated based on hourly rates as established in the contract.	
Project Number:	WUWS10010
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Gael Eddings
Phone Number	817/459-6637
Email Address	Gael.Eddings@Arlingtontx.gov
Design Firm	Team Consultants
General Contractor	N/A



Approved Project Funding (Thousands)			
Funding Source	2010		
Revenue Bonds	\$290		

Project Budget & Expenditures		
Current Budget:	\$580,000.00	
Committed Expenses:	\$579,633.60	
Expended to Date:	\$354,381.48	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Construction Testing - Development

Status Updated: 11/29/2011

Project Scope	
Project Number:	WUWS11010
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Brad Franklin
Phone Number	817/459-6632
Email Address	Brad.Franklin@Arlingtontx.gov
Design Firm	Team Consultants, Inc
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$149,472.19
Committed Expenses:	\$149,472.19
Expended to Date:	\$72,060.51

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

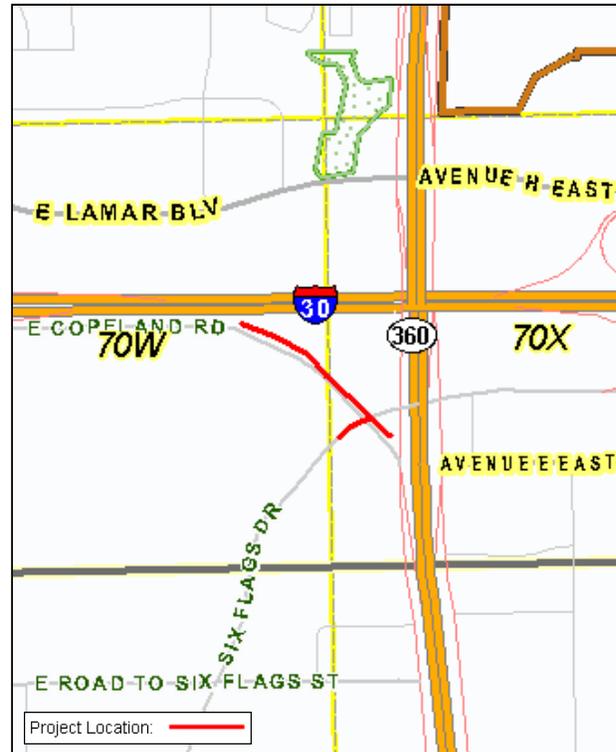
Green Sheet Report

WU - Water Utilities

Project: Copeland 18-inch SS Interceptor

Status Updated: 11/29/2011

Project Scope	
<p>This project consists of designing approximately 1,700 linear feet of an 18-inch sanitary sewer line which includes the renewal of an existing sanitary sewer aerial crossing Johnson Creek. The project is located along Copeland Road from SH360 to the West side of Johnson Creek. This project will provide additional sanitary sewer capacity for future growth in the surrounding area.</p>	
Project Number:	WUSS10004
Construction Start	Oct-11
Construction End	May-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Valery Jean-Bart
Phone Number	(817) 459-6610
Email Address	Valery.Jean-Bart@Arlingtontx.gov
Design Firm	Lockwood, Andrews & Newna
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
Revenue Bonds	\$80	\$28	

Project Budget & Expenditures	
Current Budget:	\$97,426.00
Committed Expenses:	\$97,026.00
Expended to Date:	\$91,505.25

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
<p>The project is in on hold due to planned improvements by TXDOT for the SH360 / Interstate 30 Interchange. The project team is determining what steps need to be taken to effectively coordinate with TXDOT on this project.</p>

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Elevated Tank Mechanical - Safety Improvements

Status Updated: 11/29/2011

Project Scope	
The proposed scope of services includes the design of miscellaneous upgrades such as, but not limited to, isolation valves (at both locations), altitude valves (at both locations), piping and appurtenances (at both locations), and redesign of the external ladder at Southeast and Matlock. The improvements to the Southeast and Matlock Elevated Storage Tanks will ensure proper water operation at both locations, will extend the service life of the existing tanks, and help prevent possible future safety issues at Matlock and Southeast.	
New safety improvements to comply with OSHA	
Project Number:	WUTR12002
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Felix Carles
Phone Number	817-575-8975
Email Address	Felix.Carles@arlingtontx.gov
Design Firm	Deltatek Engineering
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$31,988.50
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Contract was approved and executed. Consultant received the executed contract. Design kickoff meeting and notice to proceed are scheduled for November 8, 2011.

Capital Improvement Program

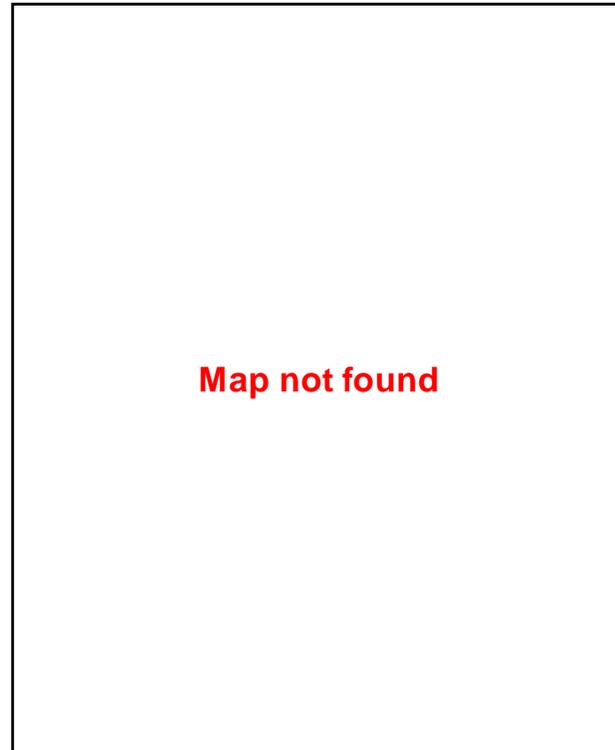
Green Sheet Report

WU - Water Utilities

Project: Elevated Tank Rehabilitation - Southeast

Status Updated: 11/29/2011

Project Scope	
The proposed scope of services includes the design of miscellaneous upgrades such as, but not limited to, interior bowl preparation and paint, wet riser preparation and paint, exterior tank preparation and paint, exterior columns, stay rods, and riser preparation and paint, paint four (4) City of Arlington logos and mockup panels, site restoration and haul off spoils, minor structural and safety upgrades, and disinfection of tank per ANSI/AWWA C65-02 1. The rehabilitation of the Southeast Elevated Storage Tank will ensure that the City maintains the necessary fire protection storage volume and will	
Project Number:	WUTR12001
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Felix Carles
Phone Number	817-575-8975
Email Address	Felix.Carles@arlingtontx.gov
Design Firm	Deltatek Engineering
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$58,850.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Staff report approved by City Council on October 10, 2011. Engineering Services Contract (ESC) awaiting execution.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Enhanced Biofiltration Study

Status Updated: 11/29/2011

Project Scope	
Determination of baseline performance and enhanced biofiltration performance on a full scale with the analysis of filter performance with current biofiltration practices as well as utilizing process enhancements (addition of bionutrients/chemicals) which were identified in the recent Tailored Colaboration Project.	
Project Number:	WUTR11013
Construction Start	Mar-13
Construction End	Apr-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	David Smith
Phone Number	817-575-8940
Email Address	david.smith@arlingtontx.gov
Design Firm	Carollo Engineers
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
Revenue Bonds	\$106			

Project Budget & Expenditures		
Current Budget:	\$180,000.00	
Committed Expenses:	\$105,500.00	
Expended to Date:	\$2,740.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The project kickoff meeting was recently held and filters at the Pierce-Burch Water Treatment Plant are being prepared for full scale testing.		

Capital Improvement Program

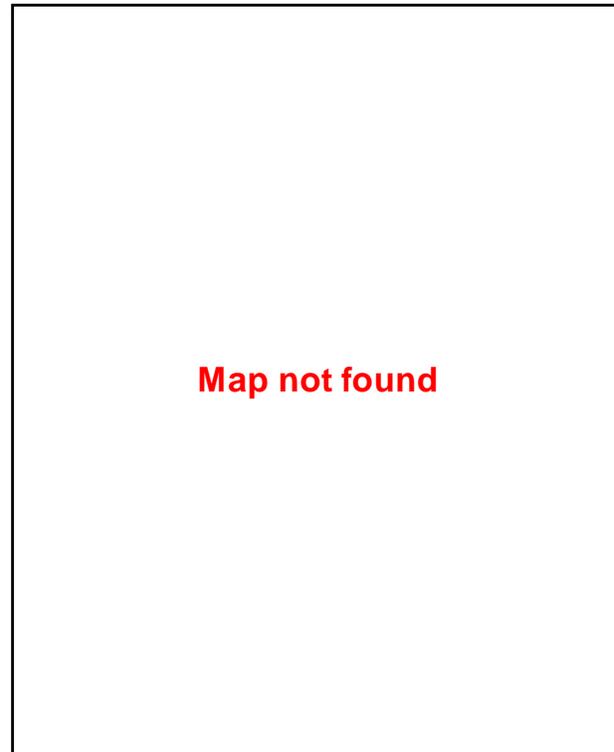
Green Sheet Report

WU - Water Utilities

Project: Environmental Information Documents 2010

Status Updated: 11/29/2011

Project Scope	
The contract scope includes the preparation of Environmental Information Documents and coordination with the Texas Water Development Board (TWDB) to gain necessary approvals for Johnson Creek 3C Phase II Sanitary Sewer, Village Creek 27-inch Sanitary Sewer and Fish creek 18-inch Sanitary Sewer Interceptors.	
Project Number:	WUSR10007
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Valery Jean-Bart
Phone Number	(817) 459-6610
Email Address	Valery.Jean-Bart@Arlingtontx.gov
Design Firm	Alan Plummer Associates, Inc
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2010			
Revenue Bonds	\$246			

Project Budget & Expenditures		
Current Budget:	\$245,820.00	
Committed Expenses:	\$245,820.00	
Expended to Date:	\$92,340.54	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The Environmental Information Document (EID) for Johnson Creek 3C Phase II Sanitary Sewer Interceptor has been submitted to the Texas Water Development Board for approval and has been approved for construction. The project currently is being prepared for bidding. The Consultant has started work for the Fish Creek EID and the Village Creek project is under preliminary design prior entailing a later starting date on the EID process.		

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Fairfield W&S Renewal

Status Updated: 11/29/2011

Project Scope	
<p>This project consists of designing approximately 24,170 linear feet of 6-inch to 12-inch water line. This project also has 8,130 feet of 6" sanitary sewer being replaced with 8" sanitary sewer line in problematic areas. Upon completion, the Public Works Department will be funding the asphalt street reclamation. The project is located to the northeast for Matlock Raod and SE Green Oaks Boulevard in Fairfield Addition.</p>	
Project Number:	WUCR10002
Construction Start	Jul-12
Construction End	Aug-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	8174596609
Email Address	John.Dmorgan@Arlingtontx.gov
Design Firm	Transystems Corporation Con
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2006	2009	
Revenue Bonds	\$144	\$10	

Project Budget & Expenditures	
Current Budget:	\$354,457.00
Committed Expenses:	\$341,435.12
Expended to Date:	\$142,691.12

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
<p>This project has been re-scoped to include additional streets within the neighborhood. The new contract was approved by Council on September 27, 2011. Design Notice to Proceed was issued October 19, 2011. Construction is estimated to start 4th quarter of fiscal year 2012.</p>

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Fish Creek 18-inch SS Interceptor

Status Updated: 11/29/2011

Project Scope	
Includes the installation of approximately 3,700 linear feet of 21-inch and 800 linear feet of 18-inch sanitary sewer line. The 21-inch and 18-inch sanitary sewer line will replace a 12-inch and 15-inch sanitary sewer line located on the west side of Arlington Municipal Airport along the future South Center Street right of way from Yaupon Drive to Engleside Drive.	
Project Number:	WUSS11005
Construction Start	Oct-11
Construction End	Sep-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	8174596609
Email Address	John.Dmorgan@Arlingtontx.gov
Design Firm	Kimley-Horn and Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$500		

Project Budget & Expenditures	
Current Budget:	\$110,538.96
Committed Expenses:	\$108,500.00
Expended to Date:	\$59,845.62

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The consultant submitted preliminary plans on August 12, 2011 and City comments have been returned for preparation of Final Plans. Construction Start is scheduled to begin during 2nd quarter of FY 2012.

Capital Improvement Program

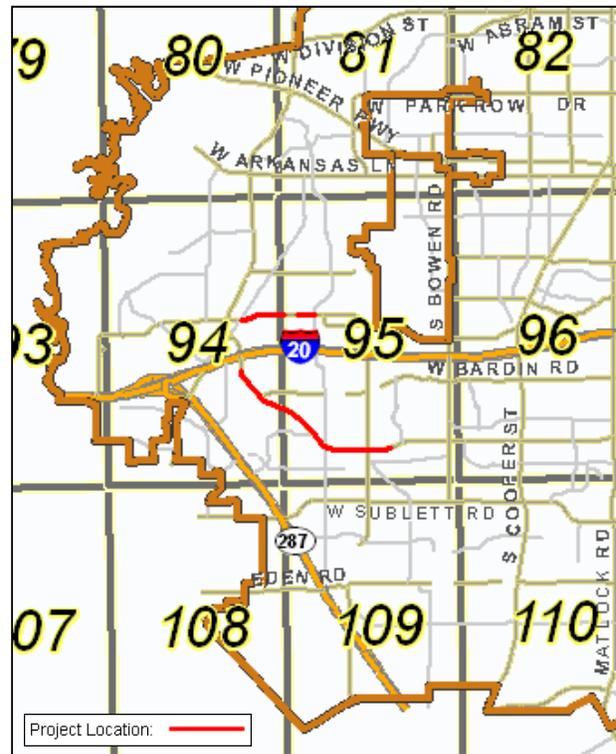
Green Sheet Report

WU - Water Utilities

Project: Green Oaks 42-inch WL (Forest Bend to Green Oaks Pump Station)

Status Updated: 11/29/2011

Project Scope	
Install 12,000 linear feet of 42-inch Water Transmission Line along Green Oaks Blvd. from Forest Bend Drive to the Green Oaks Pump Station. This extension provides an alternate route for water to be transmitted from the Pierce-Burch Water Treatment Plant to the Green Oaks Pump Station.	
Project Number:	WUWA10008
Construction Start	Nov-11
Construction End	Mar-15
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@Arlingtontx.gov
Design Firm	Freese & Nichols, Inc.
General Contractor	S.J. Loius Construction



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
Revenue Bonds	\$270	\$441	

Project Budget & Expenditures	
Current Budget:	\$608,491.60
Committed Expenses:	\$601,015.86
Expended to Date:	\$396,904.22

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project is scheduled for council approval on December 6, 2011. Construction start is scheduled for January 2012.

Capital Improvement Program

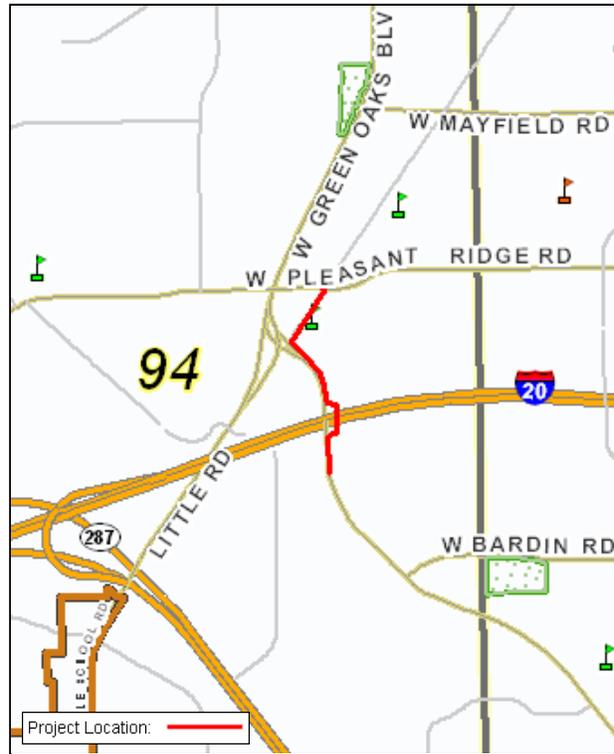
Green Sheet Report

WU - Water Utilities

Project: Green Oaks 42-inch WL (Pleasant Ridge to Forest Bend)

Status Updated: 11/29/2011

Project Scope	
This project consists of approximately 3,650 linear feet of 42-inch Water Transmission Line along Green Oaks Boulevard from Pleasant Ridge Road to Forest Bend Drive. This extension provides an alternate route for water to be transmitted from the Pierce-Burch Water Treatment Plant to the Green Oaks Pump Station. Additional scope includes the rebuild of Little Road from Pleasant Ridge Road to Green Oaks Boulevard which includes 700 linear feet of 8-inch PVC water distribution line.	
Project Number:	WUWA09003
Construction Start	Jul-11
Construction End	Oct-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	8174596609
Email Address	John.Dmorgan@Arlingtontx.gov
Design Firm	Gary Burton Engineering, Inc.
General Contractor	Circle C Construction Compar



Approved Project Funding (Thousands)			
Funding Source	2009	2010	2011
Revenue Bonds	\$900	\$79	\$2,452

Project Budget & Expenditures	
Current Budget:	\$3,231,860.95
Committed Expenses:	\$3,220,602.95
Expended to Date:	\$156,778.45

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project was approved by Council on September 13, 2011. Construction start is scheduled for mid-November 2011.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Green Oaks Pump Station Rehab

Status Updated: 11/29/2011

Project Scope	
The scope of work includes the design to replace existing pumps, electrical components and instrumentation, and HVAC based on the pump evaluation, studies of the electrical model, power reliability and safety factors such as short circuiting, electrical load flow, motor starting, protective device coordination, and Arc Flash.	
Project Number:	WUTR09001
Construction Start	Feb-12
Construction End	May-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@Arlingtontx.gov
Design Firm	Camp Dresser & McKee
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2009	2010	2011
Revenue Bonds	\$450	\$300	\$901

Project Budget & Expenditures		
Current Budget:	\$226,058.75	
Committed Expenses:	\$223,831.35	
Expended to Date:	\$223,831.35	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Camp, Dresser & McKee (CDM) was selected from the final three consultants to be in charge of the Green Oaks Pump Station Rehabilitation project. The scope of work and the consultant fee are under negotiation.		

Capital Improvement Program

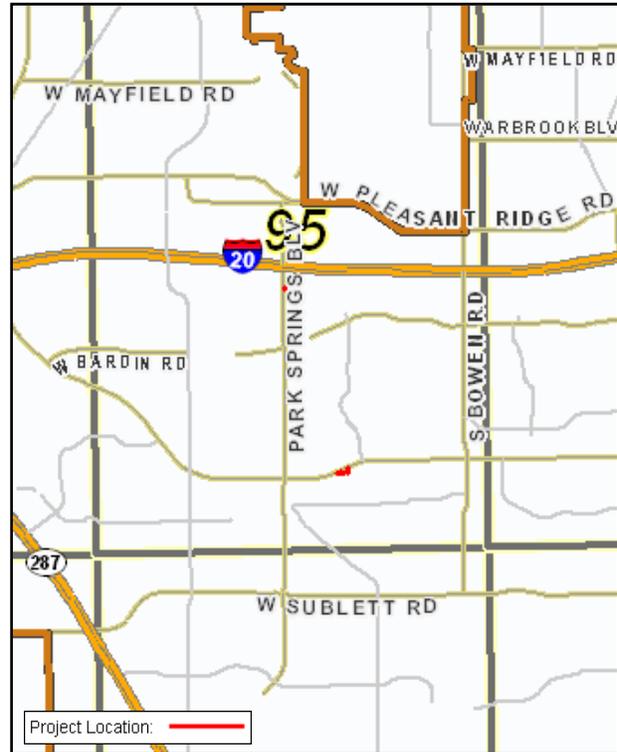
Green Sheet Report

WU - Water Utilities

Project: Green Oaks Pump Station Water Line Improvements

Status Updated: 11/29/2011

Project Scope	
Water line improvements inside Green Oaks pump station and Installation of a 36-inch valve at southeast area of IH20 and Park Springs.	
Project Number:	WUWA11019
Construction Start	Aug-11
Construction End	Jul-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@Arlingtontx.gov
Design Firm	Freese & Nichols, Inc.
General Contractor	S.J. Loius Construction



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$1,181,809.50
Committed Expenses:	\$1,181,767.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project was approved by Council on September 27, 2011. Construction started October 24, 2011.

Capital Improvement Program

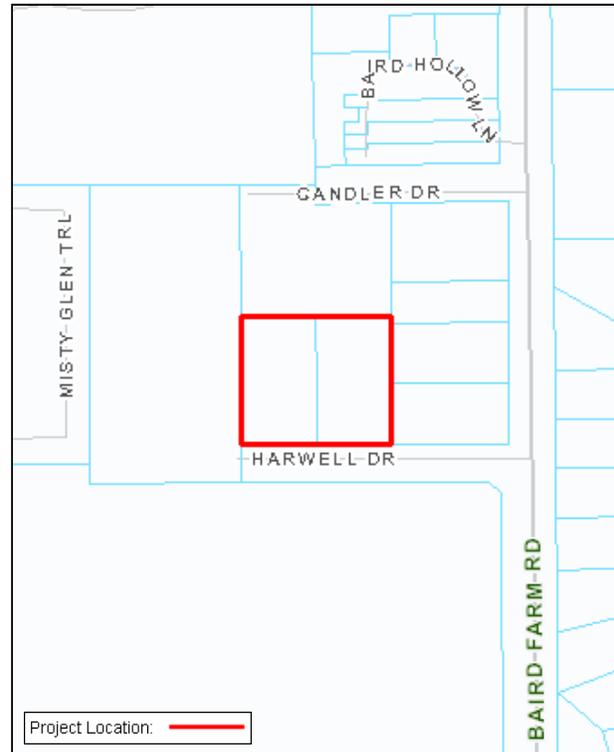
Green Sheet Report

WU - Water Utilities

Project: Harwell Tank Improvements

Status Updated: 11/29/2011

Project Scope	
The proposed scope of services includes raising the tank by 11 feet, installing a mixing system, repainting the exterior surfaces of the tank, modifying the electrical and communication systems, and replacing the tank's water appurtenances according to the 2010 inspection report and vulnerability assessment.	
Project Number:	WUTR11004
Construction Start	Jul-11
Construction End	Jun-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Mia Dia
Phone Number	817-459-6646
Email Address	Mia.Dia@Arlingtontx.gov
Design Firm	Camp, Dresser & McKee, Inc.
General Contractor	CDM Constructors Inc.,



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$248		

Project Budget & Expenditures	
Current Budget:	\$3,586,640.00
Committed Expenses:	\$3,543,175.00
Expended to Date:	\$420,521.89

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The contractor mobilized and started construction on 11/01/2011. The Project substantial completion is on 5/31/12.

Capital Improvement Program

Green Sheet Report
 WU - Water Utilities
 Project: Howell WL Renewal
 Status Updated: 11/29/2011

Project Scope	
Project Number:	WUWR11003
Construction Start	Mar-13
Construction End	Apr-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Mia Dia
Phone Number	817-459-6646
Email Address	Mia.Dia@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)				
Funding Source				

Project Budget & Expenditures		
Current Budget:		
Committed Expenses:		
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		

Capital Improvement Program

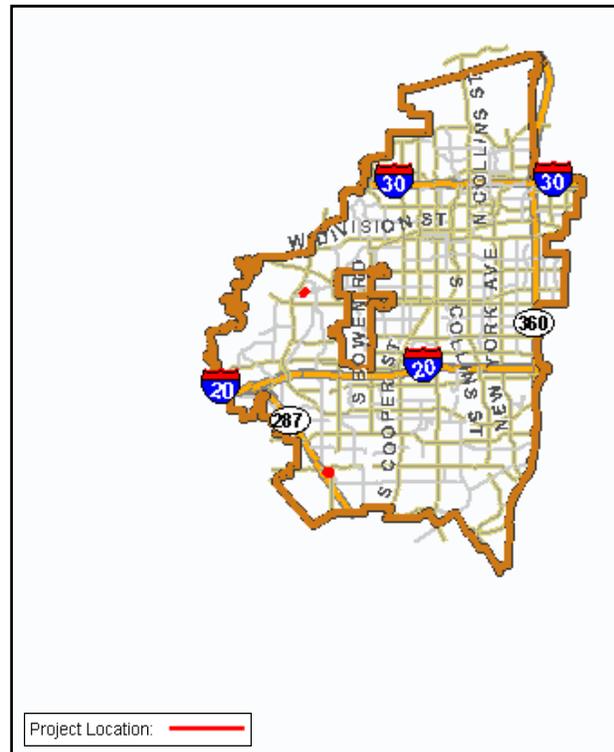
Green Sheet Report

WU - Water Utilities

Project: JK WTP Expansion 2

Status Updated: 11/29/2011

Project Scope	
Expansion of the John Kubala Water Treatment Plant from 65 MGD to 97.5MGD	
Project Number:	WUTR08002
Construction Start	Mar-13
Construction End	Apr-17
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	David Smith
Phone Number	817-575-8940
Email Address	david.smith@arlingtontx.gov
Design Firm	Carollo Engineers
General Contractor	ARCHER WESTERN CONTR



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$37,981,468.44
Committed Expenses:	\$37,568,821.02
Expended to Date:	\$35,965,886.11

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Current work includes installation of a new emergency backup generator which was added to the project with Change Order No. 4, and the associated electrical wiring to connect the new generator to each of the high service pump stations on site.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Lake Arlington Dam EAP Update

Status Updated: 11/29/2011

Project Scope	
Update to the Lake Arlington Dam Emergency Action Plan and completion of a Lake Arlington Dam Security Plan. The scope also includes a tabletop Emergency Action Plan training exercise.	
Project Number:	WUTR11015
Construction Start	Mar-13
Construction End	Apr-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	David Smith
Phone Number	817-575-8940
Email Address	david.smith@arlingtontx.gov
Design Firm	Freese & Nichols, Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$32		

Project Budget & Expenditures		
Current Budget:	\$32,200.00	
Committed Expenses:	\$32,200.00	
Expended to Date:	\$679.04	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The Security Plan was submitted and approved by TCEQ. The Emergency Action Plan draft is complete and finalization is pending the completion of the tabletop exercise, which has been scheduled for November 14.		

Capital Improvement Program

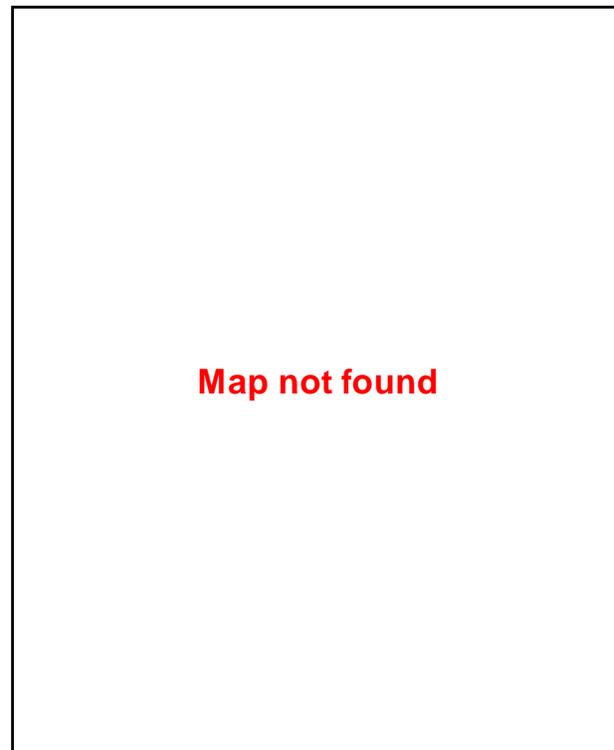
Green Sheet Report

WU - Water Utilities

Project: Lake Arlington Master Plan

Status Updated: 11/29/2011

Project Scope	
The goal of this project is to create a master plan that can be used by the City of Arlington as a short and long-term planning tool to protect the water supply contained within Lake Arlington resulting from stormwater runoff and non-point source pollution within the watershed. As a secondary priority, Arlington desires to optimize recreational opportunities including beautifying the parks, managing its ecosystem and identifying future opportunities.	
Project Number:	WUWA10006
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Valery Jean-Bart
Phone Number	(817) 459-6610
Email Address	Valery.Jean-Bart@Arlingtontx.gov
Design Firm	Malcolm Pirnie, Inc.
General Contractor	N/A



Approved Project Funding (Thousands)				
Funding Source	2010			
Revenue Bonds	\$542			

Project Budget & Expenditures	
Current Budget:	\$547,131.99
Committed Expenses:	\$546,898.27
Expended to Date:	\$546,898.27

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The Lake Arlington Master Plan was adopted by the City of Arlington (4/12/11) and endorsed by the City of Fort Worth (5/03/11). The Lake and Construction Chapter updates are being presented to City Council for second reading on August 16. The moratorium will be lifted on September 1. Continued collaboration with Fort Worth and watershed entities necessary in order to implement the recommendations, best management practices (BMP's), code compliance efforts and continuing education.

Capital Improvement Program

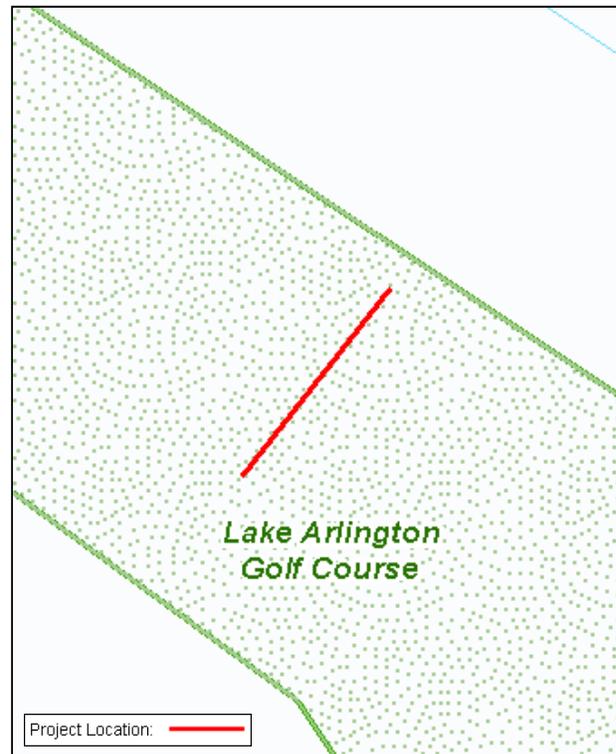
Green Sheet Report

WU - Water Utilities

Project: Lake Arlington Service Spillway Repairs

Status Updated: 11/29/2011

Project Scope	
Installation of grouted rock riprap and gabions in Lake Arlington spillway area.	
Project Number:	WUTR11019
Construction Start	Sep-11
Construction End	Apr-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@Arlingtontx.gov
Design Firm	Freese & Nichols, Inc.
General Contractor	Ark Contracting Services



Approved Project Funding (Thousands)			
Funding Source	2010		
Revenue Bonds	\$25		

Project Budget & Expenditures	
Current Budget:	\$95,377.50
Committed Expenses:	\$95,335.00
Expended to Date:	\$9,953.85

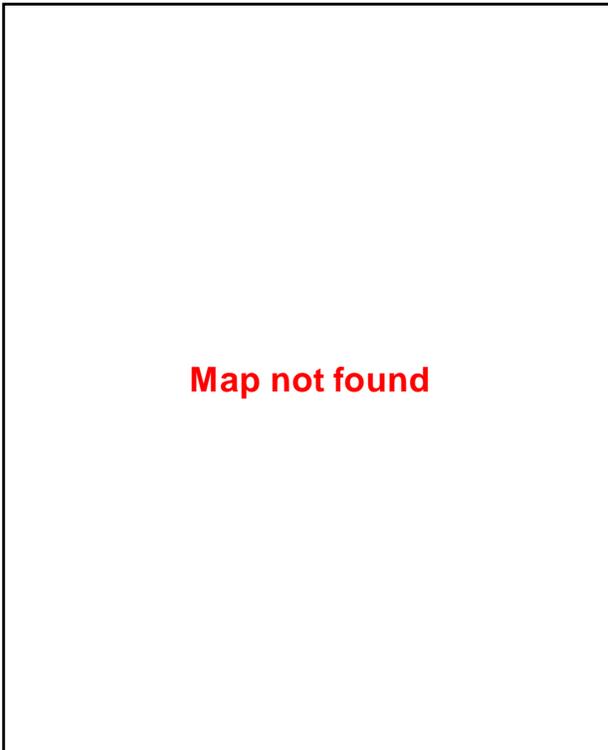
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The contract books are being signed by City. Construction start is scheduled for December 2011.

Capital Improvement Program

Green Sheet Report
 WU - Water Utilities
 Project: LIMS Replacement
 Status Updated: 11/29/2011

Project Scope	
Project Number:	WUTR12006
Construction Start	Jul-13
Construction End	Jul-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Felix Carles
Phone Number	817-575-8975
Email Address	Felix.Carles@arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$0.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

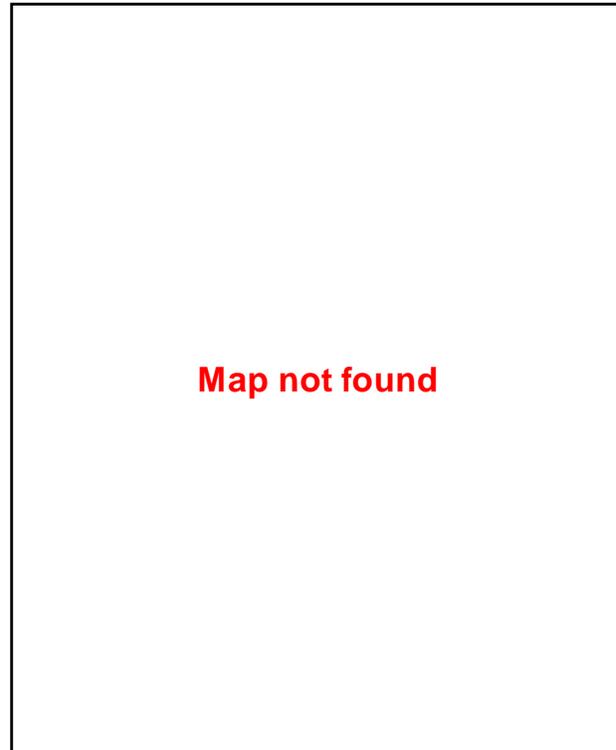
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

Green Sheet Report
 WU - Water Utilities
 Project: Mansfield Interconnect
 Status Updated: 11/29/2011

Project Scope	
Project Number:	WUWA11020
Construction Start	Dec-11
Construction End	Sep-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@Arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$10,350.00
Committed Expenses:	\$10,350.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

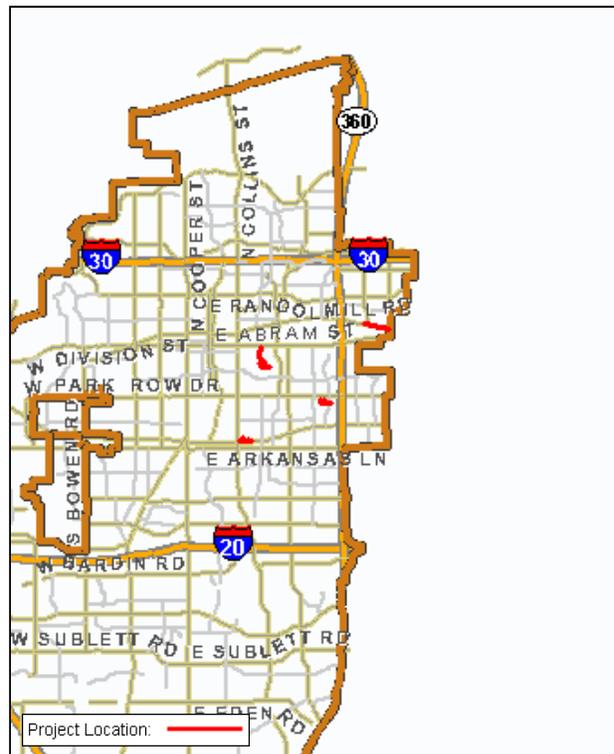
Green Sheet Report

WU - Water Utilities

Project: Meadowbrook, Division, Gay W&S Renewal

Status Updated: 11/29/2011

Project Scope	
This project consists of approximately 2,475 linear feet of 12-inch water line and 6,200 linear feet of 8-inch sewer line within the locations mentioned above. A new street surface within the project limits will be provided at the completion of the utility installation.	
Project Number:	WUCR10005
Construction Start	Oct-11
Construction End	May-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Valery Jean-Bart
Phone Number	(817) 459-6610
Email Address	Valery.Jean-Bart@Arlingtontx.gov
Design Firm	Lunsford Associates LC
General Contractor	Ark Contracting Services



Approved Project Funding (Thousands)			
Funding Source	2010		
Revenue Bonds	\$174		

Project Budget & Expenditures		
Current Budget:	\$3,775,556.00	
Committed Expenses:	\$3,739,989.50	
Expended to Date:	\$631,830.50	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The construction began October 17th. The contractor is currently installing the 12-inch water line along Division Street at Great Southwest Parkway. The project is scheduled to be completed in October 2012.		

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Miscellaneous Project (WU)

Status Updated: 11/29/2011

Project Scope	
Project Number:	WUWS11001
Construction Start	
Construction End	
Current Phase	Administrative
Bond Election	
Project Contract Information	
Project Manager	Gael Eddings
Phone Number	817/459-6637
Email Address	Gael.Eddings@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$21,619,480.99
Committed Expenses:	\$195,337.08
Expended to Date:	\$195,337.08

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity	

Capital Improvement Program

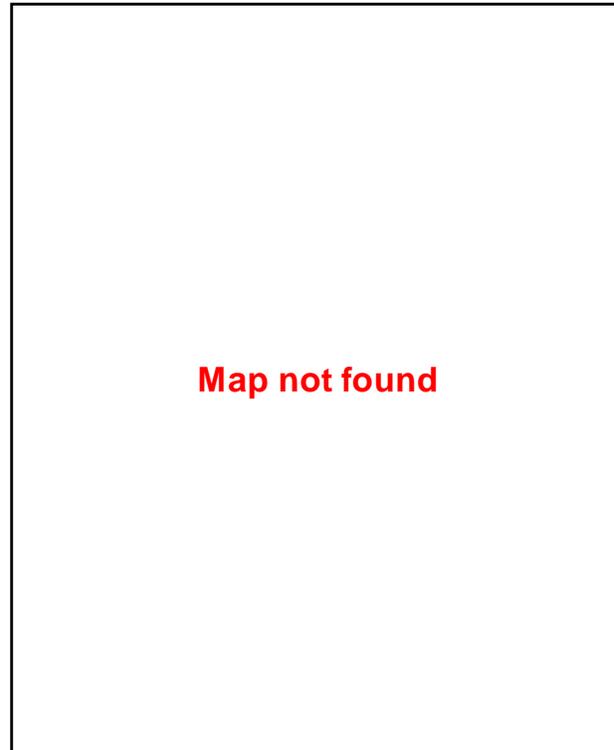
Green Sheet Report

WU - Water Utilities

Project: Pierce-Burch WTP Asset Management Phase I

Status Updated: 11/29/2011

Project Scope	
Phase I: development of data inventory for management of assets at Pierce-Burch WTP.	
Project Number:	WUTR12007
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Sally Mills
Phone Number	517-575-8972
Email Address	sally.mills@arlingtontx.gov
Design Firm	Freese and Nichols, Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$0.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Scope of work and Engineering Services Contract (ESC) are under negotiation. Scope of work expected on November 8, 2011. Staff report and ESC to be submitted to Council for approval on December 13, 2011.

Capital Improvement Program

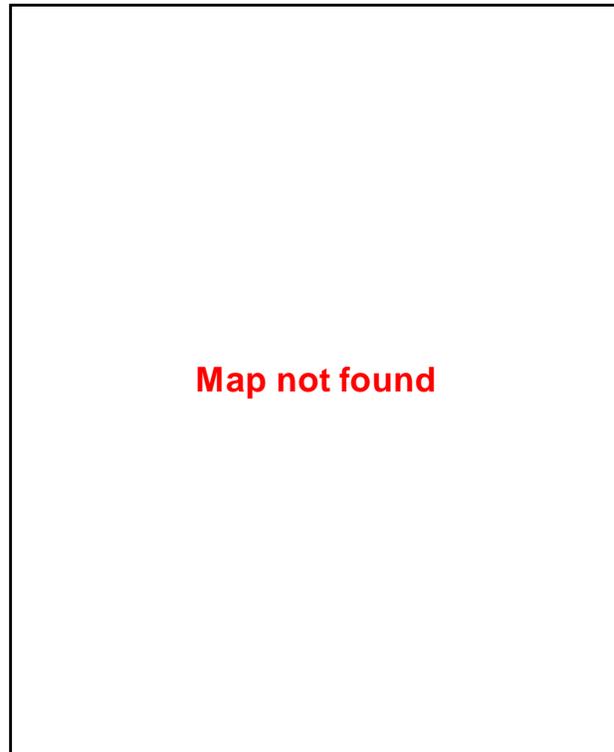
Green Sheet Report

WU - Water Utilities

Project: Pierce-Burch WTP Chlorine Scrubbers

Status Updated: 11/29/2011

Project Scope	
The scope of this project is to evaluate current chlorine scrubber requirements and provide construction plans and specifications for: replacement and improvements to the existing chlorine scrubber system; improvements to the existing chemical storage holding tank area; and replacement of the existing 18-inch fiberglass reinforced ductwork from the chlorine storage tank area and chlorinator room	
Project Number:	WUTR11018
Construction Start	Mar-13
Construction End	Apr-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Felix Carles
Phone Number	817-575-8975
Email Address	Felix.Carles@arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
Revenue Bonds	\$92			

Project Budget & Expenditures		
Current Budget:	\$92,000.00	
Committed Expenses:	\$91,900.00	
Expended to Date:	\$22,713.99	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
Final evaluation of the existing chlorine scrubber system. Final technical memorandum submitted on 11-4-2011 for final review and approval. Preliminary design and specifications are in progress. Final design (plans and specifications) to be submitted to the City for review on November 31, 2011.		

Capital Improvement Program

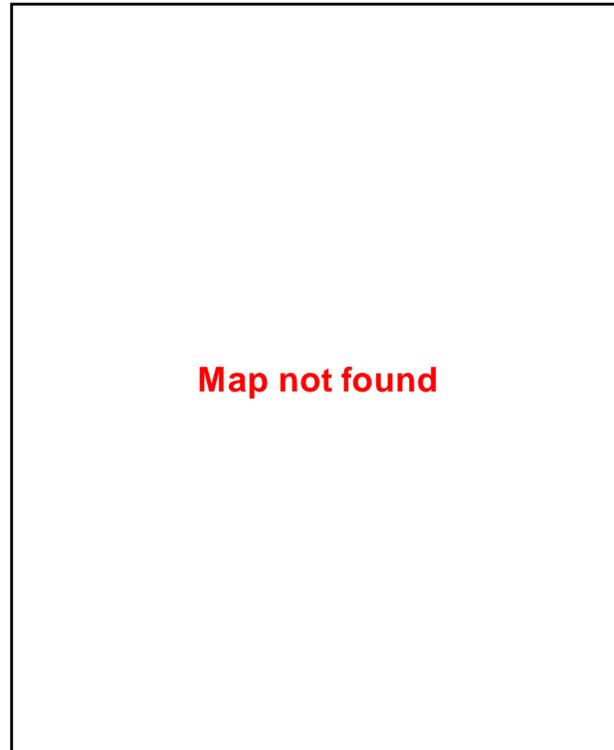
Green Sheet Report

WU - Water Utilities

Project: Pierce-Burch WTP Sedimentation Basin

Status Updated: 11/29/2011

Project Scope	
The scope of this project includes improvements to Sedimentation Basins 3 and 4. This includes removal and replacement of grout, stainless steel trash rack, Saf-T-Climb Fall Protection Device modification, grating and associated railings around Alum Mixer pump area.	
Project Number:	WUTR12005
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Felix Carles
Phone Number	817-575-8975
Email Address	Felix.Carles@arlingtontx.gov
Design Firm	Freese and Nichols Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$0.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Staff report and Engineering Services Contract (ESC) submitted for Council approval on November 15, 2011

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Pierce-Burch WTP WL Renewal

Status Updated: 11/29/2011

Project Scope	
Includes approximately 2,000 linear feet of 8-inch water line replacement, a 12-inch water line replacement and a 6-inch chemical drain line replacement located at the northeast corner of the Pierce-Burch Water Treatment Plant.	
Project Number:	WUTR11007
Construction Start	May-11
Construction End	Dec-13
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Mia Dia
Phone Number	817-459-6646
Email Address	Mia.Dia@Arlingtontx.gov
Design Firm	Freese and Nichols
General Contractor	ARK Contracting Services



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
Revenue Bonds	\$97	\$395	

Project Budget & Expenditures		
Current Budget:	\$528,589.60	
Committed Expenses:	\$520,550.59	
Expended to Date:	\$257,979.07	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The contractor installed 8-inch PVC water line and 12-inch DIP water line. Construction completion is estimated to be in end of November, 2011.		

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Pleasant Ridge WL (Little to Woodside)

Status Updated: 11/29/2011

Project Scope	
Install 4,250 linear feet of 8-inch water line along Pleasant Ridge Road from Little Road to Oldfield Drive and from Oak Springs Drive to Woodside Drive and 200 linear feet of 8-inch water line along 3916 IH-20 Service Road.	
Project Number:	WUWA12006
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@Arlingtontx.gov
Design Firm	Freese & Nichols, Inc.
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$0.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The 60% design plan is being reviewed by the City. Construction start is scheduled for February 2012.

Capital Improvement Program

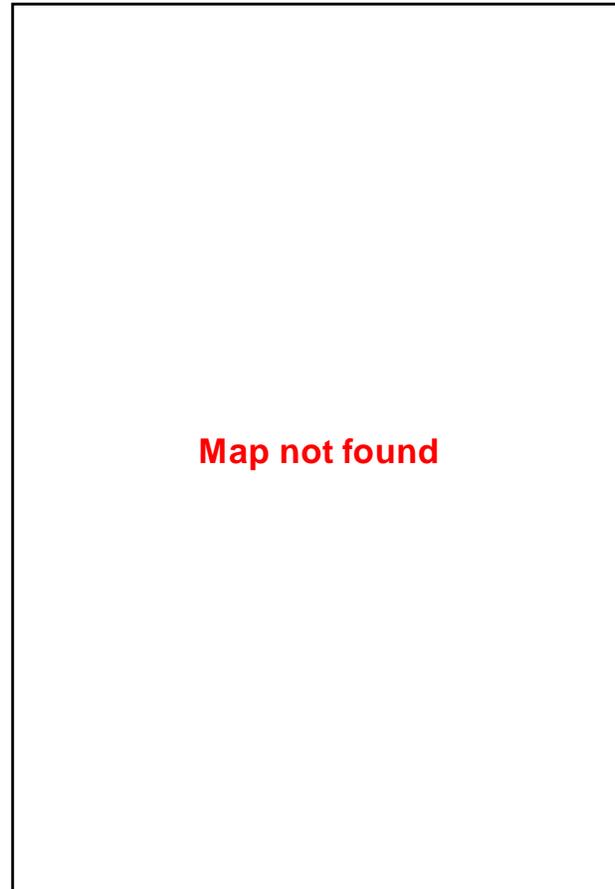
Green Sheet Report

WU - Water Utilities

Project: Reclaimed Water Delivery System Phase 2

Status Updated: 11/29/2011

Project Scope	
The City of Arlington proposes to evaluate extension of the existing reclaimed water delivery pipeline through a feasibility study. The proposed pipeline would provide reclaimed water availability to private commercial/industrial customers as well as City parks and recreation areas in order to offset the demand of potable water for irrigation and other industrial uses. The Phase II expansion will evaluate delivering reclaimed water to the following potential users: Cowboys Stadium, Texas Rangers Ballpark, Johnson Creek Park system, Lincoln Square and other potential irrigation or commercial/industrial customers that may be identified as part of the study. The purpose of the study is to evaluate the feasibility of extending the Phase I system to the City's Entertainment District.	
Project Number:	WUWA11021
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Valery Jean-Bart
Phone Number	(817) 459-6610
Email Address	Valery.Jean-Bart@Arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$99,500.00
Committed Expenses:	\$0.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The Arlington Water Utilities department negotiated an Engineering Services Contract with Alan Plummer Associates, Inc., to study the feasibility of extending the reclaimed water system for a base fee of \$99,500. and the staff report went to Council on August 2, 2011.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Rolling Meadows Phase 1 W&S Renewal

Status Updated: 11/29/2011

Project Scope	
The project scope includes the construction of approximately 10,300 linear feet of 6-inch and 8-inch water line and 4,700 linear feet of 8-inch sanitary sewer line. After completion of the water and sanitary sewer line renewals, all streets within the project limits will be repaved by street reclamation. The streets included are Georgetown Street, Clark Court, Maxwell Court, Claysford Court, Winslow Court, Hollyridge Court, Alexandria Drive, Riverhead Drive, Headwater Drive, Hudson Drive, Waverly Court, Swan Court and Rolling Meadows Drive.	
Project Number:	WUCR09004
Construction Start	Aug-10
Construction End	Sep-13
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	8174596609
Email Address	John.Dmorgan@Arlingtontx.gov
Design Firm	Jerry Parche Consulting Engir
General Contractor	Tri-Tech Construction, Inc.



Approved Project Funding (Thousands)				
Funding Source	2010			
Revenue Bonds	\$2,779			

Project Budget & Expenditures	
Current Budget:	\$3,284,901.20
Committed Expenses:	\$3,014,568.98
Expended to Date:	\$2,806,662.28

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project is complete and the Final Estimate and Retainage Release are currently in process for final payment.

Capital Improvement Program

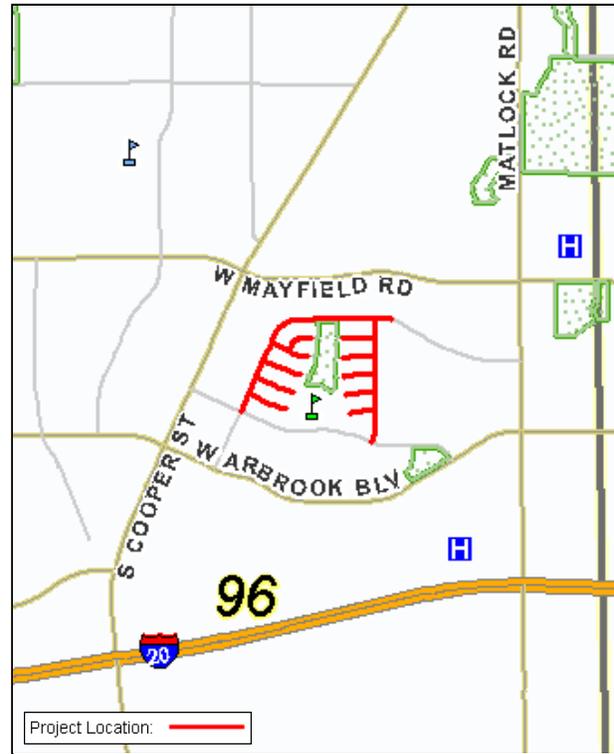
Green Sheet Report

WU - Water Utilities

Project: Rolling Meadows Phase 2 W&S Renewal

Status Updated: 11/29/2011

Project Scope	
The project scope includes the design of approximately 6,700 linear feet of 6-inch and 8-inch water line and 9,600 linear feet of 8-inch sanitary sewer line. After completion of the water and sanitary sewer line renewals, all streets within the project limits will be repaved by street reclamation. The streets include Waverly Drive, Laurel Hill Court, Burgess Court, Dickens Court, Providence Court, Hermitage Place, Winslow Drive, Westminster Court, Christopher Court, Winnsboro Court, Avington Court and Fairfax Court.	
Project Number:	WUCR10003
Construction Start	Jul-11
Construction End	Oct-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	8174596609
Email Address	John.Dmorgan@Arlingtontx.gov
Design Firm	Jerry Parche' Consulting Engi
General Contractor	Muniz Construction



Approved Project Funding (Thousands)			
Funding Source	2011		
Revenue Bonds	\$175		

Project Budget & Expenditures	
Current Budget:	\$3,368,079.70
Committed Expenses:	\$3,347,271.27
Expended to Date:	\$203,284.77

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project was approved by Council on September 13, 2011. A public meeting was held on September 26, 2011 to inform the residents of the proposed construction. The Construction Notice to Proceed has been issued for November 7, 2011.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: SCADA Data Management Upgrade

Status Updated: 11/29/2011

Project Scope	
Migration of historical data to the new Proficy Historian Server and development of enhanced operational reports to improve data collection from SCADA for Ad Hoc and regulatory reports for Water Treatment.	
Project Number:	WUTR11017
Construction Start	Mar-13
Construction End	Apr-17
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Sally Mills
Phone Number	517-575-8972
Email Address	sally.mills@arlingtontx.gov
Design Firm	Camp Dresser & McKee
General Contractor	



Approved Project Funding (Thousands)				
Funding Source	2011			
Revenue Bonds	\$135			

Project Budget & Expenditures		
Current Budget:	\$135,491.00	
Committed Expenses:	\$135,491.00	
Expended to Date:	\$18,342.25	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The project is approximately 80% complete. A workshop has been scheduled with the project team for November 17-18.		

Capital Improvement Program

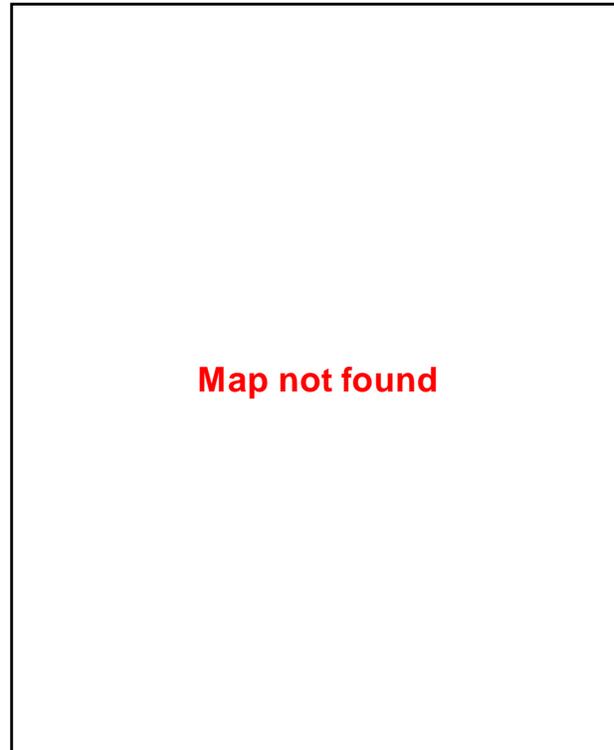
Green Sheet Report

WU - Water Utilities

Project: SEP 2010-1625-WQ-E (Lake Arlington Large Debris Removal)

Status Updated: 11/29/2011

Project Scope	
Large debris removal from Lake Arlington	
Project Number:	WUSR12003
Construction Start	
Construction End	
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Joe Gildersleeve
Phone Number	
Email Address	joe.gildersleeve@arlingtontx.gov
Design Firm	
General Contractor	Mike Lauderback



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures	
Current Budget:	\$39,723.00
Committed Expenses:	\$36,112.00
Expended to Date:	\$0.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The contractor has removed approximately 50% of the large debris identified along Lake Arlington

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: Town North W&S Renewal

Status Updated: 11/29/2011

Project Scope	
This project consists of designing approximately 8,000 linear feet of 6-inch through 18-inch sanitary sewer lines and 4,000 linear feet of 6-inch through 12-inch water lines. The project begins at Collins Street just north of Truman Circle and continues in a westerly direction to Cooper Street just north of Sanford Street.	
Project Number:	WUSR09002
Construction Start	Aug-11
Construction End	May-14
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Valery Jean-Bart
Phone Number	(817) 459-6610
Email Address	Valery.Jean-Bart@Arlingtontx.gov
Design Firm	Stream Water Group
General Contractor	Gra-Tex Utilities



Approved Project Funding (Thousands)			
Funding Source	2010	2011	
Revenue Bonds	\$525	\$1,350	

Project Budget & Expenditures	
Current Budget:	\$3,990,366.76
Committed Expenses:	\$3,908,665.10
Expended to Date:	\$826,927.10

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
Construction began September 14, 2011. Currently the contractor has installed water lines along Sanford from Collins to Elm Street and sanitary sewer mains from Collins to Truman. The contractor encountered rock during the bore of the sanitary sewer line along 612 N. Collins Street which resulted in a schedule delay. This may extend the completion date of the project. The project is scheduled to be completed in September 2012.

Capital Improvement Program

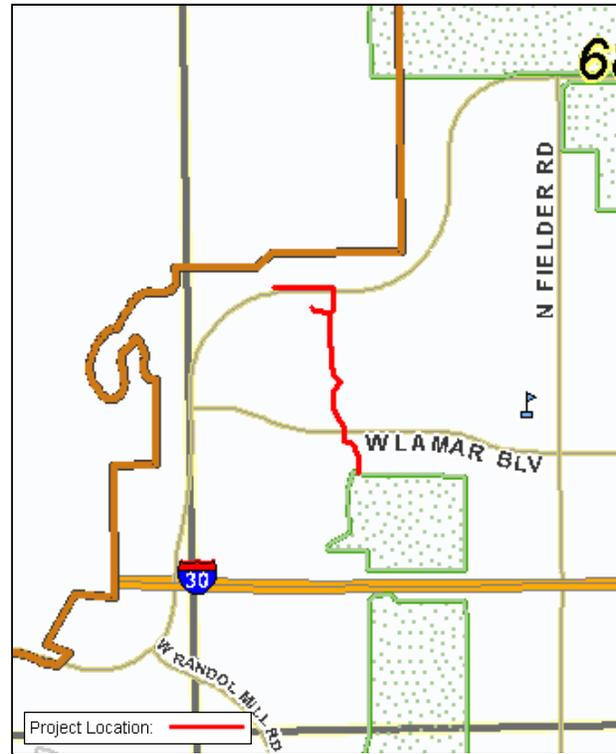
Green Sheet Report

WU - Water Utilities

Project: Village Creek 27-inch SS Interceptor

Status Updated: 11/29/2011

Project Scope	
This project consists of designing approximately 3,850 linear feet of 27-inch sanitary sewer line from Northwest Green Oaks Boulevard to Park Hill Drive. The project also includes the renewal of approximately 1,260 linear feet of 6-inch water line and 2,100 linear feet of 8-inch sanitary sewer line. After completion of the water and sanitary sewer lines, all streets within the project limits will be repaved by street reclamation.	
Project Number:	WUSS11006
Construction Start	May-12
Construction End	Jun-15
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Mia Dia
Phone Number	817-459-6646
Email Address	Mia.Dia@Arlingtontx.gov
Design Firm	Half and Associates
General Contractor	



Approved Project Funding (Thousands)			
Funding Source	2010		
Revenue Bonds	\$150		

Project Budget & Expenditures	
Current Budget:	\$388,300.00
Committed Expenses:	\$95,600.00
Expended to Date:	\$95,600.00

Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life

Current Activity
The project was approved by Council on September 27, 2011. Currently the consulting is preparing survey and base mapping. The preliminary design submittal is due in February 2012.

Capital Improvement Program

Green Sheet Report

WU - Water Utilities

Project: WaterRF Project No 4410 - Evaluating OSG of Hypochlorite Solutions

Status Updated: 11/29/2011

Project Scope	
Collaborative effort with the Water Research Foundation to perform case studies to evaluate experience of utilities that are currently generating chlorine on-site for potable water disinfection.	
Project Number:	WUTR11022
Construction Start	
Construction End	
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	David Smith
Phone Number	817-575-8940
Email Address	david.smith@arlingtontx.gov
Design Firm	Water Research Foundation/J
General Contractor	



Approved Project Funding (Thousands)			
Funding Source			

Project Budget & Expenditures		
Current Budget:		
Committed Expenses:		
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Current Activity		
The prime consultant which will lead the project was recently selected and a project kickoff meeting is scheduled for November 8, 2011.		

Other Budget Information

Asset Forfeiture Fund FY 2012 Operating Position

The Arlington Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture," and each asset received by the department is considered an "awarded asset." The state asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure. This chapter requires that the annual budget be submitted to the governing body (Mayor and Council) for adoption.

The main goals of the state asset forfeiture program are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government, and to strengthen law enforcement. Recipient law enforcement agencies must use the assets solely for law enforcement purposes and assets are to be held in a special fund, subject to audit and review by the appropriate authorities. The Arlington Police Department is responsible for the receipt, expenditure, and oversight of awarded assets.

Revenues:	\$640,000
Expenditures:	
Salaries:	
IRS Criminal Investigations Task Force Detective	\$ 86,800
Tactical Intelligence Sergeant	101,000
Equipment & Supplies:	\$120,600
Grant Cash Matches:	
TxDOT Comprehensive STEP Grant	\$174,100
Victim Assistance Response Team Counselor	29,500
REACH Site Coordinator	38,000
Victim Assistance Response Team Counselor	65,000
Travel and Training:	\$ 25,000
Total Expenditures	\$640,000
Ending Balance	\$ -

Other Budget Information

Ambulance Services Liquidated Damages Fund FY 2012 Operating Position

The City of Arlington provides ambulance service through contract with American Medical Response (AMR), the City's sole ambulance service provider. The City pays no subsidy to the ambulance contractor. The contract establishes fees for AMR's use of Fire Department facilities, including fire stations and the 9-1-1 Dispatch Center. The contract also establishes penalties, known as liquidated damages, for emergency and non-emergency ambulance response times that do not meet contractual performance requirements.

Funds received from the ambulance contractor are deposited into a Special Revenue account established to maintain the stability of Arlington's non tax-subsidized EMS system. Funds in this account are used to ensure the stability and performance of the Arlington EMS System. This account funds enhancements to EMS response equipment, professional development training for Fire EMS responders, funds the City's Public Health Authority, and retains an industry consultant who supports the Fire Department's Medical Operations Section.

Additionally the Liquidated Damages account funds the salary and benefits costs for two occupied EMS Coordinator positions, transferred to the fund in FY10. The Fire Department's intent is to eventually return these positions to the General Fund Budget since projected revenue is insufficient to maintain funding for the EMS Coordinators long-term. The beginning balance in the account is estimated at \$450,000. Revenue is projected at \$150,000; expenses are projected at \$273,000. The Fire Department projects expenditures will exceed available funds after Fiscal Year 2014.

Beginning Balance:	\$ 450,000
Revenues:	
Station Use Fees (per contract)	\$ 30,000
System Use Fees (per contract)	60,000
Liquidated Damages (estimate)	<u>60,000</u>
Total Revenues	\$ 150,000
Total Available Funds	\$ 600,000
Expenditures:	
EMS QI Coordinator	\$ 72,300
EMS Training Coordinator	74,700
Equipment & Supplies:	60,000
Health Authority Contract	24,000
Ambulance Industry Consultant	18,000
Travel/Training	<u>24,000</u>
Total Expenditures	\$ 273,000
Ending Balance	\$ 327,000

Other Budget Information

General Gas Fund FY 2012 Operating Position

The City has established three funds to receive revenues from natural gas operations that do not go to the Arlington Tomorrow Foundation (ATF). These funds receive 10 percent of lease bonuses and 50 percent of royalties, with the remaining 90 percent of lease bonuses and 50 percent of royalties going to the ATF. The policies and procedures concerning expenditures by, and transfers to and from, the General Gas Fund 3095 are outlined below.

The General Gas Fund receives revenues that are not specifically designated for the Parks or Airport Gas Funds. Within this fund, a total of six accounting units have been established for expenditures, including:

- 910101 - General administrative expenditures
- 910102 - Neighborhood Grants, with an amount designated for expenditure
- 910103 - Innovation/Venture Capital, with an amount designated for expenditure
- 910104 - Pipeline administration
- 910105 - Redevelopment Initiatives
- 910106 - Land Banking, with an amount designated for expenditure

Effective in FY 2012, the use of 910101, 910104 and 910105 will be terminated. Any expenditure in these areas that is requested by operating departments will, if approved, be budgeted within an operating accounting unit in the General Fund, implemented through a mid-year budget amendment that will include a transfer from the gas fund to increase the General Fund's available resources, and a corresponding increase in the General Fund's authorized appropriations. With regard to accounting units 910102 (Neighborhood Grants), 910103 (Innovation/Venture Capital), and 910106 (Land Banking), once the designated amounts in these units have been expended, future designations and corresponding budgets for specific uses, if approved, will be established within those accounting units.

Periodically, fiscal conditions may necessitate transfers from the General Gas Fund to the General Fund to offset revenue shortfalls or to cover one-time costs. All proposed interfund transfers involving gas funds will require approval by the City Manager's Office prior to implementation.

Beginning balance, available cash	\$ 6,257,920
Less:	
Reserved for encumbrances	\$ 2,704
Reserved for increase / decrease in investment value	12,381
Designated for Neighborhood Grants	280,944
Designated for Innovation / Venture Capital	1,791,881
Designated for Innovation / Venture Capital (abatment return)	440,000
Designated for Land Banking	489,217
Deferred revenue, lease bonuses	129,010
Transfer to General Fund for one-time costs in FY 2012	<u>1,787,538</u>
Total commitments and reserves	\$ 4,933,675
Remaining available resources	\$ 1,324,245

Other Budget Information

Parks Gas Fund FY 2012 Operating Position

The City has established three funds to receive revenues from natural gas operations that do not go to the Arlington Tomorrow Foundation (ATF). These funds receive 10 percent of lease bonuses and 50 percent of royalties, with the remaining 90 percent of lease bonuses and 50 percent of royalties going to the ATF. The policies and procedures concerning expenditures by, and transfers to and from, the Parks Gas Fund 3096 are outlined below.

The Parks Gas Fund receives natural gas revenues derived from drilling operations beneath the City's park land. Accounting unit 910201 has been established to account for one-time expenditures from the fund. No expenditures that are in lieu of ongoing expenditures typically made from the Parks Department's operating budget may be incurred without prior approval from the City Manager's Office. Because the Parks Gas Fund is designated for specific purposes, expenditure amounts in the fund are not appropriated on an annual basis as they would be in the City's operating funds.

Periodically, fiscal conditions may necessitate transfers from the Parks Gas Fund to other funds to cover specific one-time costs. All proposed interfund transfers involving gas funds will require approval by the City Manager's Office prior to implementation.

Beginning balance, available cash	\$ 2,008,787
Less:	
Reserved for encumbrances	\$ 120
Reserved for increase / decrease in investment value	6,403
Deferred revenue, lease bonuses	<u>398,728</u>
Total commitments and reserves	\$ 405,251
Available resources	\$ 1,603,536
Anticipated expenditures:	
Randol Mill concession/restroom rebuild	\$ 600,000
Tennis Center Quick Start courts	100,000
Randol Mill playground shade structures	50,000
Tierra Verde event pavilion	200,000
Tennis Center event pavilion	200,000
Playground shade structures, Schrickel and Dunsworth Parks	<u>40,000</u>
Total anticipated expenditures	\$ 1,190,000
Remaining available resources	\$ 413,536

Other Budget Information

Airport Gas Fund FY 2012 Operating Position

The City has established three funds to receive revenues from natural gas operations that do not go to the Arlington Tomorrow Foundation (ATF). These funds receive 10 percent of lease bonuses and 50 percent of royalties, with the remaining 90 percent of lease bonuses and 50 percent of royalties going to the ATF. The policies and procedures concerning expenditures by, and transfers to and from, the Airport Gas Fund 3097 are outlined below.

The Airport Gas Fund receives natural gas revenues derived from drilling operations beneath the City's airport. Accounting unit 910301 has been established to account for one-time expenditures from the fund. No expenditures that are in lieu of ongoing expenditures typically made from the Airport's operating budget may be incurred without prior approval from the City Manager's Office. Because the Airport Gas Fund is designated for specific purposes, expenditure amounts in the fund are not appropriated on an annual basis as they would be in the City's operating funds.

Periodically, fiscal conditions may necessitate transfers from the Airport Gas Fund to other funds to cover specific one-time costs. All proposed interfund transfers involving gas funds will require approval by the City Manager's Office prior to implementation.

Beginning balance, available cash	\$ 1,019,821
Less:	
Reserved for encumbrances	\$ 34,411
Reserved for increase / decrease in investment value	175
Deferred revenue, lease bonuses	<u>362</u>
Total commitments and reserves	\$ 34,948
Available resources	\$ 984,873
Anticipated expenditures:	
Replacement radio system	\$ 54,000
Runway drainage system	171,000
Replacement window shades	<u>9,252</u>
Total anticipated expenditures	\$ 234,252
Remaining available resources	\$ 750,621

Other Budget Information

FY 2012 AUTHORIZED FULL-TIME POSITIONS

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
AVIATION				
Airport Maintenance Technician	4	4	4	4
Airport Manager	1	1	1	1
Airport Operations Supervisor	1	1	1	1
Office Coordinator	1	1	1	1
Project Coordinator	1	1	1	1
AVIATION TOTAL	8	8	8	8
CITY ATTORNEY'S OFFICE				
Administrative Aide II	1	1	1	1
Administrative Services Coordinator II	1	1	1	1
Assistant City Attorney	3	3	3	3
Assistant To the City Attorney	1	1	1	1
Attorney I / II / Sr Attorney	18	18	18	18
City Attorney	1	1	1	1
Office Assistant	2	2	2	2
Paralegal	5	5	5	6
Secretary	6	6	6	5
CITY ATTORNEY'S OFFICE TOTAL	38	38	38	38
CITY MANAGER'S OFFICE				
City Manager	1	1	1	1
Deputy City Manager	2	2	2	2
CITY MANAGER'S OFFICE TOTAL	3	3	3	3
CODE COMPLIANCE SERVICES				
Accounting Aide	2	2	2	0
Administrative Aide I	1	1	1	1
Animal Services Administrative Coordinator	2	2	2	2
Animal Services Manager	1	1	1	1
Assistant Director Code Enforcement	1	1	1	1
Business Process Analyst	0	0	1	1
Code Compliance Officer I / II / Sr Code Compliance Officer	40	39	38	38
Community Services Agent	3	2	2	2
Community Services Educator	1	1	1	1
Community Services Supervisor	7	7	7	6
Community Services Technician	2	2	2	1
Director of Community Services	1	1	0	0
Environmental Health Specialist	1	1	1	0
Field Operations Manager	5	5	5	4
Neighborhood Services Analyst	1	1	1	1
Office Assistant	2	0	0	0

Appendix 1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Sr Management Analyst	1	1	1	1
Veterinarian	1	1	1	1
Vital Records Agent	2	1	1	0
Vital Records Coordinator	1	1	1	0
CODE COMPLIANCE SERVICES TOTAL	75	70	69	61
COMMUNITY DEVELOPMENT AND PLANNING				
Administrative Aide II	1	1	1	2
Administrative Assistant	2	2	2	2
Administrative Services Coordinator II	1	1	1	1
Assistant Director of Planning	2	2	2	2
Assistant Utility Engineer	1	1	1	1
Building Official	1	1	1	1
Civil Engineer	3	3	3	3
Combination Inspector	5	5	5	5
Community Services Supervisor	0	0	0	1
Development Operations Manager	1	1	1	1
Development Services Supervisor	1	1	1	1
Director of Community Development and Planning	1	1	1	1
Engineering Operations Manager	1	1	1	1
Engineering Technician	1	1	1	1
Environmental Health Specialist	1	1	1	2
Field Inspections Supervisor	1	1	1	1
Field Operations Manager	0	0	0	1
Fire Plans Compliance Specialist	2	2	2	2
Gas Well Coordinator	2	2	2	2
GIS Technician I	1	0	1	1
GIS Technician II	1	1	0	0
Graduate Engineer	1	1	0	0
Graduate Planner	2	1	1	1
Landscape Administrator	1	1	1	1
Map Records Technician	1	1	1	1
Office Manager	1	1	1	1
Operations Analyst II	1	1	1	1
Planning Manager	3	3	3	3
Planning Project Manager I	5	5	6	6
Planning Project Manager II	2	2	2	2
Planning Technician	2	2	2	2
Plans Examiner	3	3	3	3
Plans Examiner Supervisor	1	1	1	1
Project Engineer	1	1	1	1
Real Estate Manager	0	0	0	1
Real Estate Representative	0	0	0	2
Secretary	1	1	1	1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Sr Account Clerk	2	2	2	2
Sr Clerk	1	1	1	1
Sr Inspector	2	2	2	2
Sr Management Analyst	1	1	1	1
Sr Plans Examiner	2	2	2	2
Streetscape Inspector	2	1	1	1
Svc Representative	3	3	3	3
Systems Process Analyst	1	0	0	0
COMMUNITY DEVELOPMENT AND PLANNING TOTAL	68	64	64	71
ECONOMIC DEVELOPMENT				
Economic Development Manager	1	1	1	1
Economic Development Specialist	2	2	2	2
ECONOMIC DEVELOPMENT TOTAL	3	3	3	3
FINANCIAL AND MANAGEMENT RESOURCES				
Accountant I	1	1	1	0
Accounting Aide	0	0	0	2
Action Center Agent	6	7	7	7
Action Center Manager	1	1	1	1
Action Center Supervisor	1	1	1	1
Administrative Aide I	3	3	3	3
Administrative Aide II	2	1	1	1
Administrative Resources Manager	1	1	0	0
Administrative Services Coordinator I	3	3	3	3
Administrative Services Coordinator II	1	1	1	1
Administrative Services Manager	1	1	0	0
Assistant Director	2	2	3	3
Broadcast Specialist	1	1	1	1
Buyer	2	2	2	2
Cash Debt Administrator	1	1	1	1
City Secretary	1	1	1	1
Communication Coordinator	2	2	2	2
Computer Graphics Specialist	1	1	1	0
Controller	1	1	1	1
Council Assistant	1	1	1	1
Council Coordinator	2	2	2	2
Deputy City Secretary	1	1	1	1
Design Communication Coordinator	1	1	1	1
Digital Media Editor	1	1	1	1
Director Financial and Management Resources/CFO	1	1	1	1
Executive Assistant to Mayor and Council	1	1	1	1
Financial Accountant	1	1	1	1
Financial System Administrator	1	1	1	1

Appendix 1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Intermediate Account Clerk	1	1	1	1
Lead Data Entry Operator	1	1	1	0
Management Analyst	1	1	1	1
Managing Editor	1	1	1	1
Marketing Communication Manager	1	1	1	1
OMB Coordinator	1	1	1	1
Payroll Assistant	1	1	1	1
Payroll Supervisor	1	1	1	1
Position Control Coordinator	1	1	1	1
Project Coordinator	4	4	5	5
Purchasing Agent	1	1	1	1
Purchasing Manager	1	1	1	1
Sr Financial Accountant	4	4	4	4
Sr Management Analyst	3	3	3	3
Sr Purchasing Agent	1	1	1	1
Staff Accountant	2	2	2	2
Treasury Analyst	1	1	1	1
Treasury Manager	1	1	1	1
Vital Records Agent	0	0	0	1
Vital Records Coordinator	0	0	0	1
Web Designer	1	1	1	1
FINANCIAL AND MANAGEMENT RESOURCES TOTAL	69	69	69	70
FIRE DEPARTMENT				
Sworn:				
Fire Chief Director Emergency Management	1	1	1	1
Assistant Fire Chief	3	3	3	3
Fire Battalion Chief	13	13	13	13
Fire Captain	18	18	18	18
Fire Lieutenant	51	52	52	55
Fire Apparatus Operator	64	64	64	67
Firefighter / Firefighter Trainee	131	131	131	137
Civilian:				
Administrative Analyst I	1	1	1	1
Administrative Aide II	3	3	3	3
Administrative Secretary	2	2	2	2
Administrative Services Manager	1	1	1	1
Assistant Fire Marshall	1	1	1	1
Deputy Fire Marshall	2	2	2	2
Emergency Management Administrator	1	1	1	1
Emergency Management Coordinator	1	1	1	1
Emergency Management Planner	1	1	1	0
EMS Coordinator	1	1	1	1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Fire Investigator Bomb Technician	2	2	2	2
Fire Prevention Inspector	1	1	2	2
Fire Prevention Specialist	2	2	2	2
Lead Fire Prevention Inspector	5	5	4	4
Media Technician	1	1	1	1
Office Assistant	1	1	1	1
Operations Analyst	1	1	1	1
Payroll Coordinator	1	1	1	1
Resource Management Assistant	2	2	2	2
Resource Management Specialist	1	1	1	1
Resource Management Supervisor	1	1	1	1
Service Unit Assistant	2	2	2	2
Sworn Total	281	282	282	294
Civilian Total	34	34	34	33
FIRE GRAND TOTAL	315	316	316	327
INFORMATION TECHNOLOGY				
Administrative Aide II	1	1	1	1
Applications Specialist I	4	4	4	4
Applications Specialist II	3	3	3	3
Chief Information Officer	1	1	1	1
Data Base Administrator	2	2	2	2
GIS Applications Developer	1	1	1	1
IT Asset Coordinator	1	1	1	1
IT Asset Specialist	1	1	1	1
IT GIS Supervisor	0	0	1	1
IT Manager	4	4	4	4
IT Reporting Specialist	1	1	1	1
IT Security Administrator	1	1	1	1
Knowledge Services Manager	1	1	0	0
Operations Analyst II	1	1	1	1
Program Supervisor	3	3	4	4
Project Coordinator	1	1	1	1
Sr Computer Operator	2	2	2	2
Sr Systems Programmer	1	1	1	1
Systems Analyst	1	1	0	0
Web Administrator	1	1	1	1
Web Developer	2	2	2	2
INFORMATION TECHNOLOGY TOTAL	33	33	33	33
INTERNAL AUDIT				
Assistant City Auditor	1	1	1	1
City Auditor	1	1	1	1
Internal Auditor	2	2	2	2

Appendix 1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Staff Auditor	1	1	1	1
INTERNAL AUDIT TOTAL	5	5	5	5
JUDICIARY				
Court Administrative Aide	1	1	1	1
Juvenile Case Coordinator	1	1	1	1
Municipal Court Judge	4	4	4	4
JUDICIARY TOTAL	6	6	6	6
LIBRARIES				
Administrative Services Coordinator I	1	1	0	0
Administrative Support Coordinator	0	0	1	1
Area Branch Manager	3	3	0	0
Bibliographic Services Administrator	1	1	0	0
Cataloging Assistant	3	3	3	3
Cataloging Process Supervisor	1	1	1	1
Circulation Support Coordinator	1	1	0	0
CMVE Administrator	0	0	1	1
Collections Development Acquisitions Supervisor	1	1	1	1
Customer Service Assistant	13	13	13	13
Director Library	1	1	1	1
Electronic Services Administrator	1	1	0	0
ISPC Administrator	0	0	1	1
Library Network Administrator	1	1	1	1
Librarian I / II / III	18	18	16	16
Library Business Administrator	0	0	1	1
Library Clerk II	3	3	3	3
Library Customer Service Supervisor	7	7	0	0
Library Development Coordinator	0	0	1	1
Library Program Specialist	0	0	8	8
Library Services Manager	0	0	4	4
Marketing and Development Coordinator	1	1	0	0
Office Assistant	1	1	0	0
OFM Administrator	0	0	1	1
PMCE Administrator	0	0	1	1
Public Services Administrator	2	2	0	0
Public Services Coordinator	0	0	8	8
Sr Reference Assistant	8	8	0	0
Technology Training Specialist	1	0	0	0
User Support Specialist	1	1	1	1
Virtual Services Supervisor	0	0	1	1
LIBRARIES TOTAL	69	68	68	68

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
MUNICIPAL COURT				
Court Cashier Supervisor	1	1	1	1
Court Customer Service Supervisor	1	1	1	1
Court Support Services Supervisor	1	1	1	1
Deputy Court Clerk 1 Certified	2	2	2	2
Deputy Court Clerk II / III / IV	33	32	32	32
Deputy Court Clerk II Certified	2	2	2	2
Municipal Court Services Director	1	1	1	1
Staff Accountant	1	1	1	1
MUNICIPAL COURT TOTAL	42	41	41	41
PARKS AND RECREATION				
Accounting Aide	1	1	1	1
Administrative Aide I	1	1	1	1
Administrative Aide II	1	1	1	1
Administrative Coordinator	1	1	1	1
Administrative Services Coordinator II	1	1	1	1
Apprentice Electrician	1	1	1	1
Apprentice Mechanic	1	1	0	0
Assistant Director Parks	3	3	3	3
Athletic Field Maintenance Supervisor	2	2	2	2
Business Services Manager	1	1	1	1
Carpenter Parks	1	1	1	1
Center Programs Manager	1	1	1	1
Contract Inspector	2	2	2	2
Director Parks and Recreation	1	1	1	1
Facilities Operations Manager	0	1	1	1
Facility Maintenance Supervisor	1	1	1	1
Forester	1	1	1	1
Inventory Coordinator	1	1	1	1
Irrigation Technician	3	3	3	3
Lake Supervisor	1	1	1	1
Landscape Technician / Sr Landscape Technician	56	43	44	43
Lead Landscape Technician	15	13	13	13
Maintenance Superintendent	1	1	1	1
Mechanic Parks	1	1	1	1
Office Assistant	1	1	1	1
Park District Supervisor	3	3	3	2
Park Landscape Supervisor	1	1	1	1
Park Operations Administrator	1	1	1	1
Park Operations Manager	0	1	1	1
Parks Chief Mechanic	1	1	1	1
Parks Fiscal Services Manager	1	1	1	1

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	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Parks Maintenance Superintendent	1	0	0	0
Parks Marketing Specialist	1	1	1	1
Parks Operations Analyst	1	1	1	1
Parks Planning Manager	1	1	1	1
Parks Project Manager II	2	2	2	2
Parks Resource Manager	1	1	1	1
Parks Services Supervisor	1	1	1	1
Sports Facilities Manager	1	0	0	0
Service Representative	2	2	2	2
Urban Forestry Land Manager	1	1	1	1
PARKS AND RECREATION TOTAL	118	103	103	101
POLICE DEPARTMENT				
Sworn:				
Police Chief	1	1	1	1
Assistant Police Chief	2	3	3	3
Deputy Police Chief	8	7	7	7
Police Lieutenant	23	23	23	23
Police Sergeant	81	83	83	83
Police Officer / Recruit	479	482	482	482
Association Liaison Officer	0	1	1	1
Civilian:				
Accounting Aide	1	1	1	1
Administrative Aide I	1	2	2	2
Administrative Analyst	1	1	1	1
Administrative Services Manager	1	1	1	1
Alarm Administrator	1	1	1	1
Application Developer	2	2	2	2
Assistant To Police Chief	1	1	1	1
Community Services Assistant	1	1	1	1
Community Support Manager	1	1	1	1
Compliance Analyst	1	0	0	0
Crime Analysis Supervisor	1	1	1	1
Crime and Intelligence Analyst	3	3	3	3
Crime Scene Investigator 1 / 2 / 3	10	10	10	10
Data Base Administrator	1	1	1	1
Detention Officer	34	34	34	34
Detention Supervisor	3	3	3	3
Evidence Property Control Specialist	7	7	7	7
Fingerprint Technician	1	1	1	1
Fiscal Coordinator	1	1	1	1
Fiscal Services Manager	1	1	1	1
Fleet Specialist	2	2	2	2

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	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Grants Coordinator	0	1	1	1
Information Resource Manager	1	1	1	1
Intermediate Account Clerk	1	1	1	1
Investigative Aide	4	4	4	4
Jail Court Assistant	6	6	6	6
Lead Detention Officer	3	3	3	3
Office Assistant	21	21	21	21
Office Coordinator	3	3	3	3
Operations Analyst	1	1	1	1
Operations Research Analyst	1	1	1	1
Payroll Coordinator Police	1	1	1	1
Police Media Relations Coordinator	1	1	1	1
Police Management Services Director	1	1	1	1
Police Program Coordinator	1	1	1	1
Police Report Supervisor	1	1	1	1
Police Reports Operator	20	20	20	20
Police Reports Team Leader	3	3	3	3
Police Resource Management Supervisor	1	1	1	1
Police Service Assistant	6	6	6	6
Police Service Specialist	8	8	8	8
Records Assistant	8	7	7	7
Records Coordinator	1	1	1	1
Records Management Systems Specialist	1	1	1	1
Records Team Lead	2	2	2	2
Research and Development Manager	1	1	1	1
Sr Clerk	4	4	4	4
Sr Data Entry Operator	2	2	2	2
Training Development Specialist	1	1	1	1
Victim Services Assistant	1	1	1	1
Victim Services Coordinator	1	1	1	1
Victim Services Counselor	2	2	2	2
Victim Services Supervisor	1	1	1	1
Warrant Clerk	2	4	4	4
Youth Family Specialist	1	1	1	1
Sworn Total	594	600	600	600
Civilian Total	187	189	189	189
POLICE GRAND TOTAL	781	789	789	789
PUBLIC WORKS AND TRANSPORTATION				
Accounts Analyst	1	1	1	1
Administrative Aide I	3	3	2	2
Administrative Aide II	1	1	1	0
Administrative Analyst I	1	1	1	1

Appendix 1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Administrative Support Specialist	1	1	1	1
Apprentice Electrician	1	1	1	1
Asset System Administrator	1	1	1	1
Assistant Director Public Works	3	3	3	3
Building Maintenance Worker	1	1	1	1
Building Systems Specialist	2	2	2	2
Building System Mechanic	3	3	3	3
Building Systems Supervisor	0	0	1	1
Carpenter	4	4	4	4
Carpentry Supervisor	1	1	1	1
City Surveyor	1	1	1	1
City Traffic Engineer	1	1	1	1
Civil Engineer	6	6	4	4
Construction Services Manager	2	2	2	2
Construction Specialist	2	2	3	3
Contract Administrator	1	1	1	1
Custodial Crew Chief	1	1	0	0
Custodial Services Administrator	0	0	1	1
Director Public Works & Transportation	1	1	1	1
Electrician	3	3	3	3
Engineering Operations Manager	1	1	1	1
Engineering Coordinator	1	1	1	1
Engineering Technician	2	2	2	2
Environmental Education Coordinator	1	1	0	0
Environmental Programs Coordinator	0	0	1	1
Environmental Services Administrator	1	1	1	1
Facility Services Manager	1	1	1	1
Finish Carpenter	1	1	1	1
Fleet Coordinator	1	1	1	1
Information Systems Coordinator	1	1	1	1
Inspections Supervisor	3	3	3	3
Inventory Coordinator	1	1	1	1
ITS Coordinator 1	1	1	1	1
Master Electrician	1	1	1	1
Master Plumber	1	1	1	1
Office Assistant	2	0	2	2
Operations Analyst II	1	1	1	1
Project Engineer	3	2	2	2
Public Works Administrative Manager	1	1	1	1
Public Works Inspector	14	14	13	13
Real Estate Manager	1	1	1	0
Real Estate Representative	2	2	2	0
ROW Permit Inspector	1	1	1	1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Signal Specialist	2	2	2	2
Sr Building Systems Specialist	1	1	0	0
Sr Clerk	1	1	0	0
Streetlight System Administrator	1	1	1	1
Survey Instrument Technician	1	1	1	1
Survey Party Assistant	1	1	1	1
Traffic Engineer	0	0	2	2
Traffic Technician	2	2	2	2
Warehouse Inventory Clerk	1	1	1	1
PUBLIC WORKS AND TRANSPORTATION TOTAL	93	90	90	86
WORKFORCE SERVICES				
Benefits Specialist	1	1	2	2
Claims Specialist	1	1	1	1
Compensation Specialist	1	1	1	1
Director Workforce Services	1	1	1	1
Employee Relations Specialist	1	1	1	1
Organizational Development Specialist	2	2	2	2
Workforce Services Assistant	3	3	3	3
Workforce Services Manager	3	3	3	3
Workforce Services Analyst	1	1	0	0
Workforce Services Consultant	4	4	4	4
Workforce Services Information Specialist	1	1	1	1
WORKFORCE SERVICES TOTAL	19	19	19	19
SUBTOTAL GENERAL FUND	1745	1725	1724	1729
COMMUNICATION SERVICES FUND				
Apprentice Telecommunicator / Telecommunicator	88	88	87	87
Communication Services Administrator	1	1	1	1
Communications Training Assistant	1	1	1	1
Communications Manager	3	3	3	3
Communications Supervisor	13	13	13	13
Service Unit Assistant	0	0	1	1
COMMUNICATION SERVICES FUND TOTAL	106	106	106	106
CONVENTION CENTER				
Accountant I	1	1	1	1
Assistant Director Convention Center	1	1	1	1
Building Operations Superintendent	1	1	1	1
Booking Coordinator	1	1	1	1
Business Analyst	1	1	1	1
Business Manager	1	1	1	1
Convention and Event Administrator	1	1	1	1
Custodian	4	5	5	5

Appendix 1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Director Convention Event Services	1	1	1	1
Event Coordinator	3	3	3	3
Event Services Worker	8	7	6	6
Facility Crew Chief	1	1	1	1
Facility Systems Administrator	1	1	1	1
Facility Systems Specialist	4	4	4	4
Operations Crew Leader	1	1	2	2
Sr Clerk	1	1	1	1
CONVENTION CENTER TOTAL	31	31	31	31
EPAB				
EMS Clinical Coordinator	1	1	1	1
EMS Coordinator	1	1	1	1
EPAB TOTAL	2	2	2	2
FLEET SERVICES FUND				
Fleet Manager	1	1	1	1
FLEET SERVICES FUND TOTAL	1	1	1	1
INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND				
Customer Support Coordinator	1	1	0	0
Customer Support Specialist	6	6	7	7
IT Supervisor	3	3	3	3
Network Designer	1	1	1	1
Network Administrator	4	4	4	4
Systems Engineer	6	6	6	6
INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND TOTAL	21	21	21	21
KNOWLEDGE SERVICES FUND				
Administrative Secretary	1	1	1	1
General Services Manager	1	1	0	0
Mail and Office Services Coordinator	1	1	1	1
Mail Clerk I	2	2	2	2
Mail Clerk II	1	1	1	1
Marketing Communication Manager	0	0	1	1
Records Center Technician	2	2	2	2
Reprographic Equipment Operator	2	2	1	1
Reprographic Specialist	1	1	0	0
KNOWLEDGE SERVICES FUND TOTAL	11	11	9	9
PARKS PERFORMANCE FUND				
Admin Aide I	0	0	2	2
Apprentice Mechanic	1	1	1	1
Aquatics Maintenance Technician I & II	2	2	2	2
Aquatics Manager	1	1	1	1
Aquatics Program Coordinator	1	1	1	1

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	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Arena Manager	1	1	0	0
Assistant Facility Coordinator Tennis	1	1	1	1
Assistant Restaurant Manager	1	1	1	1
Athletic Programs Manager	1	1	1	1
Athletics Facility Manager	0	0	1	1
Athletics Sports Coordinator	0	0	1	1
Athletics Sports Manager	2	2	2	1
BDC Event Coordinator	1	1	1	1
Clubhouse Attendant	6	6	6	6
Customer Service Representative	2	2	1	1
Event Services Aide	1	1	0	0
Golf Business Analyst	1	1	0	0
Golf Facility Manager	1	1	1	1
Golf Operations Administrator	0	0	1	1
Golf Programs Manager	1	1	1	1
Golf Services Manager	1	1	1	1
Greens Superintendent 18 Hole	3	3	3	3
Head Golf Pro 18 Hole	3	3	3	3
Landscape Technician / Sr Landscape Technician	16	16	16	16
Lead Landscape Technician	2	2	2	2
Mechanic Parks	3	3	3	3
Park Facility Coordinator	1	1	1	1
Park Landscape Supervisor	1	1	1	1
Recreation Program Coordinator	5	5	5	4
Recreation Facility Manager	5	5	5	5
Restaurant Manager	1	1	1	1
Service Representative	1	1	1	1
Sr Citizens Activities Supervisor	1	1	1	1
Service Unit Coordinator	3	3	2	1
Tennis Facility Manager	1	1	1	1
Tennis Pro Shop Attendant	1	1	1	1
PARKS PERFORMANCE FUND TOTAL	72	72	72	69
STORM WATER UTILITY FUND				
Asset System Analyst	0	0	1	1
Civil Engineer	1	3	3	3
Concrete Specialist	1	1	1	1
Crew Leader	2	2	2	2
Environmental Compliance Officer	4	4	3	3
Environmental Compliance Supervisor	0	0	1	1
Environmental Education Specialist	1	1	1	1
Environmental Engineer	1	1	1	1
Field Technician	4	4	3	3

Appendix 1

	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Heavy Equipment Operator II	4	4	3	3
Heavy Equipment Operator III	2	2	2	2
Project Engineer	0	1	1	1
Public Works Operations Supervisor	1	1	1	1
Sr Field Technician	0	0	1	1
Storm Water Executive Manager	1	1	1	1
Storm Water Fund Administrator	1	1	1	1
Storm Water Specialist	1	1	1	1
STORM WATER UTILITY FUND TOTAL	24	27	27	27
STREET MAINTENANCE FUND				
Administrative Aide I	2	2	2	2
Asset System Analyst	0	0	1	1
Crew Leader	13	13	13	13
Field Tech	40	40	34	34
Heavy Equipment Operator II	3	3	2	2
Heavy Equipment Operator III	4	4	4	4
Markings Specialist	2	2	2	2
Pavement Asset Analyst	1	1	0	0
Public Works Operations Manager	2	2	2	2
Public Works Operations Supervisor	5	4	4	4
Sign Fabricator	1	1	1	1
Sign Specialist	4	4	4	4
Signal Specialist I	5	5	5	5
Signal Specialist II	8	8	8	8
Sr Field Technician	0	0	5	5
Streetlight Specialist	2	2	4	6
STREET MAINTENANCE FUND TOTAL	92	91	91	93
WATER UTILITIES FUND				
Administrative Aide I	1	1	1	1
Administrative Aide II	1	1	1	1
Administrative Secretary	2	2	2	2
Apprentice Service Worker	2	2	2	2
Assistant Director Water Utilities	3	3	3	3
Chief Electrical Technician	1	1	1	1
Chief Mechanical Technician	2	2	2	2
Chief Treatment Technician	3	4	4	4
Civil Engineer Water	4	4	4	4
Conservation Program Coordinator	1	1	1	1
Customer Information System Analyst	1	1	1	1
Customer Service Supervisor	2	2	2	2
Customer Services Trainer	1	1	1	1
Customer Assistant	4	4	4	4

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	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Customer Services Manager	1	1	1	1
Deputy City Manager	1	1	1	1
Director Utilities	1	1	1	1
Electrical Technician / Electrical Technician Trainee	3	3	3	3
Engineering Information Specialist	1	1	1	1
Field Operations Manager	1	1	1	1
Financial Administrator	1	1	1	1
GIS Applications Administrator	1	1	1	1
GIS Applications Programmer	1	1	1	1
GIS Applications Supervisor	1	1	1	1
GIS Researcher	1	1	1	1
GIS Supervisor	1	1	1	1
GIS Technician I / II / III	4	4	4	4
Graduate Engineer	1	1	1	1
Heavy Equipment Operator II	2	2	2	2
Inflow Infiltration Supervisor	1	1	1	1
Information Services Project Coordinator	1	1	1	1
Laboratory Services Manager	1	1	1	1
Laboratory Analyst	3	3	3	3
Laboratory Specialist	2	2	2	2
Laboratory Technician	3	3	3	3
Maintenance Services Administrator	1	1	1	1
Mechanical Technician / Mechanical Technician Trainee	7	7	7	7
Meter Service Worker	12	12	12	12
Meter Services Crew Chief	1	1	1	1
Meter Services Leader	5	5	5	5
Meter Services Manager	1	1	1	1
Meter Services Supervisor	2	2	2	2
Meter Services Trainer	1	1	1	1
Office Assistant	2	2	2	2
Office Coordinator	1	1	1	1
Operations Support Manager	1	1	1	1
Operations Support Supervisor	1	1	1	1
Operations Services Administrator	1	1	1	1
Project Engineer	1	1	1	1
Secretary	1	1	1	1
South Field Operations Manager	1	1	1	1
Sr Account Clerk	2	2	2	2
Sr Meter Reader	11	11	11	11
Sr Programmer Analyst	1	1	1	1
Sr Utility Customer Service Representative	2	2	2	2
Sr Utilities Warehouse	2	2	2	2

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	Actual FY 2010	Budgeted FY 2011	Estimated FY 2011	Adopted FY 2012
Treatment Technician / Treatment Technician Trainee	10	12	12	12
Utilities Account Analyst	1	1	1	1
Utilities Administrative Coordinator	1	1	1	1
Utilities Customer Service Representative	14	14	14	14
Utilities Environmental Analyst	3	3	3	3
Utilities Information Services Manager	1	1	1	1
Utilities Programmer Analyst	1	1	1	1
Utilities Service Specialist	6	6	6	6
Utilities Dispatcher	5	5	5	5
Utilities Engineer	1	1	1	1
Utilities Warehouse	1	1	1	1
Utility Support Specialist	1	1	1	1
Utility Technician SB1 / 2 / 3 / 4	33	33	33	33
Water Resource Services Manager	1	1	1	1
Water Resource Technician	2	2	2	2
Water Treatment Manager	2	2	2	2
Water Sewer Crew Chief	17	17	17	17
Water Sewer Leader Meter Reading	1	1	1	1
Water Wastewater Model Engineer	1	1	1	1
WATER UTILITIES FUND TOTAL	219	222	222	222
GRANT FUNDS				
Community Development and Planning	10	10	59	59
Community Services	77	77	2	2
Fire	8	8	9	9
Financial and Management Resources	1	1	1	1
Handitran	0	0	24	24
Library	1	1	1	1
Municipal Court	1	1	1	1
Police - COPS	31	31	31	31
Police - Other	22	22	22	22
Public Works and Transportation	2	2	2	2
GRANT FUNDS TOTAL	153	153	152	152
SUBTOTAL OTHER FUNDS	732	737	734	733
TOTAL ALL FUNDS	2477	2462	2458	2462

CITY OF ARLINGTON
STATEMENT OF FINANCIAL PRINCIPLES

Accounting, Budgeting, and Financial Planning

- The City will establish accounting practices that conform to generally accepted accounting principles as set forth by the Governmental Accounting Standards Board.
- An independent certified public accounting firm will perform an annual audit and an official comprehensive annual financial report (CAFR) shall be issued no later than 6 months following year-end.
- The independent certified public accounting firm shall provide a management letter, if one is issued, no later than March 31 following the end of each fiscal year.
- The City shall submit the CAFR to the Government Finance Officers Association (GFOA) for the purpose of earning the Certificate of Achievement for Excellence in Financial Reporting.
- The City shall prepare an Annual Operating Budget and submit it for City Council approval prior to September 30.
- The Annual Operating Budget shall be prepared such that current revenues plus net operating transfers will be sufficient to support current expenditures.
- Expenditures from all operating funds shall not exceed the budgeted appropriations (as amended) for these funds.
- An adequate level of maintenance and replacement will be funded each year to ensure that all capital facilities and equipment are properly maintained.
- Charges for services and other revenues will be annually examined and adjusted as deemed necessary to respond to cost increases or any other changing circumstances.
- A 3-year financial forecast shall be prepared annually projecting revenues and expenditures for all operating funds. This forecast shall be used as a planning tool in developing the following year's operating budget.
- The City shall submit the Annual Operating Budget to the GFOA for the purpose of earning the Distinguished Budget Presentation Award.

CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Investments

Investments shall be made in conformance with the City's Investment Policy, with the primary objectives of:

- Safety – preservation of capital in the investment portfolio;
- Liquidity – portfolio remain sufficiently liquid to meet operating requirements;
- Yield – goal of rate of return of 102% of U.S. treasury curve at average maturity.

Grants

All grants and other federal and state funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gifts and donations shall be managed and expended according to the wishes and instructions of the donor.

Tax Collection

The City shall encourage the Tax Assessor-Collector to follow an aggressive policy of collecting property tax revenues. An average collection rate of at least 98% of current levy shall be maintained.

Self-Insurance & Retirement Funds

All retirement and self-insurance funds will be examined annually to ensure that adequate balances are maintained. Unfunded actuarial liabilities in a retirement program are to be amortized over a 25-year period or less. The self-insurance program for workers' compensation shall be funded at a 75% confidence level, and the APFA self-insurance program shall be funded at a 50% confidence level.

Reserves

- The City's working capital reserve in the General Fund shall be maintained at a minimum level of 8.33% (1/12th) of annual General Fund expenditures.
- The City's General Fund unreserved ending balance may only be used for one-time purchases such as capital equipment.
- The total General Fund balance shall be maintained at a minimum of 15% of annual General Fund expenditures.
- The fund balance in the debt service fund shall be maintained at a minimum level of 4.0% of annual debt service expenditures.

CITY OF ARLINGTON
STATEMENT OF FINANCIAL PRINCIPLES
(continued)

Debt Management

- Debt financing which includes permanent improvement bonds, revenue bonds, certificates of obligation, lease/purchase agreements and other obligations allowed under Texas law shall be used to acquire or construct land and improvements that cannot be funded by current revenues. The term of debt shall not exceed the expected useful life of the capital asset being financed and in no case shall it exceed 25 years.
- Debt will not be used to fund current expenditures.
- Permanent Improvement Bonds shall normally be issued with a level principal structure. This structure equates to an average life of 11 years or less for a 20-year issue. Interest shall be paid in the first fiscal year after a bond sale and principal must be paid no later than the second fiscal year after the bond sale.
- Each year the City will adopt a capital improvement plan. The plan will recommend specific funding of projects for the following two fiscal years and will identify projects for further consideration in years three through five.
- The City is committed to providing continuing disclosure of certain financial and operating data and material event notices as required by Securities and Exchange Commission (SEC) Rule 15c2-12. The Finance Department shall be responsible for the preparation of all disclosure documents and releases required under Rule 15c2-12.
- The City will obtain a rating from at least one nationally recognized bond-rating agency on all issues being sold on the public market. Required information will be presented to the rating agency(s) at least annually in order to maintain ratings on outstanding debt.
- The City shall comply with the Internal Revenue Code Section 148 – Arbitrage Regulations for all tax-exempt debt issued. An annual estimate of arbitrage liabilities shall be obtained by the City and recorded on the financial statements.
- A good faith deposit of 2.0% of the par amount of the bond sale shall be presented by the underwriter in the form of a check or surety acceptable to the City and Bond Counsel prior to the approval of the bonds by the Mayor and City Council.
- The City shall use a competitive bidding process in the sale of debt unless the use of a negotiated process is warranted due to market timing requirements (refunding), or a unique pledge or debt structure. The City will award competitively issued debt on a true interest cost (TIC) basis.

CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Debt Management (continued)

- The City welcomes ideas and proposals from investment bankers and will seek to give first consideration to those firms that submit unique and innovative ideas that benefit the City. Unsolicited proposals should be submitted to the City's Finance Department.
- The selection of an underwriter or group of underwriters for a negotiated sale shall be based on the following factors:
 - Participation in the City's competitive sales;
 - Submission of unique or creative proposals;
 - Qualifications of firm;
 - Size and geographic distribution of their sales staff.
- All professional service providers selected in connection with the City's debt issuance and management program shall be chosen through a competitive process such as request for proposals (RFP's) on an as needed basis.
- An advance or current refunding of outstanding debt shall only be considered when present value savings of at least 4.25% of the principal amount of the refunded bonds are produced, unless a debt restructuring or bond covenant revisions are necessary. Savings from refundings will be distributed evenly over the life of the refunded bonds.
- An analysis of the risks and potential rewards of a derivative product for debt management must be prepared before the structure is selected. The City's Bond Counsel must opine that the City is authorized to enter into the necessary agreements under all existing statutes.
- The use of reimbursement resolutions shall be encouraged as a cash management tool for debt funded projects. Reimbursement resolutions may be used for any project that has been approved in the City's Capital Budget. Reimbursement resolutions may be used for other projects if the projects are revenue supported or funded within departments' operating budget.
- The City shall obtain a clear opinion from qualified legal counsel that the City is not liable for the payment of principal and/or interest in the event of default by a conduit borrower. If no such opinion can be obtained, the conduit borrower will be required to purchase insurance or a letter of credit in the City's name in the event of default. Examples of a

conduit issuer are special authorities, tax-increment financing districts, public improvement districts, or industrial development issuers.

Debt Management – Ratio Targets

- The ratio of net debt (total outstanding tax-supported general obligation debt less debt service fund balance) to total taxable assessed valuation shall not exceed 2.0%. This excludes debt of overlapping jurisdictions. The City shall structure its bond issuance to achieve and maintain a debt-to-assessed-value of 2.0% or less.
- The ratio of debt service expenditures to total expenditures (General Fund operating expenditures and debt service combined) shall not exceed 20%.
- The ratio of outstanding net tax-supported debt to population shall not exceed \$1,060.
- The Finance Department shall prepare an analysis of the impact of proposed tax-supported debt prior to the issuance of the additional debt. The analysis shall project the debt ratios described in numbers 1, 2 and 3 above as well as any other applicable debt ratios.

Treasury Performance Measures (year end)	FY10 Actual	FY11 Proposed	FY11 Actual	FY 12 Adopted	Fin Policy Target
Net debt to assessed valuation	1.99%	1.87%	1.87%	1.83%	<2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.76%	17.22%	17.29%	17.00%	<20.0%
Net tax-supported debt per capita	\$933	\$884	\$887	\$864	<\$1060
Net tax-supported debt per capita (net of debt funded by transfers)	\$782	\$739	\$742	\$726	

Debt Management –Certificates of Obligation

- It is the City's priority to fund capital expenditures with cash or voter approved debt. However, non-voter approved debt may be used for capital expenditures as an alternative to lease/purchase or other financing options if the capital expenditure is:
 - Urgent;
 - Necessary to prevent an economic loss to the City;
 - Revenue generating and expected to cover debt service out of the revenue source;
 - Non-voter approved debt is the most cost effective financing option available.
- The average maturity of non-voter approved debt shall not exceed the average life of the capital items financed.

Appendix 2

- Capital items financed with non-voter approved debt shall have an expected economic life of at least 3 years.

Adopted by resolution No. 00-526 on August 22, 2000.



Fund Accounting Information

Governmental Funds

General Fund: The General Fund is the principal fund of the City. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. From the General Fund are paid the general operating expenditures and the capital improvement costs that are not paid through other funds.

Special Revenue Funds: The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Special Revenue Funds include Community Development Block Grants, Home Investment Partnership, Federal Aviation Administration, Federal Transit Administration, Automobile Theft Protection, Texas Department of Community Affairs, Police Restricted, Texas Department of Transportation, Park Performance, Convention and Event Services, and other special revenue funds.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on the general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is ad valorem taxes, which are levied by the City.

Capital Projects Funds: The Capital Projects Funds are used to account for the acquisition or construction of capital facilities being financed from bond proceeds, contributed capital, assessments levied or transfers from other funds, other than those recorded in Proprietary Funds. The Capital Projects Funds include Municipal Office Building, Police, Fire, Library, Airport, Park, Street, Traffic, Community Development, and Fleet.

Proprietary Funds

Enterprise Funds: The Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The Enterprise Funds include the Water and Sewer Fund and the Stormwater Utility Fund.

Internal Service Funds: The Internal Service Funds are used to account for the financing of materials and services provided by one department of the City to other departments of the City on a cost-reimbursement basis. The Internal Service Funds include General Services, Fleet Services, Technology Services, and the City's self-insurance activities consisting of the Arlington Property Finance Authority, Workers' Compensation and Group Health Funds.

Appendix 3

Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All of the City's governmental fund types are accounted for using a current financial resources measurement focus. Under this measurement focus, generally only current assets and liabilities are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All proprietary funds and trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components for proprietary funds and fund balance for trust funds. Operating statements present increases and decreases in net total assets.

Accrual basis: The accrual basis of accounting is utilized by the Enterprise Funds, the Internal Service Funds, and Pension Trust Funds. Accordingly, revenues and expenses are recognized in the accounting period in which they are earned and incurred, respectively.

Modified accrual basis: The modified accrual basis is used for all other funds. Modifications in the accrual basis for these funds include the following:

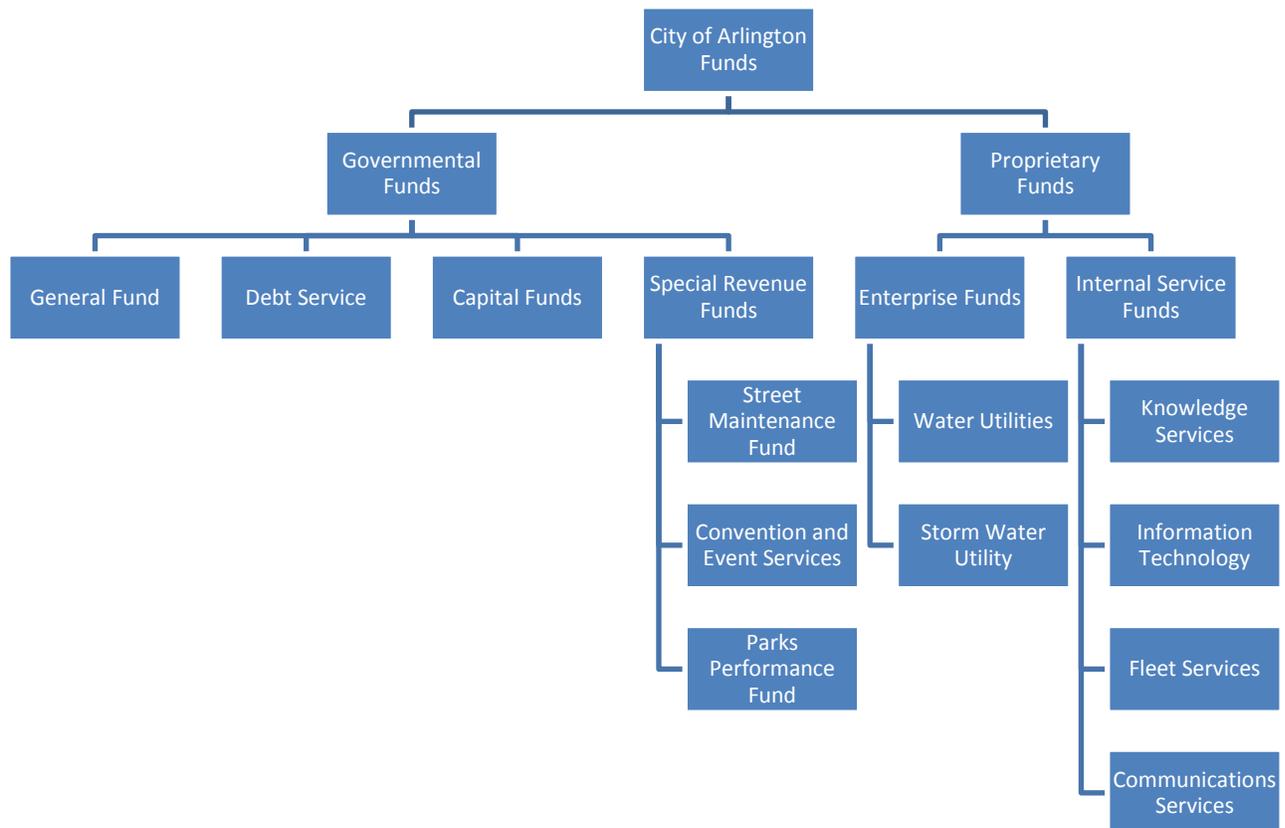
1. Revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Primary revenue sources treated as susceptible to accrual include property taxes collected within 60 days of year-end and sales taxes collected and held by the state at year end on behalf of the City. Revenue sources from licenses, fines and forfeitures, service charges and other miscellaneous revenues are generally recognized as the cash is received.
2. Expenditures are recognized when the related fund liability is incurred, except for interest and principal on general long-term debt which are recorded when due or otherwise payable.
3. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration.

Basis of Budgeting

The City Council adopts an annual legal budget which covers the General Fund, Debt Service Fund, Enterprise Funds, Internal Service Funds, and certain Special Revenue Funds (Park Performance, Street Maintenance, and Convention and Event Services). All appropriations lapse at fiscal year-end. The budgets for the General Fund, Debt Service Fund and Special Revenue Funds are prepared on the modified accrual basis except for encumbrances, which are treated as budgeted expenditures. The budgets for the Enterprise Funds are prepared on the modified accrual basis and include encumbrances, debt principal retirements and capital outlays as expenditures. Additionally, the Enterprise Funds do not include depreciation as a budgetary expense. Budgetary level of control is exercised at the departmental level. The City Manager, or his designee, is authorized to transfer budgeted amounts within and among departments; however, any revisions that alter total appropriations of the fund must be approved by the City Council.

Fund Structure

City of Arlington funds are by definition either governmental or proprietary and are structured in the manner shown below. All funds are appropriated except for Internal Service Funds.



Appendix 3



Budget Process

The following describes the preparation, development and adoption of the City's annual budget.

Pre-Planning Phase: After the first quarter of the fiscal year, departments submitted current-year revenue and expenditure estimates to the Office of Management and Budget (OMB), which prepared a first quarter Budget Analysis Report (BAR). This is the first look at current-year expenditures and revenue estimates compared to budgeted amounts. After the first quarter BAR, departments begin to set priorities for the next fiscal year including preparation of preliminary new program requests and justifications.

Council Planning Session - Staff hold a day-long retreat with Council members to determine what their priorities for the upcoming fiscal year will be.

Budget Kick-off: At this April meeting, departments received an overview of the financial position of the City, and forms and reports necessary to prepare formal new business plan requests. They also received a Target Number, which is the maximum amount they are authorized for their base budget submissions. Additionally, departments received a calendar indicating significant dates for budget meetings and deliberations.

Second Quarter Budget Analysis Report: After kick-off, departments submitted second quarter revenue and expenditure estimates. The OMB prepared a second quarter BAR analyzing variances for the City Manager's Office.

New Business Plan proposal: Departments submitted new business plan proposals (BPPs) in the last week of May. The OMB reviewed BPPs and either approved for inclusion in the base budget or resubmitted to the City Manager's Office.

Preliminary Council Review: The City Manager briefed the City Council on the FY 2012 Preliminary Budget, including revenue and expenditure estimates.

Office of Management and Budget Review: The Deputy City Managers met with department heads, managers, department analysts, and the Office of Management and Budget to discuss current-year estimates and next-year requests.

Council Briefings: City staff provided briefings to the City Council to inform them of new business plan proposals made by General Fund departments.

City Manager's Review: Following the presentations to Council, the City Manager met with the Deputy City Managers and the OMB. The City Manager reviewed BPPs and determined which ones to include in his proposed budget.

Appendix 4

City Manager Presentation to City Council: On the first Tuesday in August, the City Manager presented his proposed budget to City Council. The Manager's Message outlines business plan additions.

Public Hearings: During August, A Town Hall meeting was held to receive public comments regarding the proposed budget. A public hearing was conducted in September on the proposed budget, in accordance with applicable provisions of state law.

City Council Deliberations: Over the summer the City Council reviewed the budget. During this time, citizens were able to address Council about specific issues. Also during this time, Council was able to amend the budget to include programs considered a high priority.

Tax Rate: State law requires the calculation of "effective" and "rollback" tax rates. The "effective" rate is that rate which generates the same revenue in the proposed year as in the current year from properties on the tax roll in both years. The "rollback" rate is a rate that represents an eight percent increase in the operations/maintenance portion of the total tax rate. These rates were provided to Council.

Adoption: Upon meeting notice and hearing requirements, City Council voted to adopt the budget and the tax rate. In accordance with City ordinance, a majority of the Council must approve the ordinance adopting the budget; adoption of the tax rate requires a two-thirds majority. The budget and the tax rate are adopted by ordinance, requiring two readings.

Amending the Budget: Upon adoption of the budget, the OMB may approve the transfer of appropriations within a department. Transfer of appropriations between departments within the General Fund requires the approval of the City Manager's Office. Formal Council approval is required to move appropriations from one fund to another fund, or to increase authorized appropriations in any fund.

CITY OF ARLINGTON Facts & Figures

City Government

Year Founded	1875
Incorporated	April 21, 1884
Charter Adopted	January 17, 1920
Government	Council-Manager
City Council	Mayor and a Council composed of three at-large and five single-member districts

Physiographic

Land Area	99.5 square miles
Extraterritorial Jurisdiction	None
Public Parkland	4,576 acres
City Parks	1,394 acres
Community Parks	882 acres
Linear Parks	1,830 acres
Neighborhood Parks	382 acres
Natural Areas	115 acres
Longitude Range	W97° 14'-W97° 03'
Latitude Range	N32° 35'-N32° 48'
Elevation Range	462'-687'
Lake Arlington	
Pool Elevation	550'
Surface Area	2,250 acres
Average Annual Rainfall	33.7"
Average Annual Temperature	76.9°F
Average January Temperature	44°F
Average July Temperature	85°F

CITY OF ARLINGTON Facts & Figures (continued)

Demographics (American Community Survey, US Census Bureau; Community Development and Planning, City of Arlington)

Population

1980	160,113
1990	261,721
2000	332,969
2010 (est.)	365,438

Average Annual Population Growth Rate

2000 - 2009	0.9%
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Population Rank of Arlington

Texas Cities	7th
U.S. Cities	50th

Population by Race & Ethnicity

White	59%
African-American	18%
Asian/Pacific	6.9%
Native American	0.7%
Other	14.6%
<u>Total</u>	<u>100.0%</u>
Of Hispanic Origin	27.4%

Median Age

1990	29.1 years
2010	32.1 years

Age Distribution

Under 20	31%
20 to 44	37.6%
45 to 64	23.3%
65+	8.1%

Median Household Income

1990	\$35,048
2009	\$52,847

Average Household Size

2.72

CITY OF ARLINGTON
Facts & Figures
(continued)

Housing (Community Development and Planning Quarterly Growth Profiles, 2010)

Single-Family Units	94,286	
Multi-Family Units	49,849	
Building Permit Activity	# Permit	\$ Value
New Single Family	280	\$ 53,711,951
New Multifamily	-	\$ -
New Commercial	57	\$ 22,929,738
New Institutional	39	\$ 17,695,592
Other (Additions, fences, etc.)	<u>3,214</u>	<u>\$ 95,523,953</u>
Total	3,590	\$ 189,861,234

Education

AISD Enrollment (on campus - Texas Education Agency, 2010)

Elementary	32,727
Junior High	13,448
High School	<u>17,210</u>
Total	63,385

UTA Enrollment (UTA Office of Public Affairs, Fall 2010)

Undergraduate	25,106
Graduate	<u>7,869</u>
Total	32,975

Highest Education Level Attained (Over age 25 - ACS, US Census, 2009)

No H.S. Diploma	15.5%
High School/GED	24.3%
Some College	24.6%
Associate Degree	7.4%
Bachelor's Degree	19.8%
Graduate/Professional Degree	8.4%

CITY OF ARLINGTON Facts & Figures (continued)

Economic

2012 Taxable Value

Personal Property	\$ 2,161,676,344
Real Estate	\$14,815,313,740
Mineral Lease	\$ 397,038,390
Agriculture	\$ 569,603
Suggested Decrease for pending ARB accounts and incomplete accounts	<u>\$ (168,886,069)</u>
Total	\$17,205,712,008

2012 Tax Levy

Personal Property	\$ 14,007,663
Real Property	\$ 98,579,733
Pending ARB accounts / Incomplete Accounts	<u>\$ (1,094,382)</u>
Total	\$ 111,493,014

Tax Rate per \$100 Valuation

City	\$0.6480
AISD	\$1.3035
County	<u>\$0.2640</u>
Total	\$2.2155

*Top Ten Taxpayers	Valuation
General Motors LLC	\$193,199,696
Chesapeake	\$189,425,480
Oncor Electric Delivery	\$142,616,036
Parks at Arlington LP	\$140,258,067
Arlington Highlands LTD	\$112,691,550
Six Flags Fund LTD	\$ 75,633,646
Quicksilver Resources Inc.	\$ 65,602,630
Wal-Mart	\$ 60,580,492
Southwestern Bell	\$ 55,010,430

*Tarrant Appraisal District (10/4/2011)

**CITY OF ARLINGTON
Facts & Figures
(continued)**

Economic (continued)

City Sales Tax (General Fund)	(Budgeted) FY 2012	\$ 47,468,720
Property Tax (General Fund and Debt Service Fund)	FY 2012	\$ 109,890,610

Municipal Bond Rating

	Moody's	S&P	Fitch
General Obligation	Aa1	AA+	AA+
Water/Sewer	Aa2	AA+	AAA
Drainage	Aa2	AAA	

Tourism

Visitors to Arlington (Arlington Convention and Visitors Bureau)

6.793 million visitors came to Arlington in 2001
 26% come from the Dallas/Fort Worth metropolitan area
 37% come from throughout Texas
 37% come from outside Texas

91% of the visitors chose Arlington as their primary destination and
 93% plan to return to Arlington.

Economic Impact (Arlington Convention and Visitors Bureau)

\$396,337,168 estimated annual visitor spending.

70% of tourists visit one local attraction and 20% visit two attractions while here.

CITY OF ARLINGTON Facts & Figures (continued)

Employment

Civilian Labor Force (Texas Workforce Commission – September 2011)

Arlington 209,680

Annual Average Unemployment Rate (Texas Workforce Commission – (9/2010 - 9/2011))

Arlington 7.75%

2011 Top 10 Employers

of employees

Arlington ISD	8,000
University of Texas at Arlington	5,300
Six Flags Over Texas	3,800
The Parks at Arlington	3,500
City of Arlington	2,466
General Motors	2,400
Arlington Memorial Hospital	2,000
J.P. Morgan-Chase	1,965
Texas Rangers	1,881
Wal-Mart	1,385

Ad Valorem Tax Structure Fiscal Year 2012

Estimated Total Valuation	\$ 17,205,712,008
Tax Rate	\$ 0.6480
Total Tax Levy	\$ 111,493,014
Total Projected Revenue	\$ 109,890,610
General Fund Tax Revenue	\$ 73,986,590
Interest and Sinking Fund Tax Revenue	\$ 35,904,020

Distribution of Tax Rate

Fund	Rate	Percent
General Fund	\$0.4393	67.8%
Interest and Sinking Fund	<u>\$0.2087</u>	<u>32.2%</u>
Total	\$0.6480	100.0%

City of Arlington Ten-Year History of Tax Rate and Levy

Fiscal Year	Assessed Valuation	Tax Rate Per \$100	Levy
2003	\$ 14,241,278,027	\$0.6340	\$ 90,289,703
2004	\$ 14,938,462,524	\$0.6480	\$ 96,801,237
2005	\$ 15,470,320,256	\$0.6480	\$ 100,247,675
2006	\$ 16,105,819,783	\$0.6480	\$ 104,365,712
2007	\$ 16,640,883,811	\$0.6480	\$ 107,832,927
2008	\$ 17,466,794,066	\$0.6480	\$ 113,184,826
2009	\$ 18,201,437,747	\$0.6480	\$ 117,945,317
2010	\$ 18,132,322,248	\$0.6480	\$ 117,497,448
2011	\$ 17,106,393,548	\$0.6480	\$ 110,849,430
2012	\$ 17,205,712,008	\$0.6480	\$ 111,493,014

**City of Arlington
Ad Valorem Tax Rate
General Fund and Debt Service Fund
Twenty-Year History**

Fiscal Year	General Fund		Debt Service Fund		Total Rate	Percent Variance
	Rate	Percent	Rate	Percent		
1993	\$0.2674	42.8%	\$0.3578	57.2%	\$0.6252	4.5%
1994	\$0.2674	41.7%	\$0.3743	58.3%	\$0.6417	2.6%
1995	\$0.2519	39.3%	\$0.3898	60.7%	\$0.6417	0.0%
1996	\$0.2685	42.0%	\$0.3715	58.0%	\$0.6400	-0.3%
1997	\$0.2986	46.7%	\$0.3414	53.3%	\$0.6400	0.0%
1998	\$0.3103	48.6%	\$0.3277	51.4%	\$0.6380	-0.3%
1999	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2000	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2001	\$0.3276	51.7%	\$0.3064	48.3%	\$0.6340	-0.6%
2002	\$0.3429	54.1%	\$0.2911	45.9%	\$0.6340	0.0%
2003	\$0.3620	57.1%	\$0.2720	42.9%	\$0.6340	0.0%
2004	\$0.3879	59.9%	\$0.2601	40.1%	\$0.6480	2.2%
2005	\$0.4023	62.1%	\$0.2457	37.9%	\$0.6480	0.0%
2006	\$0.4244	65.5%	\$0.2236	34.5%	\$0.6480	0.0%
2007	\$0.4468	69.0%	\$0.2012	31.0%	\$0.6480	0.0%
2008	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2009	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2010	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2011	\$0.4330	66.8%	\$0.2150	33.2%	\$0.6480	0.0%
2012	\$0.4393	67.8%	\$0.2087	32.2%	\$0.6480	0.0%

Appendix 6



Budget Glossary

Activities: Discrete tasks accomplished by Departments on an on-going basis.

Accrual Basis: A method of financial accounting whereby revenues and expenses are recognized in the accounting period in which they are earned and incurred. The City's enterprise and internal service funds utilize this basis of accounting.

Ad Valorem Tax: Property taxes based on assessed valuation of property and collected from property owners.

Appropriation: An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are made for fixed amounts and are granted, in the operating budget, for a one-year period.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. Property values in Arlington are established by the Tarrant Appraisal District. Assessed value in Arlington for FY 2012 is \$17.2 billion. This is an increase of .6% percent from the assessed value of \$18.132 billion for FY 2011.

Assumptions: items assumed to be true for a given budget cycle and/or built into budget projections or analysis of a program or budget.

AV Tax: see Ad Valorem Tax.

BAR: see Budget Analysis Report.

Balanced Budget: As required by law, revenues and interfund transfers must equal or exceed expenditures for all funds. Additionally, one-time funds cannot be used for recurring expenditures.

Bond Election: a special election held in order that citizens may cast a ballot for or against a proposal to perform a given capital improvement project. Elections may include approval for the City to issue General Obligation Bonds.

Bond rating: A rating assigned by outside credit rating companies which gives investors an idea of the credit-worthiness of the City.

Bond sales: The sale of General Obligation bonds and other debt instruments in the public market, proceeds from which allow the funding of various capital improvement program (CIP) projects.

Budget: A financial plan for a specified period of time (fiscal years) that matches all planned revenues and expenditures for various municipal services.

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Budget Analysis Report (BAR): A quarterly report compiled to show fiscal year-end revenue and expenditure projections, which may allow for adjustments in expenditures as needed so as not to exceed the City's annual operating budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Business Plan: A summary of how the departments comprising the City of Arlington organization plan to achieve outcomes in relation to the priorities of the City Council. The Business Plan is a working document that includes information related to departmental goals and objectives, program-related budgets, and performance measures.

Business Plan Proposal: A document used by departments to provide information relating to desired outcomes; this form includes information regarding the goals and objectives, and request budget dollars and personnel needed to accomplish any given outcome.

CAFR: see Comprehensive Annual Financial Report.

Capital Budget: A budget designated solely for Capital Improvement Program, and which gives details about infrastructure improvements throughout the City.

Capital Expenditure - An expenditure for equipment or infrastructure costing in excess of \$25,000.

Capital Improvement Program: A plan of action for the establishment and/or maintenance of the City's infrastructure and other capital investments.

Certificate of Obligation: A type of debt instrument that is issued for the funding of certain capital improvements, or portions of total cost for those projects. Proceeds from the sale of this debt may be used to fund cost overruns or unexpected expenses associated with depreciable assets.

CIP: see Capital Improvement Program.

City Manager's Message: A general discussion of the budget presented in writing as a part of or supplement to the budget document. The message explains principal budget issues against the background of financial experience in recent years.

CO: see Certificate of Obligation.

Commercial Paper: A type of short-term debt instrument issued to fund capital projects.

Comprehensive Annual Financial Report: A report designed to present the financial position and results of operations of various funds of the City.

Convention and Event Services Fund: Supports the operation of the Arlington Convention Center, the Convention and Visitors Bureau, and debt service on the Convention Center and Convention and Visitors Bureau building. The fund also provides support for the Fielder Museum and downtown Arlington. Revenues are from hotel occupancy taxes and fees at the Convention Center.

Debt Service: The City's obligation to pay the principal and interest on all bonds and other debt instruments according to a pre-determined payment schedule.

Enterprise Fund: A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. In Arlington, the Water and Sewer Fund and the Sanitary Landfill Fund are enterprise funds.

Expenditure: This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Arlington has specified October 1 to September 30 as its fiscal year.

Franchise Fee: A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, water, natural gas, cable television and sanitation.

Fund: In governmental accounting a fund may be described as representing a distinct phase of the activities of government and is controlled by a self-balancing group of accounts in which all of the financial transactions of the particular phase are recorded.

Fund Balance: The unencumbered cash remaining in a fund at the end of a specified time period, usually the end of the fiscal year.

General Fund: The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operation services, such as fire and police protection, parks and recreation, libraries, public works, transportation, and general administration.

General Obligation Bonds: Bonds that finance public projects such as streets, municipal facilities, and park improvements. The repayment of these bonds is made from property taxes, and these bonds are backed by the full faith and credit of the issuing government.

Appendix 7

Homestead Exemption: A deduction from the total taxable assessed value of owner-occupied property. For FY 2012, the exemption in Arlington is 20%, with an additional \$60,000 for the elderly and disabled.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples in Arlington include the General Services Fund, the Communication Services Fund, the Information Technology Fund, and the Fleet Services Fund.

Issuing debt: see Bond Sales, Certificates of Obligation and Commercial Paper.

Modified Accrual Basis: A modified method of accrual basis accounting whereby revenues are recognized when they become both measurable and available for use during the year. For example, certain taxes (Sales and Alcoholic Beverage) are considered measurable when in the hands of intermediary collecting governments (State of Texas) and are recognized as revenue at that time. The City's General Fund utilizes this basis of accounting.

Objective: Performance indicator of a program.

Operating Budget: The budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, fuel, and capital equipment.

Outcome: Desired state that will arise from strategically applied resources.

Performance Measures: Quantitative measure of a program's effectiveness or efficiency (e.g., average time to dispatch an emergency 911 call). Often used in conjunction with workload measures (e.g., number of emergency 911 calls received) to evaluate and revise resource allocation strategies.

Position Control: The initiative to fund, monitor and maintain only the number of positions authorized by City Council in any given budget year.

Priority: Certain outcomes that have been selected for a higher level of attention and effort by the City Council

Program: An organized set of related work activities which are directed toward a common purpose or goal and represent a well-defined expenditure of City resources.

Program Budget: A budget which structures budget choices and information in terms of programs and their related activities, (i.e., repairing roads, treating water, etc.), provides information on what each program is committed to accomplish in the long run (goals) and in the short run (objectives), and measures the degree of achievement of program objectives (performance measures).

Program Description: Outlines the function of the program, the various activities involved in the program and other pertinent information about the program. It answers the question, “what does this program do?”

Program Goal: A general statement on the intended effect or purpose of the program’s activities. It includes terms such as: to provide (a service), to supply (a given need), to control, reduce, or eliminate (an occurrence), to maintain (standards), or to maximize (quality). A goal is not limited to a one-year time frame and should generally not change from year to year. A goal statement describes the essential reason for the program’s existence.

Program Objectives: Objectives are statements of the intended beneficial and/or tangible effects of a program’s activities. They are measurable, and related to the proposed budget year. They are specific targets toward which a manager can plan, schedule work activities, and make staff assignments. Objectives should quantifiably be addressed in terms such as: to increase an activity, to maintain a service level, to reduce the incidence, or to eliminate a problem.

Project: Discrete tasks accomplished by Departments on a one-time basis.

Reserve: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

Revenue: Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines and forfeitures, licenses and permits, and interest income.

Salary and Benefits Schedule (SBS): The table of salaries and associated benefits costs for all budgeted positions citywide. This report is used largely to aid in the development of the City’s annual operating budget, and is used also for the purpose of Position Control.

Street Maintenance Fund: Primarily support by ¼ cent sales tax approved by the voters of Arlington in September 2002. Other sources include a transfer from the General Fund.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation. The FY 2012 tax rate for the City of Arlington is 64.80¢.

Vacancies Report: Related to Position Control, this report allows the projection of budgeted dollar savings due to unfilled positions citywide.

Water and Sewer Fund: Oversees the provision of drinking water and wastewater disposal services to resident and businesses. Expenses are for functions such as Field Operation, Water Treatment, and Customer Service. The fund also pays debt service, purchases water, and contributes to various capital reserves to avoid future debt issuance.

Appendix 7



FY 2012 Budget Calendar

Wed., Jan. 19	BAR (Budget Analysis Report) & Business Plan update presentation to directors
Fri., Jan. 21	BAR and Business Plan update materials distributed to department contacts
Fri., Feb. 11	BAR revenue & expenditure estimates due, Capital Budget Sheets due, Business Plan Updates due
Wed., March 9	City Council Planning Session - 1 st Quarter BAR Presentation
Wed., April 27	Budget Kickoff (Council Chambers, 2 pm) 2 nd Quarter BAR/Business Plan materials distributed Departments build base budget in GovMax Departments begin building FY2012 Business Plan
Late April	GovMax training class/training tools
Mon., May 2	TAD Preliminary Property Tax Roll available
Wed., May 18	Base Budget Submissions due (expenditures & revenues) Budget Issues due 2 nd Quarter BAR estimates due (expenditures & revenues) 2 nd Quarter Business plan updates due New fee/revenue proposals due
Fri., May 27	FY 2012 Business Plan projects due Chargebacks due from Internal Service Funds
Mon., Jun. 6 Fri., June 17	CMO Departmental Budget Reviews
Mon., June 13	Capital project “greensheets” & instructions available
Tues., June 14	2 nd Quarter BAR/FY12 Budget & Business Plan Update to Council Water Fees for Service to Fiscal Policy Committee
Tues., June 28	2012 preliminary proposed Water/Sewer Fees to Council (informational staff report)
Friday, July 8	OMB Presents Preliminary Budget to DCMs

Appendix 8

FY 2012 Operating Budget Calendar (cont.)

Tues., July 12 - Tues., July 19	3 rd Quarter BAR Capital project submissions due
Mon., July 25	Certified Property Tax Roll available
Wed., July 27	City Manager's final decisions
Tues., Aug. 2	FY12 Proposed Budget presentation to City Council & City Secretary
Tues., Aug 9	Council Budget Retreat Resolution calling Public Hearings
Late Aug.	Citizen Town Hall Meetings
Thurs., Sept. 8	Special Meeting to Adopt the FY 2012 Budget, Tax Rate, & Water/Sewer Rates – First Reading Public Hearing on the Budget
Tues., Sept. 13	Adopt the FY 2012 Budget, Tax Rate, & Water/Sewer Rates – Second Reading
Wed., Sept. 14	Tax Rate to Tarrant County Tax Assessor Collector