



2020

**Year-End Budget
Analysis Report**

City of Arlington, Texas

FY 2020 Year-End Budget Analysis Report

Introduction

This report includes the FY 2020 Year-End Budget Analysis Report (BAR), a discussion of revenue and expenditure variances compared to budgeted appropriations among the City's operating funds. We believe this report demonstrates that the City continues to provide valuable services to its citizens, along with our ongoing commitment to effectively manage funds entrusted to us by our taxpayers. In addition to the following summary, this report also includes detailed revenues, transfers and expenditures (unaudited) for all operating funds.

General Fund Revenues

Revenues in the General Fund were \$10,701,922 below budget in FY 2020 (3.97%). Net of the \$1.58 million in revenues budgeted (but not anticipated) for infrastructure and Major Event Trust Fund reimbursements, the fund ended the year approximately \$9.12 million (3.4%) under budget in revenues. A discussion of significant revenue variances is included below.

General Fund Revenues	FY 2020 Budget	FY 2020 Actual	Variance
Property Taxes	\$ 118,832,717	\$ 115,890,452	\$ (2,942,265)
Sales Taxes	68,375,846	64,195,349	(4,180,497)
Other Taxes	2,805,565	2,014,815	(790,750)
Licenses and Permits	7,337,501	7,121,533	(215,968)
Service Charges	17,139,027	15,421,227	(1,717,800)
Franchise Fees	35,805,914	36,302,397	496,483
Fines and Forfeitures	11,150,569	9,449,961	(1,700,608)
Leases and Rents	5,420,847	6,056,674	635,827
Miscellaneous Revenues	2,644,822	2,358,477	(286,345)
Total	\$ 269,512,808	\$ 258,810,885	\$ (10,701,922)

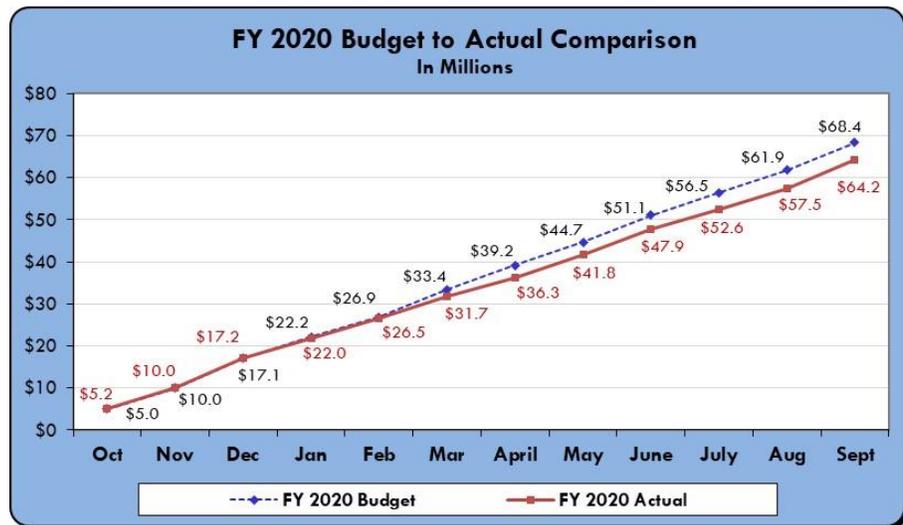
Tax Revenue

Overall tax revenues for the City were \$7,913,512 below budget in FY 2020 (4.16%). Property taxes were \$2,942,265 (2.48%) under budget primarily due to protested assessed values. As shown in the table below, the amounts under litigation have steadily increased since FY 2016 due to value-over-market protests. State liquor tax revenues were \$484,810 (23.25%) under budget.

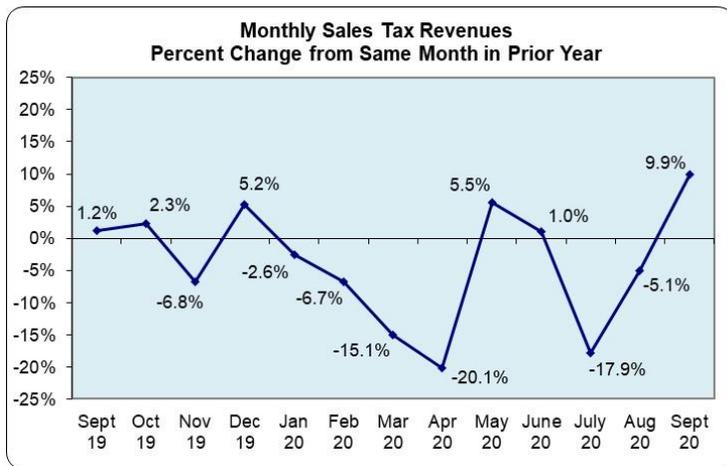
Adjustment to Taxable Value due to Litigation and Other Exemptions				
FY2016	FY2017	FY2018	FY2019	FY2020
-94,358,695	-220,202,007	-475,616,703	-488,826,412	-553,352,371

At the outset of the COVID-19 pandemic, sales tax revenues were considered the most at risk of the General Fund’s revenue sources. The uncertainty about the effects of the pandemic, with business closures and job losses across the City and region, resulted in estimates that were as much as \$13 million below budget. Although the City’s year-end sales tax revenues were above these estimates, coming in at \$64,195,349, this amount was still \$4.2 million (6.11%) below budget and \$2.77 million (4.14%) below the amount received in FY 2019.

The graph to the right shows actual General Fund sales tax receipts compared to the FY 2020 budget.



The graph below shows the percentage increase or decrease from the same month in the prior year for each of the last 12 monthly sales tax payments. Receipts throughout the year were largely unfavorable, trending downward in seven of the past 11 months. The impact of the pandemic can be seen in the substantial declines during the spring and summer; the upswing in September was partially attributable to audit and prior-period adjustments that added \$236,000 to the General Fund’s receipts in that month.



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Licenses and Permits

Overall, license and permit revenues were under budget by \$215,968 (2.9%) for the year. In the aggregate, construction-related permitting (building, electrical, plumbing and mechanical permits) were essentially at budget. The City received the first full year of revenues from small cell permit application fees and public ROW rentals as a result of last year’s fee increases set forth by the FCC and approved by Council in March 2019. Small cell related revenues totaled \$369,602 in FY 2020, which was \$179,602 (94.5%) over budget, as demand for 5G technology continues to grow. The impacts of the pandemic caused substantial declines in the food service industry, resulting in food establishment permits that were \$94,689 (13.0%) under budget for the year. Fire inspection and permitting fees were under budget by \$136,568 (16.8%) in the aggregate, as the pandemic slowed demand for new business establishments. Burglar alarm permit revenues were under budget by \$70,335 (9.7%), attributable to the continuing decline in permit applications as consumers have alternative security options that do not require outside alarm monitoring.

Service Charges

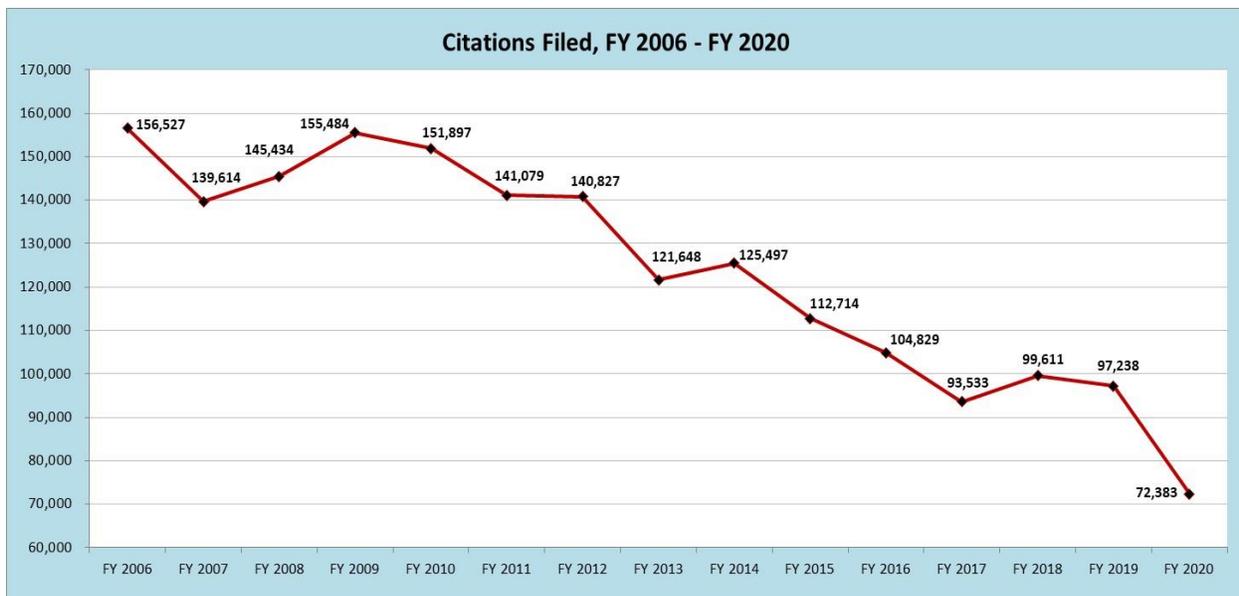
Revenues in this category were \$1,717,800 (10.0%) under budget in FY 2020. However, these revenues included \$1.28 million budgeted, but not anticipated, for infrastructure improvements. Net of this \$1.28 million, overall Service Charge revenues were under budget by \$433,048 (2.73%) for the year. In the aggregate, plat and plan reviews were \$44,988 over budget; however, real estate transfers and construction management fees were under budget in the aggregate by \$340,939, partially due to delays in the planning and design of Fire Station 1 and the Active Adult Center. Gas well inspection and re-inspection fees were under budget by \$82,500 due to continuing declines in drilling applications. Short-term rental revenues were under budget by \$102,500 as fewer applications were received than initially anticipated. Reimbursements from AISD for the Police and Fire school resource officers and educational/recruiting outreach programs were over budget by \$222,510 due to mid-year contract revisions that expanded the scope of services.

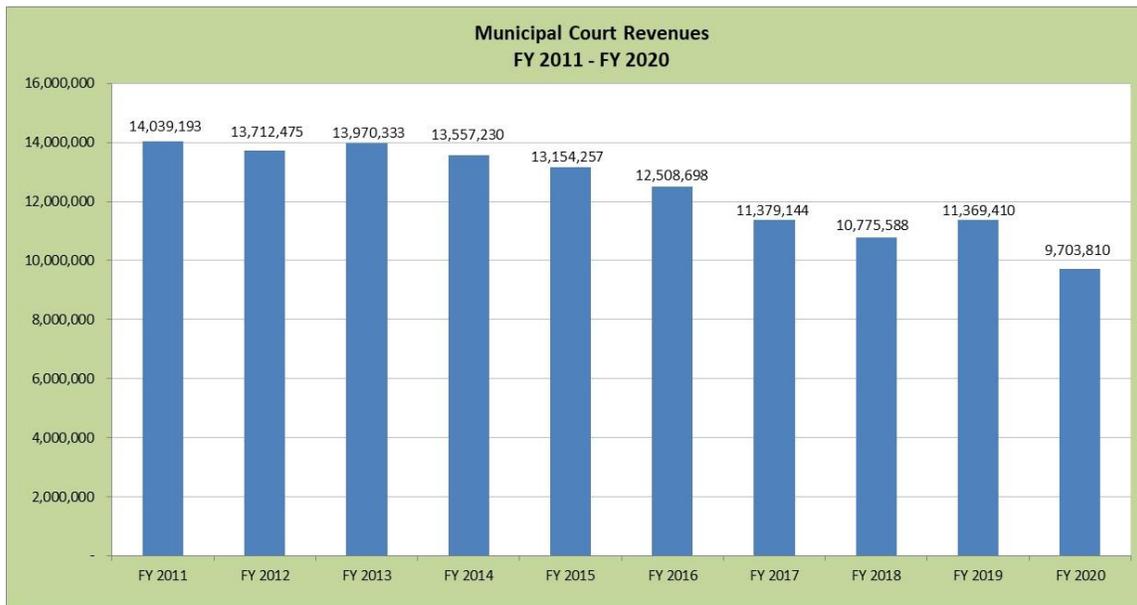
Franchise Fees

Franchise fee revenues were \$496,483 (1.4%) over budget in FY 2020. Electric, gas and water utility franchise fees combined were \$325,350 over budget in the aggregate, while the City’s communication technology franchise fees, telephones and cable television, were a combined \$292,228 over budget, as losses resulting from recent legislative changes to these fees were lower than originally anticipated. Solid waste franchise fees and royalties from the City’s landfill operations were \$121,095 under budget in the aggregate; however, this was offset by the lease payments for the City’s landfill, which were \$312,199 over budget for the year.

Fines and Forfeiture Revenues

Fines and forfeitures were under budget by \$1,700,608 (15.25%) for the year. After three years of annual citations in the 90,000 range, the number of citations filed at the Court declined to just over 72,000, a drop of 25.6% from FY 2019 (chart below). Aggregate revenues from the Municipal Court (not including Criminal Justice Fees) were \$9,378,098 for the year. If Criminal Justice Fees are included, total revenues from Court operations were just over \$9.7 million, a decline of \$1.67 million from FY 2019 (chart at top of page 4). Library fines for overdue materials were \$61,067 (45.94%) under budget for the year due to library closures during the pandemic.





Leases and Rents

Leases and rental revenues were \$635,827 (11.73%) over budget during the year. This was largely attributable to two sources: One-time payments in the final year of the Globe Life Park (old Ballpark) lease were \$250,000 over budget, and lease payments received from Republic for the lease of the City's landfill were \$312,199 (13.96%) over budget. In the aggregate, all other sources of revenue in this category were essentially at budget, over by \$73,628.

Miscellaneous Revenues

In the aggregate, these revenues were under budget by \$286,345 (10.83%) for the year, primarily attributable to interest revenues that were \$185,227 (11.24%) below budget as investment pool rates have declined. Subrogation revenues (reimbursements received from insurance claims arising from damage caused to City property by other parties) were under budget by \$78,097 (35.5%), as claims arising from vehicle accidents declined due to reduced travel during the pandemic.

Interfund Transfers

Several interfund transfers to and from the General Fund were altered due to the impact of the pandemic on other funds. The FY 2020 Year-End BAR shows interfund transfers from the General Fund to other funds at \$7.35 million higher than budget. This is attributable to the following:

- Due to the negative impact of the pandemic on Hotel Occupancy Taxes, indirect costs from the Convention & Events Services Fund (CES) of \$481,549 were not transferred, and additional support transferred to the CES Fund was \$1.8 million, instead of the \$900,000 budgeted to be received by the General Fund. The net impact of these changes resulted in \$3.18 million less in General Fund resources.
- The transfer to the IT internal service fund was \$439,000 lower than budget.
- The General Fund's ending balance from prior years of \$461,959 was not used.
- A significant portion of the General Fund's ending balance in FY 2020, totaling \$10.58 million, was set aside for future use. Of this amount, \$3.05 million was made available through the release of encumbrances from prior years and \$4.48 million is programmed into the FY 2021 budget. The \$6.1 million unassigned balance will be available for future years' use.
- Budgeted transfers totaling \$1.4 million for the Unallocated and Working Capital Reserves were not necessary to maintain those reserves at specified levels.
- Budgeted operating support of \$1,150,000 for the Park Performance Fund was not transferred.

- Support needed for the Special Transit Fund (Handitran) was \$835,263 lower than budgeted, as significant funding from the CARES (Corona Virus Aid, Relief, and Economic Security) Act covered a portion of Handitran's operating costs.
- The amount needed to support the Street Maintenance Fund was \$707,882 lower than budgeted.
- Transfers to the Innovation/Venture Capital Fund were \$720,000 higher than budgeted due to property tax rebates and the final lease payment at Globe Life Park.

General Fund Expenditures

Overall, General Fund expenditures were under the adopted FY 2020 budget amount by \$18.07 million (6.81%), as several cost containment measures were implemented mid-year in response to the likelihood of substantial revenue declines. Net of the amounts budgeted, but not anticipated, for infrastructure improvements and major event trust fund costs, expenditures were \$16.49 million (6.25%) under budget for the year.

In April 2020, the City Manager and Chief Financial Officer addressed the potential revenue impact of the pandemic with City Council and announced several City-wide expenditure reduction initiatives designed to respond quickly to the financial crisis. Departmental expenditures in the table on the next page, as well as expenditures in other funds, were impacted by the following City-wide initiatives:

- An employee raise planned for April 6th was suspended which resulted in \$1.7M in expenditure savings in the General Fund.
- Projects planned in the Information Technology Department were frozen, saving \$1.1M in expenditures.
- Vehicle purchases were frozen and fuel estimates were lowered, saving \$680,000.
- The City's Group Health Fund is sufficiently funded to realize the health insurance savings of approximately \$2.45 million that accrued during the year, rather than adjust spending to budget.
- Vacant positions were frozen from early March through the end of the year. Position vacancies provided substantial salary and benefit savings in FY 2020. The vacancy rate in the General Fund showed signs of levelling off during FY 2019 and early in FY 2020 after declining throughout the previous 18 months. However, the rate began to trend back upward with the hiring controls that were implemented mid-year. The assumptions used in developing the FY 2020 Budget included an anticipated average of approximately 44 civilian vacancies; actual vacancies in the General Fund averaged 66 civilian positions during the year.

As a result of the efforts described above, it should be noted that a portion of each department's variance to budget shown on the next page is due to these actions. Additional department-specific expenditure efforts, where significant, are discussed in the remainder of the report.

General Fund Departments	FY 2020 Budget	FY 2020 Actual	Variance
Aviation	\$ 1,120,664	\$ 1,076,873	\$ 43,791
Municipal Court	3,586,206	3,196,435	389,771
Finance	5,967,174	5,724,981	242,193
City Attorney's Office	4,645,340	4,269,059	376,281
City Manager's Office	1,202,893	1,133,393	69,500
Human Resources	4,153,352	3,826,331	327,021
Public Works and Transportation	7,352,477	6,852,462	500,015
Asset Management	6,231,219	5,762,039	469,180
Economic Development	1,413,407	1,106,712	306,695
Code Compliance	6,719,980	6,171,523	548,457
Library	8,857,666	7,787,386	1,070,280
Communication & Legislative Affairs	4,124,886	3,662,133	462,753
Parks and Recreation	18,436,411	16,421,002	2,015,409
Judiciary	1,028,148	987,536	40,612
Internal Audit	721,343	687,560	33,783
Police	117,478,348	115,456,185	2,022,163
Fire	53,042,964	50,808,207	2,234,757
Planning and Development Services	6,667,566	5,912,669	754,897
Office of Strategic Initiatives	3,619,752	3,435,143	184,609
Non-Departmental, without Infra + METF	7,474,582	8,789,621	(1,315,039)
Non-Departmental, Infra. + METF	1,584,752	4,700	1,580,052
Health Insurance Savings	-	(2,454,032)	2,454,032
ITSF Chargeback Savings	-	(2,243,537)	2,243,537
Fleet Fuel/Vehicle Savings	-	(777,560)	777,560
Dispatch Chargeback Savings	-	(237,716)	237,716
Total	\$ 265,429,130	\$ 247,359,107	\$ 18,070,023

Fire

The Fire Department ended FY 2020 under budget by \$2,234,757 (4.2%). The Administration division was over budget by \$58,390, due to fleet accidents that resulted in repair bills that exceeded the vehicle maintenance budget. The Operations division was under budget by \$1,297,034. The savings resulted from expenditure controls implemented in April that included delaying a fire academy until the beginning of FY 2021. Additionally, Fire Operations and several other divisions in the Fire Department were under budget due to a portion of personnel costs being covered by CARES Act funding. The Fire Training division exceeded its budget by \$133,049 because personnel from Operations were temporarily assigned to Training early in the fiscal year to assist with a fire academy that began pre-COVID, but the overage was offset by corresponding savings in Operations. The Resource Management division ended the year \$204,876 under budget, as only essential equipment was purchased and critical maintenance was performed, with non-critical maintenance and equipment purchases deferred to FY 2021. The Gas Well Response division was under budget by \$343,419, partly due to savings on supplies and travel/training. The remainder of savings in this division is the result of personnel costs for employees who were budgeted in this division and were later transferred to the Operations division.

Library

The Library Services Department ended the fiscal year \$1,070,280 (12.1%) under budget. The unique circumstances presented by the pandemic required the temporary closure of Arlington's library locations. Library Services had received a grant from the Texas State Library and Archives Commission (TSLAC) to fund a community outreach program. Since this program was no longer viable due to the pandemic, TSLAC approved use of the funding to reimburse the City for staff time (salary and benefits) used to create virtual/online library programming for families sheltered in their homes due to the pandemic, which resulted in salary savings in several divisions. The Operations and Facility Management division was under budget by \$268,460, due to position vacancies, as well as personnel-related expenditures that were offset by the TSLAC grant described above. The Content and Technical Services division was under budget by \$506,799, mostly due a significant reduction in spending on library materials. The Program Management and Community Engagement division was \$205,817 under budget, primarily because grant funding offset a portion of personnel costs.

Code Compliance

The Code Compliance Department ended the year \$548,547 (8.2%) under budget. The Administration division ended the year under budget by \$98,807, primarily due to a position vacancy. The Code Compliance division ended the year under budget by \$255,295. This was largely due to position vacancies and personnel costs that were covered by CARES Act relief funding. Additionally, because of the pandemic, Code Compliance staff worked with property owners, using education efforts and allowing more time to address violations, which resulted in reduced expenditures related to weed/grass abatements. The Animal Services division ended the year \$192,873 under budget. This was mostly due to position vacancies, as well as savings totaling a little over \$50,000 for utility and equipment maintenance costs that were less than expected.

Police

The Police Department ended the year under budget by \$2,022,163 (1.7%) primarily due to vacancy savings as the result of attrition of sworn personnel and delaying the July Police Academy until the beginning of FY 2021. The Quartermaster accounting unit was over budget by \$241,220 (14.4%) because of a COPS grant repayment and increased COPS Grant cash match. Research and Development was under budget by \$332,919 (15%) due to reductions related to software maintenance and supplies. The Technical Services accounting unit was over budget by \$782,793 (20.7%) as the result of additional personnel transferring to the division during the year and approximately a \$300,000 overage in forensic testing.

Parks

The Parks Department was under budget by \$2,015,409 (10.9%) for the year, primarily attributable to closures and restricted hours of operation during the pandemic. The Beacon was under budget by \$147,941, as construction delays moved the opening date to later than planned, and the pandemic reduced allowable capacity after the center opened. The Planning division was under budget by \$273,197 due to frozen positions and savings on deferred capital maintenance. Field Maintenance was under budget by \$480,968 due to event cancellations. Asset Management was under budget by \$296,161 due to savings on janitorial contracts, the use of alternative funding sources for landscape screening, and deferred equipment replacement. The Forestry division was under budget by \$136,995, with savings on botanical supplies and deferred beautification projects. In the aggregate, the North and South Operations divisions were under budget by \$690,390, with savings due to frozen or deferred hiring and reduced utility costs for landscape watering.

Public Works and Transportation

The Public Works and Transportation Department ended the year under budget by \$500,015 (6.8%). The Administration, Traffic Engineering, and School Safety divisions were under budget by \$469,512 in the aggregate, with virtually all savings attributable to vacant positions. The Engineering CIP division had no position vacancies during the year, resulting in that division being over budget by \$45,781. All other divisions in the department were under budget in the aggregate by \$76,284, with savings from vacant positions and reduced spending on supplies, travel and training, and computer hardware and software licensing for Cartegraph and ArcGIS Online.

Asset Management

The Asset Management Department ended the year \$469,180 (7.5%) under budget. Savings were primarily from the Facility Repair division which ended under budget by \$384,379, due to position vacancies, as well as reduced spending on maintenance of buildings, equipment, and other structures.

Economic Development

The Economic Development Department ended the year under budget by \$306,695 (21.7%). The Economic Development division was under budget by \$245,600. This is due in part to a position vacancy in the division, as well as significant reductions in spending on advertising, sponsorships, temporary staffing costs, and travel and training. The Land Bank division was under budget by \$61,095, due to reduced spending on legal and other professional services as well as savings in travel and training.

Planning and Development Services

The Planning and Development Services Department ended FY 2020 under budget by \$754,897 (11.3%). The Development Services division was under budget by \$403,903 due to several position vacancies. The Environmental Health division was under budget by \$237,692, primarily attributable to salary and benefit costs that were reimbursed by approximately \$237,000 in funding received through the CARES Act. The Business Services division was under budget by \$107,649, largely due to position vacancies and reduced expenditures for the AMANDA software and contracted part-time staff provided through Cornerstone Staffing. The Mosquito Virus Mitigation division was over budget by \$18,089 due to increased spraying and larvicide efforts.

Office of Strategic Initiatives

The Office of Strategic Initiatives ended the year \$184,609 (5.1%) under budget. In addition to position vacancies, the department realized savings by reducing costs for the Via Transportation Service (\$75,000), computer software (\$4,000), printing costs (\$2,000), and travel and training (\$9,000).

Finance

The Finance Department finished the year under budget by \$242,193 (4.1%), largely attributable to position vacancies in the Accounting and Purchasing divisions. The Treasury division was under budget by \$103,002, due to savings in salaries and benefits as well as lower-than-anticipated costs from Tarrant County for tax billing. Additionally, financial consulting services in this division were frozen as part of cost-containment measures.

Communication and Legislative Affairs

The Communication and Legislative Affairs Department ended the year under budget by \$462,753 (11.3%). The Office of Communication division was under budget by \$261,812, largely due to position vacancies and reduced spending on activities such as social media promotion, printed mailers, travel, and training. The Action Center division was under budget by \$68,393, due primarily to salary savings related to position vacancies. The Executive and Legislative Support division was under budget by \$110,952,

primarily because of a position vacancy in the division. The Intergovernmental Relations division was under budget by \$21,595, as savings were realized due to reduced spending on professional services.

Non-Departmental

Overall, Non-Departmental expenditures were under budget by \$265,013 (2.9%). Costs for terminal pay and related benefits (which are budgeted in Non-Departmental for the General Fund) exceeded budget by approximately \$980,000. Costs for professional services were over budget by \$487,719, as year-end expenses were incurred for sales tax auditing services, resulting in over \$900,000 in additional sales tax revenue for the General Fund. Savings of \$135,000 were achieved from deferring capital equipment purchases, and \$30,000 of unbudgeted bond handling fees were incurred. The \$1.58 million budgeted for infrastructure projects and major event trust fund reimbursements was not spent. The delay of the May 2020 Council election due to the pandemic resulted in savings of \$197,149 in election costs.

Municipal Court

The Municipal Court finished the year under budget by \$389,771 (10.9%). Savings in the department are primarily due to credit card fees (\$222,655). The change in credit card fees in FY 2020 is due to the Court adopting a system similar to that of other city departments where credit card fees are charged directly to customers, eliminating the step of collecting fees as revenues and then incurring expenses as the fees were remitted. Position vacancies at the Court account for the additional savings in the department.

Other Operating Funds

Water Utilities Fund

Revenues in the Water Utilities Fund were \$1,996,568 (1.2%) more than budgeted for the year. The most significant variance occurred in Water Sales, which generated approximately \$3.1 million more than budget as the result of increased water use. Sewer Charges were under budget by \$1.4 million due to a decrease in wastewater flows.

The fund ended the year under budget in expenditures by \$9,715,033 (6.6%). Most savings are the result of lower than budgeted payments to the Trinity River Authority (TRA) and the Tarrant Regional Water District (TRWD). TRWD reduced their rate and there was a positive settle-up for 2019 and mid-year 2020. There was also a positive mid-year settlement from TRA. In addition, salaries and benefits and O&M expenditures were also under budget due to spending reductions in response to COVID-19. Transfers out of the fund were \$12,074,360 higher than initially budgeted. Expenditure savings allowed for \$11M to be transferred to the Innovation Venture Capital Fund (IVCF) which will be set-aside for economic development grants, however planned projects are currently on hold due to the pandemic and the funds will be retained by the City until economic conditions change.

The fund's year-end balance is \$70,200, which is \$242,699 less than budgeted.

Convention and Event Services Fund

The pandemic had a significant negative impact on this fund in FY 2020. Revenues in this fund were under budget by \$6,547,446 (41.1%). Essentially all sources of revenue were affected by shutdowns, closures, and event cancellations. Hotel occupancy tax revenues, which comprise nearly two thirds of the fund's budgeted revenues, ended the year \$4,156,432 (40.4%) below budget, as hotels were required to operate at restricted percentages of capacity, and because general demand for hotel rooms was curbed by the pandemic. Events held at the Esports Arena drive almost all other revenues in the fund; since all but three events at the Arena were canceled during the last six months of the year, Convention Center revenues ended the year under budget by \$2,391,014. This includes a \$1,000,000 shortfall in the lease payment from Esports Venues, LLC, and a \$331,380 shortfall in Special Event Parking revenues, which

were also impacted by the shortened Major League Baseball season and the reduction in the number of fans allowed to attend Texas Rangers games.

Expenditures in the fund were \$2,164,038 (20.9%) under budget. The significant shortfalls in Hotel Occupancy Tax and other revenues due to the pandemic were the driving factors in the department's efforts to reduce all non-essential expenditures during the last six months of the fiscal year, and explain the savings for all divisions in the fund. The department worked with other departments and grant-funded programs to find creative ways to avoid layoffs; half of the Convention and Event Services employees were reassigned to other departments, which resulted in salary savings of approximately \$400,000, and additional cuts were made across the department to avoid non-essential expenditures. The Convention & Visitors Bureau also reduced expenses, resulting in support for the CVB that was \$750,000 less than budgeted. Ultimately, the savings from these efforts were not enough to cover the shortfalls in the fund's revenues. As a result, the \$1.38 million in budgeted transfers to the General Fund were not made. Instead \$1.8 million was transferred from the General Fund to prevent the fund from ending the year with a negative balance. The net impact of these changes resulted in \$3.18 million less in General Fund resources.

The fund's year-end balance is \$1,946, which is \$86,167 less than budgeted.

Park Performance Fund

Park Performance Fund (PPF) revenues were under budget by \$3.77 million (30.1%) in FY 2020, with most of the shortfall (\$2.6 million) occurring at the City's recreation centers, which experienced significant closures and restricted operations due to the pandemic. All of the City's recreation facilities were closed or open at only 50% capacity during the summer months. Recreation revenues were also reduced due to the transition from Hugh Smith Recreation Center to the new EAST facility. Golf revenues were under budget by \$1.1 million (16.1%); however, overall golf operations improved from previous years (\$630,073 better than mid-year estimates) as the Texas Rangers Golf Club became fully operational and golf offered an opportunity to engage in outdoor recreation that was compatible with the restrictions of social distancing. Revenue from activities at the City's sports fields were under budget by \$164,253 (23.4%), largely due to cancelled events and capacity restrictions.

In the aggregate, expenditures in the Performance Fund were under budget by \$3,356,140 (23.0%), with most of the savings (\$1.9 million) coming in recreation as program expenditures were curtailed during the pandemic. Golf expenditures were under budget by \$1.14 million against a golf revenue shortfall of \$1.11 million; field maintenance expenditures were under budget by \$298,744, more than offsetting the field revenue shortfall of \$164,253. Transfers available from the Golf Surcharge Fund to support golf operations were \$114,788 (16.8%) lower than budget. A transfer of \$1.78 million from the Park Fee Fund was made available by Council's mid-year approval of revisions to the allowable uses of park fees; this transfer was made in lieu of the budgeted \$1.15 million transfer for operating support from the General Fund.

The fund's year-end balance is \$179,909, which is \$133,218 higher than budgeted.

Street Maintenance Fund

Revenues in the Street Maintenance Fund were lower than budget by \$1,353,536 (7.7%), attributable to reduced sales tax revenues. Interest revenues were \$26,477 below budget. The fund's expenditures were \$2.09 million (8.1%) under budget. The Sales Tax and General Fund supported divisions were under budget by \$1.7 million in the aggregate, largely due to position vacancies and savings from reduced contracted street maintenance imposed by the anticipated loss of sales tax revenues. In total, the three traffic-related divisions (Traffic Signals, Traffic Signs & Markings, and Street Light Maintenance) were

under budget by \$396,727. In addition to position vacancies in these divisions, savings were achieved by delaying purchases of back-up batteries and traffic control supplies, postponing the streetlight pole painting project, and electricity savings in the Street Light Maintenance division resulting from LED streetlight conversions.

The fund's year-end balance is \$5,802,406, which is \$5,195,401 higher than budgeted, largely due to the mid-year release and reallocation of \$4.1 million in reserves for encumbrances.

Storm Water Utility Fund

Revenues in the Storm Water Utility Fund were over budget by \$963,383 (5.1%). Commercial drainage fees were \$521,337 over budget, and residential fees were \$315,982 over budget, partially attributable to successful collection audits conducted by the department. The fund's total expenditures were \$54,847 under budget. A shortfall in funding for debt principal and interest payments in the Administration division was offset by position vacancies and recognition of a credit (contra-expenditure) for bond issuance premiums.

The fund's year-end balance is \$481,273, which is \$144,145 higher than budgeted.

Information Technology Fund

The Information Technology Fund ended the year with expenditures under budget by \$2,620,797 (15.4%). Expenditure savings in the fund are primarily due to COVID-19 budgetary reductions such as cancelling four IT Governance Projects (\$1.1 million) and other maintenance and software reductions.

The fund's year-end balance is \$232,079, which is slightly less than budget.

Document Services Fund

The Document Services Fund ended the year with revenues less than budget by \$89,518 (3.9%). Managed Print Services revenues were under budget by \$71,655, due to a decline in printing and copying across all departments as many employees worked from home. The fund's expenditures were \$58,804 (2.4%) under budget for the year. Expenditures in the Administration division were slightly over budget (by \$15,180), due to an extra payment for a software service that should have been applied in FY 2021. The Mail Services division was under budget by \$67,842, due primarily to unexpected fluctuations in mail volume due to the pandemic. The overall savings on expenditures were not sufficient to cover the shortfall in revenues, and \$45,000 in support from the General Fund was added to the \$100,000 originally budgeted to prevent the fund from ending the year with a negative balance.

The fund's year-end balance is \$4,719, which is \$3,089 less than budgeted.

Communication Services Fund

Communication Services finished the year with revenues less than budget by \$253,748 (2.7%), primarily due to lowered chargebacks to other departments, which were adjusted to reflect savings in health insurance. Expenditures for the fiscal year were over budget \$71,744. The Administration division was under budget by \$144,025, primarily attributable to deferred radio maintenance due to vendor staffing issues. The Dispatch Services division was over budget by \$215,769. The overage was due to the fund absorbing the final year of the radio system lease. Most of this expense was offset by savings from vacant positions which were the result of increased attrition coupled with the difficulty of scheduling academies for new employees in the midst of a pandemic when gathering of large groups for training activities wasn't

feasible. The closure of the stadiums and reductions of special detail by the Police department caused a reduced need for staffing to cover special events, leading to further savings in this division.

The fund's year-end balance is \$617,148, which is \$49,262 less than budgeted.

Fleet Services Fund

The Fleet Services Fund finished the year with revenues under budget by \$879,122 (14.1%). Miscellaneous revenues were under budget by \$116,062 due to subrogation receipts and auction proceeds generating less revenue than anticipated. Revenue from fuel chargebacks and maintenance and operation chargebacks were under budget by \$208,664 and \$554,396 respectively, due to lowered chargebacks received from other departments which were adjusted to reflect cost-containment measures. Expenditures in the fund during FY 2020 were under budget by \$672,536 (11%). Vehicle expenditures were \$566,396 under budget, as vehicle purchases were restricted in April to conserve available funds due to uncertainty surrounding the pandemic. Expenditures on motor vehicle fuel were under budget by \$199,561, due to significant, rapid decreases in gasoline prices as travel declined during the year.

The fund's year-end balance is \$29,119, which is \$195,581 less than budgeted.

Debt Service Fund

The Debt Service Fund ended the year with revenues under budget by \$597,564 (1.2%), and expenditures under budget by \$426,742 (0.8%). Ad valorem tax revenues were under budget by \$1,229,189 (2.4%), as value litigations have continued to increase over the last several years. Similar to the process discussed earlier in the Storm Water Fund section, recognition of a credit (contra-expenditure) for bond premiums largely offset the increased costs for bond issuance.

The fund's year-end balance is \$3,625,707, which is \$1,370,409 higher than budgeted, and represents approximately 7.2% of the fund's operating expenditures during the year.

Conclusion

The City's financial journey in FY 2020 changed substantially with the onset of the coronavirus pandemic last spring. The General Fund ended FY 2020 under budget in revenues by \$10.7 million; however, this was significantly better than the projections made last April, when it was feared that revenues could miss budget by as much as \$18 million. As a result of those projections, hiring and spending constraints were implemented with the expectation that revenue declines could be severe. Those spending constraints resulted in General Fund expenditures that were \$18 million under budget, in line with the anticipated revenue loss. As noted earlier, sales tax revenues were expected to be as much as \$13 million under budget; actual receipts were \$4.2 million under budget. The better-than-expected performance of sales tax revenue, along with expenditure savings, resulted in the General Fund having a large year-end fund balance which, as noted in the Interfund Transfers section, has been reserved for use in future years. In addition to the General Fund, the pandemic had a strong impact on operating funds in the areas of hospitality and recreation, particularly the Convention & Event Services and Park Performance Funds.

The remainder of this report shows the year-end operating positions for each of the City's funds that are subject to annual appropriation.

GENERAL FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
GENERAL FUND REVENUES	\$ 269,512,808	\$ 257,731,268	\$ 258,810,885	\$ (10,701,922)
INTERFUND TRANSFERS:				
Water and Sewer Fund Indirect Cost	\$ 4,387,975	\$ 4,387,975	\$ 4,387,975	\$ -
Conv. & Event Svcs. Fund Indirect Cost	481,549	-	-	(481,549)
Storm Water Indirect Cost	578,959	578,959	578,959	-
To IT for one-time projects	(1,459,960)	(1,020,960)	(1,020,960)	439,000
From SWUF for engineering reviews	88,699	88,699	88,699	-
From/(To) Convention & Event Services	900,000	(1,800,000)	(1,800,000)	(2,700,000)
General Fund ending balance, prior fiscal years	461,959	-	-	(461,959)
General Fund ending balance, FY 2020	-	(4,478,996)	(4,478,996)	(4,478,996)
Reserved for future years	-	-	(6,100,000)	(6,100,000)
Release of prior year encumbrances	-	-	3,051,555	3,051,555
To Working Capital and Unallocated Reserves	(1,406,772)	-	-	1,406,772
From ATF Fund	600,000	600,000	600,000	-
From General Gas Fund for one-time costs	372,821	372,821	372,821	-
From Parks Gas Fund for TRGC debt reimbursement	1,237,850	1,237,850	1,237,850	-
To Park Performance Fund, operating support	(1,150,000)	-	-	1,150,000
To Park Performance Fund, social equity support	(140,000)	(140,000)	(140,000)	-
Reimburse Gas Pipeline Expenses	-	1,100,000	-	-
To Special Transportation Fund (Handitran)	(1,000,000)	(1,200,000)	(164,737)	835,263
To Street Maintenance Fund for Traffic	(5,127,194)	(4,855,661)	(4,730,467)	396,727
To Street Maintenance Fund	(1,416,527)	(1,233,071)	(1,105,372)	311,155
To Innovation/Venture Capital Fund, Ballpark lease/settlement	(1,477,500)	(1,727,500)	(2,197,500)	(720,000)
TOTAL INTERFUND TRANSFERS	<u>\$ (4,068,141)</u>	<u>\$ (8,089,884)</u>	<u>\$ (11,420,173)</u>	<u>\$ (7,352,032)</u>
TOTAL AVAILABLE FUNDS	\$ 265,444,666	\$ 249,641,384	\$ 247,390,712	\$ (18,053,954)
GENERAL FUND EXPENDITURES	\$ 265,429,130	\$ 248,916,705	\$ 247,359,107	\$ 18,070,023
ENDING BALANCE	\$ 15,536	\$ 724,679	\$ 31,605	\$ 16,068

GENERAL FUND
FY 2020 Year-End Revenues

REVENUE ITEM	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
TAXES:				
Ad Valorem Taxes	\$ 118,832,717	\$ 116,407,086	\$ 115,890,452	\$ (2,942,265)
Sales Tax	68,375,846	63,173,640	64,195,349	(4,180,497)
Major Event Trust Fund Revenue	300,000	-	-	(300,000)
Criminal Justice Tax	354,680	294,384	340,155	(14,525)
State Liquor Tax	2,085,563	1,706,734	1,600,753	(484,810)
Bingo Tax	<u>65,322</u>	<u>79,471</u>	<u>73,907</u>	<u>8,585</u>
TOTAL TAXES	\$ 190,014,128	\$ 181,661,315	\$ 182,100,616	\$ (7,913,512)
LICENSES AND PERMITS:				
Building Permits	\$ 3,475,000	\$ 3,200,000	\$ 3,411,783	\$ (63,217)
Electrical Permits	115,000	119,000	120,641	5,641
Plumbing Permits	300,000	332,000	325,614	25,614
Mechanical Permits	147,763	154,000	162,589	14,826
Swimming Pool Permits	99,100	98,600	102,600	3,500
Business Registration	225,000	198,000	210,786	(14,214)
Certificates of Occupancy	123,000	106,000	107,107	(15,893)
Boathouse / Pier License	13,759	13,399	13,399	(360)
Small Cell Permits, Inspections, Rentals	190,000	250,000	369,602	179,602
Food Establishment Permits	728,450	755,000	633,761	(94,689)
Alcoholic Beverage License	115,000	100,000	114,560	(440)
Food Handlers Permit	10,000	5,500	5,450	(4,550)
Dog and Cat License	57,423	47,121	45,735	(11,688)
Euthanasia Fees, Other Animal Fees	17,438	16,273	14,835	(2,603)
Animal Services - Owner Surrender Fees	29,622	15,275	15,410	(14,212)
Burglar Alarm Permit	724,034	695,035	653,699	(70,335)
Abandonment Fees	6,000	6,000	5,000	(1,000)
Child Care License / Permit	57,800	56,000	44,215	(13,585)
Fire Permits	216,743	173,799	177,853	(38,890)
Fire Inspection Fees	322,700	285,827	332,195	9,495
Fire OT and Re-inspection Fees	17,600	14,000	9,233	(8,367)
Fire Operational Permits	258,141	113,545	159,335	(98,806)
Securing Code Violations	3,978	1,752	5,971	1,993
Irrigation Permits	54,000	71,000	69,625	15,625
Special Event Parking	16,700	8,750	9,150	(7,550)
Pedicab Revenues	11,000	-	-	(11,000)
Other Licenses / Permits	<u>2,250</u>	<u>1,600</u>	<u>1,385</u>	<u>(865)</u>
TOTAL LICENSES AND PERMITS	\$ 7,337,501	\$ 6,837,476	\$ 7,121,533	\$ (215,968)

GENERAL FUND
FY 2020 Year-End Revenues

REVENUE ITEM	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
SERVICE CHARGES:				
Vital Statistics	\$ 315,000	\$ 300,000	\$ 295,007	\$ (19,993)
Rezoning Fees	114,126	130,000	125,234	11,108
Plat Review and Inspection Fees	775,000	450,000	512,914	(262,086)
Landscape / Tree Preservation Fees	14,000	7,000	6,550	(7,450)
Building Inspection Fees	85,000	52,000	51,110	(33,890)
Drilling / Gas Well Inspection Fees	145,000	101,500	101,500	(43,500)
Gas Well Reinspection Fee	902,200	900,000	863,200	(39,000)
Gas Well Supplemental Fee	12,500	15,000	20,000	7,500
Plan Review Fee	1,485,750	1,450,000	1,792,824	307,074
Public Works Reimbursements	650,000	700,000	689,122	39,122
Inspection Transfer	1,075,000	1,100,000	1,119,987	44,987
Survey Transfer	146,000	129,000	133,097	(12,903)
Real Estate Transfer	375,000	375,000	202,644	(172,356)
Construction Management Fees	198,800	126,304	30,217	(168,583)
Saturday Inspection Fees	30,000	30,000	25,830	(4,170)
Food Service Application Fees	85,000	56,000	52,950	(32,050)
Police Admin. Services Revenue	47,000	38,502	37,691	(9,309)
Jail Support revenues	3,735	3,747	3,284	(451)
Abandoned Vehicle Search Fees	15,760	10,000	7,650	(8,110)
Police Towing	161,160	163,040	141,500	(19,660)
PILOT - Water	4,433,583	4,433,583	4,433,583	-
PILOT - SWUF	618,122	618,122	618,122	-
Impoundment Fees	56,192	37,955	38,443	(17,749)
Animal Adoption Fees	113,023	81,116	83,242	(29,781)
Animal Awareness / Safety Program	3,500	1,995	1,540	(1,960)
Vet Services	14,279	12,428	11,982	(2,297)
Multi-Family Annual Inspections	628,015	616,399	635,122	7,107
Extended-Stay Annual Inspections	160,981	152,932	173,804	12,823
Hotel Inspections	44,000	-	450	(43,550)
Short Term Rental Revenue	150,000	46,500	47,500	(102,500)
Dangerous Structure Demolition Fees	12,750	8,050	-	(12,750)
Nuisance Abatement	46,457	26,991	41,551	(4,906)
Multi-Family Re-Inspections	3,300	2,550	1,950	(1,350)
Duplex Registration / Re-Inspections	17,604	16,037	21,476	3,872
Food Establishment Re-Inspection	15,000	10,000	8,925	(6,075)
Swimming Pool Re-Inspections	3,150	2,700	1,350	(1,800)
Water Department Street Cuts	160,000	160,000	64,164	(95,836)
Fire Initial Inspection	66,600	49,750	52,453	(14,147)
Park Bond Fund Reimb.	65,000	70,000	75,298	10,298
Transportation Bond Fund Reimb.	116,000	116,000	116,000	-
AISD - SRO Program, PD and Fire	1,939,030	2,007,336	2,161,540	222,510
Mowing Services	105,503	81,758	86,468	(19,035)
State Reimbursement - Transportation	71,234	62,153	46,597	(24,637)
Non-Resident Library Cards	24,921	24,921	21,933	(2,988)
Miscellaneous revenue, for infrastructure	1,284,752	-	-	(1,284,752)
Other Service Charges	350,000	362,837	465,423	115,423
TOTAL SERVICE CHARGES	\$ 17,139,027	\$ 15,139,206	\$ 15,421,227	\$ (1,717,800)

GENERAL FUND
FY 2020 Year-End Revenues

REVENUE ITEM	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
FRANCHISE FEES:				
Electrical Utility	\$ 12,427,520	\$ 12,789,813	\$ 12,570,192	\$ 142,672
Gas Utility	2,510,514	2,561,096	2,525,889	15,375
Water Utility	9,339,011	9,390,686	9,506,314	167,303
Telephone Utility	3,245,984	2,933,754	2,716,527	(529,457)
Sanitation Franchise	2,121,408	2,179,714	2,168,691	47,283
City Waste Royalty	1,597,027	1,681,932	1,667,570	70,543
Non-City Waste	2,828,121	2,763,192	2,574,757	(253,364)
Storm Clean-Up Fees	58,359	58,237	58,336	(23)
Methane Royalties	300,000	316,035	316,035	16,035
Brush Royalty	54,216	56,706	49,878	(4,338)
City Department Waste Rebate	62,480	72,279	65,249	2,769
Cable TV Franchise	1,261,274	1,964,562	2,082,959	821,685
TOTAL FRANCHISE FEES	\$ 35,805,914	\$ 36,768,006	\$ 36,302,397	\$ 496,483
FINES AND FORFEITURES:				
Municipal Court Fines	\$ 3,501,048	\$ 2,975,891	\$ 3,548,624	\$ 47,576
Child Safety Fees	42,970	27,650	25,144	(17,826)
Uniform Traffic Fines	7,094,702	5,799,919	5,455,292	(1,639,410)
Time Payment Fees	61,129	64,786	86,923	25,794
Issue/Arrest Fees	317,790	256,398	262,115	(55,675)
Library Fines	132,930	77,377	71,863	(61,067)
TOTAL FINES AND FORFEITURES	\$ 11,150,569	\$ 9,202,021	\$ 9,449,961	\$ (1,700,608)
LEASES AND RENTS:				
Sheraton Ground Lease	\$ 302,574	\$ 311,015	\$ 311,015	\$ 8,441
101 Center Ground Lease	60,000	60,000	60,000	-
Terminal Building Lease	94,377	87,725	88,948	(5,429)
Hangar Rental	214,324	212,284	215,544	1,220
Tie Down Charges	32,340	32,340	34,320	1,980
Land and Ramp Lease	817,865	825,763	827,581	9,716
Ballpark Lease, one-time in FY 2020	750,000	1,000,000	1,000,000	250,000
Cell Phone Tower Leases	250,000	250,000	246,683	(3,317)
Landfill Lease	2,236,608	2,352,187	2,548,807	312,199
Landfill Lease, Deferred revenue	457,259	457,259	457,259	-
Pipeline License Agreements	75,000	75,000	62,850	(12,150)
Message Board Rentals	30,000	100,000	108,661	78,661
Misc. Leases / Rents (Copier Concession)	100,500	83,884	95,006	(5,494)
TOTAL LEASES AND RENTS	\$ 5,420,847	\$ 5,847,457	\$ 6,056,674	\$ 635,827

**GENERAL FUND
FY 2020 Year-End Revenues**

REVENUE ITEM	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
MISCELLANEOUS REVENUE:				
Interest	\$ 1,648,122	\$ 1,317,332	\$ 1,462,895	\$ (185,227)
Auction Income	31,200	15,983	11,987	(19,213)
Risk Management Damages	220,000	200,000	141,903	(78,097)
Ballpark Settlement Agreement	727,500	727,500	727,500	-
Beverage contract	<u>18,000</u>	<u>14,972</u>	<u>14,192</u>	<u>(3,808)</u>
TOTAL MISCELLANEOUS REVENUE	\$ 2,644,822	\$ 2,275,787	\$ 2,358,477	\$ (286,345)
 TOTAL - GENERAL FUND REVENUES	 \$ 269,512,808	 \$ 257,731,268	 \$ 258,810,885	 \$ (10,701,922)

GENERAL FUND
FY 2020 Year-End Expenditures

	Budgeted	Estimated	Actual	Amount
	FY 2020	FY 2020	FY 2020	Under (Over)
				Budget
FIRE				
Administration	\$ 5,239,465	\$ 5,171,211	\$ 5,297,855	\$ (58,390)
Business Services	1,065,674	1,045,615	1,033,049	32,625
Operations	39,991,697	39,127,649	38,694,663	1,297,034
Prevention	2,425,887	2,144,447	2,126,339	299,548
Medical Services	580,790	648,455	423,550	157,240
Training	762,328	828,807	896,057	(133,729)
Resource Management	1,669,600	1,566,326	1,464,724	204,876
Emergency Management	314,359	248,620	231,219	83,140
Special Events	363,428	355,597	354,434	8,994
Gas Well Response	629,736	305,826	286,317	343,419
TOTAL	\$ 53,042,964	\$ 51,442,552	\$ 50,808,207	\$ 2,234,757
LIBRARY				
Administration	\$ 2,126,308	\$ 2,027,565	\$ 2,037,103	\$ 89,205
Operations & Facility Mgmt.	2,627,678	2,461,959	2,359,218	268,460
Content & Technical Services	2,435,200	1,803,620	1,928,401	506,799
Program Mgmt. & Community Engagement	1,668,480	1,497,100	1,462,663	205,817
TOTAL	\$ 8,857,666	\$ 7,790,245	\$ 7,787,386	\$ 1,070,280
CODE COMPLIANCE				
Administration	\$ 909,734	\$ 823,162	\$ 810,927	\$ 98,807
Code Compliance	2,981,436	2,851,998	2,726,141	255,295
Animal Services	2,456,235	2,307,248	2,263,362	192,873
Multifamily Inspection	372,575	388,350	371,093	1,482
TOTAL	\$ 6,719,980	\$ 6,370,758	\$ 6,171,523	\$ 548,457
POLICE				
Administration	\$ 12,605,669	\$ 12,552,071	\$ 12,611,940	\$ (6,271)
Jail Operations	5,926,890	5,884,168	5,852,235	74,655
Quartermaster	1,677,714	1,566,832	1,918,934	(241,220)
Patrol Operations	53,797,598	51,396,060	51,487,528	2,310,070
Body Worn Camera	1,011,050	814,711	842,943	168,107
Traffic Operations	6,784,374	6,787,746	6,777,918	6,456
Special Operations	2,861,323	2,711,466	2,772,276	89,047
Special Events	869,894	862,168	852,735	17,159
Criminal Investigations	4,207,510	4,337,615	4,375,629	(168,119)
Special Investigations	5,054,597	5,353,006	5,393,835	(339,238)
Covert	2,937,900	2,753,909	2,814,873	123,027
Administrative Support	1,450,657	1,308,176	1,365,207	85,450
Records Services	2,216,420	1,878,949	1,883,501	332,919
Research & Development	2,035,136	1,761,295	1,663,491	371,645
Fiscal Services	1,800,897	1,762,018	1,854,598	(53,701)
Community Services	1,005,458	1,085,305	1,090,999	(85,541)
Youth Support	3,397,105	3,338,575	3,347,356	49,749
Victim Services	529,458	399,028	449,534	79,924
Personnel	3,531,421	3,557,555	3,540,583	(9,162)
Technical Services	3,777,277	4,455,454	4,560,070	(782,793)
TOTAL	\$ 117,478,348	\$ 114,566,107	\$ 115,456,185	\$ 2,022,163

GENERAL FUND
FY 2020 Year-End Expenditures

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Amount Under (Over) Budget
PARKS AND RECREATION				
Administration	\$ 2,459,038	\$ 2,470,608	\$ 2,458,579	\$ 459
Marketing	401,759	391,455	382,953	18,806
Planning	878,584	621,789	605,387	273,197
Business Services	805,377	830,960	823,102	(17,725)
Recreation Program Administration	113,679	127,285	125,462	(11,783)
The Beacon Operations	269,315	159,683	121,375	147,941
Field Maintenance	5,745,983	5,396,308	5,265,015	480,968
Asset Management	2,323,229	2,055,916	2,027,068	296,161
Forestry	1,839,829	1,704,817	1,702,834	136,995
North District	1,926,414	1,631,624	1,538,360	388,054
South District	<u>1,673,204</u>	<u>1,498,896</u>	<u>1,370,868</u>	<u>302,336</u>
TOTAL	\$ 18,436,411	\$ 16,889,341	\$ 16,421,002	\$ 2,015,409
PUBLIC WORKS AND TRANSPORTATION				
Administration	\$ 1,461,964	\$ 1,368,801	\$ 1,370,037	\$ 91,927
Traffic Engineering	1,251,231	1,118,598	1,117,857	133,374
School Safety	511,738	256,572	267,527	244,211
Engineering CIP	907,352	958,480	953,133	(45,781)
Inspections	1,644,476	1,621,781	1,619,446	25,030
Survey	279,094	266,322	259,408	19,686
Business Services	683,649	688,089	674,263	9,386
Information Services	362,145	343,241	342,892	19,253
Operations Support	<u>250,828</u>	<u>242,809</u>	<u>247,899</u>	<u>2,929</u>
TOTAL	\$ 7,352,477	\$ 6,864,692	\$ 6,852,462	\$ 500,015
ASSET MANAGEMENT				
Administration	\$ 621,031	\$ 617,599	\$ 614,603	\$ 6,428
Construction Management	483,624	497,836	493,849	(10,225)
Solid Waste Operations	387,570	313,190	317,975	69,595
Custodial	879,443	855,114	860,440	19,003
Facility Repair	<u>3,859,551</u>	<u>3,620,855</u>	<u>3,475,172</u>	<u>384,379</u>
TOTAL	\$ 6,231,219	\$ 5,904,595	\$ 5,762,039	\$ 469,180
ECONOMIC DEVELOPMENT				
Economic Development	\$ 745,255	\$ 537,615	\$ 499,655	\$ 245,600
Land Bank	<u>668,152</u>	<u>638,603</u>	<u>607,057</u>	<u>61,095</u>
TOTAL	\$ 1,413,407	\$ 1,176,218	\$ 1,106,712	\$ 306,695
PLANNING AND DEVELOPMENT SERVICES				
Administration	\$ 1,122,529	\$ 1,117,551	\$ 1,098,788	\$ 23,741
Development Services	3,671,778	3,311,286	3,267,875	403,903
Environmental Health	811,654	660,387	573,962	237,692
Business Services	961,605	879,151	853,956	107,649
Mosquito Borne Virus Mitigation	<u>100,000</u>	<u>100,000</u>	<u>118,089</u>	<u>(18,089)</u>
TOTAL	\$ 6,667,566	\$ 6,068,375	\$ 5,912,669	\$ 754,897
OFFICE OF STRATEGIC INITIATIVES				
	\$ 3,619,752	\$ 3,490,925	\$ 3,435,143	\$ 184,609

GENERAL FUND
FY 2020 Year-End Expenditures

	Budgeted	Estimated	Actual	Amount
	FY 2020	FY 2020	FY 2020	Under (Over)
				Budget
AVIATION	\$ 1,120,664	\$ 1,078,007	\$ 1,076,873	\$ 43,791
CITY MANAGER'S OFFICE				
City Manager's Office	\$ 1,120,817	\$ 1,072,701	\$ 1,069,399	\$ 51,418
Mayor & Council	60,872	53,514	51,007	9,865
Transit Support	21,204	12,722	12,986	8,218
TOTAL	<u>\$ 1,202,893</u>	<u>\$ 1,138,938</u>	<u>\$ 1,133,393</u>	<u>\$ 69,500</u>
INTERNAL AUDIT	\$ 721,343	\$ 695,931	\$ 687,560	\$ 33,783
JUDICIARY	\$ 1,028,148	\$ 976,887	\$ 987,536	\$ 40,612
CITY ATTORNEY'S OFFICE				
Administration	\$ 1,421,689	\$ 1,337,547	\$ 1,267,207	\$ 154,482
Litigation	1,371,328	1,393,555	1,373,189	(1,861)
Municipal Law	910,609	871,178	848,833	61,776
Citizen Services	941,714	807,320	779,830	161,884
TOTAL	<u>\$ 4,645,340</u>	<u>\$ 4,409,600</u>	<u>\$ 4,269,059</u>	<u>\$ 376,281</u>
HUMAN RESOURCES				
Administration	\$ 557,786	\$ 589,242	\$ 529,987	\$ 27,799
Employee Operations	738,992	709,045	698,051	40,941
Employee Services	459,659	324,650	313,013	146,646
Workforce Investment	645,236	624,097	562,779	82,457
Risk Management	1,299,181	1,317,180	1,281,052	18,129
Civil Service Ops	452,498	447,120	441,449	11,049
TOTAL	<u>\$ 4,153,352</u>	<u>\$ 4,011,334</u>	<u>\$ 3,826,331</u>	<u>\$ 327,021</u>
FINANCE				
Administration	\$ 867,666	\$ 864,616	\$ 865,064	\$ 2,602
Accounting	996,767	928,009	927,065	69,702
Purchasing	786,477	743,270	740,373	46,104
Treasury	1,977,395	1,888,189	1,874,393	103,002
Payroll/Payables	575,567	577,298	588,211	(12,644)
Office of Management and Budget	763,302	737,155	729,874	33,428
TOTAL	<u>\$ 5,967,174</u>	<u>\$ 5,738,537</u>	<u>\$ 5,724,981</u>	<u>\$ 242,193</u>
COMMUNICATION & LEGISLATIVE AFFAIRS				
Office of Communication	\$ 985,650	\$ 894,482	\$ 723,838	\$ 261,812
Action Center	1,061,856	958,127	993,463	68,393
Executive and Legislative Support	1,877,088	1,886,111	1,766,136	110,952
Intergovernmental Relations	200,292	180,447	178,697	21,595
TOTAL	<u>\$ 4,124,886</u>	<u>\$ 3,919,167</u>	<u>\$ 3,662,133</u>	<u>\$ 462,753</u>

GENERAL FUND
FY 2020 Year-End Expenditures

	Budgeted	Estimated	Actual	Amount
	FY 2020	FY 2020	FY 2020	Under (Over)
				Budget
NON-DEPARTMENTAL				
Non-Departmental	\$ 6,820,599	\$ 7,243,699	\$ 8,089,790	\$ (1,269,191)
Non-Departmental Projects	1,284,752	4,700	4,700	1,280,052
Non-Departmental METF	300,000	-	-	300,000
ERP Systems	<u>653,983</u>	<u>653,983</u>	<u>699,831</u>	<u>(45,848)</u>
TOTAL	\$ 9,059,334	\$ 7,902,382	\$ 8,794,321	\$ 265,013
 MUNICIPAL COURT	 \$ 3,586,206	 \$ 3,370,310	 \$ 3,196,435	 \$ 389,771
 HEALTH INSURANCE SAVINGS	 \$ -	 \$ (2,386,131)	 \$ (2,454,032)	 \$ 2,454,032
ITSF CHARGEBACK SAVINGS	\$ -	\$ (1,832,017)	\$ (2,243,537)	\$ 2,243,537
FLEET FUEL/VEHICLE SAVINGS	\$ -	\$ (670,046)	\$ (777,560)	\$ 777,560
COMMUNICATION SERVICES CHARGEBACK SAVINGS	\$ -	\$ -	\$ (237,716)	\$ 237,716
 TOTAL - GENERAL FUND	 \$ 265,429,130	 \$ 248,916,705	 \$ 247,359,107	 \$ 18,070,023

WATER UTILITIES FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ -	\$ 110,092	\$ 110,092	\$ 110,092
REVENUES:				
Water Sales	\$ 79,635,942	\$ 78,576,508	\$ 82,692,521	\$ 3,056,579
Sewer Charges	73,057,808	71,225,917	71,618,272	(1,439,536)
Hauler Fees	40,000	33,244	24,568	(15,433)
Garbage / Drainage Billing Fee	392,000	399,121	404,449	12,449
Sewer Charges - Other	425,000	425,000	438,779	13,779
Sewer Surcharges	150,000	181,872	186,868	36,868
Class Rate Sewer Surcharge	950,000	817,276	754,584	(195,416)
Sewer Tap Installation Fees	-	100,000	93,176	93,176
Water Sales - Other	90,000	60,750	84,600	(5,400)
Water Taps	390,000	504,969	560,784	170,784
Laboratory Fees	165,000	143,543	159,036	(5,964)
Concrete Sales	-	743	1,403	1,403
Other Revenue	300,000	896,873	890,472	590,472
Water Convenience Fee	320,000	-	3	(319,997)
Water Activation Fee	-	386,183	411,518	411,518
Reclaimed Water Sales	190,000	115,000	200,186	10,186
Backflow Assembly and Tester Regis.	180,000	198,975	192,797	12,797
Wholesale Water Sales to DWG	77,791	172,175	257,323	179,532
Non-rate Revenue DWG	41,656	78,859	125,104	83,448
Wholesale Water Sales to Bethesda	279,000	320,054	408,856	129,856
Non-rate Revenue Bethesda	149,400	175,101	225,008	75,608
Kennedale O&M	1,050,000	1,050,000	1,025,000	(25,000)
Wholesale Water Sales to Kennedale	56,575	-	-	(56,575)
Non-rate Revenue Kennedale	30,295	-	-	(30,295)
GIS Services	6,500	7,500	5,686	(814)
Plat Review & Inspection Fees	120,000	222,219	235,064	115,064
Special Services Charges	2,100,000	2,100,000	2,043,365	(56,635)
Impact / Sewer	315,000	410,882	483,298	168,298
Impact / Water	645,000	948,741	1,101,463	456,463
TRA Reimbursement	3,482,803	3,482,803	608,550	(2,874,253)
Cell Tower Lease	-	60,310	60,310	60,310
Gas Royalties - Water Utilities	10,000	13,387	12,943	2,943
Subrogation Receipts	-	160,000	180,746	180,746
Interest Income	1,641,912	1,267,564	2,801,520	1,159,608
TOTAL REVENUES	<u>\$ 166,291,682</u>	<u>\$ 164,535,569</u>	<u>\$ 168,288,250</u>	<u>\$ 1,996,568</u>

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WATER UTILITIES FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
TRANSFERS:				
General Fund - Indirect Cost	\$ (4,387,975)	\$ (4,387,975)	\$ (4,387,975)	\$ -
From Storm Water Fund - Indirect Cost	170,122	170,122	170,122	-
Debt Service Reserve	(1,174,401)	(2,333,994)	-	1,174,401
Rate Stabilization Fund	720,461	720,461	720,461	-
Renewal / Rehabilitation Fund	(15,500,000)	(22,700,000)	(16,800,000)	(1,300,000)
Renewal / Rehabilitation Reimbursement	(221,351)	(253,960)	(350,112)	(128,761)
To Innovation/Venture Capital Fund	-	-	(11,000,000)	(11,000,000)
Convention Event Services Reimbursement	820,000	-	-	(820,000)
TOTAL TRANSFERS	\$ (19,573,144)	\$ (28,785,346)	\$ (31,647,504)	\$ (12,074,360)
 TOTAL AVAILABLE FUNDS	 \$ 146,718,538	 \$ 135,860,315	 \$ 136,750,838	 \$ (9,967,700)
 EXPENDITURES:				
Salaries and Benefits	\$ 16,962,446	\$ 15,456,589	\$ 15,110,676	\$ 1,851,770
O&M Expenditures	14,730,412	13,801,850	12,941,714	1,788,698
Trinity River Authority	40,037,535	40,037,535	38,668,639	1,368,896
Tarrant Regional Water District	25,982,633	21,953,941	20,413,775	5,568,858
Bond Principal	24,622,353	21,105,000	25,065,529	(443,176)
Bond Interest	8,434,452	7,705,409	8,122,565	311,887
Bond Handling Fees	128,293	60,000	57,365	70,928
Bond Issuance Costs	671,675	105,000	238,673	433,002
Kennedale Operations	1,053,277	1,757,221	2,121,805	(1,068,528)
Franchise Fees	9,339,011	9,390,686	9,506,314	(167,303)
PILOT	4,433,583	4,433,583	4,433,583	-
TOTAL EXPENDITURES	\$ 146,395,670	\$ 135,806,814	\$ 136,680,637	\$ 9,715,033
 ENDING BALANCE	 \$ 322,868	 \$ 53,500	 \$ 70,200	 (252,668)

CONVENTION AND EVENT SERVICES FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 549,322	\$ 770,015	\$ 770,015	\$ 220,693
REVENUES:				
Occupancy Tax	\$ 10,290,727	\$ 6,048,904	\$ 6,134,295	\$ (4,156,432)
Cowboys Stadium Rent/Naming Rights	2,500,000	2,500,000	2,500,000	-
Convention Center Revenues:				
Esports Lease	\$ 1,250,000	\$ 250,000	\$ 250,000	\$ (1,000,000)
Audio-Visual	80,000	47,920	42,126	(37,874)
Catering	210,000	42,000	27,068	(182,932)
Communication Services	25,000	9,000	9,055	(15,945)
Concessionaire Reimbursement	19,000	9,170	9,669	(9,331)
Concessions - Food	47,000	2,300	2,297	(44,703)
Concessions - Liquor	20,000	500	506	(19,494)
Esports Parking Revenue	-	5,614	5,614	5,614
Event Labor & Expense	7,335	4,100	5,275	(2,060)
Miscellaneous	6,030	2,087	4,016	(2,014)
Parking	180,000	80,200	71,338	(108,662)
Parking - Special Event	425,000	92,954	93,620	(331,380)
Rental - Grand Hall	310,000	22,736	22,736	(287,264)
Rental - Equipment	33,250	17,750	17,738	(15,512)
Rental - Exhibit Hall	375,000	268,800	92,043	(282,957)
Rental - Kitchen	250	250	250	-
Security Revenue	4,102	23,016	23,580	19,478
Utility Services	136,000	62,000	60,021	(75,979)
Total Convention Center Revenues	\$ 3,127,967	\$ 940,397	\$ 736,953	\$ (2,391,014)
TOTAL REVENUES	\$ 15,918,694	\$ 9,489,301	\$ 9,371,248	\$ (6,547,446)

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CONVENTION AND EVENT SERVICES FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
INTERFUND TRANSFERS:				
From General Gas Funds for ATF Corpus	\$ 2,933,209	\$ 2,933,209	\$ 2,933,209	\$ -
To ATF Corpus Reimbursement	(2,933,209)	(2,933,209)	(2,933,209)	-
To ATF, granting & interest	(1,218,462)	(1,218,462)	(1,218,462)	-
To Communication Services ISF	(1,750,281)	(1,655,281)	(1,750,281)	-
To Water for Capital Reimbursement	(820,000)	-	-	820,000
To Innovation Venture Capital	(1,000,000)	(1,000,000)	(1,000,000)	-
(To) From Hotel Attraction Support	125,000	125,000	-	(125,000)
(To) From Maintenance Reserve	-	200,000	200,000	200,000
(To) From General Fund	(900,000)	1,800,000	1,800,000	2,700,000
To General Fund - Indirect Costs	<u>(481,549)</u>	<u>-</u>	<u>-</u>	<u>481,549</u>
TOTAL INTERFUND TRANSFERS	\$ (6,045,292)	\$ (1,748,743)	\$ (1,968,743)	\$ 4,076,549
TOTAL AVAILABLE FUNDS	\$ 10,422,724	\$ 8,510,573	\$ 8,172,520	\$ (2,250,205)
EXPENDITURES:				
Administration	\$ 1,150,894	\$ 747,859	\$ 721,837	\$ 429,057
Event Services	464,409	454,542	442,186	22,223
Facility Operations	1,931,735	1,634,416	1,505,465	426,270
Parking Operations	127,285	79,171	68,186	59,099
ACC Departmental Projects	180,000	-	2,900	177,100
Convention & Visitors Bureau	6,150,000	5,400,000	5,400,000	750,000
Arts & Revitalization	250,289	150,289	-	250,289
Downtown Revitalization	50,000	-	-	50,000
Fielder Museum	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 10,334,612	\$ 8,496,277	\$ 8,170,574	\$ 2,164,038
ENDING BALANCE	\$ 88,112	\$ 14,296	\$ 1,946	\$ (86,167)

PARK PERFORMANCE FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 155,956	\$ 189,416	\$ 189,416	\$ 33,460
REVENUES:				
Golf	\$ 6,908,401	\$ 5,167,590	\$ 5,797,663	\$ (1,110,738)
Recreation	4,929,425	2,560,970	2,328,955	(2,600,470)
Field Maintenance	702,000	515,337	537,747	(164,253)
Interest Revenue	<u>-</u>	<u>-</u>	<u>103,867</u>	<u>103,867</u>
TOTAL REVENUES	\$ 12,539,826	\$ 8,243,897	\$ 8,768,232	\$ (3,771,594)
INTERFUND TRANSFERS:				
Transfer from General Fund, operating support	\$ 1,150,000	\$ -	\$ -	\$ (1,150,000)
Transfer from General Fund, social equity support	140,000	140,000	140,000	-
Transfer from Park Fee Fund 4003	-	2,830,000	1,780,000	1,780,000
Transfer from Golf Surcharge Fund 4004	<u>681,788</u>	<u>519,590</u>	<u>567,000</u>	<u>(114,788)</u>
TOTAL INTERFUND TRANSFERS	\$ 1,971,788	\$ 3,489,590	\$ 2,487,000	\$ 515,212
TOTAL AVAILABLE FUNDS	\$ 14,667,570	\$ 11,922,903	\$ 11,444,648	\$ (3,222,922)
EXPENDITURES:				
Golf	\$ 7,105,734	\$ 5,906,791	\$ 5,962,606	\$ 1,143,128
Recreation	6,949,185	5,474,558	5,034,916	1,914,269
Field Maintenance	<u>565,961</u>	<u>379,281</u>	<u>267,217</u>	<u>298,744</u>
TOTAL EXPENDITURES	\$ 14,620,879	\$ 11,760,630	\$ 11,264,739	\$ 3,356,140
ENDING BALANCE	\$ 46,691	\$ 162,273	\$ 179,909	\$ 133,218

STREET MAINTENANCE FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 2,322,304	\$ 3,382,071	\$ 3,382,071	\$ 1,059,767
REVENUES:				
Sales Tax Revenue	\$ 17,375,896	\$ 15,793,410	\$ 16,048,837	\$ (1,327,059)
Interest Revenue	290,654	238,538	264,177	(26,477)
TOTAL REVENUES	<u>\$ 17,666,550</u>	<u>\$ 16,031,948</u>	<u>\$ 16,313,014</u>	<u>\$ (1,353,536)</u>
INTERFUND TRANSFERS:				
Reallocation of reserves for encumbrances	\$ -	\$ 4,104,654	\$ 4,104,654	\$ 4,104,654
From General Fund	1,416,527	1,233,071	1,105,372	(311,155)
From General Fund for Traffic	5,127,194	4,855,661	4,730,467	(396,727)
TOTAL INTERFUND TRANSFERS	<u>\$ 6,543,721</u>	<u>\$ 10,193,386</u>	<u>\$ 9,940,493</u>	<u>\$ 3,396,772</u>
TOTAL AVAILABLE FUNDS	\$ 26,532,575	\$ 29,607,405	\$ 29,635,578	\$ 3,103,003
EXPENDITURES:				
Sales Tax supported division	\$ 19,381,848	\$ 17,452,230	\$ 17,997,333	\$ 1,384,515
General Fund supported division	1,416,528	1,233,071	1,105,372	311,156
Traffic Signals - GF supported	1,612,040	1,528,600	1,467,518	144,522
Traffic Signs & Markings - GF supported	1,077,013	945,243	896,625	180,388
Street Light Maintenance - GF supported	2,438,141	2,381,817	2,366,324	71,817
TOTAL EXPENDITURES	<u>\$ 25,925,570</u>	<u>\$ 23,540,962</u>	<u>\$ 23,833,172</u>	<u>\$ 2,092,398</u>
ENDING BALANCE	\$ 607,005	\$ 6,066,443	\$ 5,802,406	\$ 5,195,401

STORM WATER UTILITY FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 260,652	\$ 761,567	\$ 761,567	\$ 500,915
REVENUES:				
Storm Water Fee Revenue - Commercial	\$ 8,727,600	\$ 9,192,000	\$ 9,248,937	\$ 521,337
Storm Water Fee Revenue - Residential	9,974,400	10,269,000	10,290,382	315,982
Interest and Miscellaneous Revenue	<u>294,784</u>	<u>276,954</u>	<u>420,848</u>	<u>126,064</u>
TOTAL REVENUES	\$ 18,996,784	\$ 19,737,954	\$ 19,960,167	\$ 963,383
INTERFUND TRANSFERS:				
To General Fund - Indirect Costs	\$ (578,959)	\$ (578,959)	\$ (578,959)	\$ -
To General Fund for engineering reviews	(88,699)	(88,699)	(88,699)	-
To Pay-Go Capital Projects	(9,125,000)	(10,500,000)	(10,500,000)	(1,375,000)
To Water and Sewer Fund	<u>(170,122)</u>	<u>(170,122)</u>	<u>(170,122)</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ (9,962,780)	\$ (11,337,780)	\$ (11,337,780)	\$ (1,375,000)
TOTAL AVAILABLE FUNDS	\$ 9,294,656	\$ 9,161,741	\$ 9,383,954	\$ 89,298
EXPENDITURES:				
Administration	\$ 5,816,316	\$ 5,742,970	\$ 6,138,871	\$ (322,555)
Storm Water Management	2,054,818	1,963,535	2,090,443	(35,625)
Environmental Management	948,966	893,902	963,072	(14,106)
Environmental Education	137,428	128,766	130,969	6,459
Premium/Proceeds Offset	<u>-</u>	<u>-</u>	<u>(420,674)</u>	<u>420,674</u>
TOTAL EXPENDITURES	\$ 8,957,528	\$ 8,729,172	\$ 8,902,681	\$ 54,847
ENDING BALANCE	\$ 337,128	\$ 432,569	\$ 481,273	\$ 144,145

INFORMATION TECHNOLOGY SUPPORT FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 180,749	\$ 240,849	\$ 240,849	\$ 60,100
TOTAL REVENUES	\$ 15,655,953	\$ 13,771,273	\$ 13,412,416	\$ (2,243,537)
INTERFUND TRANSFERS:				
One-time funding	<u>\$ 1,459,960</u>	<u>\$ 1,020,960</u>	<u>\$ 1,020,960</u>	<u>\$ (439,000)</u>
TOTAL INTERFUND TRANSFERS	\$ 1,459,960	\$ 1,020,960	\$ 1,020,960	\$ (439,000)
TOTAL AVAILABLE FUNDS	\$ 17,296,662	\$ 15,033,082	\$ 14,674,225	\$ (2,622,437)
EXPENDITURES:				
Administration	\$ 485,083	\$ 331,164	\$ 324,056	\$ 161,027
Project Management	2,509,644	1,382,764	1,271,923	1,237,721
Business Development	656,094	676,714	650,856	5,238
Software Services	3,820,992	3,845,886	3,786,956	34,036
Network Support	2,024,977	1,907,130	1,837,609	187,368
Server Support	2,792,286	2,255,983	2,215,179	577,107
Customer Support	3,474,174	3,277,166	3,250,342	223,832
IT Security	803,733	813,235	831,182	(27,449)
IT Projects	<u>495,960</u>	<u>310,960</u>	<u>274,042</u>	<u>221,918</u>
TOTAL EXPENDITURES	\$ 17,062,943	\$ 14,801,003	\$ 14,442,146	\$ 2,620,797
ENDING BALANCE	\$ 233,719	\$ 232,079	\$ 232,079	\$ (1,640)

DOCUMENT SERVICES FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 21,819	\$ 4,444	\$ 4,444	\$ (17,375)
REVENUES:				
Space Rental for Print Shop	\$ 2,556	\$ 2,556	\$ 2,556	\$ -
Managed Print Services - ImageNet	650,000	650,000	578,345	(71,655)
Sales - Mail Services	1,000,000	1,000,000	995,484	(4,516)
Sales - Information Resource Center	510,000	500,000	492,182	(17,818)
Sales - Records Management	123,000	141,000	137,934	14,934
Parking Meter Revenue	20,000	10,000	9,537	(10,463)
TOTAL REVENUES	<u>\$ 2,305,556</u>	<u>\$ 2,303,556</u>	<u>\$ 2,216,038</u>	<u>\$ (89,518)</u>
INTERFUND TRANSFERS:				
Support of Proprietary Fund	<u>\$ 100,000</u>	<u>\$ -</u>	<u>\$ 145,000</u>	<u>\$ 45,000</u>
TOTAL INTERFUND TRANSFERS	<u>\$ 100,000</u>	<u>\$ -</u>	<u>\$ 145,000</u>	<u>\$ 45,000</u>
TOTAL AVAILABLE FUNDS	\$ 2,427,375	\$ 2,308,000	\$ 2,365,482	\$ (61,893)
EXPENDITURES:				
Administration	\$ 1,242,405	\$ 1,199,364	\$ 1,257,585	\$ (15,180)
Mail Services	1,034,708	923,227	966,866	67,842
Records Management	142,454	136,930	136,313	6,141
TOTAL EXPENDITURES	<u>\$ 2,419,567</u>	<u>\$ 2,259,521</u>	<u>\$ 2,360,763</u>	<u>\$ 58,804</u>
ENDING BALANCE	\$ 7,808	\$ 48,479	\$ 4,719	\$ (3,089)

COMMUNICATION SERVICES FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 666,411	\$ 942,640	\$ 942,640	\$ 276,229
REVENUES:				
Communication Services chargeback	\$ 8,720,613	\$ 8,720,613	\$ 8,482,897	\$ (237,716)
Intergovernmental Revenue - Tarrant County	315,099	315,099	302,024	(13,075)
Other Revenue - UTA	45,887	45,887	45,887	-
Other Revenue - Pantego	24,709	24,709	24,709	-
Other Revenue - PSAP	<u>160,114</u>	<u>160,114</u>	<u>157,157</u>	<u>(2,957)</u>
TOTAL REVENUES	\$ 9,266,422	\$ 9,266,422	\$ 9,012,674	\$ (253,748)
INTERFUND TRANSFERS:				
(To) From Convention & Event Services	\$ 1,750,281	\$ 1,655,281	\$ 1,750,281	\$ -
TOTAL INTERFUND TRANSFERS	\$ 1,750,281	\$ 1,655,281	\$ 1,750,281	\$ -
TOTAL AVAILABLE FUNDS	\$ 11,683,114	\$ 11,864,343	\$ 11,705,595	\$ 22,481
EXPENDITURES:				
Administration	\$ 1,735,137	\$ 1,677,585	\$ 1,591,112	\$ 144,025
Dispatch	<u>9,281,566</u>	<u>9,628,961</u>	<u>9,497,335</u>	<u>(215,769)</u>
TOTAL EXPENDITURES	\$ 11,016,703	\$ 11,306,546	\$ 11,088,447	\$ (71,744)
ENDING BALANCE	\$ 666,411	\$ 557,797	\$ 617,148	\$ (49,262)

Note: As an internal service fund, Communication Services receives a significant portion of its revenues through transfers (known as "chargebacks") from other operating funds to support its operations. Any available balance at the beginning of each year is the result of expenditures that were lower than necessary in prior years. These resources are available in subsequent years to support expenditures that are higher than anticipated due to unforeseen circumstances and therefore do not require amending an internal service fund's budget for expenditure overages, unlike what would be required for the General Fund, enterprise funds, or special revenue funds.

FLEET SERVICES FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 81,580	\$ 92,586	\$ 92,586	\$ 11,006
REVENUES:				
Fuel	\$ 1,662,046	\$ 1,362,000	\$ 1,453,382	\$ (208,664)
Maintenance & Operation	4,362,115	3,992,115	3,807,719	(554,396)
Miscellaneous (subro, auctions)	<u>210,000</u>	<u>93,000</u>	<u>93,938</u>	<u>(116,062)</u>
TOTAL REVENUES	\$ 6,234,161	\$ 5,447,115	\$ 5,355,039	\$ (879,122)
TOTAL AVAILABLE FUNDS	\$ 6,315,741	\$ 5,539,701	\$ 5,447,625	\$ (868,116)
EXPENDITURES:				
Fleet Services	\$ 3,255,041	\$ 3,321,433	\$ 3,348,462	\$ (93,421)
Fuel	1,650,177	1,362,000	1,450,616	199,561
Vehicles	<u>1,185,823</u>	<u>657,636</u>	<u>619,427</u>	<u>566,396</u>
TOTAL EXPENDITURES	\$ 6,091,041	\$ 5,341,069	\$ 5,418,505	\$ 672,536
ENDING BALANCE	\$ 224,700	\$ 198,632	\$ 29,119	\$ (195,581)

DEBT SERVICE FUND
FY 2020 Year-End Operating Position

	Budgeted FY 2020	Estimated FY 2020	Actual FY 2020	Variance from Budget
BEGINNING BALANCE	\$ 2,025,286	\$ 3,566,517	\$ 3,566,517	\$ 1,541,231
REVENUES:				
Ad Valorem Taxes	\$ 50,219,975	\$ 49,668,057	\$ 48,990,786	\$ (1,229,189)
Premium/Proceeds	350,000	350,000	958,672	608,672
Interest and Miscellaneous Revenue	<u>562,972</u>	<u>431,715</u>	<u>585,925</u>	<u>22,953</u>
TOTAL REVENUES	\$ 51,132,947	\$ 50,449,772	\$ 50,535,383	\$ (597,564)
TOTAL AVAILABLE FUNDS	\$ 53,158,233	\$ 54,016,289	\$ 54,101,900	\$ 943,667
EXPENDITURES:				
Principal / Interest Payments	\$ 50,127,935	\$ 50,127,935	\$ 49,925,532	\$ 202,403
Issuance Fees	727,000	727,000	1,450,558	(723,558)
Premium/Proceeds Offset	-	-	(958,672)	958,672
Agent Fees	<u>48,000</u>	<u>48,000</u>	<u>58,775</u>	<u>(10,775)</u>
TOTAL EXPENDITURES	\$ 50,902,935	\$ 50,902,935	\$ 50,476,193	\$ 426,742
ENDING BALANCE	\$ 2,255,298	\$ 3,113,354	\$ 3,625,707	\$ 1,370,409