



# FY2021

City of Arlington, Texas

## Year-End Budget Analysis Report

**FY 2021 Year-End  
Budget Analysis Report**

**Introduction**

This report includes the FY 2021 Year-End Budget Analysis Report (BAR), a discussion of revenue and expenditure variances compared to budgeted appropriations among the City’s operating funds. We believe this report demonstrates that the City continues to provide valuable services to its citizens, along with our ongoing commitment to effectively manage funds entrusted to us by our taxpayers. In addition to the following summary, this report also includes detailed revenues, transfers, and expenditures (unaudited) for all operating funds.

**General Fund Revenues**

Revenues in the General Fund were \$10,560,285 more than budgeted in FY 2021 (4.3%). Net of the \$1.58 million in revenues budgeted (but not anticipated) for infrastructure and Major Event Trust Fund reimbursements, the fund ended the year approximately \$12.1 million (4.9%) over budget in revenues. A discussion of significant revenue variances is included below.

<b>General Fund Revenues</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Actual</b>	<b>Variance</b>
Property Taxes	\$ 107,110,384	\$ 109,405,180	\$ 2,294,796
Sales Taxes	61,594,299	73,778,424	12,184,125
Other Taxes	2,906,518	2,167,208	(739,310)
Licenses and Permits	6,639,022	7,005,445	366,423
Service Charges	16,631,856	15,409,315	(1,222,541)
Franchise Fees	36,751,686	37,070,166	318,480
Fines and Forfeitures	10,164,450	7,787,969	(2,376,481)
Leases and Rents	4,798,243	4,766,099	(32,144)
Miscellaneous Revenues	1,015,397	782,334	(233,063)
<b>Total</b>	<b>\$ 247,611,855</b>	<b>\$ 258,172,140</b>	<b>\$ 10,560,285</b>

**Tax Revenue**

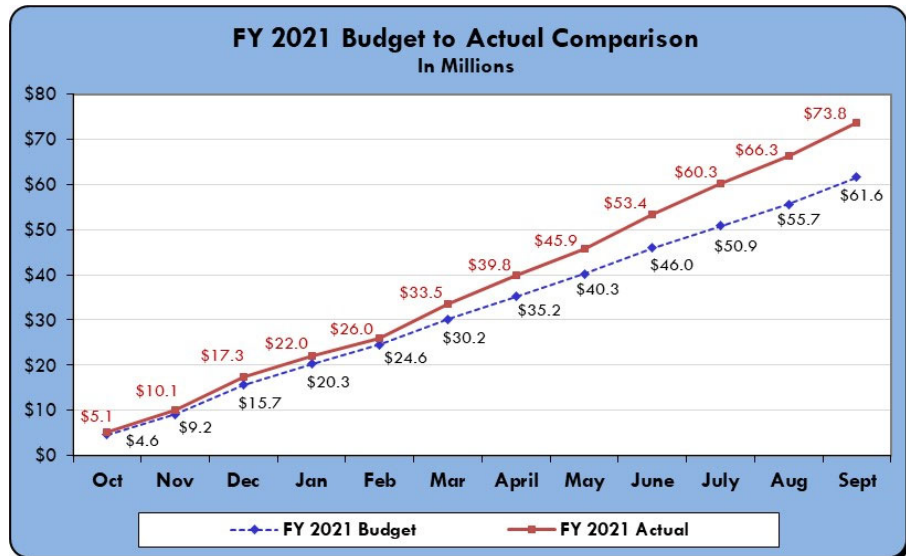
Overall tax revenues for the City were \$13.74 million above budget in FY 2021 (8.0%). Property taxes were \$2,294,796 (2.1%) over budget primarily due to a higher-than-expected collection rate. As shown in the table below, the amounts under litigation have steadily increased since FY 2017 due to value-over-market protests. State liquor tax revenues were \$441,574 (19.9%) under budget.

<b>Adjustment to Taxable Value due to Litigation and Other Exemptions</b>				
<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>
-220,202,007	-475,616,703	-488,826,412	-553,352,371	-697,830,164

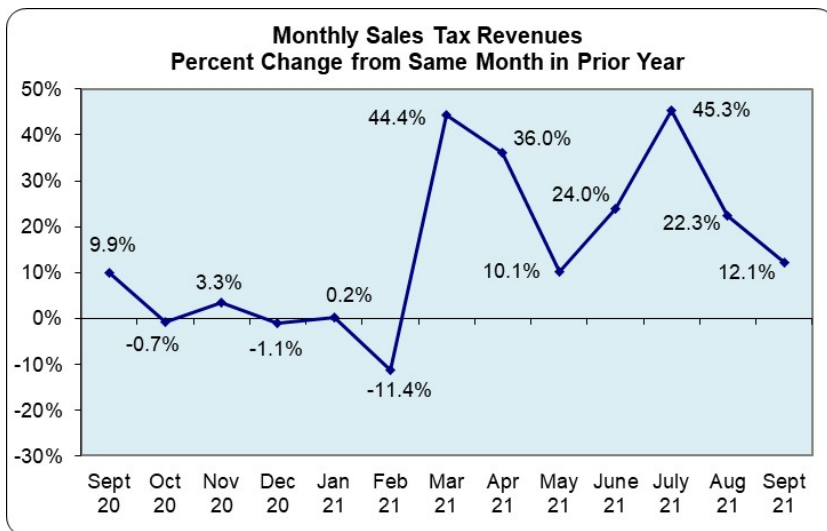


When the FY 2021 Budget was being developed during the spring and summer of 2020, uncertainty about the severity and duration of the COVID-19 pandemic resulted in a sales tax revenue budget for FY 2021 that was close to “worst case” scenario. Actual FY 2020 revenues declined 4.1% from the FY 2019 level, and the adopted budget for 2021 anticipated a continuing decline of similar proportions. The FY 2021 budget was \$61.6 million, representing a decline of \$2.6 million (4.1%) from the eventual FY 2020 actual receipts of \$64.2 million.

The recovery of sales tax revenue during FY 2021 was as sudden and dramatic as the decline during FY 2020, resulting in FY 2021 receipts that were far above what was anticipated. The City’s General Fund received \$73.8 million in sales tax revenues for the year, an increase of \$9.6 million (14.9%) over FY 2020 and \$12.2 million (19.8%) over budget for the year. The graph to the right shows actual General Fund sales tax receipts compared to the FY 2021 budget.



The graph below shows the percentage increase or decrease from the same month in the prior year for each of the monthly sales tax payments received in FY 2021. Beginning with the payment for retail activity in March (received by the City in May), monthly receipts were strongly and consistently favorable when compared to one year earlier, a trend that was also evident among all the top 20 sales tax-generating cities in Texas.



### Licenses and Permits

Overall, license and permit revenues were over budget by \$366,423 (5.5%) for the year, led by strong building permit revenues that were \$649,040 (22.1%) over budget as projects that were delayed during FY 2020 have resumed. Other construction-related permits (mechanical, electrical, and plumbing) were over budget by \$63,910 in the aggregate. Business registration and food establishment permits

rebounded from the declines seen during FY 2020 and were over budget in the aggregate by \$87,815. These revenues more than offset shortfalls in fire inspection fees and operational permits (which combined were under budget by \$311,397), and in burglar alarm permits (under budget by \$77,174), primarily attributable to the continuing decline in permit applications as consumers have security system options that do not require outside alarm monitoring.

### Service Charges

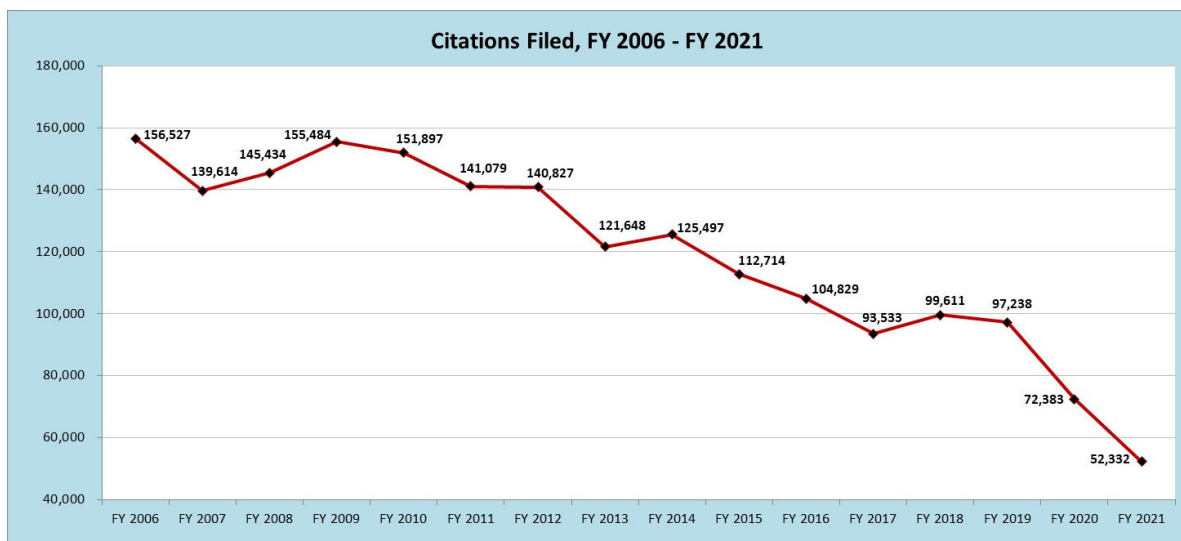
Revenues in this category were \$1,222,541 (7.4%) under budget in FY 2021. However, these revenues included \$1.28 million budgeted, but not anticipated, for infrastructure improvements. Net of this \$1.28 million, overall Service Charge revenues were actually over budget by \$62,211 (0.4%), largely attributable to plat and plan reviews, which in the aggregate were \$436,366 over budget for the year. Reimbursements from bond funds for work performed by General Fund staff for engineering, inspections, surveying, and real estate components of bond-funded projects were under budget by \$434,722 in the aggregate. Street repairs necessitated by Water Department efforts to repair and replace water pipes damaged by the February freeze were significantly higher than usual; total reimbursements for this work from Water Utilities to the General Fund were \$216,248 (135.2%) higher than budget for the year. Intergovernmental revenue received from AISD for the Police and Fire school resource officers and educational/recruiting outreach programs were under budget by \$328,189 due to limited activities in the schools whose campuses remained closed due to the pandemic during the early months of the 2020-2021 school year.

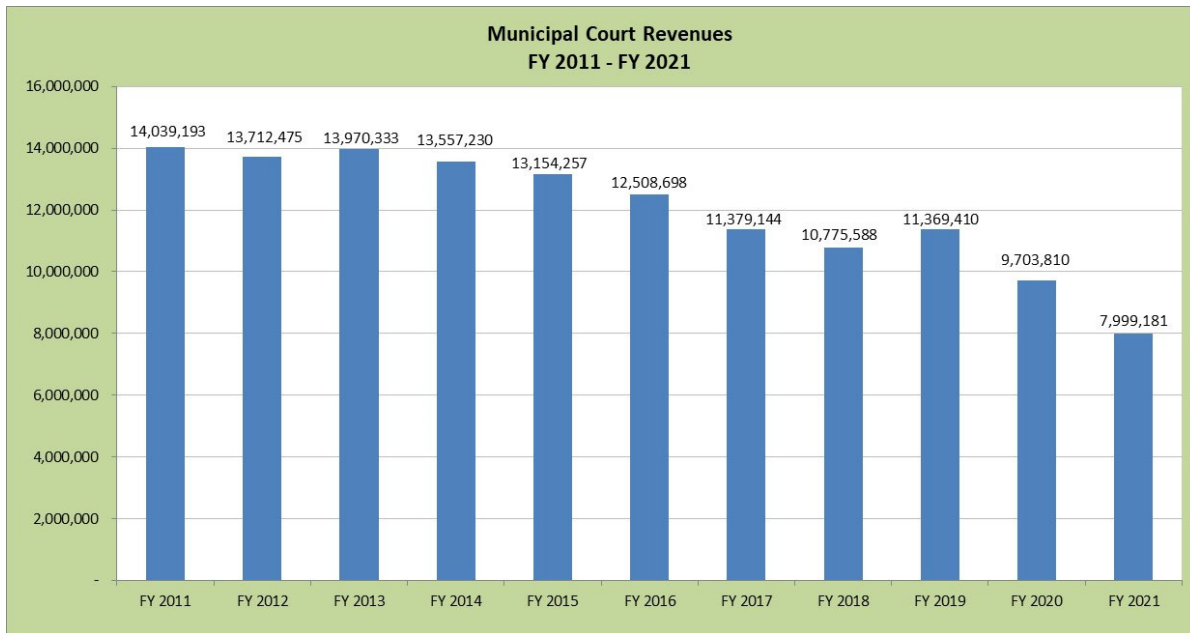
### Franchise Fees

Franchise fee revenues were \$318,480 (0.9%) over budget in FY 2021. Electric, gas and water utility franchise fees were essentially at budget in the aggregate, while the City’s communication technology franchise fees for telephones and cable television were a combined \$256,283 under budget. However, these shortfalls were more than offset by solid waste franchise fees and royalties from the City’s landfill operations, which in the aggregate were \$577,267 over budget for the year.

### Fines and Forfeiture Revenues

Fines and forfeitures were under budget by \$2,376,481 (23.4%) for the year. After three years of annual citations in the 90,000 range during FY 2017 - 2019, the number of citations filed at the Court declined to 72,000 in FY 2020 and further declined to 52,000 in FY 2021 (chart below). Aggregate revenues from the Municipal Court (not including Criminal Justice Fees) were \$7,722,908 for the year. If Criminal Justice Fees are included, total revenues from Court operations were \$8.0 million, a decline of \$1.7 million from FY 2021 (chart at top of page 4). Library fines for overdue materials were \$54,576 (45.6%) under budget for the year due to pandemic-limited library activities during the first half of the year.





### Leases and Rents

Leases and rental revenues were \$32,144 (0.7%) under budget during the year. Strong revenues from rental activities at the City's Airport (over budget in the aggregate by \$79,268), along with an increase in lease payments received by the City for the 101 Center Street building (over budget by \$78,604), were offset by a shortfall in lease payments received from Republic for the lease of the City's landfill, which were under budget by \$191,111.

### Miscellaneous Revenues

In the aggregate, these revenues were under budget by \$233,063 (23.0%) for the year, primarily attributable to interest revenues that were \$295,208 (39.5%) below budget as investment pool rates have declined. Subrogation revenues (reimbursements received from insurance claims arising from damage caused to City property by other parties) were over budget by \$45,685 (20.8%), as claims increased along with vehicle travel as pandemic restrictions were lifted.

### Interfund Transfers

The FY 2021 Year-End BAR shows interfund transfers from the General Fund to other funds and selected reserves at \$23.3 million higher than budget. This is attributable to the following:

- An unbudgeted transfer to Fleet Services (an internal service fund) of \$1 million was done to support increases in vehicle fuel costs.
- A portion of the General Fund's FY 2021 ending balance was used to transfer \$2,274,840 to the Working Capital and Unallocated reserves.
- The \$6.1 million made available from the federal American Rescue Plan and approved for appropriation by Council as part of the budget amendment adopted in the summer of 2021, was appropriated in a separate grant fund for compliance and record-keeping purposes, and not incorporated into General Fund appropriations.
- A transfer of \$450,000 from the ATF to support the purchase of a generator for the Animal Services Center was not needed.
- An unbudgeted transfer of \$3,826,698 was set aside to reimburse the Infrastructure Maintenance Reserve Fund for half of the value of land held for resale.
- Additional support totaling \$500,000 was provided to the Workers Compensation Fund.
- The amount needed to support Special Transit (Handitran) was \$1 million less than budgeted.
- The support required for the Street Maintenance Fund was \$442,352 less than budgeted.

- A total of \$10.85 million is reserved for various initiatives, including the Innovation/Venture Capital Fund (\$6.0M), improvements for the Police Evidence Room (\$2.5M), the Event Trust Fund (\$1.35M), and the City's tree replacement program (\$1.0M).

### General Fund Expenditures

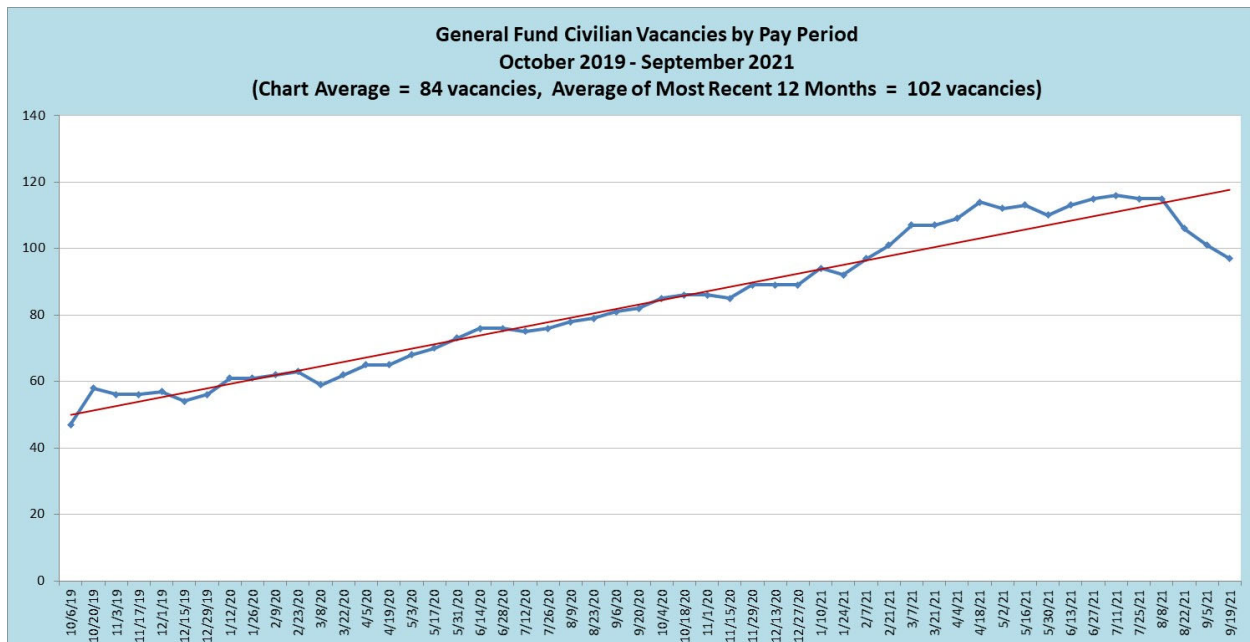
Overall, General Fund expenditures were under budget by \$12.9 million (\$5.1%). Two fund-wide factors impacted expenditures in all General Fund departments:

- In June of 2021, City Council approved amending the FY21 Budget to spend \$11.9 million in federal ARP (American Rescue Plan Act) funds in the following amounts:

Fund	Amount
General Fund	\$6.1M
Street Maintenance Fund	\$1.6M
Convention & Event Services Fund	\$4.2M

Subsequently, the Department of Treasury issued interim guidelines that advised cities to spend the funds directly from the grant, rather than transferring to the operating budget. As a result, \$6.1 million of expenditure savings in the General Fund are attributable to amending the operating budget but spending the funds directly from the grant.

- The FY 2021 budget was developed assuming salary savings from vacant positions totaling \$3.8 million, based on the anticipated average number of civilian vacancies per pay period. The average number of civilian vacancies per pay period was 66 positions during FY 2020. However, the hiring restrictions put in place during the pandemic resulted in a significant upward trend in vacancies; the FY 2021 pay-period average was 102 positions. As a result, salary savings due to position vacancies totaled \$5.6 million in FY 2021, or \$1.8 million more than budgeted. As shown in the chart below, the lifting of hiring restrictions in the summer began to reduce the vacancy rate during the last few pay periods of the year.



As a result of the efforts described above, it should be noted that a portion of each department’s variance to budget (shown in the table below) is due to these actions. Additional department-specific expenditure efforts, where significant, are discussed in the remainder of this report.

<b>General Fund Departments</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Actual</b>	<b>Variance</b>
Aviation	\$ 1,058,206	\$ 965,020	\$ 93,186
Municipal Court	3,213,472	2,946,893	266,578
Finance	5,824,326	5,633,716	190,609
City Attorney's Office	4,346,281	3,913,539	432,742
City Manager's Office	1,166,687	1,113,826	52,861
Human Resources	4,050,261	3,779,021	271,240
Public Works and Transportation	6,345,542	6,165,622	179,921
Asset Management	5,596,927	5,833,655	(236,728)
Economic Development	1,212,721	1,012,587	200,134
Code Compliance	6,387,098	5,610,423	776,675
Library	7,464,956	7,024,804	440,152
Communication & Legislative Affairs	3,920,141	3,725,142	194,999
Parks and Recreation	15,932,678	15,077,516	855,162
Judiciary	989,661	919,955	69,706
Internal Audit	674,475	620,743	53,732
Police	112,084,533	107,407,535	4,676,997
Fire	51,037,209	49,575,140	1,462,069
Planning and Development Services	6,080,342	5,729,117	351,224
Office of Strategic Initiatives	3,529,331	3,090,754	438,576
Non-Departmental	14,771,085	12,622,316	2,148,769
<b>Total</b>	<b>\$ 255,685,931</b>	<b>\$ 242,767,326</b>	<b>\$ 12,918,605</b>

### **Code Enforcement**

In FY 2021, Animal Services was granted \$450,000 from the Arlington Tomorrow Foundation (ATF) for a new generator. Subsequently, Code Enforcement transferred the funds from the operating budget into a multi-year/grant account since the project timeline was unknown and would not be completed by the end of the fiscal year. This resulted in an operating budget savings of \$450,000. As discussed in the interfund transfer section above, the ATF funds were not transferred into the General Fund but rather into the multi-year/grant fund, resulting in a “net zero” impact on the General Fund.

### **Asset Management**

Asset Management expenditures exceeded budget by \$236,729 in FY21, primarily due to expenses in Facility Repair. Higher than anticipated repairs to HVAC systems at City facilities as well as repairs associated with the February 2021 winter storm impacted expenditures in this division.

### **Non-Departmental**

Expenditures in the Non-Departmental divisions ended the year under budget by \$2,148,769 in the aggregate, primarily due to the \$1.58 million budgeted, but not expected to be spent, for infrastructure maintenance projects and reimbursable major event trust fund expenses. Additional savings of \$883,874 were the result of one-time spending for capital and infrastructure projects that could not be completed during FY 2021 as well as savings in professional services. These savings were more than sufficient to

offset an overage of \$879,288 in terminal pay and related benefits, the budgets for which are in Non-Departmental for all General Fund departments.

### **Other Operating Funds**

#### **Water Utilities Fund**

Revenues in the Water Utilities Fund were \$501,240 (0.3%) more than budgeted for the year. The most significant positive variance, \$1.1M, occurred in Other Revenue, which was the result of a positive settle-up from the Trinity River Authority (TRA). Special Services Charges were under budget by \$1.6M due to issuing eligible customers Storm Recovery Credits due to the Winter Event in February 2021 totaling about \$1.5M.

The fund ended the year under budget in expenditures by \$8,014,439 (5.6%). Most savings are the result of lower than budgeted payments to the TRA and the Tarrant Regional Water District (TRWD) and positive settle-ups from both providers. In addition, salaries and benefits were also under budget due to a high number of vacancies throughout the year. Bond Principal payments were \$4M higher than budget due to increased debt issuance. Transfers out of the fund were \$31,878,435 higher than initially budgeted. Expenditure savings allowed for \$25M to be transferred to Renewal/Rehabilitation Fund for the Utilities' "pay-go" capital program.

The fund's year-end balance is \$59,429, which is \$131,613 less than budgeted.

#### **Convention and Event Services Fund**

Revenues in the Convention and Event Services Fund were \$1,227,208 (10.1%) under budget for the year. Hotel occupancy taxes (HOT), the primary source of revenue in the fund, showed improved performance over FY 2020, but continued to fall short in comparison to HOT revenues received in the fund prior to the pandemic. As shown below, HOT revenues improved by \$1.2M (19%) over the prior year but remain \$2.5M (25%) under what was received in FY 2019.



Convention Center operating revenues were impacted again by the pandemic in FY 2021, ending the year \$1,637,602 under budget, due to further event cancellations and lower attendance at events held in the



latter half of the year. This includes a \$1 million shortfall in the lease payment from Esports Venues, LLC, and a \$147,904 shortfall in Special Event Parking revenues.

As mentioned in the General Fund section of the report, in June of 2021 the CES budget was amended to include \$4.2M in ARP grant funds to replace lost revenue in the fund. Subsequently, the Department of Treasury issued interim guidelines that advised cities to spend the funds directly from the grant, rather than transferring to the operating budget. This impacted both interfund transfers and expenditures in the fund. Interfund transfers were \$2.8M lower than the amended budget, due to the \$4.2M in ARP funds budgeted but not transferred in FY 2021, and a reduction in support to the Communication Services Fund for the radio lease of \$1,403,809. Expenditures in the fund were \$3,715,471 (33%) under budget primarily due to a portion of the Convention & Visitors Bureau contract being paid from ARP funds and cost-saving efforts at the Convention Center that resulted in salary savings from vacant positions.

The fund's year-end balance is \$1,466,971, which is \$349,908 lower than budget. It should be noted that the fund's ending balance is programmed to be spent in FY 2022.

### **Park Performance Fund**

Park Performance Fund (PPF) revenues were under budget by \$2.73 million (18.7%) in FY 2021, with most of the shortfall (\$1.8 million) occurring at the City's recreation centers, which experienced significant closures and restricted operations due to the pandemic during the first half of the year. Golf revenues were under budget by \$914,163 (12.0%); however, overall golf operations have continued to show gradual improvement over the last two years as the Texas Rangers Golf Club is now fully operational and golf offers an opportunity to engage in outdoor recreation that is compatible with the concerns for social distancing. Golf participation also provided increased resources available for transfer from the Golf Surcharge Fund, which were \$321,310 (58.3%) above budget for the year. Revenue from activities at the City's sports fields were under budget by \$82,945 (11.8%); however, this was an improvement on last year's shortfall with fewer cancellations and capacity restrictions.

In the aggregate, expenditures in the Performance Fund were under budget by \$2,726,045 (17.0%), essentially offsetting the fund's revenue shortfall, with most of the savings (\$2.1 million) coming in the recreation programs. Golf expenditures were under budget by \$421,256 against a golf revenue shortfall of \$914,163; field maintenance expenditures were under budget by \$172,705, more than offsetting the field revenue shortfall of \$82,945. Largely due to the higher-than-expected Golf Surcharge Fund transfer, a budgeted transfer of \$800,000 from the Park Fee Fund was not needed.

The fund's year-end balance is \$84,538, which is \$198,975 lower than budgeted.

### **Street Maintenance Fund**

Revenues in the Street Maintenance Fund were higher than budget by \$4,947,808 (31.9%), attributable to the resurgence of sales tax revenues. Interest revenues were \$44,583 below budget. The fund's expenditures were \$5,486,577 (19.5%) under budget. As mentioned in the General Fund section of the report, in June of 2021 the Street Maintenance fund budget was amended to include \$1.6M in ARP grant funds to replace lost revenue in the fund. Subsequently, the Department of Treasury issued interim guidelines that advised cities to spend the funds directly from the grant, rather than transferring to the operating budget. The Sales Tax and General Fund supported divisions were under budget by \$5.4 million in the aggregate, largely due to position vacancies and savings from reduced contracted street maintenance in anticipation of sales taxes being significantly lower than the actual revenues that were received. Additionally, \$1.6M in expenditures for the sidewalk program were transferred to the ARP grant fund. In total, the three traffic-related divisions (Traffic Signals, Traffic Signs & Markings, and Street Light Maintenance) were under budget by \$122,850, with \$83,759 of the savings achieved in the Traffic Signals

division. Savings were achieved in salaries and benefits (\$76,253) due to position vacancies and reduced expenditures for signal maintenance (\$69,879) and computer software maintenance (\$13,486).

The fund's year-end balance is \$8,531,221, which is \$7,731,588 higher than budgeted, largely due to the increase in sales tax revenues and savings on contracted street maintenance.

### **Storm Water Utility Fund**

Revenues in the Storm Water Utility Fund were over budget by \$644,114 (3.2%). Commercial drainage fees were \$274,647 over budget, and residential fees were \$380,967 over budget, partially attributable to the success of ongoing collection audits conducted by the department. The fund's total expenditures were \$828,377 (8.0%) under budget, with most of the savings due to position vacancies and reduced costs for debt principal, interest, and bond issuance expenses.

The fund's year-end balance is \$429,912, which is \$21,195 higher than budgeted.

### **Information Technology Fund**

The Information Technology Fund ended the year with expenditures under budget by \$304,307 (2.1%). Expenditure savings in the fund are primarily due to vacancies throughout the year.

The fund's year-end balance is \$436,387, which is \$304,307 higher than budgeted.

### **Document Services Fund**

The Document Services Fund ended the year with revenues less than budget by \$160,899 (6.8%). Managed Print Services revenues were under budget by \$67,067 (10.3%), due to a decline in printing and copying across all departments, possibly due to telecommuting among city employees. Information Resource Center Sales revenues were under budget by \$76,034 (14.6%), due to a decline in requests by departments for professional print jobs through the City's contracted professional printing company. The fund's expenditures were \$439,346 (12.4%) under budget for the year. Expenditures in the Administration division were under budget by \$250,338 (2.2%), primarily due to a general decrease in printing volume City-wide. Expenditures in the Mail Services division ended the year \$186,721 under budget, primarily due to position vacancies and costs for mail services that were less than anticipated. The Records Management Division ended the year essentially at budget. Due to the savings in the Administration and Mail Services Divisions, a budgeted interfund transfer of \$100,000 in support of the fund was not necessary and was not completed.

The fund's year-end balance is \$170,990, which is \$130,990 more than budgeted.

### **Communication Services Fund**

Communication Services finished the year with revenues at budget. Expenditures for the fiscal year were under budget by \$1,808,235. This is primarily the result of \$1,403,809 in expenses for the radio lease being transferred to the ARP grant fund. In prior years this expense was covered by a transfer-in from the Convention and Event Services Fund but, due to revenue loss in that fund, the transfer was only partially made in FY 2021 and expenditures were transferred to the ARP grant as a result.

The fund's year-end balance is \$1,466,971 which is \$349,908 greater than budgeted.

### **Fleet Services Fund**

The Fleet Services Fund ended the year with revenues under budget by \$63,471 (28.2%). This is due to subrogation receipts and auction proceeds generating less revenue than anticipated. Revenue from fuel chargebacks and maintenance and operation chargebacks were at budget. Expenditures in the fund during FY 2021 were over budget by \$66,153 (0.8%). Due to rising gasoline prices during the year, expenditures on motor vehicle fuel exceeded budget by \$228,794 (14.3%). This overage was offset by savings on motor vehicle expenses, which were under budget by \$228,893 (6.8%). In various accounts related to vehicle supplies and maintenance, facility maintenance, personnel, etc. (not including motor vehicle purchases or fuel), there was a net overage of \$66,252 (1.9%). An unbudgeted transfer of \$1,000,000 from the General Fund was completed to offset the overage in expenditures on motor vehicle fuel in FY 2021, and to make funding available for anticipated increases in fuel costs and other expenses in future years.

The fund's year-end balance is \$974,159, which is \$599,377 more than budgeted.

### **Debt Service Fund**

The Debt Service Fund ended the year with revenues over budget by \$2,685,299 (4.4%), and expenditures under budget by \$103,635 (0.2%). Ad valorem tax revenues were over budget by \$854,031 (1.4%), as the property tax collection rate was higher than expected. Proceeds from bond issuance premiums were \$1,823,631 higher than budget, the result of ongoing debt refunding activities. Most of the savings in expenditures were the result of lower-than-expected fees for bond issuance, which were under budget by \$93,336.

The fund's year-end balance is \$4,371,459, which is \$956,623 higher than budgeted.

### **FY 2021 Year-End Operating Positions**

The remainder of this report shows the year-end operating positions for each of the City's funds that are subject to annual appropriation.

**GENERAL FUND**  
**FY 2021 Year-End Operating Position**

	<b>Budgeted</b>	<b>Estimated</b>	<b>Actual</b>	<b>Variance</b>
	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>from Budget</b>
<b>GENERAL FUND REVENUES</b>	\$ 247,611,855	\$ 253,989,874	\$ 258,172,140	\$ 10,560,285
<b>INTERFUND TRANSFERS:</b>				
Water and Sewer Fund Indirect Cost	\$ 4,387,975	\$ 4,518,625	\$ 4,387,975	\$ -
Convention & Event Services Fund Indirect Cost	481,549	481,549	481,549	-
Storm Water Fund Indirect Cost	578,959	578,959	578,959	-
To Fleet Services for vehicles	(2,189,000)	(2,189,000)	(2,189,000)	-
To Fleet Services for fuel costs	-	-	(1,000,000)	(1,000,000)
From SWUF for Engineering Reviews	88,699	88,699	88,699	-
Use of FY 2021 ending balance to fund reserves	-	(2,033,734)	(2,274,840)	(2,274,840)
General Fund Ending Balances	4,478,996	4,478,996	4,478,996	-
FY 2021 Budget Amendment, ARP Funds	6,100,000	-	-	(6,100,000)
From ATF Fund (Animal Services Generator)	450,000	450,000	-	(450,000)
To IMR Fund 3070 for land reimbursement (50%)	-	-	(3,826,698)	(3,826,698)
To Workers Compensation Fund	-	-	(500,000)	(500,000)
From Parks Gas Fund for TRGC Debt Reimbursement	1,221,850	1,221,850	1,221,850	-
To Park Performance Fund, Social Equity Support	(280,000)	(280,000)	(280,000)	-
To Special Transportation Fund - Handitran	(1,200,000)	(200,000)	(200,000)	1,000,000
To Street Maintenance Fund for Traffic	(4,519,717)	(4,450,722)	(4,396,867)	122,850
To Street Maintenance Fund	(1,416,527)	(1,277,297)	(1,097,025)	319,502
Reserved for InnovationVenture Capital Fund	-	-	(6,000,000)	(6,000,000)
Reserved for Police Evidence Room improvements	-	-	(2,500,000)	(2,500,000)
Reserved for Event Trust Fund	-	-	(1,350,000)	(1,350,000)
Reserved for Tree Replacement program	-	-	(1,000,000)	(1,000,000)
<b>TOTAL INTERFUND TRANSFERS</b>	<b>\$ 8,182,784</b>	<b>\$ 1,387,925</b>	<b>\$ (15,376,403)</b>	<b>\$ (23,559,186)</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 255,794,639</b>	<b>\$ 255,377,799</b>	<b>\$ 242,795,738</b>	<b>\$ (7,243,265)</b>
<b>GENERAL FUND EXPENDITURES</b>	<b>\$ 255,685,931</b>	<b>\$ 247,005,979</b>	<b>\$ 242,767,326</b>	<b>\$ 12,918,605</b>
<b>ENDING BALANCE</b>	<b>\$ 108,708</b>	<b>\$ 8,371,819</b>	<b>\$ 28,412</b>	<b>\$ (80,296)</b>



**GENERAL FUND**  
**FY 2021 Year-End Revenues**

<b>REVENUE ITEM</b>	<b>Budgeted FY 2021</b>	<b>Estimated FY 2021</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>TAXES:</b>				
Ad Valorem Taxes	\$ 107,110,384	\$ 107,217,494	\$ 109,405,180	\$ 2,294,796
Sales Tax	61,594,299	71,513,163	73,778,424	12,184,125
Major Event Trust Fund Revenue	300,000	-	-	(300,000)
Criminal Justice Tax	312,118	304,500	310,958	(1,160)
State Liquor Tax	2,214,707	1,743,049	1,773,133	(441,574)
Bingo Tax	79,693	82,594	83,117	3,424
<b>TOTAL TAXES</b>	<b>\$ 171,611,201</b>	<b>\$ 180,860,800</b>	<b>\$ 185,350,812</b>	<b>\$ 13,739,611</b>
<b>LICENSES AND PERMITS:</b>				
Building Permits	\$ 2,940,000	\$ 4,000,000	\$ 3,589,040	\$ 649,040
Electrical Permits	115,000	120,000	124,671	9,671
Plumbing Permits	300,000	330,000	333,794	33,794
Mechanical Permits	147,763	165,000	168,108	20,345
Swimming Pool Permits	99,500	98,350	102,950	3,450
Business Registration	200,000	220,000	224,870	24,870
Certificates of Occupancy	123,000	115,000	120,505	(2,495)
Boathouse / Pier License	13,399	13,399	13,354	(45)
Small Cell Permits, Inspections, Rentals	225,000	225,000	185,110	(39,890)
Food Establishment Permits	655,605	700,000	718,550	62,945
Alcoholic Beverage License	100,000	110,000	112,658	12,658
Food Handlers Permit	5,500	10,000	10,075	4,575
Dog and Cat License	50,723	41,161	43,130	(7,593)
Euthanasia Fees, Other Animal Fees	14,255	12,505	13,268	(987)
Animal Services - Owner Surrender Fees	26,900	11,060	10,354	(16,546)
Burglar Alarm Permit	673,000	673,000	595,826	(77,174)
Abandonment Fees	6,000	5,000	4,100	(1,900)
Child Care License / Permit	57,800	58,000	54,850	(2,950)
Fire Permits	216,743	195,350	231,126	14,383
Fire Inspection Fees	322,700	139,929	178,779	(143,921)
Fire OT and Re-inspection Fees	17,600	20,000	11,557	(6,043)
Fire Operational Permits	258,141	51,552	90,665	(167,476)
Securing Code Violations	3,243	4,331	-	(3,243)
Irrigation Permits	54,000	55,000	56,725	2,725
Special Event Parking	12,000	9,150	9,600	(2,400)
Other Licenses / Permits	1,150	1,413	1,780	630
<b>TOTAL LICENSES AND PERMITS</b>	<b>\$ 6,639,022</b>	<b>\$ 7,384,200</b>	<b>\$ 7,005,445</b>	<b>\$ 366,423</b>

**GENERAL FUND**  
**FY 2021 Year-End Revenues**

<b>REVENUE ITEM</b>	<b>Budgeted FY 2021</b>	<b>Estimated FY 2021</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>SERVICE CHARGES:</b>				
Vital Statistics	\$ 300,000	\$ 315,000	\$ 364,100	\$ 64,100
Rezoning Fees	118,000	200,000	207,623	89,623
Plat Review and Inspection Fees	620,000	710,000	751,547	131,547
Landscape / Tree Preservation Fees	14,000	7,500	7,840	(6,160)
Building Inspection Fees	78,500	40,000	43,190	(35,310)
Drilling / Gas Well Inspection Fees	-	-	7,500	7,500
Gas Well Reinspection Fee	925,600	923,000	954,200	28,600
Gas Well Supplemental Fee	12,500	22,500	22,500	10,000
Plan Review Fee	1,157,000	1,400,000	1,461,819	304,819
Public Works Reimbursements	650,000	500,000	502,382	(147,618)
Inspection Transfer	1,100,000	1,064,000	1,054,679	(45,321)
Survey Transfer	140,000	100,000	113,501	(26,499)
Real Estate Transfer	375,000	300,000	159,716	(215,284)
Construction Management Fees	134,000	91,000	124,337	(9,663)
Saturday Inspection Fees	30,000	28,000	28,160	(1,840)
Food Service Application Fees	60,000	100,000	102,280	42,280
Police Admin. Services Revenue	31,341	20,000	30,192	(1,149)
Jail Support Revenues	3,735	3,284	2,500	(1,235)
Abandoned Vehicle Search Fees	10,000	7,650	8,846	(1,154)
Police Towing	97,240	97,240	124,105	26,865
PILOT - Water	4,524,780	4,524,780	4,524,780	-
PILOT - SWUF	661,371	661,371	661,371	-
PILOT - Housing	200,000	200,000	200,000	-
Impoundment Fees	43,668	30,745	31,536	(12,132)
Animal Adoption Fees	103,368	68,611	60,671	(42,697)
Animal Awareness / Safety Program	2,800	2,275	2,435	(365)
Vet Services	13,969	8,224	7,417	(6,552)
Multi-Family Annual Inspections	629,108	633,630	619,233	(9,875)
Extended-Stay Annual Inspections	160,981	150,226	155,059	(5,922)
Hotel Inspections	44,000	11,000	11,650	(32,350)
Short Term Rental Revenue	49,000	50,000	50,500	1,500
Dangerous Structure Demolition Fees	7,375	33,471	33,471	26,096
Nuisance Abatement	41,524	31,143	26,102	(15,422)
Multi-Family Re-Inspections	3,450	3,450	750	(2,700)
Duplex Registration / Re-Inspections	15,850	18,748	30,721	14,871
Food Establishment Re-Inspection	11,250	11,250	10,650	(600)
Swimming Pool Re-Inspections	2,753	2,550	4,050	1,297
Water Department Street Cuts	160,000	376,000	376,248	216,248
Fire Initial Inspection	66,600	51,291	60,054	(6,546)
Park Bond Fund Reimb.	70,000	70,000	72,095	2,095
Transportation Bond Fund Reimb.	116,000	116,000	116,000	-
AISD - SRO Program, PD and Fire	2,032,282	1,867,538	1,704,093	(328,189)
Mowing Services	92,985	92,659	105,110	12,125
State Reimbursement - Transportation	62,153	77,685	77,662	15,509
Non-Resident Library Cards	24,921	20,674	23,379	(1,542)
Miscellaneous revenue, for infrastructure	1,284,752	-	-	(1,284,752)
Other Service Charges	350,000	366,250	373,261	23,261
<b>TOTAL SERVICE CHARGES</b>	<b>\$ 16,631,856</b>	<b>\$ 15,408,745</b>	<b>\$ 15,409,315</b>	<b>\$ (1,222,541)</b>

**GENERAL FUND**  
**FY 2021 Year-End Revenues**

<b>REVENUE ITEM</b>	<b>Budgeted FY 2021</b>	<b>Estimated FY 2021</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>FRANCHISE FEES:</b>				
Electrical Utility	\$ 12,853,825	\$ 12,922,157	\$ 12,379,635	\$ (474,190)
Gas Utility	2,465,325	2,740,895	2,956,397	491,072
Water Utility	9,616,295	9,807,678	9,596,909	(19,386)
Telephone Utility	2,634,488	2,541,732	2,050,279	(584,209)
Sanitation Franchise	2,179,714	2,170,178	2,326,632	146,918
Storm Clean-Up Fees	58,237	58,757	44,178	(14,059)
Methane Royalties	478,200	478,200	627,575	149,375
Landfill Gross Revenues	4,615,077	4,316,542	4,910,110	295,033
Cable TV Franchise	<u>1,850,525</u>	<u>1,733,581</u>	<u>2,178,451</u>	<u>327,926</u>
<b>TOTAL FRANCHISE FEES</b>	<b>\$ 36,751,686</b>	<b>\$ 36,769,720</b>	<b>\$ 37,070,166</b>	<b>\$ 318,480</b>
<b>FINES AND FORFEITURES:</b>				
Municipal Court Fines	\$ 3,115,891	\$ 2,858,358	\$ 3,152,632	\$ 36,741
Child Safety Fees	42,111	33,200	31,839	(10,272)
Uniform Traffic Fines	6,495,909	4,599,060	4,201,271	(2,294,638)
Time Payment Fees	79,468	114,112	130,510	51,042
Issue / Arrest Fees	311,434	202,400	206,656	(104,778)
Library Fines	<u>119,637</u>	<u>61,015</u>	<u>65,061</u>	<u>(54,576)</u>
<b>TOTAL FINES AND FORFEITURES</b>	<b>\$ 10,164,450</b>	<b>\$ 7,868,145</b>	<b>\$ 7,787,969</b>	<b>\$ (2,376,481)</b>
<b>LEASES AND RENTS:</b>				
Sheraton Ground Lease	\$ 320,345	\$ 315,492	\$ 313,972	\$ (6,373)
101 Center Ground Lease	60,000	60,000	138,604	78,604
Terminal Building Lease	68,971	89,907	96,917	27,946
Hangar Rental	214,084	214,084	215,727	1,643
Tie Down Charges	29,260	30,232	31,009	1,749
Land and Ramp Lease	843,332	881,340	891,262	47,930
Cell Phone Tower Leases	205,900	229,000	229,348	23,448
Landfill Lease	2,373,592	2,373,592	2,182,481	(191,111)
Landfill Lease, Deferred revenue	457,259	457,259	457,259	-
Pipeline License Agreements	75,000	60,000	88,166	13,166
Message Board Rentals	50,000	56,000	27,090	(22,910)
Misc. Leases / Rents (Copier Concession)	<u>100,500</u>	<u>97,485</u>	<u>94,264</u>	<u>(6,236)</u>
<b>TOTAL LEASES AND RENTS</b>	<b>\$ 4,798,243</b>	<b>\$ 4,864,391</b>	<b>\$ 4,766,099</b>	<b>\$ (32,144)</b>
<b>MISCELLANEOUS REVENUE:</b>				
Interest	\$ 747,747	\$ 555,047	\$ 452,539	\$ (295,208)
Auction Income	30,500	33,717	36,504	6,004
Risk Management Damages	220,000	220,000	265,685	45,685
Beverage Contract	<u>17,150</u>	<u>25,109</u>	<u>27,606</u>	<u>10,456</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$ 1,015,397</b>	<b>\$ 833,873</b>	<b>\$ 782,334</b>	<b>\$ (233,063)</b>
<b>TOTAL - GENERAL FUND REVENUES</b>	<b>\$ 247,611,855</b>	<b>\$ 253,989,874</b>	<b>\$ 258,172,140</b>	<b>\$ 10,560,285</b>

**GENERAL FUND**  
**FY 2021 Year-End Expenditures**

	<b>Budgeted</b>	<b>Estimated</b>	<b>Actual</b>	<b>Amount</b>
	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>Under (Over)</b>
				<b>Budget</b>
<b>FIRE</b>				
Administration	\$ 4,811,343	\$ 4,924,843	\$ 5,576,731	\$ (765,388)
Business Services	986,943	1,079,028	1,052,780	(65,837)
Operations	38,735,020	37,533,431	35,759,957	2,975,063
Prevention	2,240,675	2,300,520	2,314,896	(74,221)
Medical Services	529,310	691,464	732,465	(203,155)
Training	744,534	808,497	779,917	(35,383)
Resource Management	1,983,102	2,443,710	2,487,491	(504,389)
Emergency Management	294,086	309,683	272,137	21,949
Special Events	338,681	337,221	332,672	6,009
Gas Well Response	<u>373,516</u>	<u>288,889</u>	<u>266,095</u>	<u>107,421</u>
TOTAL	\$ 51,037,209	\$ 50,717,286	\$ 49,575,140	\$ 1,462,069
<b>LIBRARY</b>				
Administration	\$ 1,670,063	\$ 1,663,481	\$ 1,671,190	\$ (1,127)
Operations & Facility Mgmt.	2,403,773	2,253,314	2,136,456	267,316
Content & Technical Services	1,979,025	1,944,352	1,916,419	62,607
Program Mgmt. & Community Engagement	<u>1,412,095</u>	<u>1,376,636</u>	<u>1,300,739</u>	<u>111,356</u>
TOTAL	\$ 7,464,956	\$ 7,237,783	\$ 7,024,804	\$ 440,152
<b>CODE COMPLIANCE</b>				
Administration	\$ 927,817	\$ 891,225	\$ 910,275	\$ 17,542
Code Compliance	2,528,581	2,447,480	2,402,092	126,488
Animal Services	2,560,367	2,582,313	1,932,360	628,007
Multifamily Inspection	<u>370,333</u>	<u>373,417</u>	<u>365,696</u>	<u>4,637</u>
TOTAL	\$ 6,387,098	\$ 6,294,435	\$ 5,610,423	\$ 776,675
<b>POLICE</b>				
Administration	\$ 11,081,391	\$ 11,117,335	\$ 11,065,990	\$ 15,401
Jail	5,262,178	5,345,651	4,992,424	269,754
Quartermaster & Fleet	1,136,386	1,469,107	1,164,239	(27,853)
Patrol	50,674,700	49,975,273	47,663,136	3,011,564
Traffic	6,573,626	6,651,611	6,203,425	370,201
SWAT	2,742,871	2,714,500	2,680,760	62,111
Event Management	821,812	835,314	818,288	3,524
Criminal Investigations	4,246,541	4,318,417	4,176,316	70,225
Special Investigations	5,456,443	5,469,294	5,242,217	214,225
Covert Investigations	2,797,624	2,593,044	2,501,237	296,387
Administrative Support	1,413,440	1,440,095	1,394,710	18,730
Records Services	1,963,422	1,799,633	1,679,631	283,791
Technology	2,002,927	1,854,973	1,987,015	15,912
Fiscal Services	1,784,716	1,831,060	1,774,796	9,921
Mental Health & Community Advocacy	1,078,644	1,109,387	1,062,944	15,700
Crime Prevention	3,297,760	3,357,623	3,238,077	59,683
Victim Services	567,789	559,164	513,394	54,395
Training	3,426,903	3,601,164	3,509,697	(82,794)
Technical Services	4,752,933	4,737,361	4,706,825	46,108
Body Worn Camera Operations	<u>1,002,428</u>	<u>941,266</u>	<u>1,032,416</u>	<u>(29,988)</u>
TOTAL	\$ 112,084,533	\$ 111,721,271	\$ 107,407,535	\$ 4,676,997



**GENERAL FUND**  
**FY 2021 Year-End Expenditures**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Amount Under (Over) Budget
<b>PARKS AND RECREATION</b>				
Administration	\$ 2,059,436	\$ 2,055,518	\$ 2,088,444	\$ (29,008)
Marketing	378,818	371,532	342,239	36,579
Planning	314,896	328,672	298,725	16,171
Business Services	812,324	814,603	792,946	19,378
Recreation Program Administration	134,501	131,027	122,503	11,998
The Beacon Operations	414,596	347,664	338,243	76,352
Field Maintenance	5,439,617	5,454,421	5,323,576	116,041
Asset Management	1,798,754	1,806,531	1,736,254	62,500
Forestry	1,663,053	1,661,894	1,529,434	133,619
North District	1,564,847	1,560,453	1,327,133	237,715
South District	1,351,837	1,342,393	1,178,018	173,818
<b>TOTAL</b>	<b>\$ 15,932,678</b>	<b>\$ 15,874,708</b>	<b>\$ 15,077,516</b>	<b>\$ 855,162</b>
<b>PUBLIC WORKS AND TRANSPORTATION</b>				
Administration	\$ 1,381,762	\$ 1,402,445	\$ 1,383,619	\$ (1,857)
Traffic Engineering	863,835	874,777	861,052	2,784
School Safety	505,477	512,066	436,238	69,239
Engineering CIP	791,113	783,067	748,798	42,316
Inspections	1,540,339	1,528,435	1,526,625	13,714
Survey	174,824	166,440	160,498	14,327
Business Services	616,276	627,035	611,609	4,667
Information Services	251,762	222,566	212,880	38,882
Operations Support	220,154	223,840	224,305	(4,151)
<b>TOTAL</b>	<b>\$ 6,345,542</b>	<b>\$ 6,340,670</b>	<b>\$ 6,165,622</b>	<b>\$ 179,921</b>
<b>ASSET MANAGEMENT</b>				
Administration	\$ 576,609	\$ 575,643	\$ 561,914	\$ 14,695
Construction Management	472,142	484,561	475,696	(3,554)
Solid Waste Operations	278,207	264,400	258,624	19,584
Custodial	851,366	862,076	731,361	120,005
Facility Repair	3,418,603	3,883,993	3,806,060	(387,457)
<b>TOTAL</b>	<b>\$ 5,596,927</b>	<b>\$ 6,070,673</b>	<b>\$ 5,833,655</b>	<b>\$ (236,728)</b>
<b>ECONOMIC DEVELOPMENT</b>				
Economic Development	\$ 626,657	\$ 624,593	\$ 463,858	\$ 162,799
Land Bank	586,064	579,567	548,729	37,335
<b>TOTAL</b>	<b>\$ 1,212,721</b>	<b>\$ 1,204,161</b>	<b>\$ 1,012,587</b>	<b>\$ 200,134</b>

**GENERAL FUND**  
**FY 2021 Year-End Expenditures**

	<b>Budgeted</b>	<b>Estimated</b>	<b>Actual</b>	<b>Amount</b>
	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>Under (Over)</b>
				<b>Budget</b>
<b>PLANNING AND DEVELOPMENT SERVICES</b>				
Administration	\$ 1,141,159	\$ 1,139,849	\$ 1,119,836	\$ 21,323
Development Services	3,318,593	3,330,663	3,214,696	103,897
Environmental Health	670,623	637,191	562,387	108,236
Business Services	849,967	809,278	784,700	65,267
Mosquito Borne Virus Mitigation	<u>100,000</u>	<u>100,000</u>	<u>47,498</u>	<u>52,502</u>
TOTAL	\$ 6,080,342	\$ 6,016,981	\$ 5,729,117	\$ 351,224
<b>OFFICE OF STRATEGIC INITIATIVES</b>	\$ 3,529,331	\$ 3,317,946	\$ 3,090,754	\$ 438,576
<b>AVIATION</b>	\$ 1,058,206	\$ 988,051	\$ 965,020	\$ 93,186
<b>CITY MANAGER'S OFFICE</b>				
City Manager's Office	\$ 1,084,425	\$ 1,077,330	\$ 1,060,152	\$ 24,273
Mayor & Council	61,058	54,450	43,128	17,930
Transit Support	<u>21,204</u>	<u>11,312</u>	<u>10,547</u>	<u>10,657</u>
TOTAL	\$ 1,166,687	\$ 1,143,092	\$ 1,113,826	\$ 52,861
<b>INTERNAL AUDIT</b>	\$ 674,475	\$ 646,283	\$ 620,743	\$ 53,732
<b>JUDICIARY</b>	\$ 989,661	\$ 965,270	\$ 919,955	\$ 69,706
<b>CITY ATTORNEY'S OFFICE</b>				
Administration	\$ 1,303,470	\$ 1,268,506	\$ 1,254,159	\$ 49,311
Litigation	1,297,451	1,313,113	1,264,867	32,584
Municipal Law	944,004	909,195	657,511	286,493
Citizen Services	<u>801,356</u>	<u>766,025</u>	<u>737,002</u>	<u>64,355</u>
TOTAL	\$ 4,346,281	\$ 4,256,839	\$ 3,913,539	\$ 432,742
<b>HUMAN RESOURCES</b>				
Administration	\$ 609,685	\$ 611,637	\$ 595,067	\$ 14,618
Employee Operations	634,481	613,979	577,364	57,117
Employee Services	71,669	71,120	59,860	11,810
Workforce Investment	597,196	579,913	549,579	47,618
Risk Management	1,719,048	1,674,055	1,675,592	43,456
Civil Service Operations	<u>418,182</u>	<u>409,486</u>	<u>321,560</u>	<u>96,622</u>
TOTAL	\$ 4,050,261	\$ 3,960,189	\$ 3,779,021	\$ 271,240

**GENERAL FUND**  
**FY 2021 Year-End Expenditures**

	<b>Budgeted</b>	<b>Estimated</b>	<b>Actual</b>	<b>Amount</b>
	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>Under (Over)</b>
				<b>Budget</b>
<b>FINANCE</b>				
Administration	\$ 1,020,219	\$ 932,130	\$ 903,048	\$ 117,171
Accounting	894,693	926,330	883,346	11,347
Purchasing	707,859	753,505	712,431	(4,572)
Treasury	1,970,241	1,930,997	1,829,253	140,988
Payroll/Payables	536,144	560,772	614,949	(78,805)
Office of Management and Budget	695,170	708,767	690,689	4,482
<b>TOTAL</b>	<b>\$ 5,824,326</b>	<b>\$ 5,812,500</b>	<b>\$ 5,633,716</b>	<b>\$ 190,609</b>
<b>COMMUNICATION &amp; LEGISLATIVE AFFAIRS</b>				
Office of Communications	\$ 965,118	\$ 947,254	\$ 886,060	\$ 79,058
Action Center	958,450	972,458	948,807	9,643
Executive and Legislative Support	1,841,280	1,848,998	1,763,868	77,413
Intergovernmental Relations	155,292	158,733	126,408	28,884
<b>TOTAL</b>	<b>\$ 3,920,141</b>	<b>\$ 3,927,443</b>	<b>\$ 3,725,142</b>	<b>\$ 194,999</b>
<b>NON-DEPARTMENTAL</b>				
Non-Departmental	\$ 8,408,921	\$ 7,357,115	\$ 8,419,481	\$ (10,559)
Non-Departmental Projects	3,141,851	1,709,874	1,124,672	2,017,179
Non-Departmental METF	300,000	-	-	300,000
ERP Systems	2,920,313	3,050,962	3,078,163	(157,850)
<b>TOTAL</b>	<b>\$ 14,771,085</b>	<b>\$ 12,117,952</b>	<b>\$ 12,622,316</b>	<b>\$ 2,148,769</b>
<b>MUNICIPAL COURT</b>				
	\$ 3,213,472	\$ 3,092,446	\$ 2,946,893	\$ 266,578
<b>FIRE CAPITAL PROJECT OVERAGE</b>				
	\$ -	\$ 1,400,000	\$ -	\$ -
<b>ARP FUNDED EXPENSES TO GRANT FUND</b>				
	\$ -	\$ (6,100,000)	\$ -	\$ -
<b>TOTAL - GENERAL FUND</b>	<b>\$ 255,685,931</b>	<b>\$ 247,005,979</b>	<b>\$ 242,767,326</b>	<b>\$ 12,918,605</b>

**WATER UTILITIES FUND**  
**FY 2021 Year-End Operating Position**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Variance from Budget
<b>BEGINNING BALANCE</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUES:</b>				
Water Sales	\$ 79,635,942	\$ 81,036,395	\$ 79,403,292	\$ (232,650)
Sewer Charges	73,057,808	73,057,808	72,423,630	(634,178)
Hauler Fees	40,000	33,142	23,617	(16,383)
Garbage / Drainage Billing Fee	392,000	408,608	387,678	(4,322)
Sewer Charges - Other	425,000	396,531	352,684	(72,316)
Sewer Surcharges	150,000	149,746	175,993	25,993
Class Rate Sewer Surcharge	950,000	803,996	756,175	(193,825)
Sewer Tap Installation Fees	-	110,407	151,085	151,085
Water Sales - Other	55,000	43,185	143,614	88,614
Water Taps	390,000	476,534	486,127	96,127
Laboratory Fees	150,000	151,100	166,662	16,662
Other Revenue	300,000	1,471,059	1,444,252	1,144,252
Water Activation Fee	320,000	365,725	416,867	96,867
Reclaimed Water Sales	100,000	132,025	180,052	80,052
Backflow Assembly and Tester Regis.	180,000	207,019	199,865	19,865
Wholesale Water Sales to DWG	77,791	160,271	215,120	137,329
Non-rate Revenue DWG	41,656	66,775	98,056	56,400
Wholesale Water Sales to Bethesda	279,000	333,735	369,876	90,876
Non-rate Revenue Bethesda	149,400	183,067	204,803	55,403
Kennedale O&M	1,119,792	1,681,037	900,000	(219,792)
Kennedale Customer Service	-	-	51,691	51,691
Wholesale Water Sales to Kennedale	68,163	68,163	101,511	33,348
Non-rate Revenue Kennedale	36,500	36,500	8,353	(28,147)
GIS Services	3,000	4,800	3,904	904
Plat Review & Inspection Fees	120,000	364,625	422,429	302,429
Special Services Charges	2,100,000	438,539	452,727	(1,647,273)
Impact / Sewer	315,000	474,955	489,060	174,060
Impact / Water	645,000	1,042,106	1,092,554	447,554
TRA Reimbursement	5,806,930	5,806,930	5,647,931	(158,999)
Cell Tower Lease	60,000	48,856	28,856	(31,144)
Gas Royalties - Water Utilities	10,000	11,312	14,982	4,982
Miscellaneous Revenue	-	900,000	-	-
Subrogation Receipts	-	150,000	232,122	232,122
Interest Income	738,860	827,087	1,172,514	433,654
<b>TOTAL REVENUES</b>	<b>\$ 167,716,842</b>	<b>\$ 171,442,038</b>	<b>\$ 168,218,082</b>	<b>\$ 501,240</b>

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**WATER UTILITIES FUND**  
**FY 2021 Year-End Operating Position**

	<b>Budgeted FY 2021</b>	<b>Estimated FY 2021</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>TRANSFERS:</b>				
General Fund - Indirect Cost	\$ (4,387,975)	\$ (4,518,625)	\$ (4,387,975)	\$ -
From Storm Water Fund - Indirect Cost	170,122	170,122	170,122	-
To Debt Service Fund - TMRS Reimbursement	(904,051)	(904,051)	(904,051)	-
Debt Service Reserve	(781,718)	(978,812)	(1,148,477)	(366,759)
Operating Reserve	(320,427)	(320,427)	(320,427)	-
Rate Stabilization Fund	720,461	1,500,000	23,585	(696,876)
Renewal / Rehabilitation Fund	(17,500,000)	(24,300,000)	(25,000,000)	(7,500,000)
Renewal / Rehabilitation Reimbursement	<u>(227,556)</u>	<u>(286,342)</u>	<u>(311,212)</u>	<u>(83,656)</u>
<b>TOTAL TRANSFERS</b>	<b>\$ (23,231,143)</b>	<b>\$ (29,638,135)</b>	<b>\$ (31,878,435)</b>	<b>\$ (8,647,291)</b>
 <b>TOTAL AVAILABLE FUNDS</b>	 <b>\$ 144,485,699</b>	 <b>\$ 141,803,903</b>	 <b>\$ 136,339,647</b>	 <b>\$ (8,146,051)</b>
 <b>EXPENDITURES:</b>				
Salaries and Benefits	\$ 15,849,215	\$ 14,560,406	\$ 14,614,213	\$ 1,235,002
O&M Expenditures	14,805,675	14,507,383	14,038,979	766,696
Trinity River Authority	42,028,655	40,701,836	35,904,605	6,124,050
Tarrant Regional Water District	25,982,663	22,020,315	22,676,887	3,305,776
Bond Principal	22,365,000	26,949,295	26,399,295	(4,034,295)
Bond Interest	7,447,557	6,599,133	6,226,714	1,220,843
Bond Handling Fees	105,000	65,000	56,043	48,957
Bond Issuance Costs	450,025	300,000	519,785	(69,760)
Kennedale Operations	1,119,792	1,706,037	1,722,008	(602,216)
Franchise Fees	9,616,295	9,807,678	9,596,909	19,386
PILOT	<u>4,524,780</u>	<u>4,524,780</u>	<u>4,524,780</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<b>\$ 144,294,657</b>	<b>\$ 141,741,863</b>	<b>\$ 136,280,218</b>	<b>\$ 8,014,439</b>
 <b>ENDING BALANCE</b>	 <b>\$ 191,042</b>	 <b>\$ 62,040</b>	 <b>\$ 59,429</b>	 <b>\$ (131,613)</b>

**CONVENTION AND EVENT SERVICES FUND**  
**FY 2021 Year-End Operating Position**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Variance from Budget
<b>BEGINNING BALANCE</b>	\$ 14,296	\$ -	\$ -	\$ (14,296)
<b>REVENUES:</b>				
Occupancy Tax	\$ 6,885,516	\$ 7,934,936	\$ 7,295,910	\$ 410,394
Cowboys Stadium Rent / Naming Rights	2,500,000	2,500,000	\$ 2,500,000	-
Convention Center Revenues:				
eSports Lease	\$ 1,250,000	\$ -	\$ 256,000	\$ (994,000)
Audio-Visual	80,000	12,000	7,288	(72,712)
Catering	120,000	5,000	4,618	(115,382)
Communication Services	20,000	2,300	2,782	(17,218)
Concessionaire Reimbursement	10,000	25,000	23,269	13,269
Concessions - Food	26,000	-	3,262	(22,738)
Concessions - Liquor	18,000	-	2,127	(15,873)
Esports Parking Revenue	-	-	6,423	6,423
Event Labor & Expense	5,135	1,000	4,080	(1,055)
Miscellaneous	2,000	2,655	3,962	1,962
Parking	150,000	75,000	99,462	(50,538)
Parking - Special Event	300,000	170,000	152,096	(147,904)
Rental - Grand Hall	310,000	250,000	221,081	(88,919)
Rental - Equipment	26,600	8,000	12,257	(14,343)
Rental - Exhibit Hall	375,000	300,000	317,950	(57,050)
Rental - Kitchen	250	-	-	(250)
Security Revenue	8,024	4,000	9,954	1,930
Utility Services	108,000	20,000	44,796	(63,204)
Total Convention Center Revenues	\$ 2,809,009	\$ 874,955	\$ 1,171,407	\$ (1,637,602)
<b>TOTAL REVENUES</b>	\$ 12,194,525	\$ 11,309,891	\$ 10,967,317	\$ (1,227,208)

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**CONVENTION AND EVENT SERVICES FUND  
FY 2021 Year-End Operating Position**

	<b>Budgeted FY 2021</b>	<b>Estimated FY 2021</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>INTERFUND TRANSFERS:</b>				
From General Gas Funds for ATF Corpus	\$ 3,022,200	\$ 3,022,200	\$ 3,022,200	\$ -
To ATF Corpus Reimbursement	(3,022,220)	(3,022,220)	(3,022,220)	-
To ATF, Granting & Interest	(1,129,471)	(1,129,471)	(1,129,471)	-
FY 2021 Budget Amendment, ARP Funds	4,227,684	4,227,684	-	(4,227,684)
To Communication Services ISF	(1,750,281)	(1,750,281)	(346,472)	1,403,809
To Debt Service Fund - TMRS Reimbursement	(113,707)	(113,707)	(113,707)	-
To General Fund - Indirect Costs	(481,549)	(481,549)	(481,549)	-
<b>TOTAL INTERFUND TRANSFERS</b>	<b>\$ 752,656</b>	<b>\$ 752,656</b>	<b>\$ (2,071,219)</b>	<b>\$ (2,823,875)</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 12,961,477</b>	<b>\$ 12,062,547</b>	<b>\$ 8,896,098</b>	<b>\$ (4,065,379)</b>
<b>EXPENDITURES:</b>				
Administration	\$ 743,508	\$ 693,604	\$ 598,433	\$ 145,075
Event Services	436,497	437,189	435,493	1,004
Facility Operations	1,800,184	1,645,197	1,218,329	581,855
Parking Operations	84,120	53,500	13,160	70,960
Convention & Visitors Bureau	7,900,000	7,900,000	5,015,422	2,884,578
Arts & Revitalization	100,289	100,289	68,289	32,000
Downtown Revitalization	50,000	50,000	50,000	-
Fielder Museum	30,000	30,000	30,000	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 11,144,598</b>	<b>\$ 10,909,779</b>	<b>\$ 7,429,127</b>	<b>\$ 3,715,471</b>
<b>ENDING BALANCE</b>	<b>\$ 1,816,879</b>	<b>\$ 1,152,768</b>	<b>\$ 1,466,971</b>	<b>\$ (349,908)</b>

**INFORMATION TECHNOLOGY SUPPORT FUND  
FY 2021 Year-End Operating Position**

	<b>Budgeted FY 2021</b>	<b>Estimated FY 2021</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>BEGINNING BALANCE</b>	\$ 232,079	\$ 232,079	\$ 232,079	\$ -
<b>TOTAL REVENUES</b>	\$ 14,133,786	\$ 14,133,786	\$ 14,133,786	\$ -
<b>TOTAL AVAILABLE FUNDS</b>	\$ 14,365,865	\$ 14,365,865	\$ 14,365,865	\$ -
<b>EXPENDITURES:</b>				
Administration	\$ 462,820	\$ 476,538	\$ 413,310	\$ 49,510
Project Management	888,094	766,978	778,840	109,254
Business Development	609,793	652,984	321,328	288,465
Software Services	3,694,548	3,717,556	3,880,624	(186,076)
Network Support	1,769,390	1,682,048	1,970,284	(200,894)
Server Support	2,554,693	2,507,025	2,355,801	198,892
Customer Support	3,243,115	3,333,053	3,234,415	8,700
IT Security	796,332	796,332	768,728	27,604
IT Projects	<u>215,000</u>	<u>215,000</u>	<u>206,147</u>	<u>8,853</u>
<b>TOTAL EXPENDITURES</b>	\$ 14,233,785	\$ 14,147,513	\$ 13,929,478	\$ 304,307
<b>ENDING BALANCE</b>	\$ 132,080	\$ 218,352	\$ 436,387	\$ 304,307

**PARK PERFORMANCE FUND**  
**FY 2021 Year-End Operating Position**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Variance from Budget
<b>BEGINNING BALANCE</b>	\$ 162,273	\$ 442,096	\$ 442,096	\$ 279,823
REVENUES:				
Golf	\$ 7,620,101	\$ 7,295,857	\$ 6,705,938	\$ (914,163)
Recreation	6,232,243	4,280,529	4,474,589	(1,757,654)
Field Maintenance	702,000	702,000	619,055	(82,945)
Interest Revenue	-	-	28,609	28,609
<b>TOTAL REVENUES</b>	<u>\$ 14,554,344</u>	<u>\$ 12,278,386</u>	<u>\$ 11,828,191</u>	<u>\$ (2,726,153)</u>
INTERFUND TRANSFERS:				
Transfer from General Fund, Social Equity Support	\$ 280,000	\$ 280,000	\$ 280,000	\$ -
Transfer from Park Fee Fund 4003	800,000	140,000	-	(800,000)
Transfer from Golf Surcharge Fund 4004	550,878	872,188	872,188	321,310
<b>TOTAL INTERFUND TRANSFERS</b>	<u>\$ 1,630,878</u>	<u>\$ 1,292,188</u>	<u>\$ 1,152,188</u>	<u>\$ (478,690)</u>
<b>TOTAL AVAILABLE FUNDS</b>	\$ 16,347,495	\$ 14,012,670	\$ 13,422,475	\$ (2,925,020)
EXPENDITURES:				
Golf	\$ 7,592,606	\$ 7,378,109	\$ 7,171,350	\$ 421,256
Recreation	7,913,020	5,934,520	5,780,936	2,132,084
Field Maintenance	558,356	413,983	385,651	172,705
<b>TOTAL EXPENDITURES</b>	<u>\$ 16,063,982</u>	<u>\$ 13,726,613</u>	<u>\$ 13,337,937</u>	<u>\$ 2,726,045</u>
<b>ENDING BALANCE</b>	\$ 283,513	\$ 286,057	\$ 84,538	\$ (198,975)

**STREET MAINTENANCE FUND**  
**FY 2021 Year-End Operating Position**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Variance from Budget
<b>BEGINNING BALANCE</b>	\$ 6,066,443	\$ 5,453,245	\$ 5,453,245	\$ (613,198)
REVENUES:				
Sales Tax Revenue	\$ 15,398,575	\$ 17,878,291	\$ 20,390,966	\$ 4,992,391
Interest Revenue	<u>130,794</u>	<u>98,988</u>	<u>86,211</u>	<u>(44,583)</u>
<b>TOTAL REVENUES</b>	\$ 15,529,369	\$ 17,977,279	\$ 20,477,177	\$ 4,947,808
INTERFUND TRANSFERS:				
To Debt Service Fund - TMRS Reimbursement	\$ (182,473)	\$ (182,473)	\$ (182,473)	\$ -
Budget amendment (June 2021), ARP funding	1,647,248	1,647,248	-	(1,647,248)
From General Fund	1,416,527	1,277,297	1,097,025	(319,502)
From General Fund for Traffic	<u>4,519,717</u>	<u>4,450,722</u>	<u>4,396,867</u>	<u>(122,850)</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 7,401,019	\$ 7,192,794	\$ 5,311,419	\$ (2,089,600)
<b>TOTAL AVAILABLE FUNDS</b>	\$ 28,996,830	\$ 30,623,318	\$ 31,241,841	\$ 2,245,011
EXPENDITURES:				
Sales Tax Supported Division	\$ 22,260,952	\$ 22,260,763	\$ 17,216,727	\$ 5,044,225
General Fund Supported Division	1,416,528	1,277,297	1,097,025	319,503
Traffic Signals - GF Supported	1,514,571	1,439,611	1,430,812	83,759
Traffic Signs & Markings - GF Supported	785,685	767,685	751,629	34,056
Street Light Maintenance - GF Supported	<u>2,219,461</u>	<u>2,243,426</u>	<u>2,214,427</u>	<u>5,034</u>
<b>TOTAL EXPENDITURES</b>	\$ 28,197,197	\$ 27,988,782	\$ 22,710,620	\$ 5,486,577
<b>ENDING BALANCE</b>	\$ 799,633	\$ 2,634,536	\$ 8,531,221	\$ 7,731,588

**STORM WATER UTILITY FUND**  
**FY 2021 Year-End Operating Position**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Variance from Budget
<b>BEGINNING BALANCE</b>	\$ 432,569	\$ 481,273	\$ 481,273	\$ 48,704
REVENUES:				
Storm Water Fee Revenue - Commercial	\$ 9,454,900	\$ 9,700,000	\$ 9,729,547	\$ 274,647
Storm Water Fee Revenue - Residential	10,493,900	10,720,000	10,874,867	380,967
Interest and Miscellaneous Revenue	<u>132,653</u>	<u>123,800</u>	<u>121,153</u>	<u>(11,500)</u>
<b>TOTAL REVENUES</b>	\$ 20,081,453	\$ 20,543,800	\$ 20,725,567	\$ 644,114
INTERFUND TRANSFERS:				
To General Fund - Indirect Costs	\$ (578,959)	\$ (578,959)	\$ (578,959)	\$ -
To General Fund for Engineering Reviews	(88,699)	(88,699)	(88,699)	-
To Debt Service Fund - TMRS Reimbursement	(140,683)	(140,683)	(140,683)	-
To Pay-Go Capital Projects	(8,800,000)	(8,800,000)	(10,300,000)	(1,500,000)
To Water and Sewer Fund	<u>(170,122)</u>	<u>(170,122)</u>	<u>(170,122)</u>	<u>-</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ (9,778,463)	\$ (9,778,463)	\$ (11,278,463)	\$ (1,500,000)
<b>TOTAL AVAILABLE FUNDS</b>	\$ 10,735,559	\$ 11,246,610	\$ 9,928,377	\$ (807,182)
EXPENDITURES:				
Administration	\$ 7,130,646	\$ 7,161,986	\$ 6,560,029	\$ 570,617
Storm Water Management	1,935,850	1,940,845	1,771,604	164,246
Environmental Management	1,126,325	1,079,229	1,034,919	91,406
Environmental Education	<u>134,021</u>	<u>135,015</u>	<u>131,913</u>	<u>2,108</u>
<b>TOTAL EXPENDITURES</b>	\$ 10,326,842	\$ 10,317,076	\$ 9,498,465	\$ 828,377
<b>ENDING BALANCE</b>	\$ 408,717	\$ 929,534	\$ 429,912	\$ 21,195



**COMMUNICATION SERVICES FUND  
FY 2021 Year-End Operating Position**

	<b>Budgeted FY 2021</b>	<b>Estimated FY 20221</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>BEGINNING BALANCE</b>	\$ 36,116	\$ 617,148	\$ 617,148	\$ 581,032
<b>REVENUES:</b>				
Communication Services Chargeback	\$ 8,381,430	\$ 8,381,430	\$ 8,381,430	\$ -
Intergovernmental Revenue - Tarrant County	315,099	315,099	315,099	-
Other Revenue - UTA	45,887	45,887	45,887	-
Other Revenue - Pantego	24,709	24,709	24,709	-
Other Revenue - PSAP	<u>160,114</u>	<u>160,114</u>	<u>160,114</u>	<u>-</u>
<b>TOTAL REVENUES</b>	\$ 8,927,239	\$ 8,927,239	\$ 8,927,239	\$ -
<b>INTERFUND TRANSFERS:</b>				
(To) From Convention & Event Services	<u>\$ 1,750,281</u>	<u>\$ 1,750,281</u>	<u>\$ 346,472</u>	<u>\$ (1,403,809)</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 1,750,281	\$ 1,750,281	\$ 346,472	\$ (1,403,809)
<b>TOTAL AVAILABLE FUNDS</b>	\$ 10,713,636	\$ 11,294,668	\$ 9,890,859	\$ (822,777)
<b>EXPENDITURES:</b>				
Administration	\$ 1,743,376	\$ 1,745,373	\$ 257,625	\$ 1,485,751
Dispatch	<u>8,934,394</u>	<u>8,859,514</u>	<u>8,611,910</u>	<u>322,484</u>
<b>TOTAL EXPENDITURES</b>	\$ 10,677,770	\$ 10,604,887	\$ 8,869,535	\$ 1,808,235
<b>ENDING BALANCE</b>	\$ 35,866	\$ 689,781	\$ 1,021,324	\$ 985,458

**DOCUMENT SERVICES FUND**  
**FY 2021 Year-End Operating Position**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Variance from Budget
<b>BEGINNING BALANCE</b>	\$ 48,479	\$ -	\$ -	\$ (48,479)
REVENUES:				
Space Rental for Print Shop	\$ 2,556	\$ 2,556	\$ 1,502	\$ (1,054)
Managed Print Services - ImageNet	650,000	600,000	582,933	(67,067)
Sales - Mail Services	1,036,000	975,000	1,032,673	(3,327)
Sales - Information Resource Center	520,000	475,000	443,966	(76,034)
Sales - Records Management	141,000	140,000	139,908	(1,092)
Parking Meter Revenue	<u>16,000</u>	<u>6,500</u>	<u>3,740</u>	<u>(12,260)</u>
<b>TOTAL REVENUES</b>	\$ 2,365,556	\$ 2,199,056	\$ 2,204,723	\$ (160,833)
INTERFUND TRANSFERS:				
To Debt Service Fund - TMRS Reimbursement	\$ (26,595)	\$ (26,595)	\$ (26,595)	\$ -
Support of Proprietary Fund	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>(100,000)</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 73,405	\$ 73,405	\$ (26,595)	\$ (100,000)
<b>TOTAL AVAILABLE FUNDS</b>	\$ 2,487,440	\$ 2,272,461	\$ 2,178,128	\$ (309,312)
EXPENDITURES:				
Administration	\$ 1,240,474	\$ 1,137,308	\$ 990,136	\$ 250,338
Mail Services	1,072,022	940,643	885,301	186,721
Records Management	<u>133,987</u>	<u>131,478</u>	<u>131,700</u>	<u>2,287</u>
<b>TOTAL EXPENDITURES</b>	\$ 2,446,483	\$ 2,209,428	\$ 2,007,137	\$ 439,346
<b>ENDING BALANCE</b>	\$ 40,957	\$ 63,033	\$ 170,990	\$ 130,033

**FLEET SERVICES FUND**  
**FY 2021 Year-End Operating Position**

	<b>Budgeted FY 2021</b>	<b>Estimated FY 2021</b>	<b>Actual FY 2021</b>	<b>Variance from Budget</b>
<b>BEGINNING BALANCE</b>	\$ 270,857	\$ -	\$ -	\$ (270,857)
<b>REVENUES:</b>				
Fuel	\$ 1,600,000	\$ 1,600,000	\$ 1,599,858	\$ (142)
Maintenance & Operation	4,509,318	4,509,318	4,509,318	-
Miscellaneous (Subro, Auctions)	<u>225,000</u>	<u>225,000</u>	<u>161,529</u>	<u>(63,471)</u>
<b>TOTAL REVENUES</b>	<b>\$ 6,334,318</b>	<b>\$ 6,334,318</b>	<b>\$ 6,270,705</b>	<b>\$ (63,613)</b>
<b>INTERFUND TRANSFERS:</b>				
From General Fund for vehicles (One-time)	\$ 2,189,000	\$ 2,189,000	\$ 2,189,000	\$ -
From General Fund for fuel costs	<u>-</u>	<u>-</u>	<u>1,000,000</u>	<u>(1,000,000)</u>
<b>TOTAL INTERFUND TRANSFERS</b>	<b>\$ 2,189,000</b>	<b>\$ 2,189,000</b>	<b>\$ 3,189,000</b>	<b>\$ (1,000,000)</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 8,794,175</b>	<b>\$ 8,523,318</b>	<b>\$ 9,459,705</b>	<b>\$ (1,334,470)</b>
<b>EXPENDITURES:</b>				
Fleet Services	\$ 3,444,570	\$ 3,685,829	\$ 3,510,822	\$ (66,252)
Fuel	1,600,000	1,739,573	1,828,794	(228,794)
Vehicles	<u>3,374,823</u>	<u>2,960,014</u>	<u>3,145,930</u>	<u>228,893</u>
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,419,393</b>	<b>\$ 8,385,416</b>	<b>\$ 8,485,546</b>	<b>\$ (66,153)</b>
<b>ENDING BALANCE</b>	<b>\$ 374,782</b>	<b>\$ 137,902</b>	<b>\$ 974,159</b>	<b>\$ 599,377</b>

Note: As an internal service fund, Fleet Services receives a significant portion of its revenues through transfers (known as “chargebacks”) from other operating funds to support its operations. Any available balance at the beginning of each year is the result of expenditures that were lower than necessary in prior years. These resources are available in subsequent years to support expenditures that are higher than anticipated due to unforeseen circumstances and therefore do not require amending an internal service fund’s budget for expenditure overages, unlike what would be required for the General Fund, enterprise funds, or special revenue funds.

**DEBT SERVICE FUND**  
**FY 2021 Year-End Operating Position**

	Budgeted FY 2021	Estimated FY 2021	Actual FY 2021	Variance from Budget
<b>BEGINNING BALANCE</b>	\$ 3,113,354	\$ 2,935,008	\$ 2,935,008	\$ (178,346)
<b>REVENUES:</b>				
Ad Valorem Taxes	\$ 60,977,493	\$ 61,038,470	\$ 61,831,524	\$ 854,031
Premium / Proceeds	350,000	401,177	2,173,631	1,823,631
Interest and Miscellaneous Revenue	<u>253,337</u>	<u>235,090</u>	<u>260,974</u>	<u>7,637</u>
<b>TOTAL REVENUES</b>	\$ 61,580,830	\$ 61,674,737	\$ 64,266,129	\$ 2,685,299
<b>INTERFUND TRANSFERS:</b>				
From Grant Funds - TMRS Reimbursement	\$ 168,815	\$ 168,815	\$ 168,815	\$ -
From Operating Funds - TMRS Reimbursement	1,367,509	1,367,509	1,367,509	-
Premium/Proceeds Offset	<u>-</u>	<u>(401,177)</u>	<u>(1,653,966)</u>	<u>(1,653,966)</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 1,536,324	\$ 1,135,147	\$ (117,642)	\$ (1,653,966)
<b>TOTAL AVAILABLE FUNDS</b>	\$ 66,230,508	\$ 65,744,892	\$ 67,083,495	\$ 852,987
<b>EXPENDITURES:</b>				
Principal / Interest Payments	\$ 62,154,672	\$ 62,144,551	\$ 62,144,551	\$ 10,121
Issuance Fees	613,000	519,664	519,664	93,336
Agent Fees	<u>48,000</u>	<u>58,775</u>	<u>47,822</u>	<u>178</u>
<b>TOTAL EXPENDITURES</b>	\$ 62,815,672	\$ 62,722,990	\$ 62,712,037	\$ 103,635
<b>ENDING BALANCE</b>	\$ 3,414,836	\$ 3,021,902	\$ 4,371,459	\$ 956,623