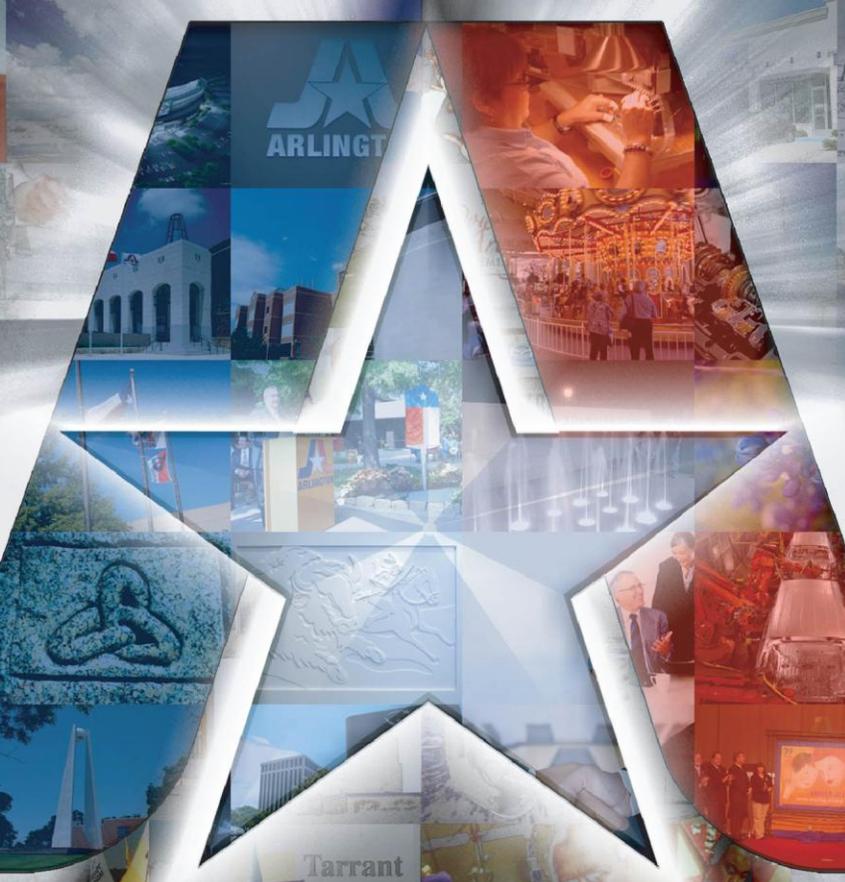
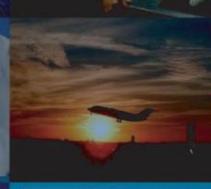
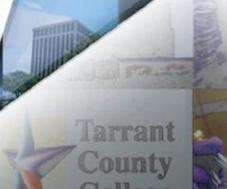
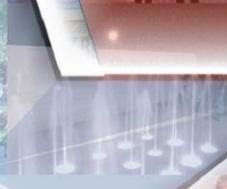


ARLINGTON



FY 2011 ADOPTED BUDGET AND BUSINESS PLAN



City of Arlington Performance Plan

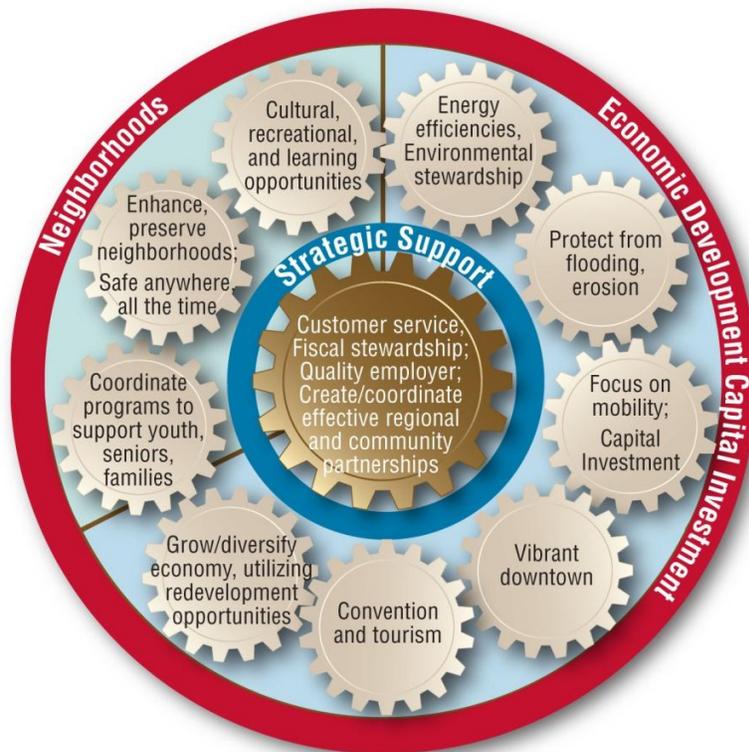


VISION **MISSION** **VALUES**

Arlington is committed to being a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.

VISION **MISSION** **VALUES**

The City of Arlington enacts the will of the people through their active, inclusive participation and provides the services they demand in a quality, cost effective manner.



VISION **MISSION** **VALUES**

Working Together To Make Arlington Better

Responsiveness and Respectful to our customers and co-workers

Innovative in identifying possibilities, exploring options, and creating solutions

Committed to excellence

Relating to our customers and each other with **Integrity**

- The City provides outstanding customer service
- Staff exceeds expectations in delivering core service and daily operations
- Uphold the highest professional and ethical standards
- City values diversity, creates positive relationships and maintains effective partnerships with the community and organizations
- City achieves results through planned actions and measurable performance



Table of Contents

Manager’s Message 3

Organization Charts 21

Business Plan 23

Financial Summaries 51

 Operating Funds - FY 2011 Operating Position..... 52

 Selected Financial Reserves - FY 2011 Operating Position 56

General Fund Summary 57

Policy Administration

 City Attorney’s Office 61

 City Manager’s Office 63

 City Auditor 65

 Judiciary 67

Neighborhood Services..... 69

 Community Services 71

 Fire 75

 Library Services 79

 Parks and Recreation 83

 Police..... 87

Economic Development • Capital Investment 91

 Aviation 93

 Community Development and Planning..... 95

 Economic Development..... 99

 Public Works and Transportation 101

Strategic Support..... 105

 Financial & Management Resources 107

 Information Technology..... 111

 Municipal Court 115

 Workforce Services 117

Enterprise Funds

 Water And Sewer Fund 119

 Storm Water Utility Fund 123



Table of Contents

Special Revenue Funds

Convention & Event Services Fund	127
Park Performance Fund	131
Street Maintenance Fund	135

Internal Service Funds

Knowledge Services Fund	139
Fleet Services Fund	141
Information Technology Services Fund	145
Communication Services Fund	149

Debt Service Fund	153
--------------------------------	------------

Capital Improvement Program	155
--	------------

Appendices

Appendix 1 - FY 2011 Authorized Full-Time Positions	299
Appendix 2 - Statement of Financial Principles	317
Appendix 3 - Fund Accounting Information.....	323
Appendix 4 - Budget Process	327
Appendix 5 - Facts and Figures	329
Appendix 6 - Ad Valorem Tax Structure	335
Appendix 7 - Budget Glossary	339
Appendix 8 - Budget Calendar	345





Challenge, Change, Celebrate, Congratulate, Consider the Possibilities

Introduction

The FY 2011 Budget was developed during a period of continuing economic uncertainty. How long it will take for the economy to recover no one knows for sure.

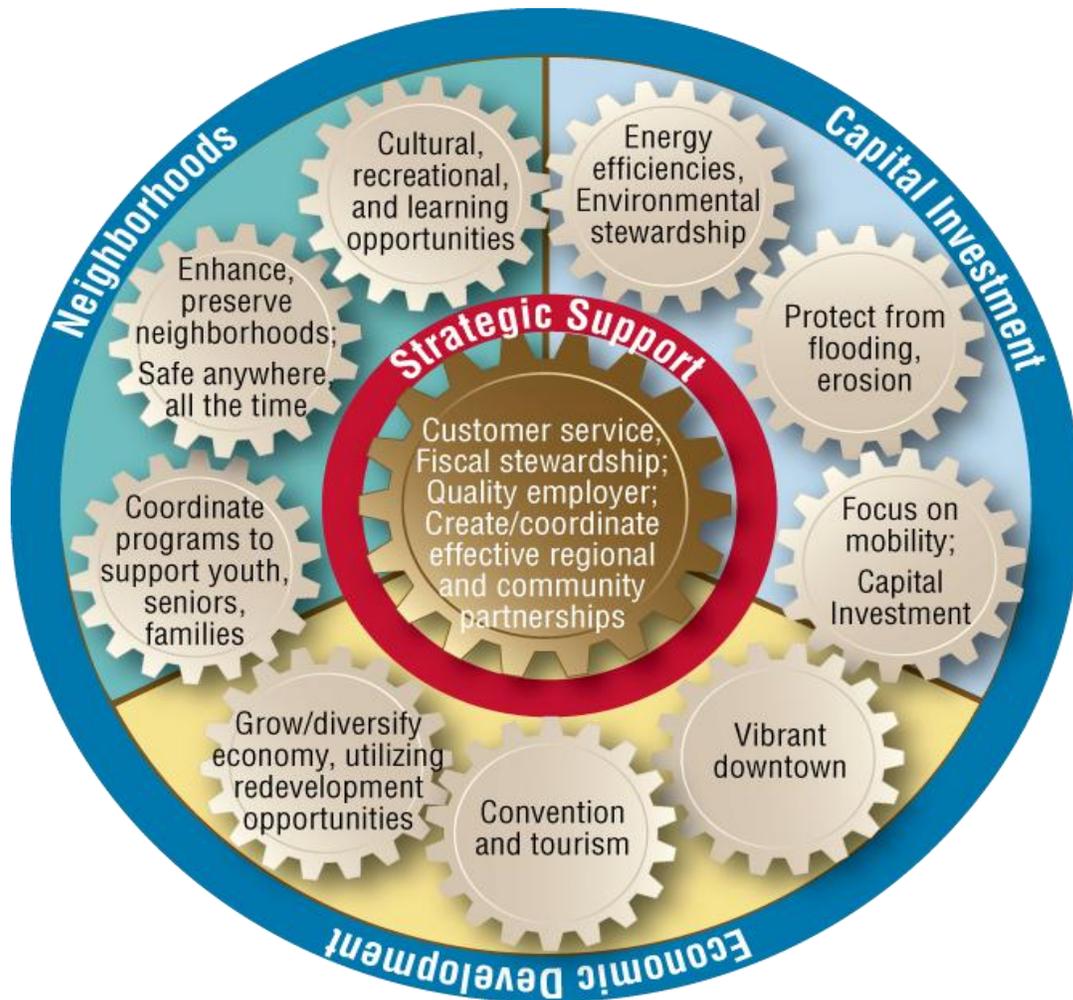
As a City with strong policy leadership, effective management and productive and creative employees, we see these times as one of challenge, change, celebrating successes and congratulations to all of those who contribute to our success. We continue to consider the possibilities and seize the opportunities. As a City, we have consistently sought long term strategic solutions as a strategic element in balancing our budget. Through multi-faceted efforts such as "Horizontal Drilling", Employee Task Forces, and seeking partnerships, we have limited service reductions, and encouraged innovative thinking and problem solving.

The result of the City's long term planning and strategy has been extremely beneficial in navigating these challenging economic times. So though we are not sure of when the economy will recover, we do know that Arlington's financial outlook according to Standard & Poor's is "stable." As stated in their evaluation, "The City will continue to sustain its sound financial position and maintain its manageable debt limits. In our opinion, the City's strong financial policies should serve to shield the City from revenue volatility. Arlington's financial management practices are considered to be "strong." AA+ ratings reflect our opinion...stable and diverse economic base...very strong financial position...diverse and stable revenue streams and moderate overall net debt levels."

Council Priorities

The 2011 budget, as in the past, is predicated on sound financial short term and long term basis, presented in a balanced, responsive and sustainable structure. The budget is built on the Council established priorities and policies supporting neighborhoods, youth and family, capital investment and economic development.

Manager's Message



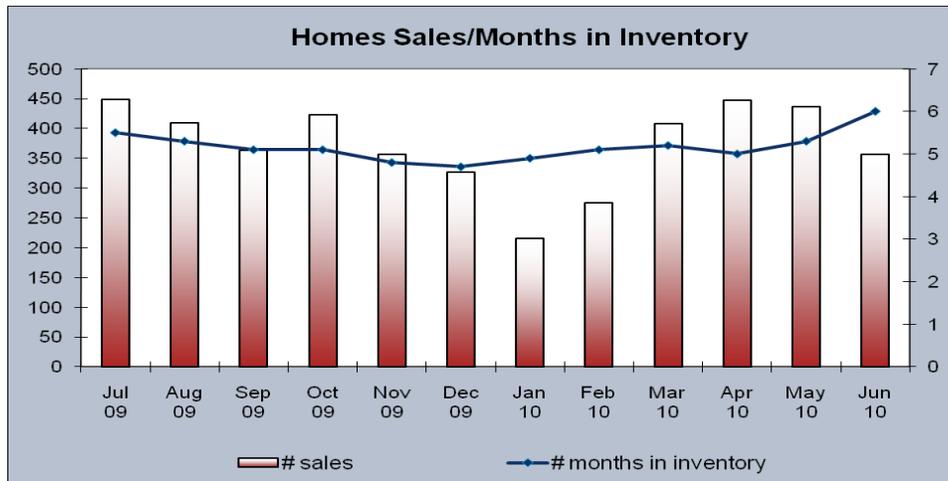
Economic Overview

This has been a difficult fiscal year. While the national economy is certainly in better shape than this time last year, local governments tend to lag behind recoveries by 12-24 months. The specter of a double dip recession has not disappeared. Property tax revenues in the General Fund have decreased \$5.9M from the FY 2010 Budget. Sales taxes appear to be increasing, but at a slow pace. By now, everyone is familiar with the economic situation facing the country; however, it is important to update some of the macro-economic indicators.

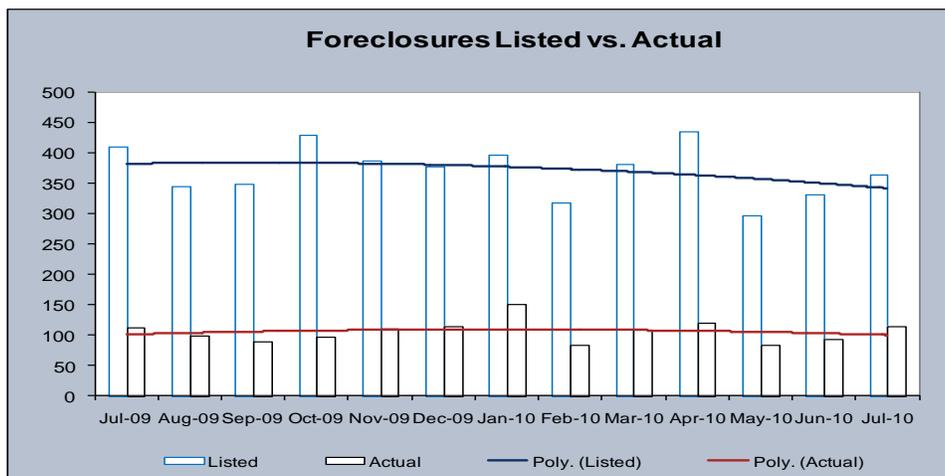


Homes Sales

With the incentive of the New Homeowner Tax Rebate, several months last year and this year saw increased sales activity and homes were staying on the market an average of 6 months. However, June's numbers show the impact of the end of the tax rebate eligible period, and future months may see continued decline in sales, with a corresponding increase in time on the market.

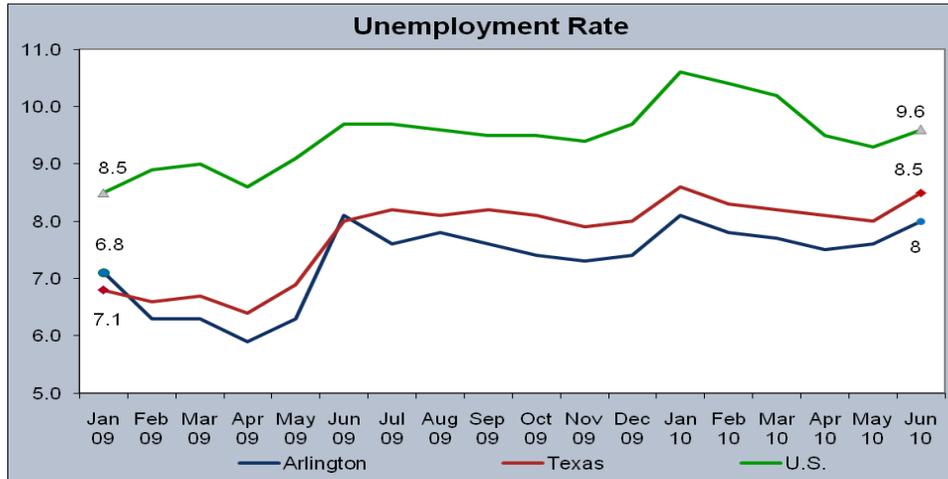


Foreclosure activity in the Arlington area may have finally reached its peak. Recent months show a declining trend in the number of listed foreclosures, even with April having had the highest number of actual listings in the last 18 months. The number of actual foreclosures continues to maintain around the same level, indicating that a large percentage of the foreclosures are still being settled before reaching the courts.

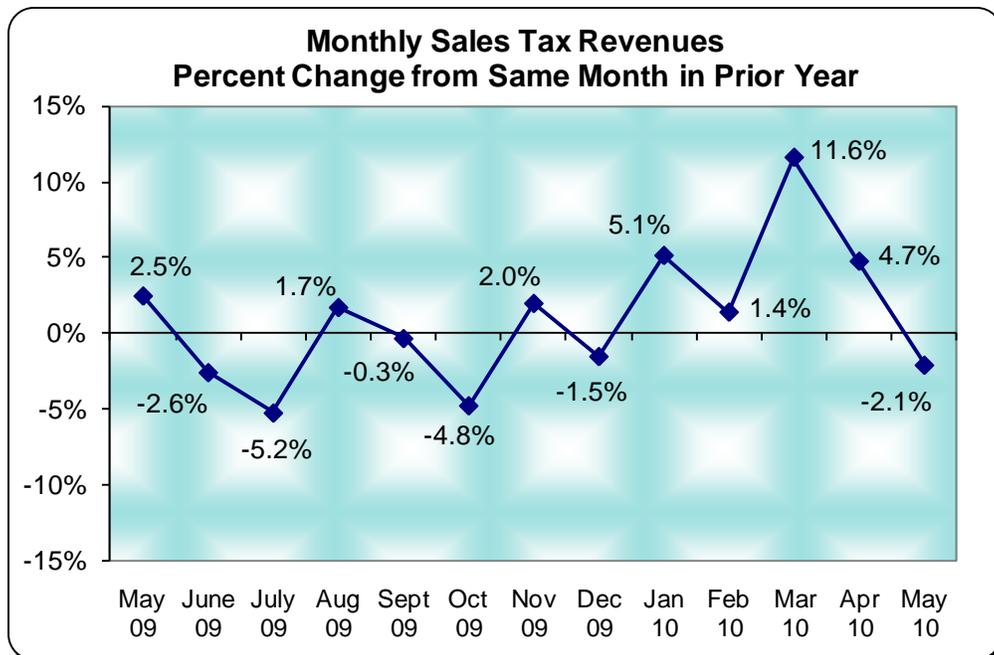


Manager's Message

The unemployment situation is bleak all over. The unemployment rate for Arlington has averaged 7.65% between July 2009 and June 2010, compared with an average of 5.87% between July 2008 and June 2009. The current rate of 8% is lower than the Texas rate of 8.5% and the national rate of 9.6%, but that is still an increase for Arlington of over 1% since the beginning of 2009.



Sales tax receipts are showing signs of recovering. In FY 2010, the City is experiencing sales tax revenues of \$623,555 or 2.1% greater than the same time in FY 2009. The estimated revenue for FY 2010 is actually 1% or \$456,103 above budget. The FY 2011 estimate will be discussed in greater detail below, and includes sales tax derived directly, and indirectly, from the Super Bowl XLV.





These trends, coupled with increased benefit costs, place pressure on the City to reduce expenses and maintaining services. There is no one solution to the challenge we face. The City will focus on strategic, creative and innovative methods to minimize structural impacts while reducing costs.

FY 2011 Budget

As shown below, the FY 2011 expenditure budget is \$378,383,943. This is an increase of 2.3% above FY 2010 adopted budget. The General Fund has increased 1.8%, but this is primarily expenses related to either Super Bowl XLV, one time, or supported by offsetting revenues. The Water Utility Fund has increased 4.2%, primarily due to pass through expenditures for the Trinity River Authority and the Tarrant Regional Water District. The summary of the FY 2011 expenditures and revenues can be seen below.

Funding Source / Use	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund	Park Performance Fund	Storm Water Utility Fund	Street Maintenance Fund	Debt Service Fund	Totals
Beginning Balance	\$ -	\$ 384,176	\$ 443,668	\$ 418,595	\$ 646,544	\$ 2,009,242	\$ 5,765,529	\$ 9,667,753
Total Revenues	197,626,320	115,912,590	7,593,686	8,981,651	10,343,312	11,919,552	35,795,380	388,172,490
Total Interfund Transfers	433,302	(16,862,675)	(1,653,421)	1,962,974	(7,120,987)	5,495,874	4,810,674	(12,934,259)
Total Available Funds	198,059,622	99,434,091	6,383,933	11,363,220	3,868,869	19,424,668	46,371,583	384,905,984
Total Expenditures	<u>198,049,421</u>	<u>99,073,662</u>	<u>6,234,152</u>	<u>11,358,485</u>	<u>3,222,325</u>	<u>18,959,844</u>	<u>41,486,054</u>	<u>378,383,943</u>
Ending Balance	\$ 10,201	\$ 360,429	\$ 149,782	\$ 4,735	\$ 646,544	\$ 464,824	\$ 4,885,529	\$ 6,522,041

Employee and Citizen Participation

In further support of Horizontal Drilling, two employee teams have been created:

- Employee Benefits Team
- Transforming Tomorrow Team

The Employee Benefits Team is looking at the array of pays and benefits provided to City employees. The team is charged with examining benefits for ways to reduce growth or cut costs, while at the same time maintaining a competitive package for retaining and recruiting employees.



Manager's Message

The Transforming Tomorrow Team will be made up of creative and innovative staff members, many of whom specialize in data collection and analysis. They are also subject matter experts of their various functions and departments. With the assistance of a consultant, the team is identifying short-term and long-term solutions through organizational redesign and re-engineering. The charge of the team is to identify, assess, and propose permanent organizational and operations adjustments that better align expenditures and revenues. We have a challenging but attainable goal of permanently closing our budget deficit by 50 percent for FY 2011, 75 percent for FY 2012, and 100 percent for FY 2013. The work of this committee will help us achieve those goals.

These groups will find quick wins for implementation during the 2011 fiscal year. They will also work over the next several months to outline more in-depth, complex solutions that can be implemented for the FY 2012 budget.

This examination of organizational efficiency is already under way. Work has begun on the concept of integrating neighborhood based services to identify service duplication and overlap. Also being investigated is the merging of certain functions in the Water Utility, Community Development and Planning, and Public Works departments. The realignment teams (both staff and citizens) will be identifying other opportunities to streamline service delivery while minimizing impact to our citizens.

Our ultimate goal of these initiatives is to have a strong organization that can provide high quality services to our residents within the confines of our new economic realities.



Manager's Message

Short Term Solutions

Super Bowl XLV

The FY 2011 Adopted Budget also includes revenues and expenditures for Super Bowl XLV. The exciting event is the culmination of several years work by Council, staff and citizens. The overall economic impact for the region is estimated at \$611.7M. The Texas State Comptroller has certified a tax impact of \$1,070,235, which is reflected in the sales tax projection for FY 2011. Of this, the City is contributing \$715,069 to the state major events trust fund for Super Bowl XLV. The agreement requires this funding to be spent on costs related to the Super Bowl. The expenses associated with this are:

Event Planning, Execution, and Coordination	\$302,371
Improvements Proximate to the Event	<u>\$412,698</u>
 Total	 \$715,069

This leaves \$355,166 as the net direct benefit to the City.

This contribution by the City leverages a match of 6.25¢ by the state for every 1¢ contributed by the City. There are other expenditures budgeted for FY 2011 to be reimbursed from the Host Committee:

Stadium Command Operations	\$1,111,074
Area Command Operations	<u>\$ 824,321</u>
 Subtotal Public Safety	 \$1,935,395
 Code Compliance	 \$ 40,903
CDP Review, Inspection, Fees	\$ 201,699
Traffic Operations and Management	\$ 238,591
Aviation	\$ 25,317
 Total	 \$2,441,905



Manager's Message

Budget Reductions

City staff expects the items listed above to result in tangible dividends. However, the FY 2011 budget needs to be balanced. Preliminary efforts included reducing department discretionary spending by \$800,670 and a vacancy savings factor of \$2,267,000, equivalent to 40 civilian positions. This budget also includes the elimination of 32 positions for a reduction in expenditures of \$1,619,158. Three other positions have been transferred to the Stormwater Utility Fund. The impact of each of these reductions is included in the department pages. See below for the position summary:

	Vacant Eliminated	Filled Eliminated	Transferring from GF to Other
City Manager's Office	1		
Community Development & Planning	2	1	1
Community Services	3	2	
Financial & Management Resources	1		
Library	1		
Municipal Court	1		
Parks	11	4	
Police	4		
Public Works		1	2
TOTAL GENERAL FUND	24	8	3

Business Continuity Reserve

The Business Continuity Reserve is a new reserve which, if approved, will be utilized to continue desired City operations in times of economic downturn. It is established due to the following circumstances:

- A balanced budget must be produced on a fiscal year basis;
- Service requirements are continuous;
- Short term economic slowdowns can cause disruptions of service that are reinstated in better years;
- The City has significant one-time and unpredictable revenues; and
- It is desired the City utilize these sources to best serve the Citizens of Arlington.



Manager's Message

The Business Continuity Reserve is proposed for \$6,889,000, comprised of the following sources:

Worker's Comp Fund	\$1,000,000
General Fund Undesignated, Unreserved Fund Balance	\$2,469,000
General Use Gas Funds	<u>\$3,420,000</u>
Total	\$6,889,000

Accessing the Business Continuity Reserve will be accomplished by a process known as Challenge Grants.

Challenge Grants

In situations where additional time is needed to transition operations, implement revenues, or find other solutions, departments may request funding from the Business Continuity Reserve.

If a Challenge Grant is approved, the appropriations listed will be transferred to a newly created accounting unit, one per department. This accounting unit will be dissolved when the FY 2012 budget process begins, **the department's budget reduced accordingly**, and continuation of the activities will need to be requested as a new budget request.

The amount of Challenge Grants awarded for FY 2011 is proposed to be \$4,807,364.

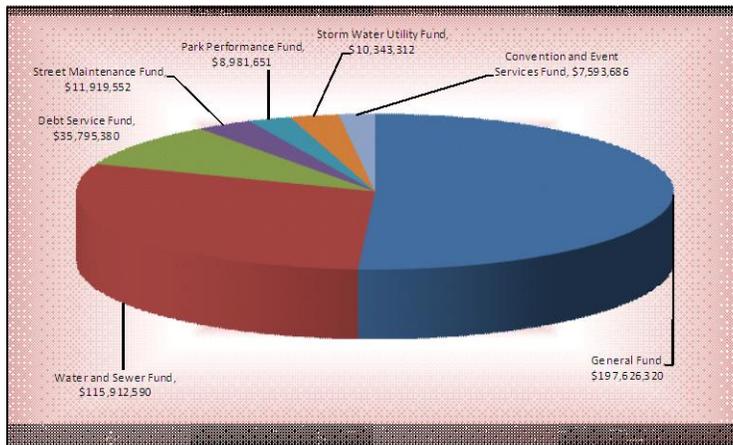
Manager's Message

FY 2011 Operating Budget

The total operating budget for the 2011 fiscal year is \$388,172,490. The following charts indicate how the revenues and expenditures are distributed across fund types.

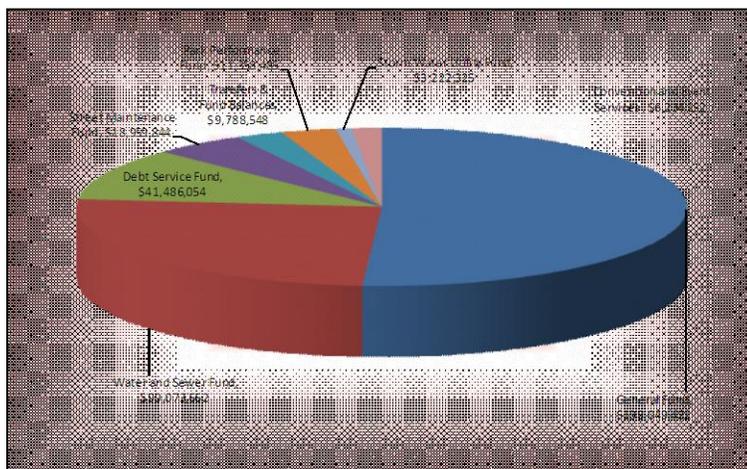
	FY 2009	FY 2010 Estimate	FY 2011 Adopted
Property Taxes	\$ 80,384,515	\$ 79,902,208	\$ 73,396,154
Sales Taxes	45,360,694	46,066,360	47,136,595
Franchise Fees	34,669,728	34,832,965	35,219,556
Service Charges	11,289,688	11,749,843	13,546,067
Fines and Forfeitures	13,302,944	13,186,733	14,270,137
Other Revenues	14,547,556	13,413,530	14,057,811
Total Revenues	\$ 199,555,125	\$ 199,151,639	\$ 197,626,320

Revenues



	Amount
General Fund	\$197,626,320
Water and Sewer Fund	\$115,912,590
Debt Service Fund	\$35,795,380
Street Maintenance Fund	\$11,919,552
Park Performance Fund	\$8,981,651
Storm Water Utility Fund	\$10,343,312
Convention and Event Services Fund	\$7,593,686
Total FY 2011 Revenues	\$388,172,490

Expenditures



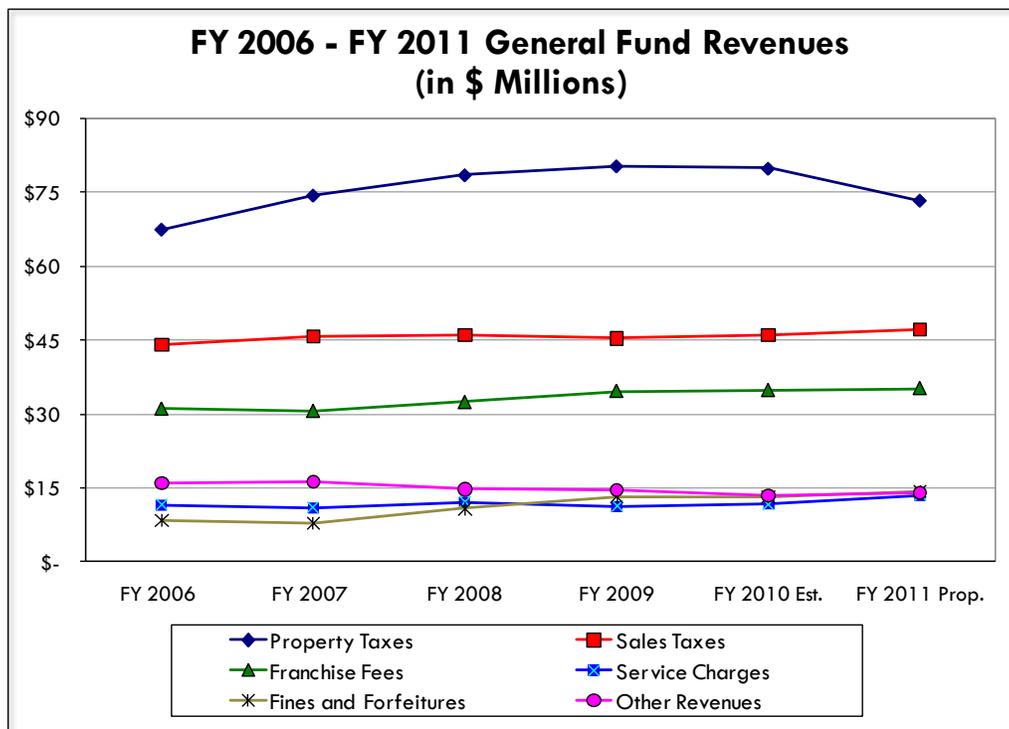
	Amount
General Fund	\$198,049,421
Water and Sewer Fund	\$99,073,662
Debt Service Fund	\$41,486,054
Street Maintenance Fund	\$18,959,844
Transfers & Fund Balances	\$9,788,548
Park Performance Fund	\$11,358,485
Storm Water Utility Fund	\$3,222,325
Convention and Event Services	\$6,234,152
Total FY 2011 Expenditures	\$388,172,490



FY 2011 General Fund Budget Revenues

As we enter the 2011 fiscal year, the City continues to face critical budgetary challenges. City employees understand this and have committed to assessing operations and identifying areas where resources can be reallocated, not added. These challenges motivate the workforce to look for better, more efficient ways to do business.

Revenue projections provide the framework for determining the allocation of resources among the City's service delivery groups in the FY 2011 Budget. The revenue picture, as shown in the chart below, indicates the need for expenditure reductions in FY 2011.



Manager's Message

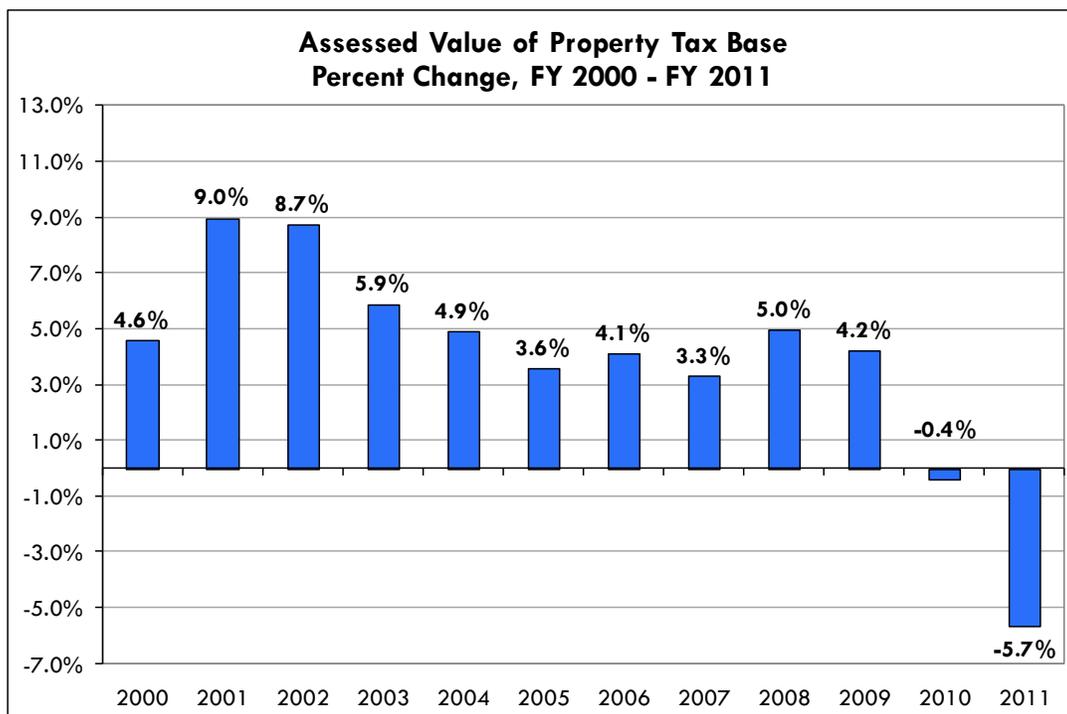
Property Taxes - \$73.4 Million, 37.1% of General Fund Revenues

The largest single revenue source for the General Fund is the Property Tax. In FY 2011, this revenue represents 37.1% of General Fund revenues, a slight decrease from the FY 2010 Budget. The total assessed value of taxable property in the City is \$17.1B. The General Fund's portion of the total property tax rate is 43.30 cents per \$100 of assessed value. After the growth that occurs in the TIRZs, this results in revenues of \$73,396,154. The July Net Taxable Value has decreased by its largest percentage in 25 years, down 5.7 percent.

Assessed Value of Property Tax Base Percent Change, FY 2000 - FY 2011

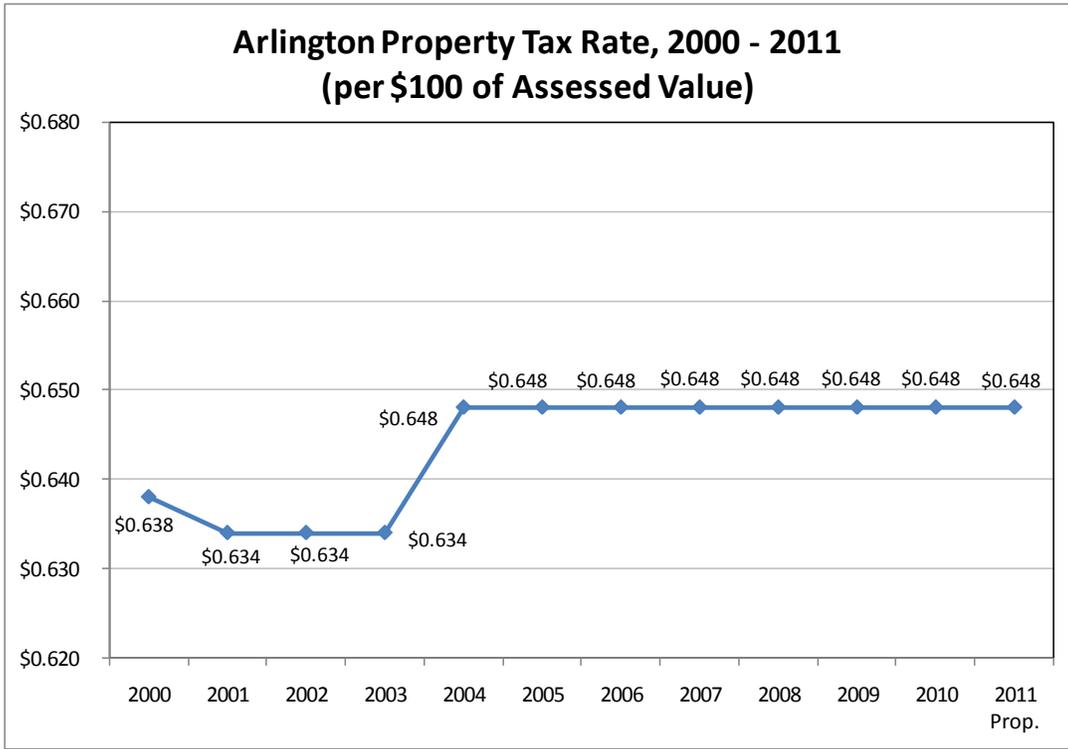
The City has remained committed to finding alternative methods for raising revenues other than increasing the tax rate. The City has not increased the tax rate since FY 2004. In fact, for FY 2011, because of the decrease in existing values, the proposed rate of \$0.6480 per \$100 valuation is lower than the effective tax rate of \$0.6976, meaning the average homesteaded property owner will pay approximately \$38 less in property taxes than in the previous year.

	FY 2010	FY 2011	Increase (Decrease)
General Fund Tax Rate	44.67	43.30	(1.370)
Debt Service Tax Rate	20.13	21.50	1.370
Total Property Tax Rate	64.80	64.80	0.000





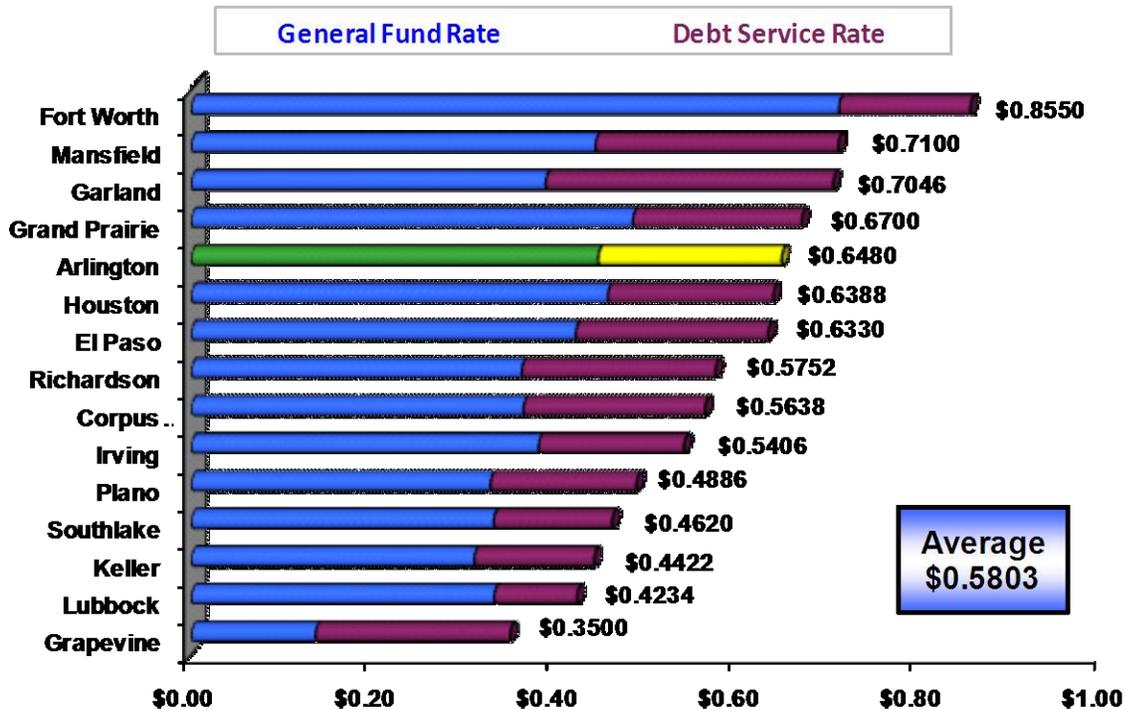
Manager's Message



Manager's Message

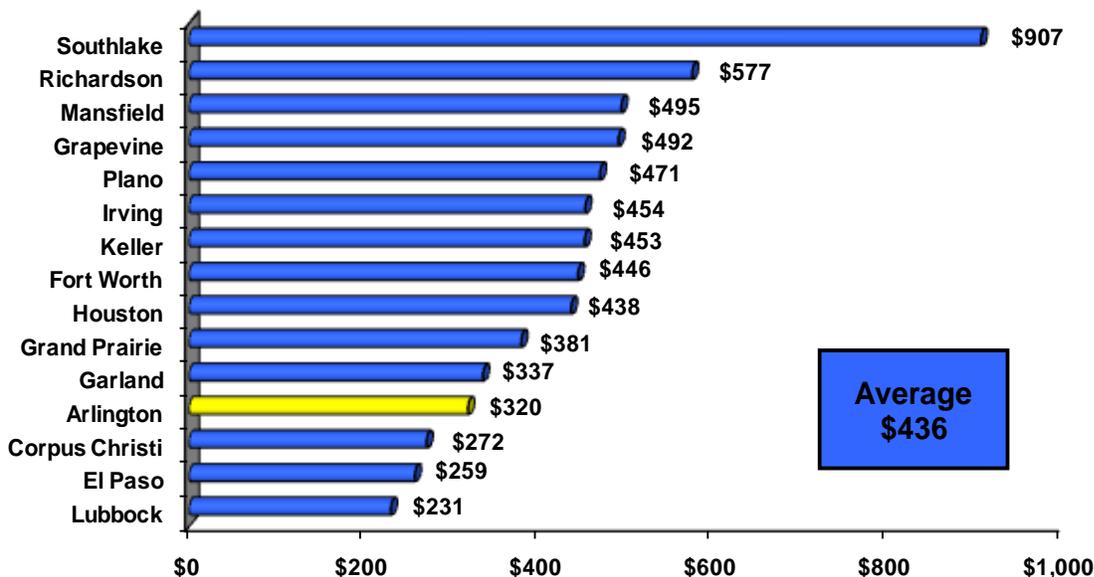
In FY 2010, the City's tax rate was slightly above the average for the cities that Arlington compares with in Texas.

FY 2010 AD VALOREM TAX RATE



However, because of lower local property values and various property tax exemptions, Arlington collects less per capita than the average of these cities.

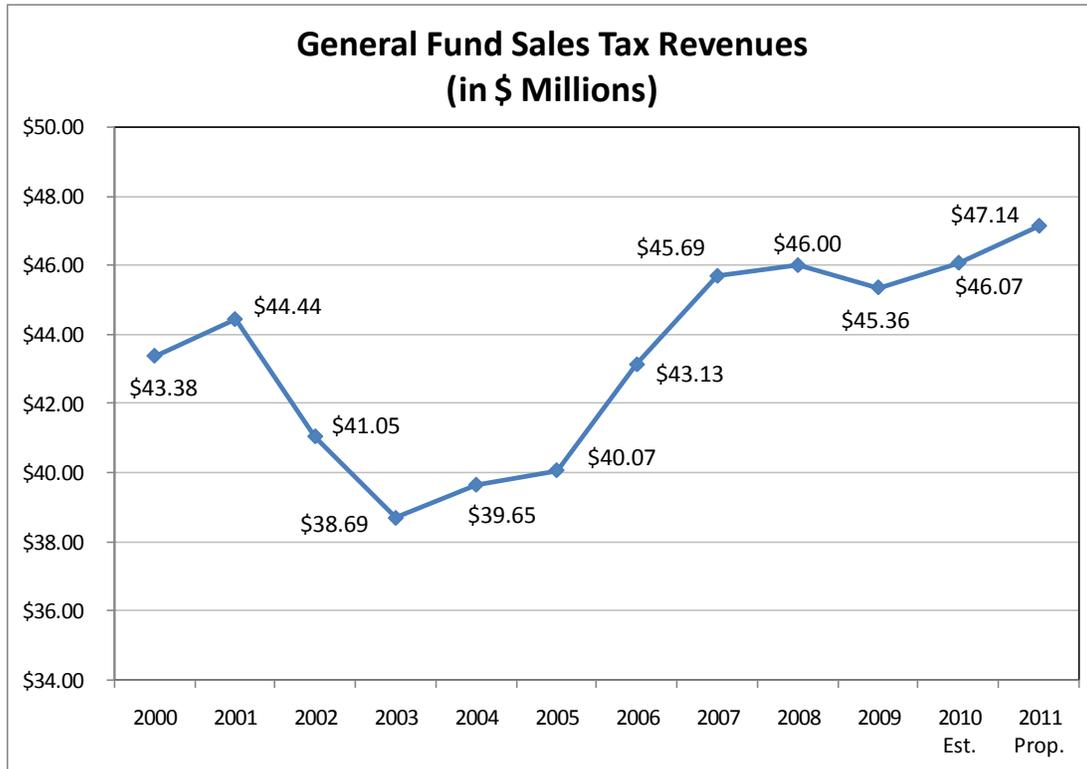
FY 2010 TAX LEVY PER CAPITA





Sales Taxes - \$47.1 Million, 23.9% of General Fund Revenues

The City's portion of the total 8.0-cent sales tax rate is 1.75 cents. Six and one-quarter cents is retained by the state, the General Fund receives 1 cent, one-half cent provides funding to repay a portion of the debt on the Cowboys Stadium, and one-quarter cent provides funding for street maintenance. General Fund sales tax revenue for FY 2011 is projected at \$47,136,595. These taxes represent 23.9% of General Fund revenue in FY 2011, up from 23.1% in the FY 2010 budget. The following chart illustrates sales tax revenue trends during the past decade.



Other Revenues – \$77.1 Million, 39.0% of General Fund Revenue

Franchise Fees are paid by utilities for the use of City streets, alleys and property in providing utility service to citizens. These revenues represent 17.8% of General Fund revenues in FY 2011, up from 17.4% in the FY 2010 budget. The electric utility pays the most in franchise fees, and is expected to pay \$11.9 million in FY 2011. Other Franchise Fees include telephone, cable television, garbage collection, water and gas utilities.

Service Charges are collected by the City for the use of facilities or services. These include pool and recreation center fees, various inspections and reviews conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered. In FY 2011, these revenues represent 6.9% of General Fund revenues, up from 5.4% in the FY 2010 budget. This increase is partially attributable to reimbursements that the City expects to receive from the Super Bowl Host Committee to cover costs associated with hosting Super Bowl XLV in February 2011.



Manager's Message

Fines and forfeitures are obtained primarily from fines assessed by the City's Municipal Court. In FY 2011, these revenues are budgeted to be approximately \$1.35 million higher than the FY 2010 budget, primarily due to increases in red light enforcement revenue, higher collections at the Court, commercial vehicle enforcement citations, and higher warrant unit revenues.

Other revenue sources for the General Fund include interest, leases and rents, licenses and permits, and taxes on bingo, liquor, and criminal justice. In FY 2011, these revenues are budgeted to be \$614,480 higher than the FY 2010 estimates, due primarily to a scheduled increase in the Ballpark land settlement amount, additional fire permit fees, and increases in One Start revenues.

The Future

Short Term

The City of Arlington considers its budget as a living plan. We understand that we need to be outlining strategies and assessing our situation at all times. Consequently, we are preparing and planning for issues and opportunities that will have a budgetary impact in FY 2012. After the first few months of the fiscal year, some service delivery issues will be better defined, and we will have an even more accurate revenue picture.

Long Term

The decisions made in this budget will have ramifications on the City's financial position for years to come. In the last few years, we have seen long-term forecasts that project significant deficits. By reducing or aligning expenditures to better fit revenue growth, and assuming slight economic growth, we expect smaller deficits. While the City may never see the dramatic growth of the 1990s, a return to slow and steady progress is expected.

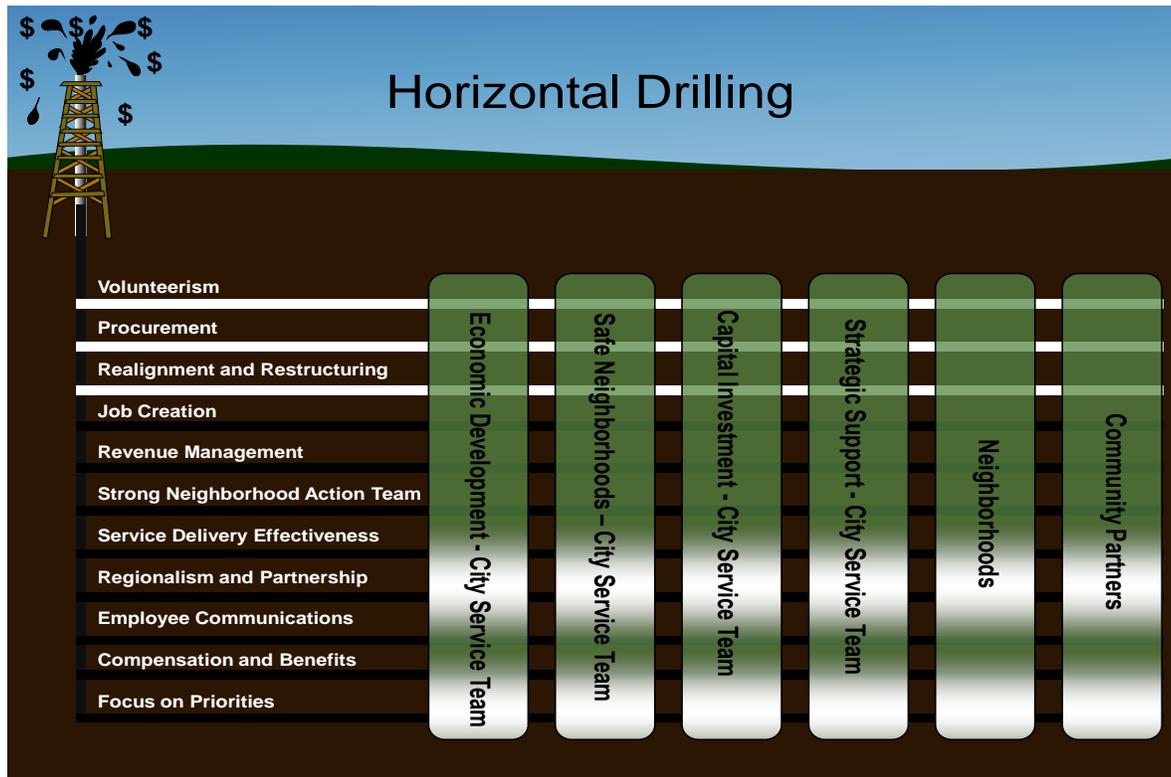
The following forecast illustrates the City's financial position, assuming the continuation of existing services, competitive pay and benefits for our workforce, moderate growth in our primary revenue sources, and the opening of new facilities outlined in the capital improvement program.

	FY 2011 Adopted	2012 EST.	2013 EST.	2014 EST.	2015 EST.	2016 EST.
GENERAL FUND REVENUES	\$ 197,626,320	\$ 194,400,775	\$ 197,619,807	\$ 200,942,810	\$ 204,377,432	\$ 207,932,519
INTERFUND TRANSFERS:						
Water and Sewer Fund	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328
Conv. & Event Svcs. Fund	354,748	354,748	354,748	354,748	354,748	354,748
Stormwater Fund	337,557	337,557	337,557	337,557	337,557	337,557
Challenge Grants (one-time)	4,807,364	2,403,682	-	-	-	-
One-time funds	1,242,030	-	-	-	-	-
APFA Fund	(845,000)	(845,000)	(845,000)	(845,000)	(845,000)	(845,000)
Special Transportation Fund	(1,048,000)	(1,048,000)	(1,048,000)	(1,048,000)	(1,048,000)	(1,048,000)
To Parks Performance Fund	(2,232,851)	(2,065,685)	(2,065,685)	(2,065,685)	(2,065,685)	(2,065,685)
To Street Maintenance Fund	(2,301,527)	(2,301,527)	(2,301,527)	(2,301,527)	(2,301,527)	(2,301,527)
To Traffic	(3,194,346)	(3,194,346)	(3,194,346)	(3,194,346)	(3,194,346)	(3,194,346)
INTERFUND TRANSFERS	\$ 433,303	\$ (3,045,243)	\$ (5,448,925)	\$ (5,448,925)	\$ (5,448,925)	\$ (5,448,925)
TOTAL AVAILABLE FUNDS	\$ 198,059,623	\$ 191,355,532	\$ 192,170,882	\$ 195,493,885	\$ 198,928,507	\$ 202,483,594
GENERAL FUND EXPENDITURES	\$ 198,049,421	\$ 193,387,872	\$ 197,063,795	\$ 202,434,177	\$ 207,847,781	\$ 213,307,202
ENDING BALANCE (cumulative)	\$10,202	(\$2,032,340)	(\$4,892,914)	(\$6,940,292)	(\$8,919,274)	(\$10,823,608)

The forecast defines deficit challenges in each year ahead, and enables Council and staff to identify future challenges. It is an outlook that can be improved as we continue to focus on our priorities of improving our service delivery, building our economic base, and expanding our neighborhood and community partnerships.

Horizontal Drilling

Though we are organized departmentally (vertically), most of the work in our neighborhoods is “horizontal.” For example, the Neighborhood Services Team of Police, Fire, Code, Parks and Libraries must work together to create safe and attractive neighborhoods. Public Works, Utilities and Community Development and Planning work together in the development and maintenance of infrastructure. The initiative of “Horizontal Drilling” is intended to focus our attention on further integration of service delivery and economies between departments as well as non-profits, business outsourcing or partnerships with governmental agencies. It is a continuing effort to break down jurisdictional and departmental barriers, and cooperate in providing services to the citizens of Arlington. This may take the form of inter-local agreements, contracting for services, or departmental reorganizations. It doesn’t matter who provides the service; it is important that the service be provided.



Initiatives as far reaching as this do not happen overnight. We expect these efforts to bear fruit in FY 2012 and beyond.



Manager's Message

Conclusion

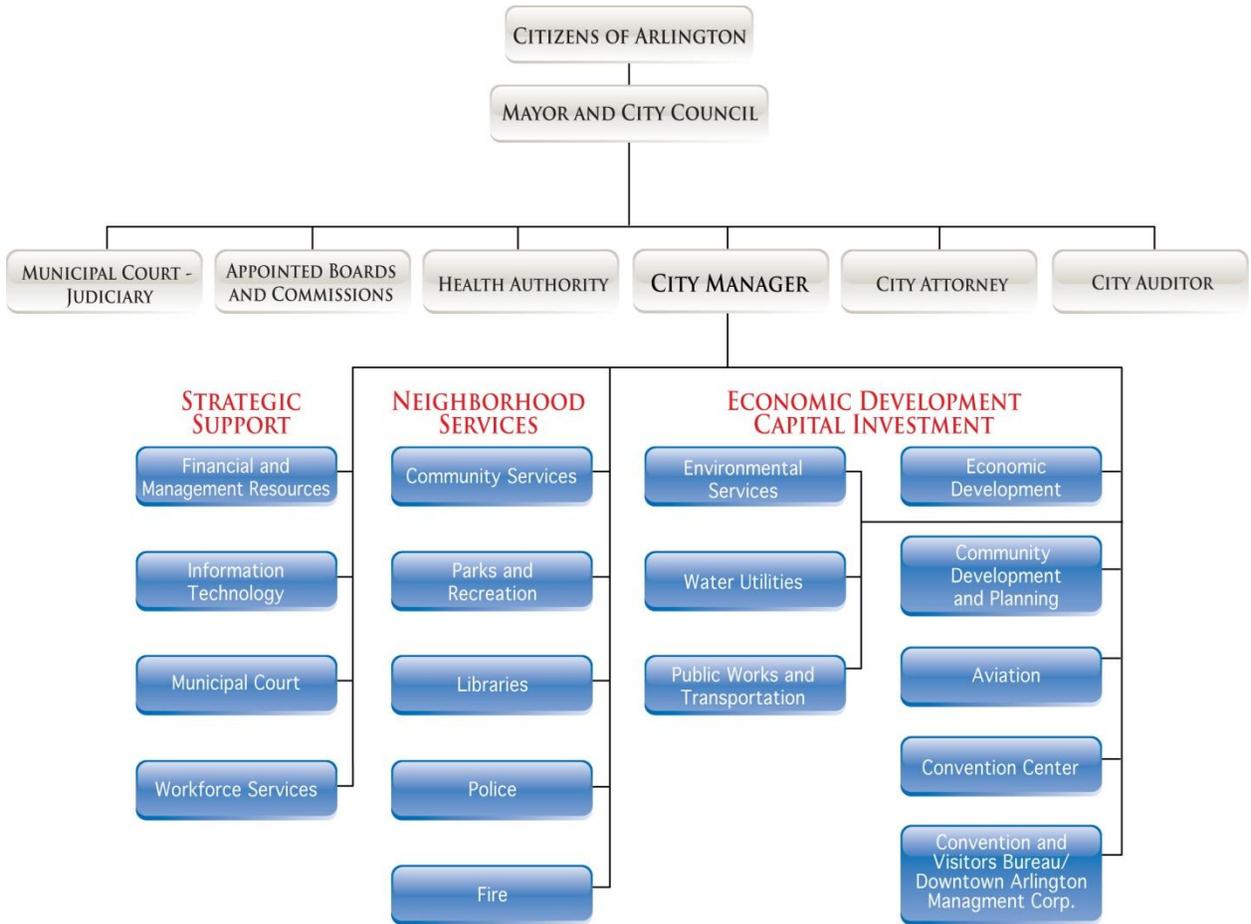
As we begin the 2012 Fiscal Year, we want to thank all those that provide input and creative budget balancing solutions, many of which have been incorporated in this budget. We will continue to work together to get through this difficult economic time and be better positioned for success when our eventual recovery occurs.



James N. Holgersson
City Manager



Organization Charts



Rev. JUL-10

Organization Chart





Arlington Considers the Possibilities

‘Challenge, Change, Celebrate, Congratulate, and Consider the Possibilities’ is the theme used to develop the FY 2011 Budget and Business Plan. As we continue to face challenges from the current economic climate, we realize that we must embrace the change that is inherent in those challenges. Change, although not easy, is necessary to survive in these fiscally difficult times and provides an opportunity for leadership growth, innovation, and new possibilities to deliver services to our community.

During the past several months, City of Arlington staff participated in several meetings to discuss ways we could embrace change, improve upon our organizational structure, and manage revenues while meeting Council priorities. This was done for several reasons but ideally to identify the potential for more efficient ways to deliver services and to create a culture of creative thinking among employees. We have found that municipalities across the nation are developing innovative ways to do the business of serving their communities, and Arlington is in agreement with this line of thinking.

The City is embarking on creative ways to bring revenue in, create jobs, and maintain a high quality of life for the residents of Arlington. We are creating new business relationships and working with our regional partners to deliver cost-effective services. The City is working with several companies to identify sponsorships that will bring revenue into the City through various means such as vending and advertising. We continue to review vendor contracts to identify the best options while also combining agreements with other municipalities to share services.

The holistic approach the City is taking by working with regional partners not only provides cost-effective services but also addresses some of the greatest issues of our community. These issues include fighting obesity through partnerships with nonprofit organizations such as the YMCA, addressing truancy and crime by working with school districts, Boys and Girls clubs and regional policing; and encouraging the development of an educated workforce by working with the University of Texas at Arlington.

Table of Contents

- ★ Introduction 23
- ★ Looking Forward 25
- ★ Service Delivery 26
- ★ Priority Setting Process 33
- ★ City Priorities 34

The City performs an annual citizen satisfaction survey to determine which issues are important to residents. Results from the survey can be seen on the City’s website. This survey assists the City in identifying areas that potentially need more attention and which areas are successful, while considering the best way to utilize limited resources.

The vision of the City of Arlington is to be a pre-eminent city that provides an exemplary environment in which to live, learn, work and play. We strive toward this goal by providing a diverse mix of employer options, quality restaurants and retail, recreational and leisure opportunities, dependable utilities, and sustainable infrastructure.

The city has over 10,000 employers providing jobs for over 140,000 people. Some of the top employers in Arlington are: Arlington ISD, University of Texas at Arlington, Cowboys Stadium, City of Arlington, and General Motors. We have many entertainment venues offered to residents ranging from world class concerts and events at the new Cowboys Stadium, recreation at Hurricane Harbor and Six Flags to complimentary concerts and activities at our Levitt Pavilion Center. The City offers many recreational opportunities and programs through our well-equipped recreation centers, top notch golf courses, national tennis facility, and River Legacy Parks. The city is home to many quality restaurants including Cacharel, Piccolo Mondo, Mi Tierra Latin Fusion, Olen Jack's and many others. We also have a large variety of shopping opportunities at The Highlands, the Parks Mall, and Lincoln Square, just to name a few. It is through the many events, restaurants and shopping areas available that create the sales tax which is utilized to provide some of our services and meet priorities. The Office of Communication markets the Shoppportunity Plan project, which is designed as a year-round public awareness campaign about how sales tax revenues affect City services and to remind residents to "Shop Arlington."

The City is committed to providing the best quality of water and sewer service, efficient mobility, and safe streets – all enhancing the quality of life for our residents. We are also an environmentally aware city. The Parks and Recreation Department planted over 5000 trees through the LEAF program since 2007. We work diligently to conserve natural resources, reduce emissions from fleet vehicles, and perform energy saving projects for facilities. A major energy upgrade of mechanical and electrical equipment at City Hall, the Central Library, Bob Duncan Center, and the Parks Administration building was recently completed. The upgrade has saved the City \$251,515 between January 2009 and June 2010. Additionally, it is our goal to construct at least one LEED certified building per year in the next few years.

Looking Forward

With the impending Super Bowl XLV in 2011, the City of Arlington is actively preparing for increased safety and medical assistance throughout the city, improved infrastructure, traffic management measures, recreation and special event opportunities, and establishing policy to maintain order during the event. The Super Bowl event is expected to increase the visiting population in Arlington by approximately 200,000 people.



Preserving and enhancing Arlington's neighborhoods continues to be a focus for staff at the City. This priority encompasses many departments and requires a team approach to provide housing assistance, recreational programs and learning opportunities within communities. The Community Development and Planning Department works directly with neighborhoods to implement Neighborhood Action Plans. This program creates an empowering culture for residents to take a lead role in their own communities, identify areas in need of change, and find ways to make the change happen.

Departments develop partnerships and work with nonprofit organizations to provide assistance to neighborhoods and support youth, seniors and families. Specifically, the Housing Division in the Community Services Department will collaborate with the nonprofit, governmental, and faith-based organizations to assist with housing rehabilitation, rental housing assistance, and eviction prevention programs for the low income, elderly and disabled households.

The City's current Zoning Ordinance, completed in 1994, has over 60 amendments with changes resulting in an ordinance that is not only complex but also full of redundancies and inconsistencies. A re-write of the Zoning Ordinance will result in a more user-friendly ordinance that clearly outlines zoning rules and regulations. This change will assist in enhancing neighborhoods and business districts.

Considering the possibilities for new revenue, the Office of Economic Development has identified a value in developing a sports medicine focus in their new business activities. They will research and develop activities that promote and facilitate the sports medicine industry as an untapped potential relative to the entertainment and recreational sports markets in Arlington. The City is also considering the potential for sponsorships through advertising opportunities for new and recurring revenue generation.

The City's capital investment strategy focuses on ensuring that people and goods move efficiently through the city, identifying transportation solutions for problem traffic patterns and trends, enhancing the regional air quality, preserving and protecting the environment, maintaining public facilities and infrastructure, protecting the city from flooding and erosion,

and implementing solutions to improve service delivery.

Service Delivery

The following information provides a brief narrative of each department by city service team and the primary functions of the departments.

Neighborhoods

The City of Arlington's Neighborhood City Service Team consists of the following departments: **Community Services, Fire, Library, Parks and Recreation, and Police**. The mission of the Neighborhood City Service Team is to strengthen neighborhoods by providing services which maintain public safety and health, enhance livability, protect property values, and encourage responsible neighbors. Each department in the Neighborhood City Service Team provides services and resources that enhance safety, expand opportunities for recreation and culture, assist neighborhoods, or bring order to the city.

The **Community Services Department** consists of several divisions including Animal Services, Code Compliance, Environmental Health, Vital Statistics and Housing – all ensure the health of communities through the control of animals, regulation of code issues, maintenance of birth and death statistics and the provision of housing options for those who qualify. The Department is active in providing programs relating to youth and seniors in our community while also reaching out to families to provide housing information. In fiscal year 2010, the Department conducted a Senior Animal Education and Therapy Program which provided education and animal therapy for seniors through classroom and one-on-one instruction. Held at several retirement and nursing facilities, the Department has exceeded their goal of educating 100 seniors. The Community Services Department is the recipient of several awards, some of which include: two awards the Housing Department received for Best Annual Report in the Southwest Region and Best Media Report for the Neighborhood Stabilization Program in 2010, the Executive Director of the Arlington Housing Authority/Assistant Director of Community Services was named a National Association of Housing and Redevelopment Officials (NAHRO) Fellow in 2009, and the Arlington Community Services Bureau of Vital Statistics Office was named the recipient of the 2009 Exemplary Five-Star Service Award for the third consecutive year. They have also received awards from the City Manager's Office for their accomplishments in the following projects: Opening of Cowboys Stadium, the Entertainment District Special Event Planning, and American Recovery and Reinvestment Act.



The **Fire Department** consists of Fire Operations, Fire Prevention, Medical Services, Training, Resources Management, Emergency Management, Dispatch, Special Events, and Business Services. The Fire Department is active in working with citizens to raise fire prevention awareness and train in CPR. In fiscal year 2010, the Arlington Fire Department and community

partners including AISD, UTA, Dallas Cowboys, American Heart Association, American Medical Response, Arlington Memorial Hospital, Medical Center of Arlington, USMD Hospital and the Tarrant and Dallas County Community College Districts trained a record 4,626 Arlington students and faculty in CPR at the Cowboys Stadium. They have exceeded their goal of training 10% of Arlington’s citizens (over 37,500 people) in CPR. The Arlington Fire Department is the recipient of several awards including the 2009 Award for H1N1 Preparation and Response and the 2009 Guinness World Record for the Largest CPR Training Session.

The **Library Department** has divisions in Branch Services, Central Library Services, Bibliographic Services, and Electronic Services and is the literacy champion for the city. Arlington has a network of seven library facilities strategically located throughout the city while also offering virtual access through the web. Residents have the option of choosing from a large collection of books (including the latest best sellers), a variety of music, TV shows and movies, and audio books.



The Library also provides many programs that range across every demographic in the city. In Fiscal Year 2010, the Library Department expanded their Arlington Reads literacy program to include an emphasis on workforce literacy by partnering with local businesses. This program now offers computer/technology coursework and family literacy programming with a focus on early childhood years. The Library Department is the recipient of many awards. Some of their most recent awards include: the Library Program Award for the MyCard Campaign project and the Library Benefactor/Philanthropic Award for the East Arlington Renewal project from the North Texas Regional Library System in 2010, the Branding Iron Award (public relations activities) for the GOcard Campaign and the Libraries Change Communities Award for the Arlington Reads literacy program from the Texas Library Association in 2010.

The **Parks and Recreation Department** consists of several divisions, including Parks Operations and Planning, Community Programs, Enterprise Programs and Business Services. The mission of the Arlington Parks and Recreation Department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership. With over 100 parks, recreation facilities, open spaces, natural trails, and playgrounds, there are many opportunities for open play and exercise. The Parks and Recreation Department offers many programs ranging from aquatics to athletics that offer healthy alternatives for every age group. In fiscal year 2010, the Parks and Recreation Department focused on Our Community, Our Kids, a project aimed at providing Arlington youth with alternatives to gang affiliation, violence and criminal behavior. The Parks and Recreation Department is the recipient of many awards, some of which are: Best Website Award from TRAPS, 2010, Region II, Innovative Programming for the 2010 NBA Trees in 100 Days from the DFW Directors Association, Urban and Community Forest Program Accreditation from the Society of Municipal Arborists, Bronze Leaf – Municipal Project of the Year – North Central

Texas Urban Forestry, Elzie Odom Recreation Center Manager received the Annual Red Cross Life Saving Award, and the UTSA Organization of the Year in 2009.

The **Police Department** consists of Patrol, Investigations, Community Affairs, Jail Operations, Operations Support, Business Services, and Personnel. Arlington has 635 sworn officers budgeted providing a ratio of police officers to Arlington residents of 1.69 per 1000 population. The Arlington Police Department is proactive in addressing gang-related issues and truancy in the city. In fiscal year 2010, they implemented truancy reduction plans by partnering with Arlington Independent School District. The program is active in five schools and home visits were made to 65 truant students and their parents through the second quarter. This program is intended to increase school attendance while reducing drop out rates, criminal behavior, and gang activity.



Economic Development and Capital Investment

The City of Arlington's Economic Development and Capital Investment City Service Team consists of the following departments: **Aviation, Community Development and Planning, Convention Center, Economic Development, Public Works and Transportation, and Water Utilities**. The mission of the Economic Development and Capital Investment City Service Team is to strengthen Arlington's competitive future by creating a community environment and customer service spirit that attracts new residents, consumer spending, quality investment, and job creation led by the private sector and to ensure that all development and construction activities for capital programs in the city meet the current and future needs of the community.

The **Aviation Department** consists of Airport Operations, Grants Management, and Business Development and operates the Arlington Municipal Airport, which is a full-service general aviation airport owned and operated by the City of Arlington. There are approximately 300 aircraft based at the facility, which has 96 t-hangars, a 10,000 sq. ft. maintenance hangar, and 51 tie down spaces. The facility serves as a reliever airport and provides aviation accommodations for many patrons during events such as concerts and football games. The City is in the process of constructing a new airport terminal building with a target completion date of December 2010. This project will replace and expand the existing building to include office lease space.



The **Community Development and Planning Department** consists of Comprehensive Planning, Neighborhood Planning, Transportation Planning, Development Services, Grants Management, and the Urban Design Center. The department has a One Start Center that reviews applications for platting, zoning, gas well drilling, landscaping, signs, and building plans, provides building inspections, streetscape inspections and



Business Plan

addressing services, and reviews applications for certificates of occupancy. The Strategic Planning Division prepares comprehensive and special plans, design standards, and targeted studies to guide sustainable growth in the city as well as neighborhood planning initiatives within the community. The Grants Management group administers federal grants that benefit low and moderate income citizens in Arlington, support shelter and services for homeless adults and children, and support affordable housing programs. This Department strives to enhance Arlington's quality of life by guiding the development activities of the city to ensure appropriate provision of infrastructure, proper governance of land uses, and the sound construction of buildings and other structures. In spring of 2010, the department had a Building Permit Awareness Campaign that demonstrated the value of obtaining appropriate permits.

The **Arlington Convention Center** has divisions consisting of Event Services and Facility Operations, and a contract with the Convention and Visitors Bureau. The Center offers 50,000 square feet of exhibit space, a 30,000 square foot Grand Hall for banquets, and 8,500 square feet of meeting space. There is food and beverage service available to accommodate small and large numbers of people for conferences, exhibits, trade shows, and meetings. Located in the Entertainment District close to the Rangers Ballpark, Six Flags and Hurricane Harbor, the Center is easily accessible from I-30. In fiscal year 2010, the Convention Center focused on a sports initiative to grow Arlington's sports market. Various sporting events were booked including USA Track & Field (130 room nights), Super Series of Baseball Nationals (1,250 room nights), and US Karate (3,000 room nights)

The **Office of Economic Development** has divisions consisting of Business Development and Business Recruitment and Retention, and contracts with Downtown Arlington Management and various Minority Chambers. Incentives available consist of tax abatements, chapter 380 agreements, Freeport Exemptions, Enterprise Zones, I-20 Corridor, Tax Increment Financing Districts, and the Downtown Business Zoning District. The Economic Development team strives to grow and diversify the economy through business attraction and retention, creating a vibrant downtown through partnerships and legacy building, and expanding the commercial tax base through improved property values. The Economic Development team recently partnered with UT-Arlington to work on the UTA Special Events Center in an effort to blend the college campus into downtown historic neighborhoods, businesses, libraries, parks, theater, and business venues. Groundbreaking for the project occurred in March, 2010.



The **Public Works and Transportation Department** has the following divisions: Traffic Engineering, Public Works Field Operations (Traffic, Street Lights, Street Maintenance), Engineering Operations, Infrastructure Inspection, Survey, Construction Management, Facility Services, Fleet Administration, Real Estate Services, Operations Support, Information Services,

Business Services, Solid Waste Management and Recycling Programs, Storm Water Management and Storm Water Pollution Prevention. These divisions function together to design and maintain needed street and drainage infrastructure and public buildings, overseeing their construction and enforcing environmental protection throughout Arlington. The Department is responsible mobility optimization through traffic engineering, technological innovation, and provision of signals, street lights, and regulatory signs and markings. Public Works and Transportation staff also handles real estate transactions and fleet management for the City enterprise. The asset and work order management systems, and warehousing operation, are operated on the cutting edge of technology. In 2010, the Public Works and Transportation Department became the 60th agency accredited nationwide by the American Public Works Association, and the Administrative Manager was the national American Public Works Association Public Works Manager of the Year.



The **Water Utilities Department** consists of Administration, Information Services, Customer Services, Meter Maintenance and Reading, Engineering, South Field Operations, North Field Operations, Inflow/Infiltration, Field Operations, Operations Support, Water Treatment, Laboratory, Water Resource Services, Financial Services, and Conservation. The Water Utilities Department takes an active role in ensuring safe, quality drinking water throughout the city, elevated storage tank management and maintenance, water and sewer line maintenance, and water conservation initiatives. Over the past few years the Water Utilities Department increased conservation effectiveness and awareness through education, low-use fixture exchanges and irrigation audits. Some projects conducted that assisted in their goals were the FY 2010 residential toilet distribution event, the Learn and Grow fair, the Smart Yard recognition program, and participation in the WaterWise kit distribution program for elementary students. The Water Utilities Department is the recipient of many awards. Some of these include: FY2009 Accomplishments – Regional Agreement for Reuse of Water from COA, FY2009 Accomplishments - Opening of Cowboys Stadium from COA, Recognized as Superior system from TCEQ, the Water Utilities Director was presented with the 2010 TPWA Public Works Top Public Works Leaders of the Year, and the Outstanding Achievement Large City, 2010 City Livability Award from Conference of Mayors.

Strategic Support

The City of Arlington's Strategic Support City Service Team consists of **Financial and Management Resources, Information Technology, Municipal Court, and Workforce Services**. The mission of the Strategic Support Team is to embrace the City's vision of being a pre-eminent city by dedicating resources to partner with customer departments.

The **Financial and Management Resources Department** has divisions in Accounting, Payroll, Accounts Payable, Treasury and Debt, Purchasing, Executive Support, City Secretary’s Office, Office of Management and Budget, Office of Communications, Action Center, and Knowledge Services. Due to the varying types of work, this Department touches everyone in the City through communication efforts, payroll management, purchasing agreements, open records requests, customer service, records management, and implementing projects through continuous interaction with the City Manager’s Office and the Office of Mayor and Council. One of the top tasks of this department is to provide fiscal stewardship. In an effort to increase knowledge of fiduciary responsibility, the Department implemented an organization-wide fiduciary training and enterprise risk management program in 2010. The Financial and Management Resources Department has received awards in several divisions. The Office of Management and Budget has received the Distinguished Budget Presentation Award for the past 25 years. In Fiscal Year 2010, the Organizational Analysis Division of the Office of Management and Budget received the Certificate of Distinction award from the International City/County Management Association Center for Performance Management for the City’s performance management efforts. The Office of Communications received the 3CMA Savvy Award for TV and Video-Promotional Video-Economic Development Video and the 3CMA Silver Circle Award for TV and Video-Promotional Video-Police promotional video in 2009, the PR News CSR (Corporate Social Responsibility) Award in Green PR Campaign category for 2007 Clean Air Campaign, the TAMI Award for Excellence in print Special Publication for populations of 100,000 and greater, and the PR News Platinum PR Award Honorable Mention in Green PR category for 2007 Clean Air Campaign. The Office of Procurement was once again recognized by the National Purchasing Institute with the Achievement of Excellence in Procurement Award.



The **Information Technology Department** consists of Business Support, Geoprocessing, Information Services, Information Security, Communication Services, Network Services, and Customer Support. The Department is a vital partner with all City departments to provide quality services through the innovative use of technology. They provide network infrastructure stability, knowledgeable assistance with technology requests, manage technology security, and customer service for many varied software and hardware issues. The Information Technology Department strives to provide quality customer service and annual satisfaction surveys among users indicate a steady increase in overall satisfaction. In 2009, the Department received an overall satisfaction rating of 90%, exceeding their target of 85%.

The **Municipal Court** handles payment for citations, court appearances for teens and adults, jury service requirements, and management of revenues from fines. The Court has successfully transitioned to a new software system that provides enhanced capabilities for both users and citizens. An important duty of the Court is to maintain safety for all court visitors during

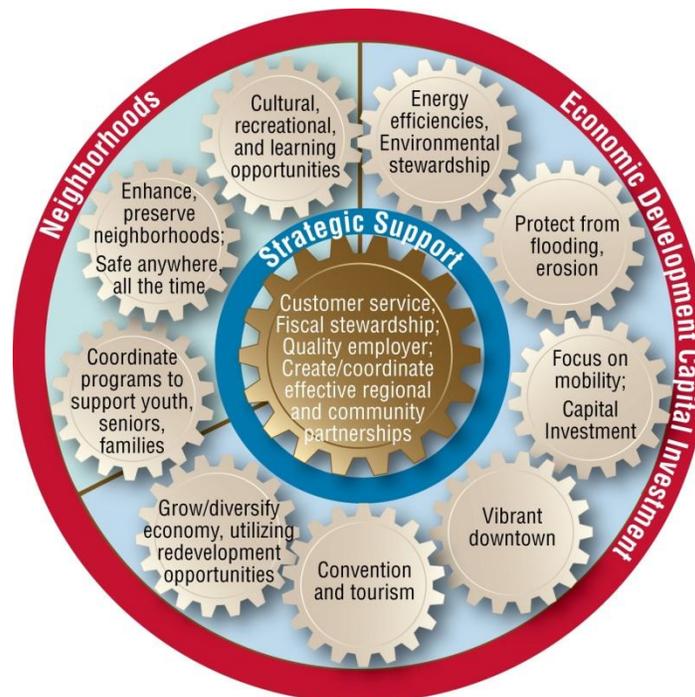
proceedings. Additional video surveillance cameras will be installed in the Court later this year to improve courtroom security and provide fiscal accountability.

The **Workforce Services Department** consists of Employee Operations, Employee Services, Organizational Development, and Risk Administration. This Department is charged with attracting, developing, engaging and retaining a talented and diverse workforce, providing various training opportunities for employees, managing the City's volunteer program, managing employee benefit and compensation programs, assisting individuals and departments with operational and performance issues, and addressing employee relations issues. The Workforce Services Department understands the importance of documenting key business processes to ensure the sustainability of human resource functions for years to come. Recently, the Department started a project to identify and document key work processes in each functional area to ensure business continuity and knowledge transfer. The Workforce Services Department receives awards on a consistent basis. Some of their accomplishments include: 2008 United Healthcare "Well Deserved Wellness" Award, 2009 United Healthcare "Well Deserved Golden Apple" Award Signifying a Lasting Commitment to Health and Wellness, 2010 Apex Award – Hub Magazine Recognizes City of Arlington for advancing healthcare innovation, and the Employee Services Manager received the Chet Miller Leadership Award presented by Disability Management Employer Coalition (DMEC) for her role as Chair of the DMEC Programming Committee.

Priority Setting Process

The purpose of the Budget and Business Plan is to outline how we are going to use City resources to accomplish the priorities identified by the community, communicate upcoming projects to accomplish the priorities, and report our performance throughout the year.

The City Council met in March, 2010 to discuss community priorities and further define areas of necessary attention. These areas are represented by City Service Teams (Neighborhoods, Economic Development and Capital Investment, and Strategic Support) in the following graphic:



As evident from the information in the graphic, priorities are largely focused around:

- Community Safety
- Neighborhood and Environmental Quality
- Economic Growth and Diversity
- Diversified Programs for Residents
- Greater Mobility
- Customer Service

Once priorities are set, departments build their projects and budgets around these priorities and submit their budgets for consideration. The City anticipates utilizing \$198 million in General Fund dollars to invest in the community for FY 2011. We want to ensure we are maximizing every dollar and taking the steps necessary to continue to meet the community's needs.

Priorities

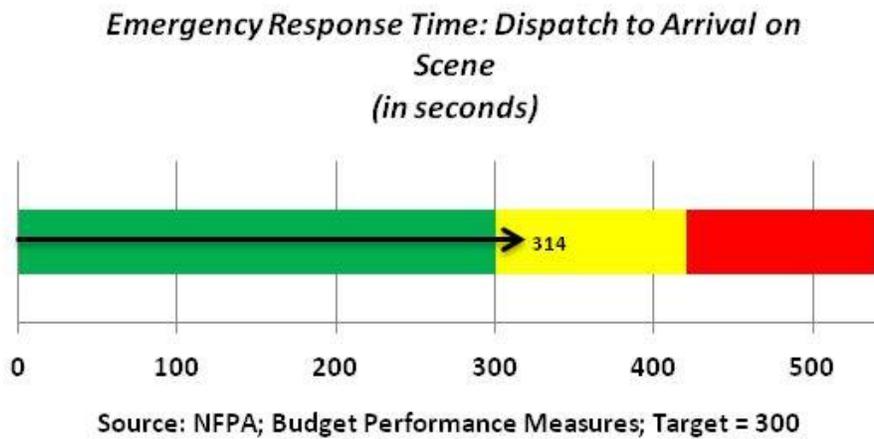
The following information provides the City’s priorities and highlights some of the projects departments will work on in Fiscal Year 2011.

Safe Anywhere, All the Time

The City of Arlington is dedicated to the protection of all residents and visitors throughout the city. The priority to be safe anywhere, all the time encompasses the efforts of several departments to provide safety to our community and protect against crime and potential criminal activity. The following projects address safety surrounding the upcoming Super Bowl XLV, strategic placement of resources, addressing criminal behavior, and keeping City facilities secure.

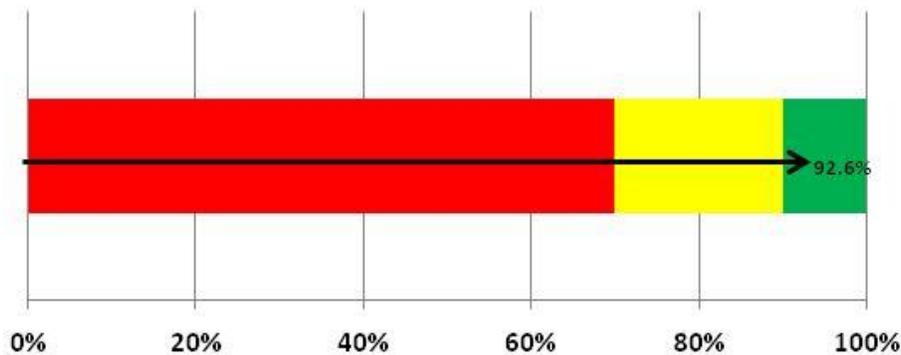
In preparing for safety needs surrounding the upcoming Super Bowl XLV in February 2011, the Fire and Police Departments will work with other North Texas partners to develop an **operational plan that addresses public safety needs**. The Departments are prepared for the upcoming event through the knowledge gained from the NBA All Star Game and site visits to two previous Super Bowls.

Strategic placement of City resources is an important safety tactic used to ensure expedient response in times of need. As a response to service demands and traffic patterns on South Cooper Street, **Fire Station #9 will be relocated to Wimbledon Drive**. The station will be registered as a Leadership in Energy and Environmental Design (LEED) facility. Construction is scheduled to be completed by the third quarter of FY2011.





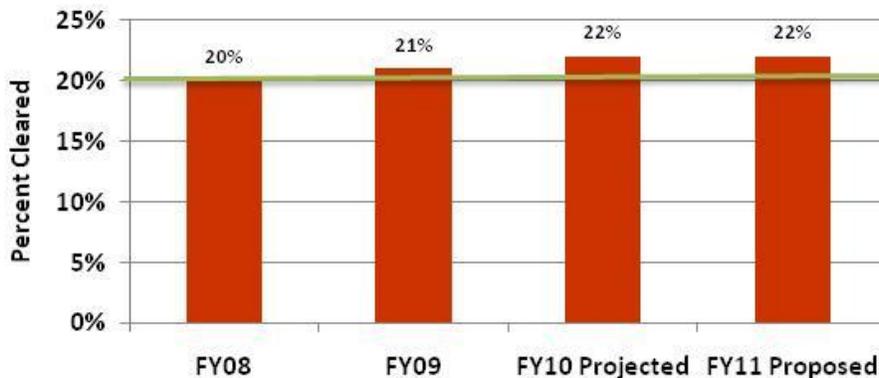
911 Calls Answered in 6 Seconds or Less



Source: NFPA; Target = 92%

In an effort to address youth with unexcused absences from school, the Police Department continues to reach out to truant youth through the **Truancy Reduction Project**. This project involves several facets. The “home visit” initiative involves officers coordinating with AISD officials to visit “chronic” truants and their families at home. Officers will partner with Tarrant County Dispute Resolution Services to address issues at elementary schools with identified truancy issues. An infrastructure will be developed for direct communication with AISD personnel to verify the enrollment status of youth encountered by officers on the street during school. This program is aimed at stopping criminal behavior before it starts and reducing the potential for an increase in UCR (Unified Crime Report) I crimes.

Percentage of UCR Part I Crimes Cleared



Source: Budget Performance Measures; Target = 20%

The City is actively pursuing violators of outstanding warrants. The Municipal Court, in coordination with TX DOT, will complete the implementation of the **INCODE case management system, “Scofflaw,”** which will deny the renewal of vehicle registration for persons with outstanding warrants. This system is intended to improve violator accountability and promote enforcement of the law.

The security of City facilities is important for the safety of everyone in the community. The Municipal Court will complete **enhancements to the current security video system** to improve courtroom security for visitors. Additionally, the Aviation Department will **install security gates and devices** at air-side access sites within the Arlington Municipal Airport perimeter fence.

Enhance and Preserve Neighborhoods

The neighborhoods in our community continue to be a focus for City Departments. It is our philosophy that neighborhoods should have a sense of “place” for residents, which comes from strong civic engagement and communication, resident leadership, and resource assistance. The following projects identify how the City is working to enhance and preserve our neighborhoods to provide a sense of place for all residents through community policing, housing assistance, energy efficiency efforts, community leadership programs, and City volunteering.



The Police Department serves as an integral partner in the preservation of neighborhoods through federal Weed and Seed projects. **Project REACH (Rejuvenating Arlington, Creating Hope)** is Arlington’s Weed and Seed program. Federal Weed and Seed projects involve “weeding” criminal / destructive elements from an identified area through enforcement and community policing - and “seeding” (or “planting”) responsible / constructive elements to reduce crime rates and enhance the community. Continued development of the Weed and Seed project includes seeking a second year of federal funding support, training the newly hired Site Director, and implementation of the sub-committee structure defined by the Community Capacity Development Office (CCDO). This multi-year project started in 2007 and will continue through at least 2014.

The Housing Division of the Community Services Department works to assist residents with various housing challenges. In Fiscal Year 2011, the Housing Division will utilize the remaining funds available in the **Weatherization Assistance Program** and report energy saving results. The purpose of this program is to improve energy efficiency and reduce energy expenditures for over 250 Arlington residents.

Neighborhoods and communities can become overrun with stray animals, creating a health hazard. The Animal Services Division of the Community Services Department will provide **low cost spay/neuter services for residents’ pets** by utilizing third party, non-profit vendor(s).

To support the City’s efforts to enhance and preserve neighborhoods, the Organizational Development Division in the Workforce Services Department will **expand the City’s volunteer program** by marketing to external organizations to have their employees/participants volunteer within City Departments or the community.



Business Plan

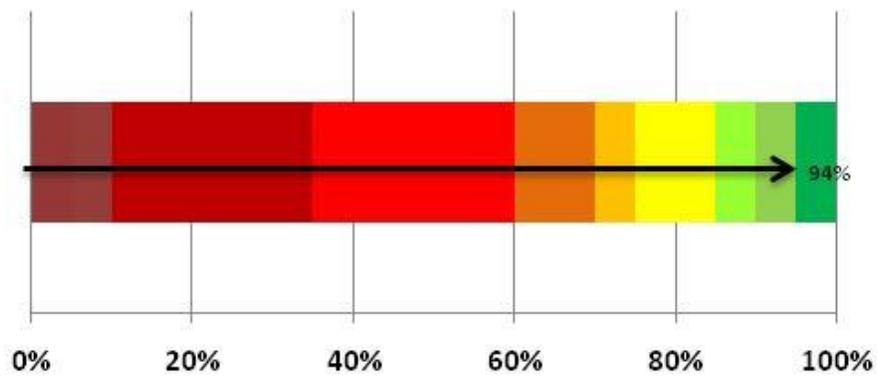
The Community Development and Planning Department works with communities on **Neighborhood Action Plans**. The purpose of a Neighborhood Action Plan is to assist neighborhoods with identifying needs, creating strategies, developing community leaders, and providing assistance with resource identification, such as infrastructure, beautification, and grant opportunities. One of the most recent projects is the Fish Creek Neighborhood, which is located in the New York/Sublett area of the city, just south of Fish Creek. The Fish Creek Plan kicked-off in July 2009. The neighborhood successfully partnered with Barnett Jr. High to complete a “trilingual” Neighborhood Assessment Survey and promote the Neighborhood Plan at their Open House and Parent Orientation. The Plan includes a vision and goals related to connectivity (pedestrian and bicycle access), communication between the schools and the neighborhood, a vision for vacant parcels, and beautification initiatives to create a strong neighborhood organization.

Cultural, Recreational, and Learning Opportunities

Cities that offer a variety of opportunities are attractive to both the residential and business communities. The City of Arlington strives to provide the cultural, recreational and learning opportunities that create the type of place making residents and businesses want and look for. The following projects point out a few of the ways Arlington is working to provide these opportunities.

The Library received two LSTA grants from the Texas State Library and Archives Commission to extend library resources into the community and make library service more convenient for our citizens. The first grant will expand our partnership with AISD to **add two additional LibraryLINK schools** and will also establish a **LibraryLINK materials pickup point and downloadable materials kiosk** at the Cooper Street YMCA. The second grant will **initiate a partnership with the Mansfield Public Library for a shared library catalog and reciprocal borrowing program** to improve the quality of library service in South Arlington and Mansfield.

Citizen Satisfaction with Overall Library Services



Source: Citizen Satisfaction Survey; Target = 95%

The City wants to provide recreational opportunities to all ages and abilities. In 2011, the Parks and Recreation Department will develop the **Randol Mill Barrier-Free Playground**. This play structure will be Arlington’s first universally accessible playground, specifically designed for complete access by children of all abilities. High quality, interactive equipment will provide unique play and sensory experiences, encouraging children to interact by spinning stones, rotating tubes and striking chimes.

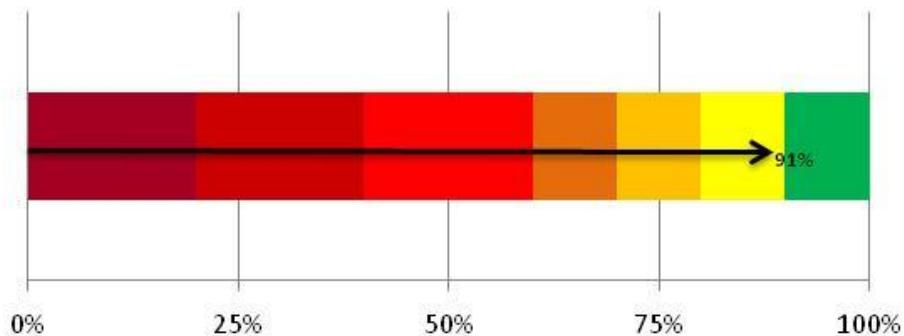


Coordinate Programs to Support Youth, Seniors, and Families

The City strongly supports programs that reach out to the community at large and provide opportunities for all age groups and abilities. The following projects build a sense of community, provide sustainability, and support the wellness of youth, seniors and families.

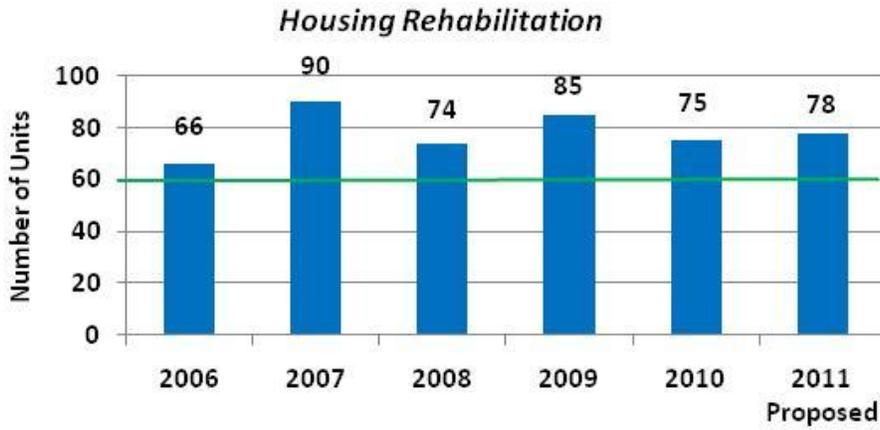
In partnership with the UTA Office of Sustainability, the Parks and Recreation Department will construct the City’s first **publicly accessible organic community garden**. The Department will develop policies for public use and a Community Garden Council to provide oversight and sustainability.

Citizen Satisfaction with Overall Quality of City Parks



Source: Citizen Satisfaction Survey; Target = 95%

The Housing Division of the Community Services Department will collaborate with the Area Agency on Aging and faith-based organizations to more effectively **coordinate housing services to elderly and disabled citizens through housing rehabilitation, rental housing assistance, and eviction prevention programs.**



Source: Community Services; Target = 60

The Animal Services Division of the Community Services Department created the **Senior Pet Therapy Program** in Fiscal Year 2010. Due to its success, they will expand the Program to provide a pet therapy experience to 300 seniors in assisted living environments.



Grow and Diversify the Economy, Utilizing Redevelopment Opportunities

All cities across the nation are addressing the current economic crisis in various ways. The City of Arlington knows that we must continue to grow our economy, embrace diversified opportunities and utilize redevelopment options not only to survive the fiscal situation but to come out ahead in the long run. The following projects are just a few that address the City's long-term plan for growth and reinvention.

The Community Development and Planning Department will develop the **2030 Comprehensive Plan (Advance Arlington)**. This Plan will serve as the City's long-range policy strategy to address issues the City will face in the next quarter century, specifically anticipated population growth and unifying the existing sector plans. The Plan is scheduled for completion during FY2011.

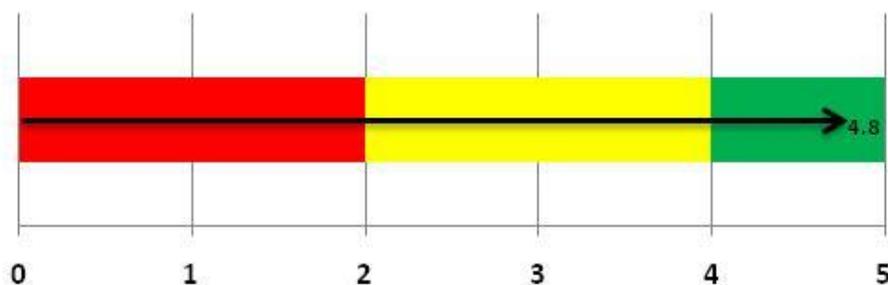
The Office of Economic Development has identified a value in developing a **recreational sports industry focus** in our new business activities. They will research and develop activities that promote and facilitate growing the recreational sports markets in Arlington. Arlington's central location and attractive redevelopment opportunities align with the need and interest expressed for further sports development in a variety of mainstream to alternative sporting activities.

Convention and Tourism

The convention scene and tourism are important components of Arlington's sustainability efforts. The City of Arlington wants visitors to come to our city for business opportunities, as well as, vacationing and recreation. We know we must remain competitive with our facilities and lodging options to attract these opportunities. The following projects address how the City will stay competitive in Fiscal Year 2011 in convention and tourism.

The Convention Center continually strives to enhance the convention facility with improvements that add to a positive customer experience. In Fiscal Year 2011, the Convention Center will construct a **covered walkway connecting the Center to the Sheraton Hotel**.

Convention Center Event Satisfaction Rating



Source: Budget Performance Measures; Target = 4.8



In an effort to improve the outdated appearance of the Convention Center, the Facility Operations Division will **resurface and paint the interior walls in the public spaces and Meeting Rooms** to complement the new carpet and **replace the partitions located in the rest rooms adjacent to the Exhibit Hall to comply with current ADA standards.**

In an effort to further enhance the Entertainment District, and provide the full spectrum of lodging options for visitors, the Office of Economic Development will **coordinate development interest in key properties within the District and facilitate landmark hotel opportunities.**

Vibrant Downtown

The City wants to embrace our downtown area and create a place of vibrancy to attract diverse groups of people. Arlington's downtown area is an interesting blend of culture, businesses, and restaurants with City Hall and UT Arlington in the middle. It is an ideal location for redevelopment opportunities and artistic expression.

The Office of Economic Development is working to create a unique and energized downtown area in a project called **Center Street Station**. This project is a planned development of the city block that includes the Arlington Music Hall, home of Johnnie High's Country Music Revue. Phase I includes the addition of Babe's Chicken Dinner Restaurant and renovations of the historic theater to accommodate larger acts and serve as the new home of Symphony Arlington. Plans for Phase II call for over 12,000 sq. ft. of new office space and 18,000 sq. ft. of retail space including a new Mellow Mushroom pizza restaurant. This project will add an estimated \$26.4 million in real property and business personal property to local tax rolls, have an estimated \$8.1 million in additional taxable sales in the first year and create 76 new jobs.

Focus on Mobility

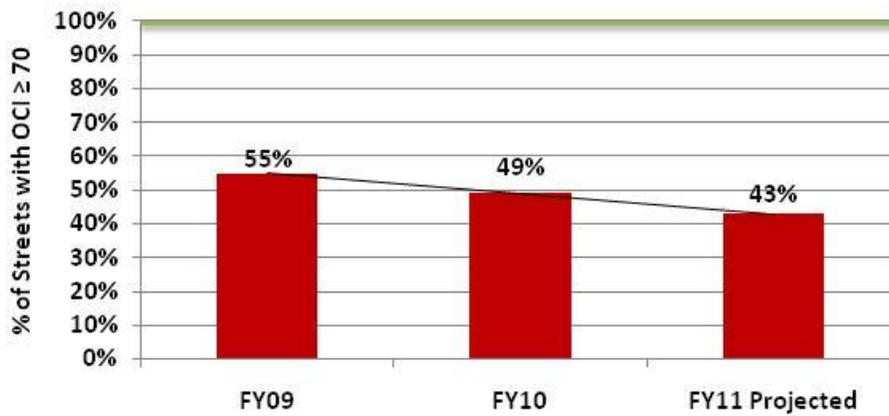
As the Arlington population grows, it has never before been more important to consider our mobility and transportation options and responsibilities. The following projects address areas that affect multi-modal transportation including roads, airway, and bicycles.

The Aviation Department is progressing with mobility initiatives by completing the **construction of the new terminal building and the demolition of the existing building** at the Arlington Municipal Airport. Additionally, they will apply for grant funding, conduct a formal consultant selection process and begin the design of the **west parallel taxiway.**

The Community Development and Planning Department is updating the **Thoroughfare Development Plan** to incorporate context sensitive roadway design principles into the planning process for the year 2040. This project will help the City plan and implement a safe, well-connected and efficient multi-modal transportation system where walking and bicycling opportunities are improved and potential transit corridors considered when planning the transportation system. This Plan uses context sensitive design principles and will help the City reach its goals for strong neighborhoods and a sense of community. The Arlington Tomorrow Fund partially funded the plan update and estimated completion is Fall 2010.

The Public Works and Transportation Department performs **various projects related to Street Maintenance Sales Tax**, which provides for preventative maintenance including asphalt mill and overlay, reclamation, concrete slab repair, concrete curb and gutter repair, crack seal, and surface sealing of residential and arterial roadways. Street markings are also supported. Funds can be used for maintenance, rehabilitation, and repair of any street or alley in the public street system that existed at the time of the election. Micro-surfacing and asphalt overlays extend the life of pavement by five to twelve years. These processes improve ride-ability, increase skid resistance, seal the surface of streets to prevent moisture damage and deterioration, and extend the useful life of the street.

Overall Condition Index (OCI) of Entire Street Network



Source: Budget Performance Measures; Target = 100%

Capital Investment

Capital investment is a priority for the City to ensure that roadways, infrastructure, resources, and services are available and meet expectations. It is our goal to remain on schedule for capital projects and utilize capital bond dollars in the most efficient manner possible. The following project addresses capital projects related to transportation.

A goal of the Construction/Engineering and Field Operations Division of the Public Works and Transportation Department is to **implement street construction projects included in the annual Capital Budget** in accordance with the proposed schedule. Funding for street improvements is included in periodic Bond Elections for implementation over a period of up to five years. A Capital Budget is approved each year that includes the sale of bonds authorized in the Bond Election for implementation of the various phases of projects including design, purchase of right-of-way and construction. The goal of this program is to successfully complete the street improvements as committed to the voters upon approval of funding in a Bond Election.

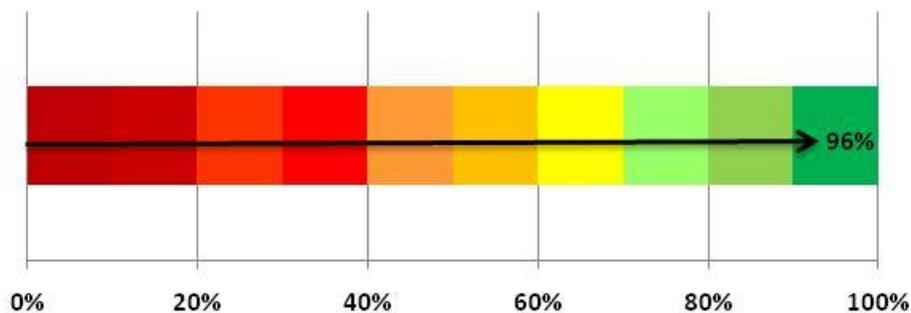


Protect from Flooding and Erosion

The City takes all measures possible to protect residents and property from damage due to flooding or erosion. The implementation of various projects over the past several years provided mitigation from flooding and erosion in parklands, rivers, and streams.

The Public Works and Transportation Department is in the process of receiving approval for an integrated **Storm Water Management Plan**, with some elements already in place, such as inspecting and clearing channels as funding permits to reduce flooding and erosion.

*% of Concrete Channels Inspected Annually
by Public Works and Transportation
(3 year period - FY2008 - FY 2010)*



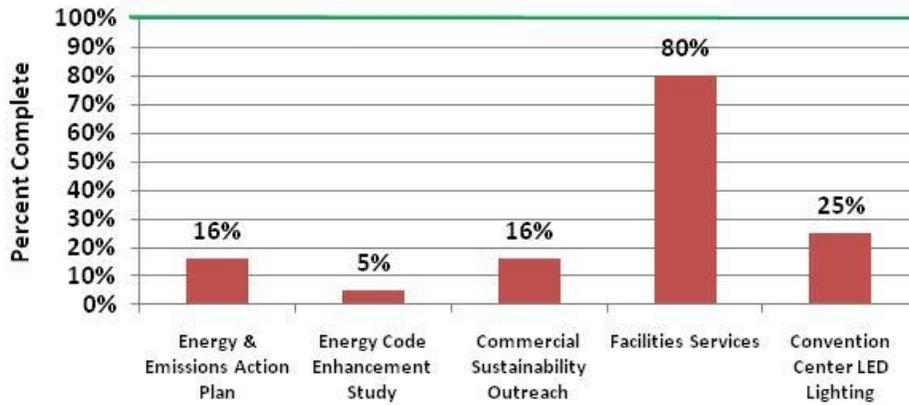
Source: Budget Performance Measures;
Target = 25% per year

Energy Efficiencies and Environmental Stewardship

The City of Arlington is environmentally aware and self-accountable for ways to save energy, protect natural resources, and provide good environmental stewardship. All Departments are expected to support an energy efficient philosophy and take an active role in recycling while in the workplace. The City has many initiatives to carry this philosophy to the community through education and energy efficient resources.

In an effort to enhance the City’s energy conservation and efficiency as an enterprise, and to influence the business community to do the same, the Environmental Services staff of the Public Works and Transportation Department applied for and received an Energy Efficiency and Conservation Block Grant (EECBG). The EECBG provides funding for project such as **energy efficiency action planning, building and lighting upgrades to public facilities, recycling program assistance and conservation audits for businesses, enhancements to the energy code, and emissions reductions through fleet anti-idling technology.**

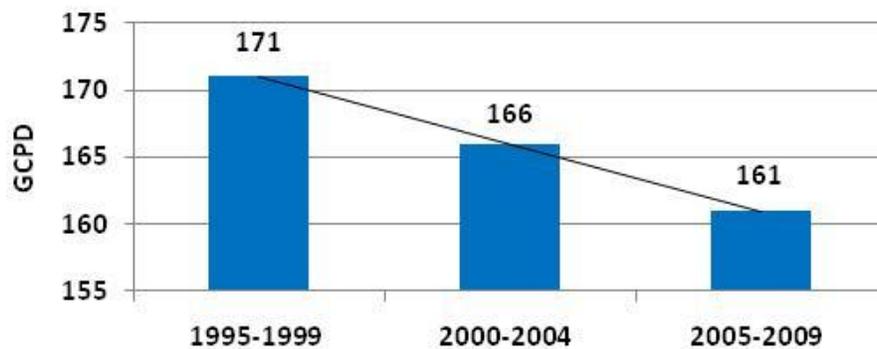
ECEBG Projects*
Estimated Percent Completed



Source: Public Works and Transportation; Target = 100% in 3 years
 Construction for City Hall Council Chambers, Internal Lighting Upgrades, City Tower, and Energy Xtreme Emission Reduction not yet started
 * Funding will be received over a 3 year period)

The Water Utilities Department promotes **natural resource conservation through education, low-use fixture exchanges and irrigation audits**. Their goal is to reduce the gallons of water per capita per day (GPCD) by 1% per year.

Gallons of Water per Capita per Day (GPCD) Reduction



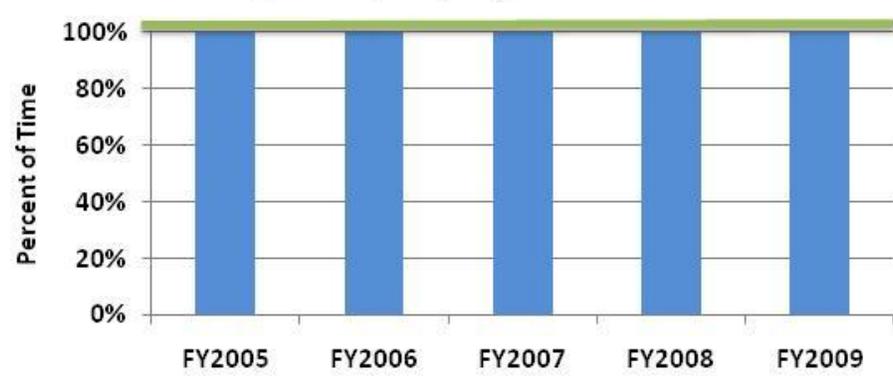
Source: Budget Performance Measures
 Target = 1% Reduction per Year

Additionally, the Water Utilities Department intends to **develop a master plan** that can be used as a planning tool to protect water supply in Lake Arlington and its watershed.



Business Plan

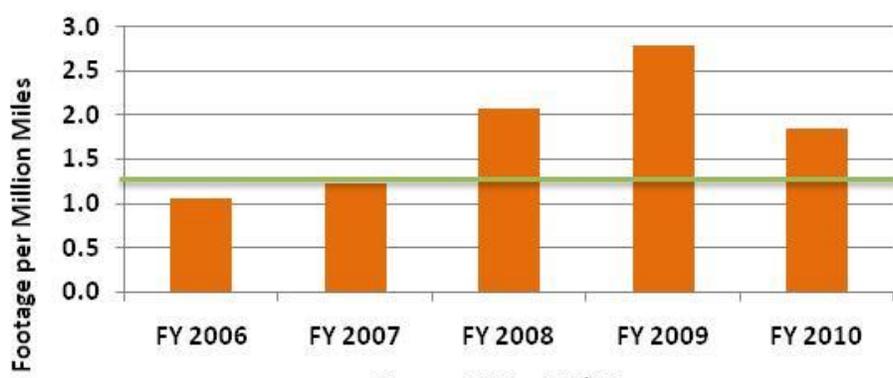
TCEQ Water Quality Requirements Met



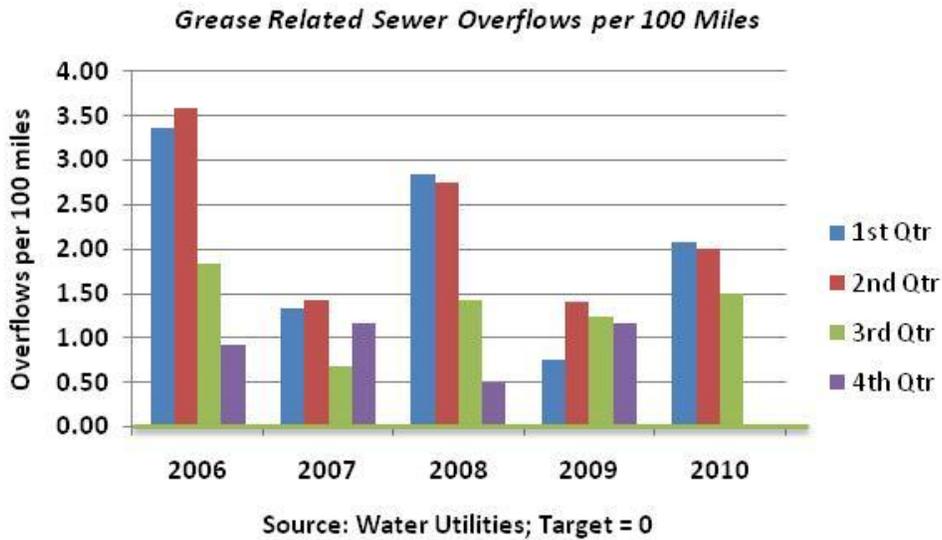
Source: Budget Performance Measures; Target = 100%

An important requirement of environmental stewardship is to maintain the sanitary sewer lines to prevent sewer outflows or stoppages. The Water Utilities Department will continue to have the **wastewater collection initiatives to reduce or prevent outflows**. It is a state requirement that Arlington has 20% of the city's sewer line footage cleaned per year. The Water Utilities Department consistently exceeded that requirement in the past several years.

Sewer Line Footage Cleaned FY 2006 - FY 2010



Source: Water Utilities
Target = 1.26 Million Miles (20% State Requirement)



The Convention Center is proactively implementing energy savings improvements. A decrease in utility costs is already being realized from the roof replacement completed in Fiscal Year 2010. Fiscal Year 2011 plans include completing the **replacement of incandescent lights with energy efficient LED lighting** in the meeting areas.

Customer Service

Providing quality customer service is a priority for all Departments at the City, whether customers are internal or external. We believe that communication in many different forms is important and monitoring the level of service delivered is imperative for success. The following projects are some ways the City is striving for excellence in our customer service efforts.

Communication is a vital component of customer service. The Office of Communications in the Financial and Management Resources department will implement the **Arlington Communication Plan**. This project focuses on increasing citizen understanding and participation through effective distribution of information about City of Arlington priorities, activities, and events.

Every department at the City understands the importance of serving their customers whether they are Council members, residents, or other departments. The **Informational Technology Customer Satisfaction Survey** is consistently administered to the organization and rates the level of service received for voice, database, web project management, GIS, hardware/software orders, server support, application support, and desktop support services. The target for satisfaction achievement is 85%. We exceeded this target over the past three years.

Overall Rating of IT Customer Satisfaction Survey



Source: Budget Performance Measures; Target= Good

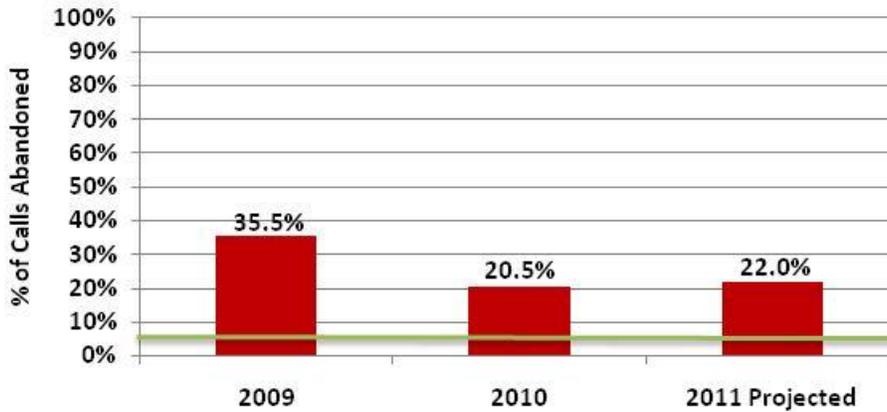
The Information Technology Department provides innovative ways to capture data and provide it in a way that is useful to departments. The **E-Discovery/Electronic Data De-duplication Project** will provide the hardware and software required to search and capture electronic documents across multiple platforms including file shares, E-mail and SharePoint as required for litigation and open records requests. It will also enable records retention schedules to be placed on electronic data to ensure that City is in compliance with state and federal records retention laws in support of Management Resources Enterprise Document Management project. The retention schedules would prevent documents from being deleted prematurely and purge records that have fulfilled the retention requirements. The city's electronic data will be indexed and duplicate data eliminated reducing our electronic storage requirements and costs.

The Employee Operations Division of the Workforce Services Department will take a proactive role in Fiscal Year 2011 to monitor customer satisfaction. They will implement the **Operations Service Delivery Survey** for internal customers on a quarterly basis.

The Municipal Court will complete installation of an **information media board in the court lobby**. These “message boards” will provide up to date court information, judicial videos and court announcements in an effort to provide greater customer service and efficiency.

The Office of Management and Budget of the Financial and Management Resources Department and the Information Technology Department will provide the first version of a **city-wide dashboard**. This project will provide relative information on the key performance indicators of the City, promote transparency, and increase communication to our stakeholders.

Action Center - Abandonment Rate



Source: Action Center Abandonment Rates; Target = 5%

The City Manager’s Office and the City Secretary’s Office will **transition from paper to digital records**. This will provide greater accessibility to the public and the organization, create costs-savings, and is environmentally friendly.

The Office of Management and Budget of the Management Resources Department intends to **simplify the preliminary official statement for the City**. This will assist rating agencies when reading the disclosure for the financial state of the City.

Fiscal Stewardship

Being good fiscal stewards of the money entrusted to us is a focus of every employee and Department in the City. We consistently look for more efficient ways to deliver services that are cost-effective. The following projects address ways the City is moving forward in providing sound fiscal stewardship.



The **Lawson Strategic Sourcing Project** is a new Purchasing-related module that provides automated, electronically-based functionality to the Vendor/Supplier interaction process with the City of Arlington. Specifically, this new module can provide a single point of sign-up, is supplier-maintained, and provides supplier-type tracking, accommodates the quotation process, and provides tracking of bid process statistics for management, Council, and national-level reporting. Additionally, another component of our Lawson system will be utilized to implement retiree health insurance payment tracking, which will replace a labor intensive process. These projects create a new level of efficiency and provide cost savings from a long-term perspective.



From an efficiency standpoint, the Office of Management and Budget will **utilize GovMax, the City's budget preparation software, to provide budget detail to departments.** This project will replace a labor intensive process and reduce the opportunity for errors.

The Financial and Management Resources Department will continue to provide **fiduciary training to employees.** This is an ongoing project to ensure that the City's finances are protected and risk is averted.



The Knowledge Services Division of Financial and Management Resources will **update the business model of the Print Shop** to incorporate a new pricing structure. This will enable the Print Shop to obtain greater cost recovery.

The Parks Department will develop a **Cost Recovery Policy.** This project involves a detailed analysis of direct and indirect costs for all youth, adult and senior recreation programming, and the development of cost recovery targets and pricing guidelines.

Quality Employer

The City of Arlington strives to be a quality employer and a place that people will want to work. The City works toward this priority through various employee-related programs and activities such as the Wellness Works for Me program, the Employee Volunteer program, the annual employee picnic, and a quality benefits program. The following projects provide ways the City will continue to work toward being a quality employer.

The Office of Communications in the Financial and Management Resources Department will implement an **Employee Communication Plan.** This project is designed to focus on employee engagement through effective communication of budget priorities, employee benefits, and work force strategies.

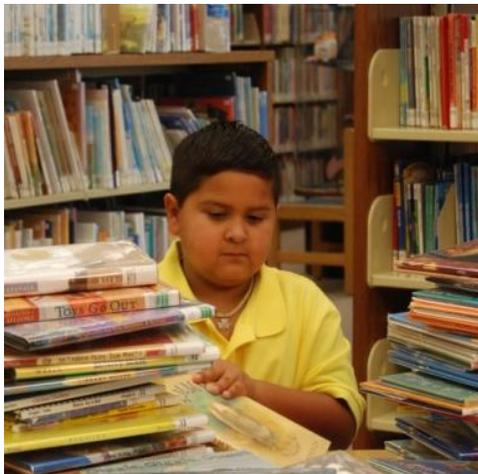
In an effort to engage and empower employees, the Workforce Services Department will create an **Employee Budget and Benefits Advisory Committee.** Employee volunteers will participate on an advisory committee to benchmark and brainstorm innovative and cost-effective ideas.

Create and Coordinate Effective Regional and Community Partnerships

The City works toward creating partnerships with other organizations for service delivery and resource sharing. We know we must pull together with others in our community and beyond to continue to provide the level of service needed for our residents. The following projects are some ways the City will work toward developing effective regional and community partnerships in Fiscal Year 2011.

The Police Department has several major events, including Super Bowl XLV, that are scheduled in Arlington during FY 2011. Successful execution of these events includes **developing comprehensive traffic management and security operations plans and building strong regional cooperative partnerships**. Regular meetings, open communication, training sessions, tabletop exercises, committee and subcommittee assignments, etc., are all components of success for this project.

The City constantly strives to provide quality services at the best price available and often has to consider outsourcing opportunities. The Financial and Management Resources Department is partnering with the University of Texas at Arlington to submit a Request for Proposal in fiscal year 2011 for **managed print services**. This opportunity would allow the City and University to share costs associated with printing and reduce the amount of equipment needed and maintained.



Young children who are exposed to early language and literacy experiences usually prove to be good readers later but children who have not already developed some basic literacy practices when they enter school are three to four times more likely to drop out in later years. Studies show that 44 of 50 children having trouble learning to read in kindergarten will still be having trouble in third grade. In turn, low achievement as early as fourth grade is a powerful predictor of high school and college graduation rates, as well as lifetime earnings. The Library is **partnering with AISD and other corporate sponsors to encourage parents to read to their children and to utilize library resources and programs** to raise their children in a literacy-rich environment. Parents will be encouraged to enroll their children in our My First Library Card program to ensure their success in school.

Funded through various grant sources, the **Arlington Reads Program** will continue to expand partnerships with area businesses to provide workforce literacy programming to employees of Arlington businesses. This programming provides businesses with improved customer service and efficiency, as well as providing the employee with greater job satisfaction, skills and earning potential. Additional coursework to support the workforce literacy initiative includes GED, ESL, citizenship and financial literacy programs.



Financial Summaries

This section provides an overview of the City’s operating funds. The first two-page matrix shows fund operating positions with beginning balances, revenues, net transfers, expenditures, and ending balances. The second two-page matrix provides details of revenues by type and expenditures by classification. The last page provides details for the City’s financial reserves.

FY 2011 OPERATING POSITIONS

Funding Source / Use	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund
Beginning Balance	\$ -	\$ 384,176	\$ 443,668
Total Revenues	\$ 197,626,320	\$ 115,912,590	\$ 7,593,686
Total Interfund Transfers	\$ 433,302	\$ (16,862,675)	\$ (1,653,421)
Total Available Funds	\$ 198,059,622	\$ 99,434,091	\$ 6,383,933
Total Expenditures	<u>\$ 198,049,421</u>	<u>\$ 99,073,662</u>	<u>\$ 6,234,152</u>
Ending Balance	\$ 10,201	\$ 360,429	\$ 149,782



Financial Summaries

FY 2011 OPERATING POSITIONS

Park Performance Fund	Storm Water Utility Fund	Street Maintenance Fund	Debt Service Fund	Totals
\$ 418,595	\$ 646,544	\$ 2,009,242	\$ 5,765,529	\$ 9,667,753
\$ 8,981,651	\$ 10,343,312	\$ 11,919,552	\$ 35,795,380	\$ 388,172,490
\$ 1,962,974	\$ (7,120,987)	\$ 5,495,874	\$ 4,810,674	\$ (12,934,259)
\$ 11,363,220	\$ 3,868,869	\$ 19,424,668	\$ 46,371,583	\$ 384,905,984
<u>\$ 11,358,485</u>	<u>\$ 3,222,325</u>	<u>\$ 18,959,844</u>	<u>\$ 41,486,054</u>	<u>\$ 378,383,943</u>
\$ 4,735	\$ 646,544	\$ 464,824	\$ 4,885,529	\$ 6,522,041

FY 2011 REVENUES AND EXPENDITURES

Revenues by Type	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund
Property Taxes	\$ 73,396,154	\$ -	\$ -
Sales Taxes	47,136,595	-	-
Hotel Occupancy and Other Taxes	1,704,852	-	5,149,336
Water Sales and Wastewater Charges	-	109,955,715	-
Franchise Fees	35,219,556	-	-
Licenses and Permits	4,762,691	-	-
Leases and Rents	5,619,781	-	-
Fines and Forfeitures	14,270,137	-	-
Service Charges and Recreational Programs	13,546,067	5,241,840	2,444,350
Interest and Miscellaneous Revenues	<u>1,970,487</u>	<u>715,035</u>	<u>-</u>
Total FY 2011 Revenues	\$ 197,626,320	\$ 115,912,590	\$ 7,593,686

Expenditures by Classification

Salaries and Benefits	\$ 150,266,244	\$ 14,236,478	\$ 2,003,395
Supplies, Maintenance, and Training	45,741,145	83,713,594	4,230,757
Capital Outlays	<u>2,042,030</u>	<u>1,123,590</u>	<u>-</u>
Total FY 2011 Expenditures	\$ 198,049,419	\$ 99,073,662	\$ 6,234,152



Financial Summaries

FY 2011 REVENUES AND EXPENDITURES

Park Performance Fund	Storm Water Utility Fund	Street Maintenance Fund	Debt Service Fund	Totals
\$ -	\$ -	\$ -	\$ 35,795,380	\$ 109,191,534
-	-	11,784,149	-	58,920,743
-	-	-	-	6,854,188
-	-	-	-	109,955,715
-	-	-	-	35,219,556
-	-	-	-	4,762,691
-	-	-	-	5,619,781
-	-	-	-	14,270,137
8,981,651	10,279,188	-	-	40,493,096
-	64,124	135,403	-	2,885,049
<u>\$ 8,981,651</u>	<u>\$ 10,343,312</u>	<u>\$ 11,919,552</u>	<u>\$ 35,795,380</u>	<u>\$ 388,172,490</u>
<hr/>				
\$ 6,887,177	\$ 1,885,319	\$ 4,641,442	\$ -	\$ 179,920,055
4,336,308	1,337,006	14,318,401	41,486,054	195,163,265
<u>135,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,300,620</u>
<u>\$ 11,358,485</u>	<u>\$ 3,222,325</u>	<u>\$ 18,959,844</u>	<u>\$ 41,486,054</u>	<u>\$ 378,383,940</u>

2011 Reserves

The City of Arlington maintains reserves that are used for purposes not included elsewhere in the fiscal year operating budget.

SELECTED FINANCIAL RESERVES FY 2011 OPERATING POSITION

	UNALLOCATED	WORKING CAPITAL	BUSINESS CONTINUITY	LANDFILL LEASE	OTHER POST EMPLOYMENT BENEFITS
Beginning Balance	\$ 5,838,647	\$ 16,218,464	\$ 6,889,000	\$ 21,487,000	\$ 1,717,904
Appropriated Amounts	-	-	6,049,394	-	-
Transfers In / (Out)	-	-	-	-	-
Ending Balance	\$ 5,838,647	\$ 16,218,464	\$ 839,606	\$ 21,487,000	\$ 1,717,904

Unallocated Reserve

This reserve constitutes the City's fund for emergencies and unanticipated expenses. The balance in this reserve at the beginning of FY 2011 is estimated to be \$5,838,647.

Working Capital Reserve

The purpose of the Working Capital Reserve is to set aside one month of net General Fund expenditures, as required by bond agencies.

Business Continuity Reserve

This reserve represents amounts available from the Workers Compensation Fund, Natural Gas Fund, and Undesignated Unreserved General Fund balances, to create a reserve of one-time money to be used to fund Challenge Grants in FY 2011.

Landfill Lease Reserve

Funding was provided from the lease of the Landfill in March of 2005. The balance of this reserve, coupled with the Unallocated and Working Capital Reserves, is equivalent to approximately 22 percent of General Fund expenditures; therefore, additional contributions will not be needed for several years.

Other Post Employment Benefits Reserve

This reserve was established in FY 2004 to address funding the liability for post employment benefits, other than pensions, which will be recognized upon implementation of the Governmental Accounting Standards Board Statement 45.



As the primary operating fund of the City, the General Fund is used to account for resources associated with core government services. These services include Police, Fire, Community Services, Park Operations that are not self-supporting, Libraries, Public Works, and other traditional government activities. Property taxes, sales taxes and franchise fees are the primary revenue sources for the General Fund. In FY 2011, General Fund revenues and transfers are budgeted at \$198,059,622 and expenditures are budgeted at \$198,049,421.



General Fund Summary

General Fund FY 2011 Operating Position

Funding Source / Use	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Revenues				
Taxes	\$ 127,404,189	\$ 126,502,625	\$ 127,666,042	\$ 122,237,601
Franchise Fees	34,669,728	34,321,373	34,832,965	35,219,556
Services Charges	11,289,688	10,738,529	11,749,843	13,546,067
Fines & Forfeitures	13,302,944	12,923,238	13,186,733	14,270,137
Licences & Permits	4,457,645	4,363,438	4,147,808	4,762,691
Leases & Rents	5,583,543	5,613,002	5,500,115	5,619,781
Miscellaneous	2,847,388	2,563,456	2,068,132	1,970,487
Total Revenues	\$ 199,555,125	\$ 197,025,662	\$ 199,151,639	\$ 197,626,320
Interfund Transfers				
Indirect Costs	\$ 4,088,605	\$ 3,829,523	\$ 3,829,523	\$ 4,005,633
Support for Other Funds	(9,459,376)	(9,852,307)	(9,975,750)	(9,621,725)
Other transfers, net	1,738,891	88,891	-	-
Challenge Grant (one-time)		-	-	4,807,364
One-Time Funds	2,700,000	3,552,814	2,052,814	1,242,030
Total Interfund Transfers	\$ (931,880)	\$ (2,381,079)	\$ (4,093,413)	\$ 433,302
Total Available Funds	\$ 198,623,245	\$ 194,644,583	\$ 195,058,226	\$ 198,059,622
Expenditures				
Neighborhood Services	\$ 145,159,834	\$ 145,879,737	\$ 144,551,178	\$ 147,596,348
Economic Dev. & Capital Inve	21,942,997	19,497,146	19,024,791	18,812,198
Strategic Support	21,458,190	23,169,371	22,480,110	25,853,178
Policy Administration	6,102,316	6,075,317	5,969,891	5,787,697
Total Expenditures	\$ 194,663,337	\$ 194,621,571	\$ 192,025,970	\$ 198,049,421
Ending Balance	\$ 3,959,908	\$ 23,012	\$ 3,032,256	\$ 10,201



General Fund Summary

General Fund Revenues

General Fund revenue classifications range from Taxes (primarily Sales and Property), which comprise 61.9% percent of General Fund revenues, to Miscellaneous, which comprise 1% percent.

- **Taxes**

The largest single revenue source for the General Fund is Ad Valorem taxes, also known as property taxes. The adopted property tax rate for FY 2011 is \$0.6480 per \$100 valuation. Of this tax rate, 66.8 percent, or \$0.4330, will be used for General Fund activities. The remaining 33.2 percent, or \$0.2150, will be used for debt service. General Fund property tax revenue for FY 2011 is estimated to be \$73,396,154 from the total tax base of \$17,106,393,548. The General Fund's portion of the sales tax rate is 1 percent. Sales tax revenue for FY 2011 is estimated at \$47,136,595. This is a 2.3 percent increase from the FY 2010 estimate. Other taxes include the Criminal Justice Tax, Bingo Tax, and Liquor Tax.

- **Franchise Fees**

Franchise Fees are those fees paid by utilities for the use of City streets, alleys, and property in providing their services to citizens, and account for 17.8 percent of General Fund revenues. The largest of these is the Electric Franchise Fee, at \$11,928,161. Other Franchise Fees include the Telephone, Water, Cable Television, Gas utilities, and royalties from the Landfill.

- **Service Charges**

Service Charges account for 6.9 percent of General Fund revenues, at \$13,575,868. These fees are charged by the City for the use of City facilities or services. This includes selected parks fees, various reviews and inspections conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered.

- **All Other Revenues**

The other revenue sources for the General Fund include Fines and Forfeitures, Licenses and Permits, Leases and Rent, and Miscellaneous. Fines and Forfeitures account for 7.2 percent of General Fund revenue, at \$14,270,137. Municipal Court fines account for 78 percent of Fines and Forfeitures, at \$11,075,861. Licenses and Permits account for 2.4 percent of General Fund revenue, and include development-related permits such as building, mechanical, electrical and plumbing permits, and certificates of occupancy. Also included in this category are health and safety items such as fire and child care permits. Total revenue for this category is \$4,732,890. Leases and Rents are estimated at \$5,619,781, or 2.8 percent of General Fund revenue. The annual lease of the Rangers Ballpark in Arlington for \$2,000,000 and the leasing of the City's landfill at \$1.97 million are the two largest revenues sources. The final revenue category is Miscellaneous at \$1,970,487, or 1 percent.

General Fund Summary

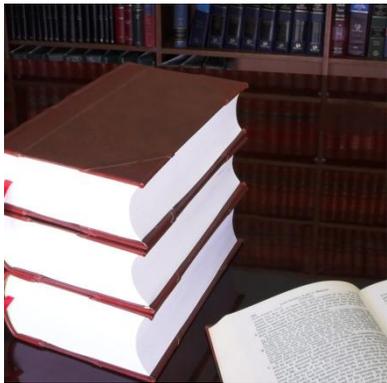
Interfund Transfers

Interfund transfers for FY 2011 include three categories. The first of these is indirect costs, which are payments by non-General Fund departments for services received from the General Fund. These services include payroll, information technology, accounting, and building use. Indirect costs total \$4,005,633 for FY 2011. Support for other funds includes amounts paid by the General Fund to the Special Transit Fund (\$1,048,000), Parks Performance Fund (\$2,232,851), Arlington Public Finance Authority (APFA) (\$845,000), and the Street Maintenance Fund (\$2,301,527). In FY 2011 one-time funds, including Challenge Grants, are \$6,049,394.

General Fund Expenditures

General Fund expenditures are divided into four groups. These are Neighborhood Services, Strategic Support, Economic Development and Capital Investment, and Policy Administration. A Deputy City Manager heads each of the first three groups. Neighborhood Services includes the Police Department, Fire Department, Library, Parks and Recreation, and Community Services. Strategic Support consists of general support activities such as the Financial and Management Resources, Workforce Services, Information Technology, and Municipal Court. Economic Development and Capital Investment includes Public Works and Transportation, Economic Development, and Community Development and Planning. Policy Administration Departments report directly to the City Council and include City Manager’s Office, Office of Mayor and Council, City Attorney’s Office, the Municipal Court Judges, and the City Auditor.



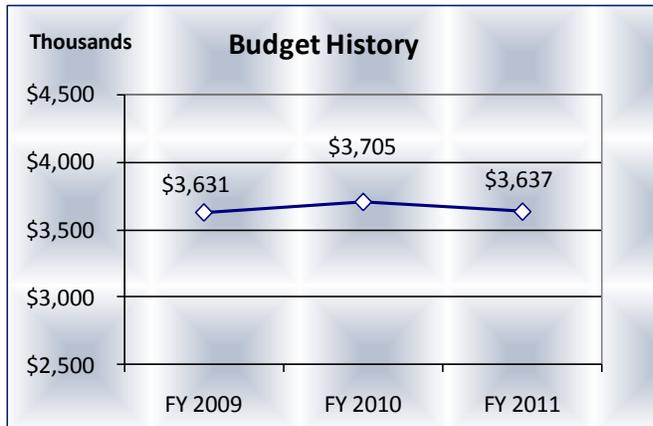


The City Attorney’s Office provides legal counsel and advice to the Mayor, members of the City Council, and all departments of the City. The City Attorney’s Office is responsible for representing the City of Arlington in lawsuits brought by and against the City in county, district, and federal courts and for prosecuting all actions in Arlington Municipal Court. The office is responsible for drafting, approving, and preparing resolutions, ordinances, and contract documents presented to the City Council for consideration.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	38	38	38
Personnel Services	\$ 3,372,535	\$ 3,294,168	\$ 3,226,052
Operating Expenses	268,292	369,661	410,469
Capital Outlay	-	-	-
TOTAL	\$ 3,640,827	\$ 3,663,829	\$ 3,636,522

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Redistricting Contract Work	\$ 35,000	\$ -
Totals:	\$ 35,000	\$ -

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Attorney I	\$ 62,579	\$ -
Secretary	35,732	-
Paralegal	58,590	-
Miscellaneous O&M	49,200	-
Totals:	\$ 206,101	\$ -

City Attorney's Office Expenditures

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 883,690	\$ 1,025,949	\$ 976,222	\$ 958,382
Litigation	724,388	700,581	680,739	636,270
Municipal Law	723,765	694,541	722,087	693,538
Citizen Services	1,308,984	1,284,071	1,284,781	1,142,230
Challenge Grant	-	-	-	206,101
TOTAL	\$ 3,640,827	\$ 3,705,142	\$ 3,663,829	\$ 3,636,522

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Percentage of contracts reviewed within five business days	95%	98%	95%	95%
Percentage of Municipal Court cases disposed	51%	49%	43%	43%
Revenue received through collections	\$355,885	\$480,871	\$250,000	\$250,000
Percentage of investigations reviewed within 20 days	98%	99%	70%	70%
Percentage of discrimination/harassment allegations reviewed within 30 days	75%	100%	70%	70%
Average amount paid per lawsuit	\$4,784	\$4,555	\$15,000	\$15,000
Number of liability cases successfully closed	14	9	10	10
Percentage of lawsuits handled in-house	76%	74%	70%	70%
Closed cases of abatement of nuisance, dangerous and substandard buildings, sexually oriented businesses	70	104	50	50

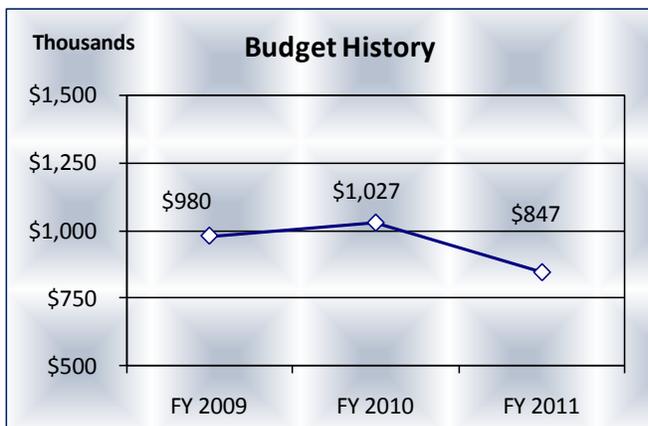


The City Manager's Office is responsible for professional management through the direction, administration, and execution of City policy. The City Manager, appointed by the City Council, is the Chief Executive Officer of the City. The City organization is divided into three groups: Neighborhood Services, Economic Development and Capital Investment, and Strategic Support. Each group is headed by a Deputy City Manager.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	4	3	3
Personnel Services	\$ 928,999	\$ 852,280	\$ 720,147
Operating Expenses	88,493	122,379	127,115
Capital Outlay	-	-	-
TOTAL	\$ 1,017,491	\$ 974,660	\$ 847,262

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, the FY 2011 expenditure decrease is attributable to the elimination of a Deputy City Manager position.



Policy Administration City Manager's Office

The following additional resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Deputy City Manager Position	\$ -	\$ 97,496
Totals:	\$ -	\$ 97,496

City Manager's Office Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
City Manager's Office	\$ 971,246	\$ 964,384	\$ 917,713	\$ 780,026
Mayor & Council	46,245	62,614	56,947	67,236
TOTAL	\$ 1,017,491	\$ 1,026,998	\$ 974,660	\$ 847,262

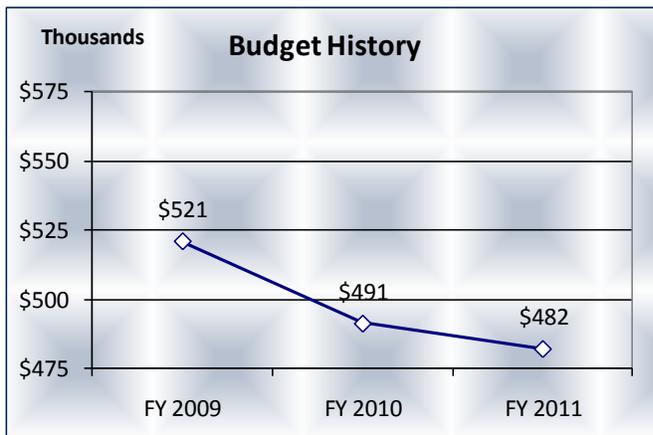


The City Auditor is an officer appointed by the City Council. The City Auditor’s Office is responsible for conducting financial, compliance, contract/vendor, information systems and tax audits. The City Auditor’s Office also plays a critical role in performance audits, and occasionally performs special audits as requested or as considered necessary.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Authorized Positions	6	5	5	5
Personnel Services	\$ 520,667	\$ 465,820	\$ 466,279	\$ 455,448
Operating Expenses	22,771	25,652	24,278	26,836
Capital Outlay	-	-	-	-
TOTAL	\$ 543,438	\$ 491,472	\$ 490,557	\$ 482,284

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums.

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Cell Phone Allowance Removal	\$ -	\$ 360
Reclass from FT to PT	20,697	-
Totals:	\$ 20,697	\$ 360

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Recommendations Implemented	72%	75%	75%	85%
Special Projects Completed	100%	100%	100%	100%



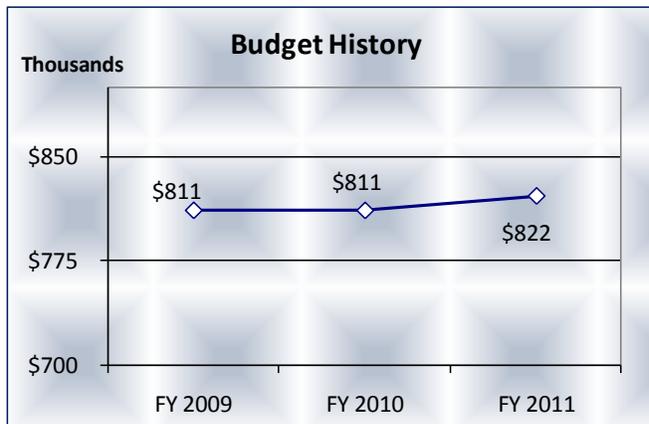
The Municipal Court Judiciary provides a number of services to citizens and other departments of the City. The primary function of the Judiciary is the administration of justice in the Arlington Municipal Court. The main focus of this administration of justice includes the adjudication of Class "C" misdemeanor cases. Additionally, responsibilities include the issuance of felony and misdemeanor arrest warrants, issuance of search and inspection warrants, issuance of emergency mental health commitment warrants, and the arraignment or magisterial administration of all prisoners arrested in the City.

The Judiciary also conducts some civil matter hearings involving property, dangerous buildings, dangerous animals, and the disposition of cruelly-treated animals.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Authorized Positions	6	6	6	6
Personnel Services	\$ 831,506	\$ 775,813	\$ 793,259	\$ 787,634
Operating Expenses	43,122	35,276	23,604	33,995
Capital Outlay	-	-	-	-
TOTAL	\$ 874,628	\$ 811,089	\$ 816,864	\$ 821,629

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums.



**Policy Administration
Judiciary**

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Part-Time Judge Hours	\$ 18,344	\$ -
	Totals: \$ 18,344	\$ -



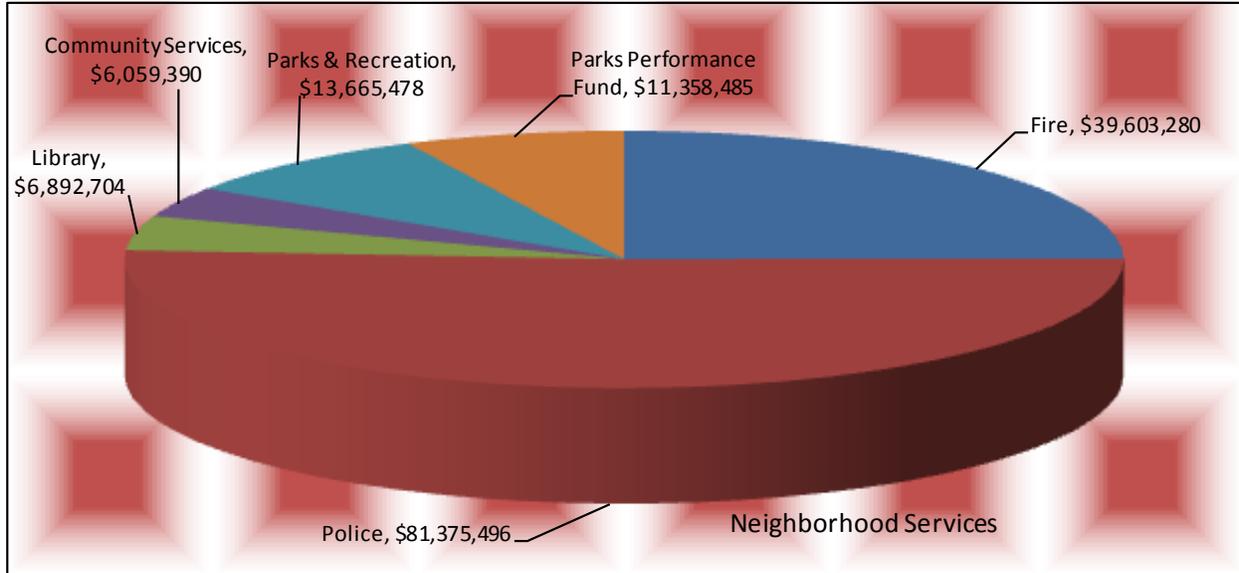
Neighborhood Services



The City of Arlington’s Neighborhood City Service Team consists of the following departments: **Community Services, Fire, Library, Parks and Recreation, and Police**. The mission of the Neighborhood City Service Team is to strengthen neighborhoods by providing services which maintain public safety and health, enhance livability, protect property values, and encourage responsible neighbors. Each department in the Neighborhood City Service Team provides services and resources that enhance safety, expand opportunities for recreation and culture, assist neighborhoods, or bring order to the city.

Neighborhood Services

Authorized FY 2011 Expenditures for Neighborhood Services



Neighborhood Services Positions

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Proposed FY 2011
NEIGHBORHOOD SERVICES				
Community Services	77	75	75	69
Fire	320	318	315	316
Libraries	70	69	69	68
Parks and Recreation	119	118	118	103
Police	811	781	781	788
TOTAL NEIGHBORHOOD SERVICES	1397	1361	1358	1344



The Community Services Department provides programs and services which promote safe and strong neighborhoods. The department’s mission is to engage, connect, and protect Arlington’s neighborhoods and residents.

To accomplish this mission the Community Services Department will:

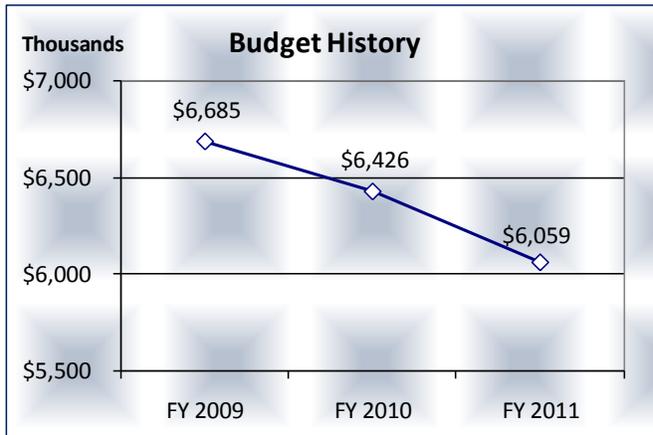
- Engage communities and promote available neighborhood resources
- Connect neighborhoods to each other and City services
- Protect and invest in the visions of the neighborhoods

Department programs include Administration, Animal Services, Code Compliance, Environmental Health Inspections, Operations Support, and Housing Assistance.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Authorized Positions	77	75	75	70
Personnel Services	\$ 5,069,867	\$ 4,663,466	\$ 4,673,288	\$ 4,487,175
Operating Expenses	1,683,823	1,762,841	1,691,200	1,572,215
Capital Outlay	-	-	-	-
TOTAL	\$ 6,753,690	\$ 6,426,307	\$ 6,364,488	\$ 6,059,390

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Residential Home Improvement Program	\$ 100,000	\$ -
Totals:	\$ 100,000	\$ -

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Vacancy Elimination	\$ -	\$ 42,992
Eliminate VSI Program	-	47,439
Reduce Multi-Family Inspection Program	-	52,327
Centralize Admin/Procurement	-	97,066
Non-Personnel Supplies	-	11,327
Reduce Graffiti Abatement Team	85,525	-
Totals:	\$ 85,525	\$ 251,151



Neighborhood Services Community Services

Community Services Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 928,360	\$ 1,014,875	\$ 1,093,743	\$ 949,367
Environmental Health	541,443	442,132	450,845	724,135
Code Enforcement	2,991,771	2,848,762	2,755,385	2,534,187
Animal Services	1,891,154	1,749,358	1,759,822	1,735,561
Operations Support	373,795	330,564	280,712	-
Field Operations	1,235	-	-	-
Transit Support	25,932	40,616	23,981	30,616
Challenge Grant	-	-	-	85,524
TOTAL	\$ 6,753,690	\$ 6,426,307	\$ 6,364,488	\$ 6,059,390

Department Revenue Highlights	
Child care licenses and permits	\$ 36,000
Multi-family, extended stay and duplex inspections	679,905
Food establishment permits	584,400
Dog and cat licenses	111,479
Vital statistics and community service fees	352,660
Swimming pool permits	90,000
Total:	\$ 1,854,444

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Maintain the % of initial health inspections with satisfactory scores	95%	98%	96%	96%
Maintain 99% or better graffiti complaints addressed within 48 hours	99%	99%	99%	99%
Increase the % of valid violations reported by Code Rangers	78%	80%	82%	85%
Increase the number of animals licensed in Arlington each year	5,367	6,309	7,000	7,000
Increase the number of animals rescued	1,634	1,261	1,200	1,200
First-time homebuyers assisted with down payment and closing costs (maximum available assistance utilized) – Data is based on program year of July through June.	52	72	50	50
Sub-standard owner-occupied homes rehabilitated to meet local codes – Data is based on program year of July through June.	85	85	78	60
Maintain the equivalent number of Animal Services' volunteer FTE's	NA	4.1	4	4



Neighborhood Services

Community Services



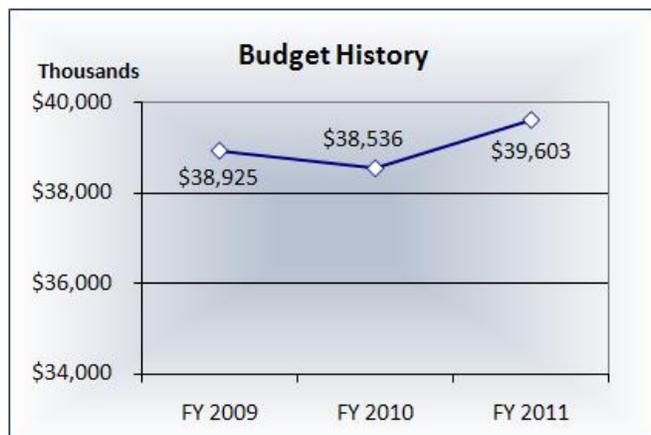


The Fire Department is responsible for fire prevention, fire suppression, rescue, hazardous materials mitigation, emergency medical services, and emergency management coordination. The department also monitors the performance of the ambulance contractor. The mission of the department is to maintain a fit and healthy team that responds quickly, makes a positive difference, and returns home safely.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	320	315	316
Personnel Services	\$ 31,493,532	\$ 31,774,029	\$ 32,789,985
Operating Expenses	5,423,439	5,361,827	5,554,415
Capital Outlay	<u>1,215,726</u>	<u>884,800</u>	<u>1,258,880</u>
TOTAL	\$ 38,132,697	\$ 38,020,656	\$ 39,603,280

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate, an 11.9% increase in the city's share of health insurance premiums and the additions and eliminations described on the next page. Additionally, \$1.3 million in cost avoidance was achieved in FY 2011 by modifying the staffing model and reallocating internal resources.



Neighborhood Services Fire Department

The following additional resources were provided to address Council priorities and other

Description	One-Time	Recurring
Recruitment/EMT-I Training	\$ -	\$ 189,259
Fire Apparatus	1,258,880	-
Totals:	\$ 1,258,880	\$ 189,259

outcomes:

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Emergency Management Planner	\$ 58,684	\$ -
Totals:	\$ 58,684	\$ -

Fire Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 3,276,790	\$ 3,642,927	\$ 3,662,132	\$ 3,460,707
Business Services	687,099	618,909	755,419	624,229
Operations	30,012,973	30,584,933	29,758,293	31,358,867
Prevention	1,173,378	1,158,093	1,241,471	1,274,207
Medical Services	527,100	359,500	437,813	507,336
Training	644,316	601,844	594,780	561,658
Resource Management	1,453,638	1,263,839	1,317,893	1,240,987
Emergency Management	357,404	305,666	252,854	253,545
Special Events	-	-	-	263,059
Challenge Grant	-	-	-	58,684
TOTAL	\$ 38,132,697	\$ 38,535,711	\$ 38,020,656	\$ 39,603,280



Neighborhood Services Fire Department

Performance Measures – Fire Department

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Average first on-scene emergency response time	5:14	5:13	5:10	5:00
Total incidents	30,955	33,012	34,000	34,000
Total Fire unit responses	44,098	46,164	45,000	45,000
Scheduled fire inspections conducted	13,800	11,850	14,000	13,000
Fire code violations cited	6,699	3,684	7,500	6,000
Siren tests conducted	10	8*	12	12



Neighborhood Services Fire Department





The Library Services Department is responsible for providing library services, equipment and collections for the citizens of Arlington, including materials for all ages, in a variety of languages and formats.

The following four strategic directions guide services and collections offered:

- LIVE: support a better quality of life for our citizens.
- LEARN: build and nurture literacy and a lifelong love of learning.
- CONNECT: to one another, to our neighborhoods, to the online world.
- GROW: guide and encourage and our children as they develop into successful adults.

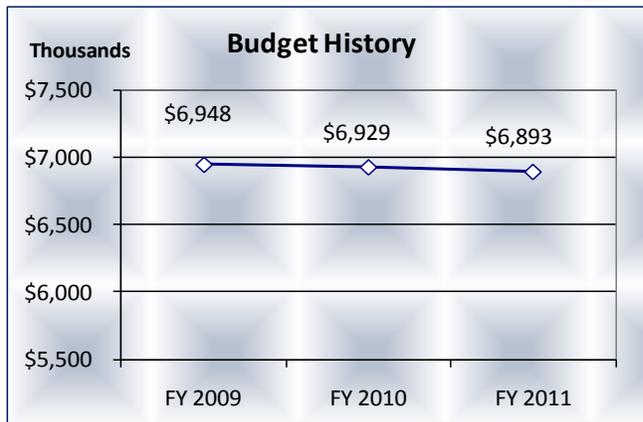
Principal library services include public computing, reference and research expertise, information literacy classes for adults and children, community involvement, story times and special literary events for children and teenagers, multicultural activities and special interest seminars for adults. The Library’s award-winning Arlington Reads literacy program provides ESL, Adult Basic Education, GED, Conversation Circles, Family Literacy, Life Through Literacy programming for expectant and new parents, as well as the Learning Zone tutoring program for children in grades 1-3.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	70	69	68
Personnel Services	\$ 4,892,357	\$ 4,676,942	\$ 4,810,194
Operating Expenses	1,903,035	2,164,257	2,082,510
Capital Outlay	-	-	-
TOTAL	\$ 6,795,392	\$ 6,841,200	\$ 6,892,704

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Neighborhood Services Libraries



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Library Facility Services Hours	\$ 255,288	\$ -
Library Collection Development Funding	41,828	-
Technology Training Specialist	-	66,184
Totals:	\$ 297,116	\$ 66,184

Library Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 843,333	\$ 1,003,516	\$ 1,016,123	\$ 970,912
Branch Services	2,799,717	2,743,097	2,681,677	2,519,820
Bibliographic Services	1,212,997	1,336,742	1,286,734	1,347,025
Electronic Services	648,670	666,506	655,944	539,140
Central Library Services	1,290,675	1,178,787	1,200,722	1,218,691
Challenge Grant	-	-	-	297,116
TOTAL	\$ 6,795,392	\$ 6,928,647	\$ 6,841,200	\$ 6,892,704

Department Revenue Highlights

Overdue material fines	\$ 341,200
Total:	\$ 341,200



Neighborhood Services Libraries

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY 11 Projected	Target
Citizen satisfaction with overall Library services	93.4%	94%	95%	95%
Registered borrowers as a percentage of service area population	40.4%	43%	45%	50%
Circulation per capita	5.78	6.1	6.75	7.5
Library materials per capita	1.69	1.7	1.7	2
Library self-serve transactions	1,962,541	2,110,832	2,200,000	2,500,000
Library program participation increases	69,664	68,963	73,000	75,000



Neighborhood Services Libraries



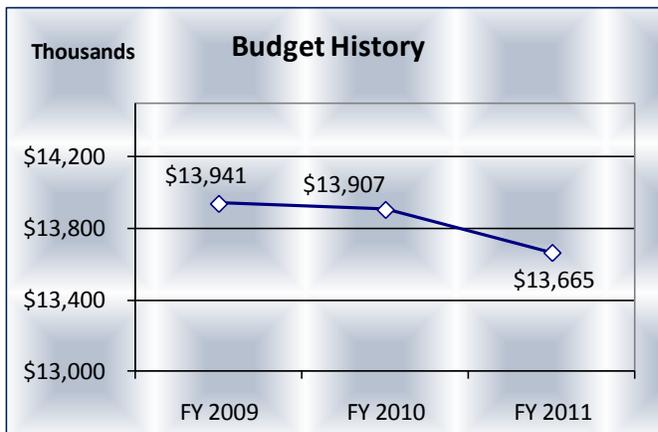


The Parks and Recreation Department is responsible for the majority of the City’s recreation programs and resources. The mission of the department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	119	118	103
Personnel Services	\$ 6,748,674	\$ 6,594,611	\$ 6,466,758
Operating Expenses	6,919,690	7,028,184	7,148,719
Capital Outlay	<u>175,722</u>	<u>70,999</u>	<u>50,000</u>
TOTAL	\$ 13,844,086	\$ 13,693,794	\$ 13,665,478

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described on the next page.



Neighborhood Services Parks and Recreation

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Johnson Creek Project Management	\$ -	\$ 60,933
I-30 Beautification	-	35,015
Totals:	\$ -	\$ 95,948

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Outsource Park Mowing	\$ -	\$ 250,078
Janitorial Day Porter Service	-	19,000
Capital Maintenance	-	65,358
Parks District Supervisor	69,021	-
Parks Operations Analyst	73,288	-
Landscape Technician	35,589	-
Totals:	\$ 177,898	\$ 334,436

Parks and Recreation Expenditures

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 1,250,944	\$ 1,312,047	\$ 1,303,768	\$ 1,266,060
Marketing	173,867	192,546	208,330	200,480
Planning	1,152,693	1,095,458	1,118,031	1,059,991
Business Services	895,150	837,290	815,761	737,028
Recreation Program Administration	98,963	99,359	98,384	100,589
Field Maintenance	3,927,957	3,836,881	3,828,116	3,906,973
Asset Management	2,298,033	2,103,293	2,081,006	1,752,278
Forestry	923,179	1,249,793	1,132,894	1,178,230
North District	1,026,829	1,048,900	1,032,591	1,630,332
Central District	1,136,442	1,124,698	1,110,909	-
South District	960,028	1,006,598	964,004	1,655,620
Challenge Grant	-	-	-	177,898
TOTAL	\$ 13,844,086	\$ 13,906,861	\$ 13,693,794	\$ 13,665,478



Neighborhood Services Parks and Recreation

Department Revenue Highlights	
Lake operations	\$ 75,000
Pavilion rentals	150,000
Park bond fund reimbursements	100,000
Total:	\$ 325,000

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Cost per park acre maintained	\$1,611	\$1,567	\$1,575	\$1,575
Median/ROW cost per mile	\$2,974	\$2,705	\$2,431	\$2,431
Citizen Satisfaction with maintenance of street medians and rights-of-way (biennial Citizen Survey)	N/A *	71%	72%	80%
Satisfaction with quality of park and recreation programs and classes (biennial Citizen Survey)	N/A *	85%	86%	90%
Overall quality of city parks (biennial Citizen Survey)	N/A *	91%	92%	95%
Safety of parks and recreation facilities (biennial Citizen Survey)	N/A *	81%	82%	90%

*FY2009 Citizen Satisfaction Survey not conducted due to budget constraints



Neighborhood Services Parks and Recreation





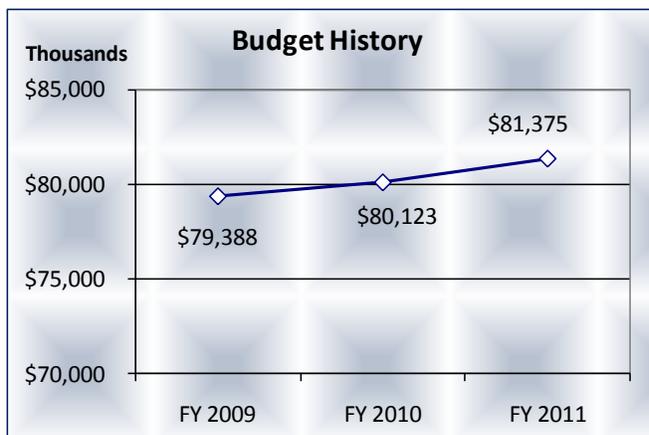
The City of Arlington’s Police Department enforces state and local criminal laws. The department’s uniformed officers are on the front lines dealing with crime detection and prevention. Investigators analyze and help prosecute crimes, and the central jail facility holds adult prisoners. The Police Department works out of multiple locations throughout the city. The officers and professional staff of the Arlington Police Department are committed to the philosophy of “Community-Based” policing and providing the best possible service to its

citizens.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	811	781	788
Personnel Services	\$ 66,548,674	\$ 65,735,206	\$ 67,454,880
Operating Expenses	13,027,447	12,972,248	13,187,466
Capital Outlay	83,780	947,567	733,150
TOTAL	\$ 79,659,901	\$ 79,655,021	\$ 81,375,496

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.



Neighborhood Services Police Department

The following additional resources were provided to address Council priorities and other outcomes. All recurring budget additions are fully funded by increases in revenues or decreases in other expenditures resulting in no net increase.

Description	One-Time	Recurring
Patrol Sergeants	\$ -	\$ 205,495
Red Light Camera Staffing	-	144,505
Domestic Highway Enforcement Unit	-	136,676
Bailiff and Warrant Clerks	-	149,376
Association Liaison Officer		83,651
Patrol and Non-Patrol Vehicle Replacements	466,855	-
Gang Unit Tahoe	59,145	-
Crime Scene Van	50,000	-
Sky Watch Towers	157,150	-
Totals:	\$ 733,150	\$ 719,703

The following resources were eliminated or funded by challenge grant:

Description	Challenge Grant	Reduction
Burglar Alarm response	\$ 1,095,801	\$ -
Vehicle Burglary Response	349,106	-
Minor Accident Response	349,106	-
West District senior Clerk	-	33,419
Records Assistant	-	36,533
2 Police Officers	-	171,926
Totals:	\$ 1,794,013	\$ 241,878



Neighborhood Services Police Department

Department Revenue Highlights

Administrative services and police towing	\$ 200,000
AISD - SRO program	1,192,990
Burglar alarm permits	1,000,000
Red light camera revenue	2,500,000
Total:	\$ 4,892,990

Police Expenditures

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 7,088,385	\$ 7,724,483	\$ 7,721,078	\$ 7,988,658
Jail Operations	3,316,412	3,242,776	3,269,211	3,274,532
Field Operations	710,796	904,287	971,348	1,200,301
Patrol Operations	39,934,658	39,502,920	38,493,874	38,092,491
Operations Support	6,853,412	6,705,315	6,965,492	6,313,433
Investigations	10,215,996	8,222,734	8,556,793	8,425,877
Business Services	6,385,170	5,439,686	5,221,899	5,959,638
Community Affairs	3,165,346	3,286,224	3,156,682	3,230,690
Personnel	1,926,186	2,002,119	2,107,965	2,048,538
Technical Services	63,541	3,092,282	3,190,678	3,047,326
Challenge Grant	-	-	-	1,794,012
TOTAL	\$ 79,659,901	\$ 80,122,826	\$ 79,655,021	\$ 81,375,496

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Response time to emergency priority calls (minutes)	6.56	6.47	6.0	6.0
Total police responses	197,730	203,323	203,000	203,000
Percentage of UCR Part I crimes cleared	21%	21%	22%	20%
% of probable cause warrants cleared by Warrant Unit	92%	87%	90%	90%
DWI arrests per 1,000 population	3.88	3.93	3.90	3.8
Violent Crimes per 100,000 population	631	521	626	625



Neighborhood Services Police Department



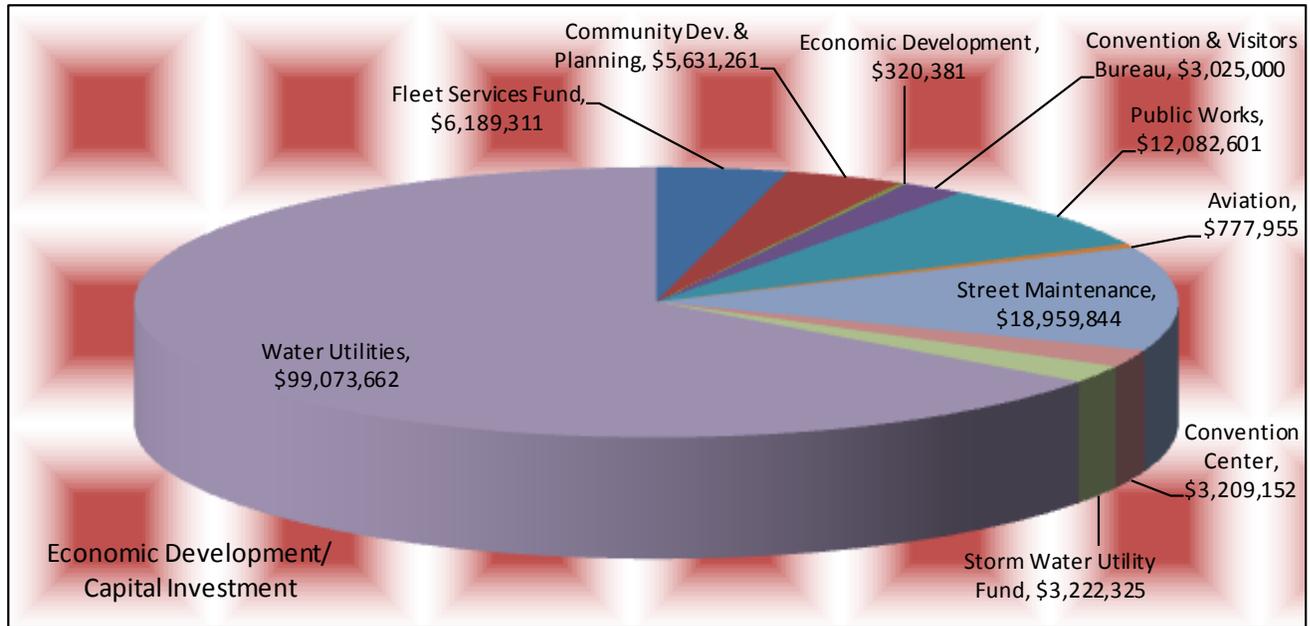
Economic Development • Capital Investment



The City of Arlington’s Economic Development and Capital Investment City Service Team consists of the following departments: **Aviation, Community Development and Planning, Convention Center, Economic Development, Public Works and Transportation, and Water Utilities**. The mission of the Economic Development and Capital Investment City Service Team is to strengthen Arlington’s competitive future by creating a community environment and customer service spirit that attracts new residents, consumer spending, quality investment, and job creation led by the private sector and to ensure that all development and construction activities for capital programs in the city meet the current and future needs of the community.

Economic Development • Capital Investment

Authorized FY 2011 Expenditures for Economic Development and Capital Investment



Economic Development and Capital Investment Positions

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Proposed FY 2011
ECONOMIC DEVELOPMENT & CAPITAL INVESTMENT				
Aviation	8	8	8	8
Community Development and Planning	70	68	68	64
Economic Development	3	3	3	3
Environmental Services	4	3	0	0
Public Works and Transportation	89	89	93	90
TOTAL ECONOMIC DEVELOPMENT & CAPITAL INVESTMENT	174	171	172	165

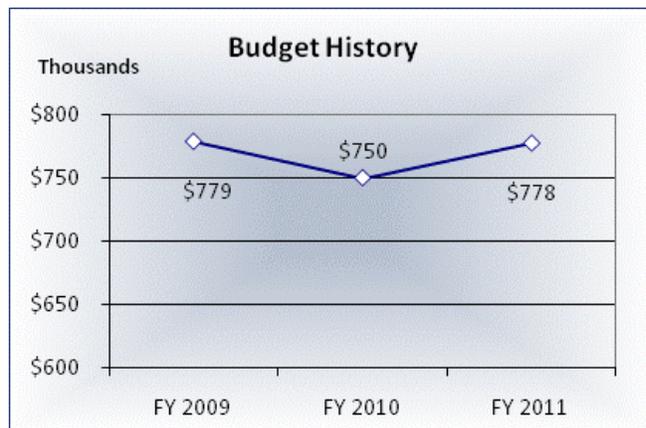


The FAA classifies Arlington Municipal Airport as a Reliever Airport, which makes the airport eligible for improvements to accommodate larger general aviation business jets. Approximately 100 acres of land is programmed for private sector aviation development. Currently the airport has 23 aviation-related businesses and a flight testing facility. Approximately 40,000 visitors arrive at the airport each year, adding vitality to the local economy. The airport generates the majority of its revenue from leasing activities, including land leases, aircraft hangars, tie-downs, and office space in the terminal. Direct airport revenues cover much of the operational costs. The Aviation management team is responsible for contract administration, aviation grant acquisition and administration, and management of daily operations. Aviation operations staff provides facility and infrastructure maintenance, vegetation management, and airport security for the airport’s 500+ acres.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Authorized Positions	8	8	8	8
Personnel Services	\$ 577,195	\$ 568,210	\$ 607,990	\$ 583,016
Operating Expenses	171,533	182,004	142,112	194,938
Capital Outlay	-	-	-	-
TOTAL	\$ 748,728	\$ 750,214	\$ 750,102	\$ 777,955

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums.

Department Revenue Highlights

Hangar rentals / tie-down charges	\$ 317,444
Land and ramp leases	296,086
Terminal building leases	<u>27,817</u>
Total:	\$ 641,347

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Total Aircraft Operations	83,378	69,942	90,000	100,000
Hangar Occupancy Rate	100%	87%	90%	100%
Revenue Expense Ratio	0.73	0.80	0.80	1.0



The Community Development and Planning Department strives to enhance Arlington’s quality of life by guiding the development activities of the city to ensure appropriate provision of infrastructure, proper governance of land uses, and sound construction of buildings and structures. The department is centered on three key functional areas – the One Start Development Center, Strategic Planning, and Grants Management. The One Start Center reviews applications for the construction of civil infrastructure; applications for platting, zoning, gas well drilling, landscaping, signs, and building plans, provides building inspections, streetscape inspections and

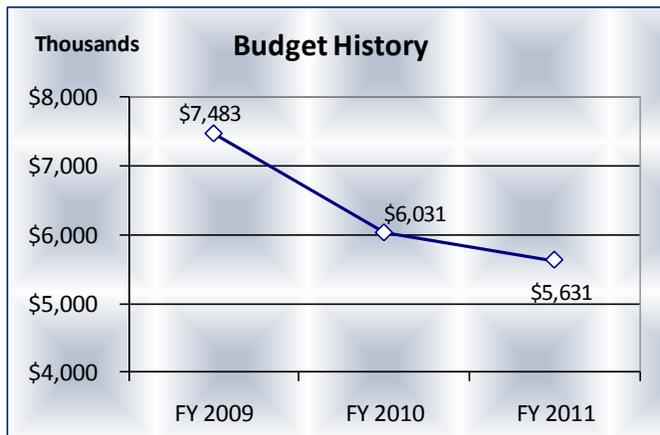
addressing services, and reviews applications for certificates of occupancy. The Strategic Planning Division prepares comprehensive and special plans, design standards, and targeted studies to guide sustainable growth in the city as well as neighborhood planning initiatives within the community. The department’s demographic, mapping, information systems, and administrative support are also found in this group. The Grants Management group administers federal grants, including Community Development Block Grants, HOME Investment Partnership Grant, and Emergency Shelter Grants. These grant funds benefit low and moderate income citizens in Arlington, support shelter and services for homeless adults and children, and support affordable housing programs.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	70	68	64
Personnel Services	\$ 5,147,381	\$ 4,725,902	\$ 4,799,037
Operating Expenses	1,678,424	975,241	832,224
Capital Outlay	-	-	-
TOTAL	\$ 6,825,805	\$ 5,701,142	\$ 5,631,261

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Economic Development • Capital Investment Community Development and Planning



Budget Highlights

FY 2009 budget included significant use of one-time funds. FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following resources were eliminated or funded by challenge grant:

Description	Challenge Grant	Reduction
GIS Tech II	\$ -	\$ 53,936
Systems Process Analyst	-	73,616
Transfer Graduate Engineer to Storm Water Utility Fund	-	72,287
Streetscape Inspector	-	65,382
Fire Compliance Specialist	78,964	-
Plans Examiner	60,209	-
Planning Project Manager I	77,872	-
Totals:	\$ 217,045	\$ 265,221

Community Development and Planning Expenditures

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 730,831	\$ 728,532	\$ 651,806	\$ 739,449
Strategic Planning	1,904,036	1,400,311	1,417,095	1,404,235
Development Services	4,117,514	3,881,922	3,611,701	3,250,533
Neighborhood Initiatives	73,424	20,000	20,540	20,000
Challenge Grant	-	-	-	217,045
TOTAL	\$ 6,825,805	\$ 6,030,765	\$ 5,701,142	\$ 5,631,261



Economic Development Community Development and Planning

Department Revenue Highlights

Building, plumbing, mechanical, electrical inspections	\$ 1,450,822
Certificates of occupancy	101,220
Gas well inspections and fees	1,005,620
Plat reviews and inspections	85,000
Business registration fees	186,214
Total:	\$ 2,828,876

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Number of New Neighborhood Groups Registered in the Neighborhood Network	12	11	14	14
Number of Neighborhood Grants Awarded	21	15	21	21
Amount of Neighborhood Grants Awarded	\$64,403	\$86,600	\$54,555	\$54,555
Number of Neighborhood Action Planning Efforts Completed	1	1	3	3
Number of Strategic Plans/Studies completed	4	3	5	3
Improve Customer Satisfaction by maintaining 85% or higher customer rating	92%	92%	85%	85%
Turnaround time for Commercial Construction Plans within 12 business days	96%	90%	100%	100%
Turnaround time for Building Inspections within 24 hours	100%	100%	100%	100%



Economic Development • Capital Investment

Community Development and Planning





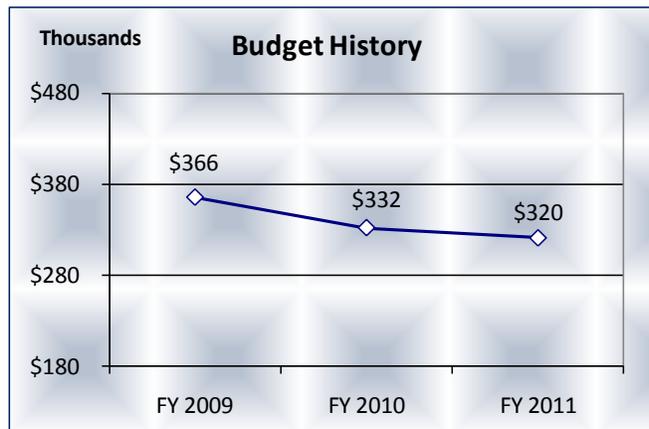
The City of Arlington has developed a new economic development strategy, called Champion Arlington, which will strengthen the community’s competitive future by creating an environment of quality investment and job creation. The creation of the Office of Economic Development within the City was an essential part in this plan. The Office will be focused on the five goals of Champion Arlington: grow and diversify the economy; maintain a competitive workforce; focus on redeveloping existing areas; enhance Arlington’s quality of life; and promote cooperation and inclusiveness in community initiatives. The

Office will also work to enhance the City's provision of services to achieve a more sustainable revenue balance, and provide the resources and support for entrepreneurs and small businesses.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Authorized Positions	3	3	3	3
Personnel Services	\$ 270,534	\$ 271,435	\$ 219,249	\$ 262,660
Operating Expenses	67,728	60,333	62,430	57,721
Capital Outlay	-	-	-	-
TOTAL	\$ 338,262	\$ 331,768	\$ 281,679	\$ 320,381

The Summary of Resources table above shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums.



Economic Development • Capital Investment

Economic Development

Performance Measures

Measure	FY09 Actual	FY10 Estimate	FY11 Projected	Target
Number of jobs created relative to incentive agreements	756	212	500	500
Total number of jobs created/retained as result of efforts by the OED	1159	581	650	650
Total number of business entities created/retained as a result of efforts by the OED	13	12	10	10
Downtown-Number of business entities created/retained as a result of efforts by the OED	3	2	4	3
Downtown-Number of jobs created/retained as a result of efforts by the OED	174	50	215	150
% of companies retained with which Office of Economic Development assisted	N/A	95%	95%	100%
Prospective new business leads from targeted and existing businesses	N/A	10	10	10
Retention Visits	32	24	24	24

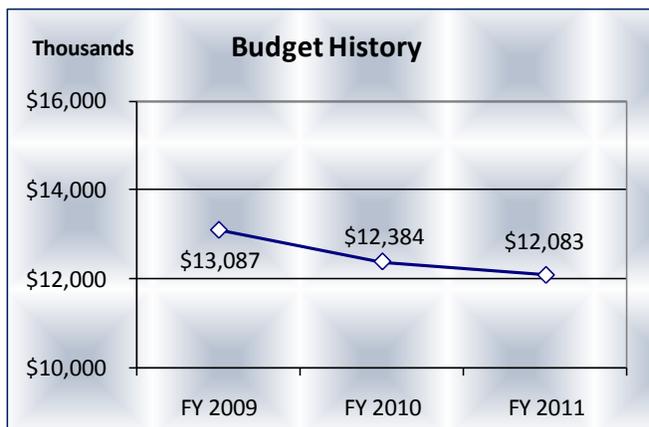


The Department of Public Works and Transportation is responsible for the design, construction, maintenance and operation of streets, sidewalks, traffic signals, street lights, and the storm water collection system. It is also responsible for property acquisition, mineral leasing on City property, fleet and landfill contracts, and construction and maintenance of City facilities. The mission of the department is “To enhance the quality of life and promote economic development of the City of Arlington by providing and maintaining quality infrastructure, continually improving mobility and promoting a sustainable environment.” Divisions in the department include traffic engineering, School Safety, Field Operations, Engineering Operations, Construction Inspection, Survey, Construction Management, Facility Services, Real Estate Services, Fleet Services Administration, Solid Waste Operations, Environmental Services, Operations Support, Information Services, and Business Services. The budget for the Department includes funds from the Street Maintenance Sales Tax, the Fleet Fund, the Storm Water Utility Fund, and the General Fund.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	89	93	90
Personnel Services	\$ 7,809,267	\$ 7,567,496	\$ 7,461,664
Operating Expenses	6,220,934	4,659,373	4,620,937
Capital Outlay	-	65,000	-
TOTAL	\$ 14,030,202	\$ 12,291,869	\$ 12,082,601

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph on the next page shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described on the next page.

Economic Development • Capital Investment

Public Works and Transportation

The following resources were eliminated or funded by challenge grant:

Description	Challenge Grant	Reduction
Admin Aide I	\$ -	\$ 46,274
Reclassify Office Assistant	-	39,090
Reclassify Project Engineer	-	132,667
Janitorial Cleaning Contract	-	32,000
Household Hazardous Waste	-	63,940
Engineering CIP Special Services	-	15,000
Real Estate Special Services	-	40,000
Office Supplies	-	5,000
Information Services Special Services	-	10,000
Inspection clothing	-	1,000
Environmental Education Coordinator	181,017	-
Maintenance of Streets	274,182	-
Maintenance of Motor Vehicles	25,000	-
Totals:	\$ 480,199	\$ 384,971

Public Works and Transportation Expenditures

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 1,586,814	\$ 956,219	\$ 799,960	\$ 838,114
Construction Management	492,441	485,105	603,000	504,480
Traffic Engineering	3,724,747	2,653,249	2,730,256	2,729,601
School Safety	470,582	500,324	516,070	524,363
Engineering CIP	951,926	950,958	942,631	790,118
Inspections	1,457,015	1,381,744	1,348,869	1,438,866
Survey	217,666	230,661	230,081	227,074
Business Services	674,357	679,163	642,213	693,004
Custodial	610,736	607,469	555,535	569,948
Facility Repair	1,989,566	2,024,565	2,127,973	2,169,873
Real Estate Services	345,533	464,707	408,150	420,406
Information Services	323,547	402,787	355,185	363,495
Operations Support	344,975	301,318	298,984	219,986
Environmental Admin	59,761	126,191	108,590	-
Solid Waste Operations	780,536	619,941	624,372	387,257
Challenge Grant	-	-	-	206,017
TOTAL	\$ 14,030,202	\$ 12,384,399	\$ 12,291,869	\$ 12,082,601

Department Revenue Highlights	
Landfill royalties	\$ 3,656,498
Sanitation franchise fees	1,370,761
Bond fund reimbursements	1,597,739
Construction management fees	100,000
Street cuts	150,000
Total:	\$ 6,874,998

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
GENERAL FUND				
Percent of customers satisfied or very satisfied with Construction Management Services (quarterly customer service survey)	100%	100%	80%	80%
Citizen rating of traffic flow management in the Entertainment District (excellent + good)	43%	47%	50%	80%
% customers satisfied or very satisfied with facility maintenance and repair (quarterly customer service survey)	97%	91%	80%	80%
ENVIRONMENTAL				
Citizen rating of trash collection services	88%	90%	90%	90%
Citizen rating of residential recycling services	90%	90%	90%	90%



Economic Development • Capital Investment

Public Works and Transportation



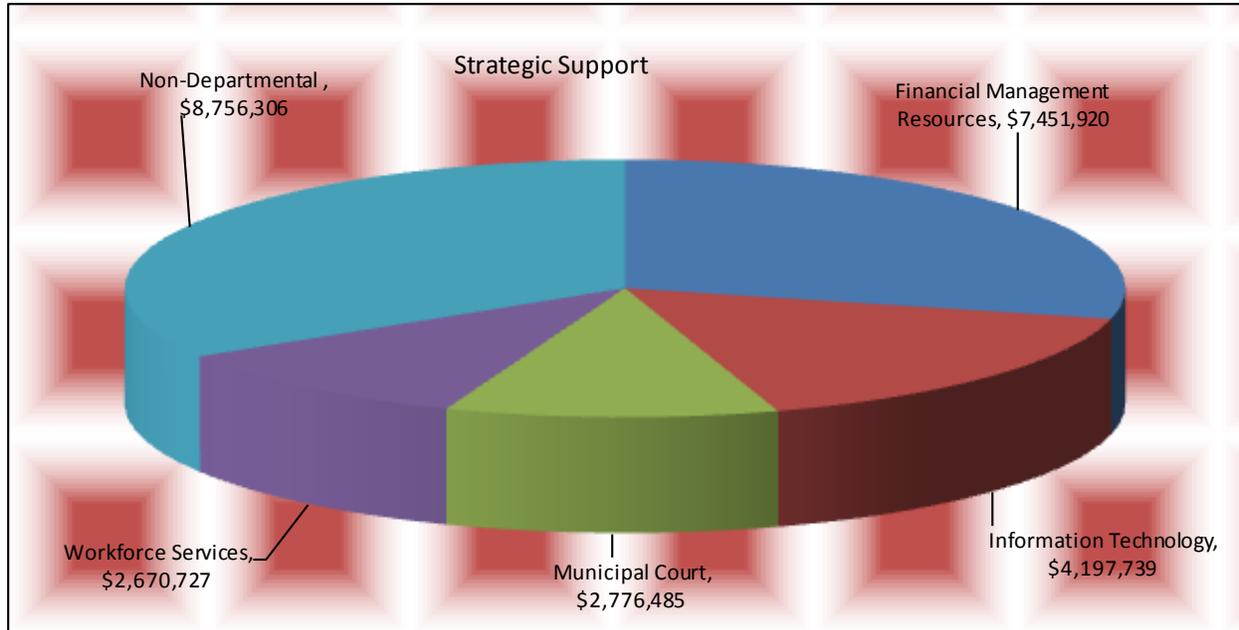


The City of Arlington’s Strategic Support City Service Team consists of **Financial and Management Resources, Information Technology, Municipal Court, and Workforce Services**. The mission of the Strategic Support Team is to embrace the City’s vision of being a pre-eminent city by dedicating resources to partner with customer departments.



Strategic Support

Authorized FY 2011 Expenditures for Strategic Support



Strategic Support Positions

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Proposed FY 2011
STRATEGIC SUPPORT				
Financial and Management Resources	74	74	69	69
Information Technology	33	32	33	33
Municipal Court	43	42	42	41
Workforce Services	20	20	19	19
TOTAL STRATEGIC SUPPORT	170	168	163	162



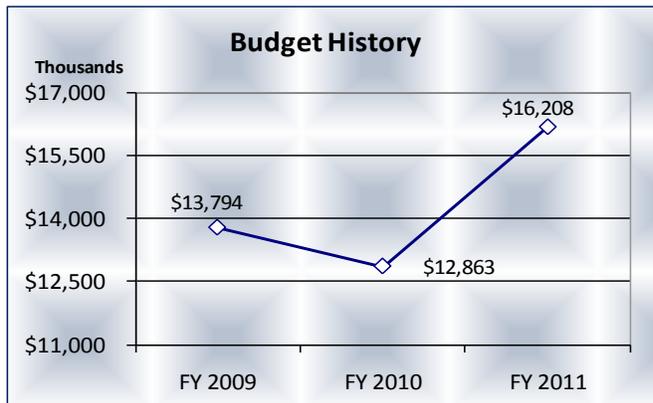
The Financial and Management Resources Department provides support and information to assist the City Manager and the Mayor and City Council in management decision-making. The department facilitates the development and tracking of the City’s business plan and performance-based budget, focuses on information content development and distribution, knowledge management, and acts as a strategic partner with departments to implement special initiatives with City-wide impact. The department is also responsible for preparing the City’s Comprehensive Annual Financial Report, processing payments to City vendors, preparing City payroll, procuring goods and services, monitoring consolidated tax collection efforts, and directing the City’s cash and debt portfolio management activities. Divisions in the department include Administration, Accounting, Purchasing, Treasury Management, the Office of Communication, which conveys the City's position on issues and works with the media, Knowledge Management, which collaborates with Information Technology on deployment of a City-wide knowledge management process, the Action Center, which provides first-call resolution on non-emergency related concerns, the City Secretary's Office, Intergovernmental Relations, the Office of Management and Budget, which is responsible for monitoring and reporting on City functions, and administrative support for the Mayor, Council and City Manager's offices.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Authorized Positions	74	74	69	69
Personnel Services	\$ 7,532,850	\$ 8,779,964	\$ 8,694,414	\$ 9,069,561
Operating Expenses	4,092,890	4,082,736	3,907,880	7,138,666
Capital Outlay	9,200	-	-	-
TOTAL	\$ 11,634,940	\$ 12,862,700	\$ 12,602,294	\$ 16,208,226

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Strategic Support Financial and Management Resources



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following additional resources were provided to address Council priorities and other outcomes. The funding for the Action Center Agent position is offset by expenditure reductions in the department, resulting in no net increase in spending:

Description	One-Time	Recurring
Super Bowl 45 Costs	\$ 3,156,974	\$ -
Action Center Agent	-	42,982
Totals:	\$ 3,156,974	\$ 42,982

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Senior Management Analyst	\$ 77,458	\$ -
Treasury Analyst	62,069	-
Accountant I	71,329	-
Lead Data Entry Operator	45,173	-
Computer Graphics Specialist	63,831	-
Department-Wide Travel	20,000	-
Administrative Aide II	-	48,092
IGR Program Decrease	-	5,500
Totals:	\$ 339,860	\$ 53,592



Financial and Management Resources Expenditures

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
FMR Administration	\$ 1,335,503	\$ 1,291,781	\$ 1,088,668	\$ 1,184,193
Accounting	484,585	505,524	529,699	432,167
Purchasing	440,122	393,412	509,694	351,276
Treasury	1,246,442	1,252,693	1,278,564	1,203,647
Payroll/Payables	655,142	549,603	525,664	469,249
Office of Communication	783,785	884,316	871,078	842,269
Action Center	520,757	491,830	479,925	541,649
Executive and Legislative Support	1,395,111	1,406,640	1,276,802	1,187,601
Intergovernmental Relations	201,889	214,365	157,047	193,865
Office of Management and Budget	1,012,338	871,301	870,704	706,144
Non-Departmental	3,559,266	5,001,234	5,014,449	8,756,306
Challenge Grant	-	-	-	339,860
TOTAL	\$ 11,634,940	\$ 12,862,700	\$ 12,602,294	\$ 16,208,226

Department Revenue Highlights

Alcoholic beverage licenses	\$ 80,000
State liquor tax	1,174,713
Bingo tax	106,000
Grant administration reimbursements	43,360
Interest revenue	851,752
Total:	\$ 2,255,825



Strategic Support Financial and Management Resources

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
CAFR with "clean opinion", GFOA Certificate for Excellence, Achievement of Excellence in Procurement	Yes	Yes (estimate)	Yes	Yes
Protests / Sustained Protests of Purchasing division's competitive procurement process	0 / 0	3 / 0	1/0	1 / 0
Net debt to assessed valuation	1.65%	1.99%	2.09	<2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.92%	16.76%	17.22%	<20.0%
Net tax-supported debt per capita	\$818	\$927	\$911	<\$1060
Percentage of voided Accounts Payable checks	1.03%	.87%	1.00%	1.00%
Percentage of priority bills with positive outcome for the City	67%	NA	75%	75%
Legal deadlines met for City Council agenda posting	100%	100%	100%	100%
Action Center calls answered	153,757	260,268	210,000	210,000
Percentage of Action Center calls abandoned	41%	19.6%	22%	5-8%
Percentage of citizens who agree the City keeps them informed	N/A	75%	85%	85%
Rating on providing citizens access or input to government	N/A	63%	85%	85%

*A FY2009 Citizen Satisfaction Survey was not conducted



The Information Technology (IT) activities in the City are budgeted in two separate funds. The General Fund division of the IT Department is responsible for:

- Department management
 - Strategic planning
 - Security
 - Mainframe application support
 - Mainframe technical support
 - Mainframe operations
-
- Business consulting services
 - Geographic Information System operation, maintenance, and development
 - Database administration services
 - Web services including administration, maintenance and development

Information Technology is dedicated to being a vital partner with City departments in providing quality services through the innovative use of technology. This will be accomplished by:

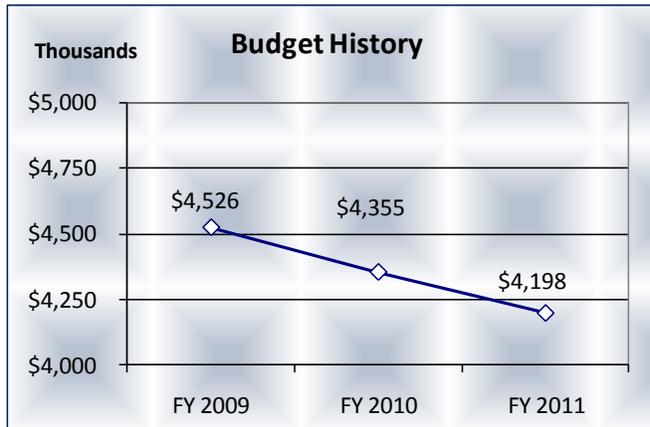
- Meeting departmental commitments
- Building productive relationships within and beyond the Information Technology Department
- Defining, managing and effectively communicating capabilities
- Providing enterprise systems and solutions to meet the City's goals

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	33	33	33
Personnel Services	\$ 2,819,131	\$ 2,916,756	\$ 3,156,325
Operating Expenses	1,243,771	1,307,687	1,041,414
Capital Outlay	104,951	-	-
TOTAL	\$ 4,167,853	\$ 4,224,443	\$ 4,197,739

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.

Strategic Support Information Technology



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
PC inventory by Outside Vendor	\$ -	\$ 37,860
Training	-	1,520
Magic Licensing	-	8,500
Computer Hardware	-	1,416
Office Supplies	-	500
Mainframe & Svc Support	31,017	-
Travel and Training	6,000	-
IT On-demand Contractors and Svcs	69,720	-
ESRI GIS Enterprise Licenses	75,552	-
Totals:	\$ 182,289	\$ 49,796

Information Technology Expenditures

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 1,129,613	\$ 739,777	\$ 756,870	\$ 590,067
Application/Database Support	890,664	347,128	279,052	186,180
Business Services	639,777	685,255	705,569	663,861
Graphical Information Services	495,794	301,345	270,016	210,930
Web Services	445,172	412,230	440,087	428,449
Information Security	283,694	431,692	427,535	396,206
Project Management Office	283,139	1,437,763	1,345,314	1,539,757
Challenge Grant	-	-	-	182,289
TOTAL	\$ 4,167,853	\$ 4,355,190	\$ 4,224,443	\$ 4,197,739



Strategic Support Information Technology

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Court system availability	99.97%	99.94%	99%	99%
E-mail system availability	99.95%	99.99%	99%	99%
EnQuesta (Water) system availability	99.96%	99.99%	99%	99%
File server availability	99.94%	99.83%	99%	99%
Website availability	99.76%	99.96%	99%	99%
SQL enterprise database availability	100%	100%	99%	99%
Tiburon CAD (Public Safety) system availability	99.94%	99.98%	99%	99%
GIS system availability	99.96%	99.98%	99%	99%
Work orders completed that meet or exceed Service Level Agreements	89.69%	92.01%	90%	95%
Overall rating for IT Customer Satisfaction Survey	EXCELLENT	EXCELLENT	EXCELLENT	GOOD



Strategic Support Information Technology



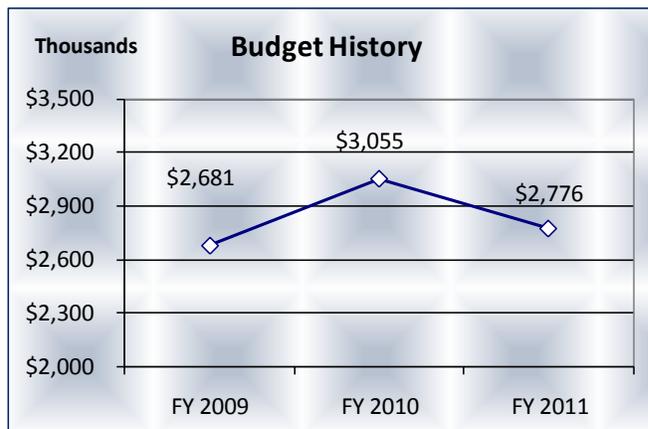


Judicial authority resides in the Municipal Court of Record, which is responsible for the interpretation and adjudication of Class “C” criminal misdemeanors enacted by the Texas Legislature or the Arlington City Council. Court proceedings include required appearance dockets for each case filed against a minor, as well as hearing and adjudication of certain civil matters involving the City, such as property disposition hearings, nuisance abatement hearings or appeals, red light violation appeals, dangerous dog and animal cruelty hearings, and dangerous and substandard structure hearings.

Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Authorized Positions	43	42	42	41
Personnel Services	\$ 2,302,706	\$ 2,267,063	\$ 2,078,351	\$ 2,120,972
Operating Expenses	580,131	787,613	748,520	655,512
Capital Outlay	-	-	-	-
TOTAL	\$ 2,882,837	\$ 3,054,676	\$ 2,826,871	\$ 2,776,485

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described on the next page.



Strategic Support Municipal Court

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Deputy Court Clerk II	\$ -	\$ 35,732
Premium Software Maintenance	130,000	-
General Services Charges	46,826	-
Totals:	\$ 176,826	\$ 35,732

Department Revenue Highlights	
Criminal justice tax	\$ 424,139
Court fines	3,146,407
Child safety fines	30,022
Uniform traffic fines	7,471,561
Time payment fees	36,057
Issue / arrest fees	391,814
Total:	\$ 11,500,000

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Cases filed	156,650	151,896	155,000	165,000
Revenues collected	\$11,000,000	\$12,072,318	\$11,800,000	\$11,800,000
Warrants issued	57,363	104,000	120,000	120,000

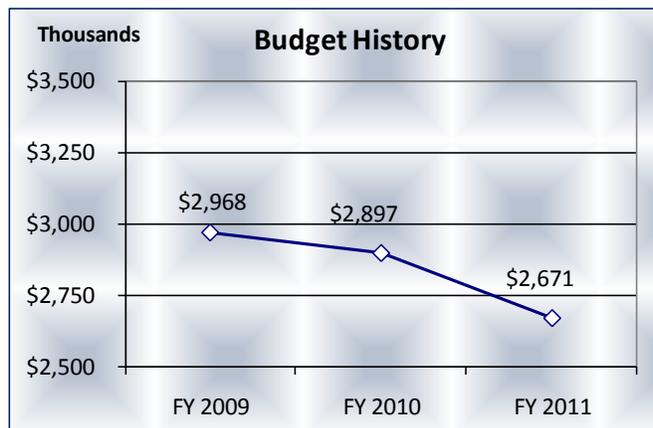


The Workforce Services Department is responsible for designing and implementing strategies for the City in the areas of recruitment/selection, training and development, organizational development, employee relations, compensation, benefits, retirement programs, health and wellness and risk administration. The mission of the department is to optimize organizational effectiveness by attracting, developing, engaging and retaining a talented and diverse workforce to support the City’s mission and vision. Divisions in the department include Employee Operations, Employee Services, Organizational Development and Risk Administration.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	20	19	19
Personnel Services	\$ 1,835,517	\$ 1,624,745	\$ 1,614,735
Operating Expenses	937,043	1,201,756	1,055,992
Capital Outlay	-	-	-
TOTAL	\$ 2,772,560	\$ 2,826,501	\$ 2,670,727

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

In FY 2010, the Risk Manager position was eliminated mid-year. FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city’s share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described on the next page.



Strategic Support Workforce Services

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Special Services	\$ -	\$ 5,000
Advertising	-	2,593
Educational Assistance	146,382	-
Totals:	\$ 146,382	\$ 7,593

Workforce Services Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 536,956	\$ 626,825	\$ 623,645	\$ 437,719
Employee Operations	564,216	581,021	591,659	594,040
Employee Services	542,621	520,415	517,008	661,286
Organizational Development	592,685	644,077	706,030	503,391
Risk Management	536,081	524,467	388,160	327,909
Challenge Grant	-	-	-	146,382
TOTAL	\$ 2,772,560	\$ 2,896,805	\$ 2,826,501	\$ 2,670,727

Department Revenue Highlights	
Risk management subrogation	\$ 100,000
Total:	\$ 100,000

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Codify 40% of the identified, major functional processes within each Division	N/A	17%	40%	40%
Conduct Operations Customer Satisfaction Survey	N/A	58% response rate 100% satisfaction rate	50% response rate 70% satisfaction rate	50% response rate 70% satisfaction rate
Achieve net paid per member per month at or below UnitedHealthcare norm for 2010.	\$221	\$221	\$302	\$302



The Water Utilities Department is responsible for treating and delivering drinking water and collecting wastewater for Arlington residents and businesses. The Water Utilities Department administers the billing system to support these services. The mission of the department is to provide a continuous supply of high quality drinking water and ensure safe disposal of wastewater in a responsive, cost-effective manner while improving service to citizens and planning for future needs. The department also provides accounting and financial services, information services, meter services, as well as geographic information support to other City departments.

Water Utilities coordinates water conservation programs and education. Divisions in the department include Business Services (Administration, Information Services, Customer Services, Meter Maintenance and Meter Reading), Operations (Engineering, South Field Operations, Inflow/Infiltration Field Operations, North Field Operations and Operations Support), and Treatment (Water Treatment, Laboratory and Water Resource Services).

WATER UTILITIES FUND
FY 2011 Operating Position

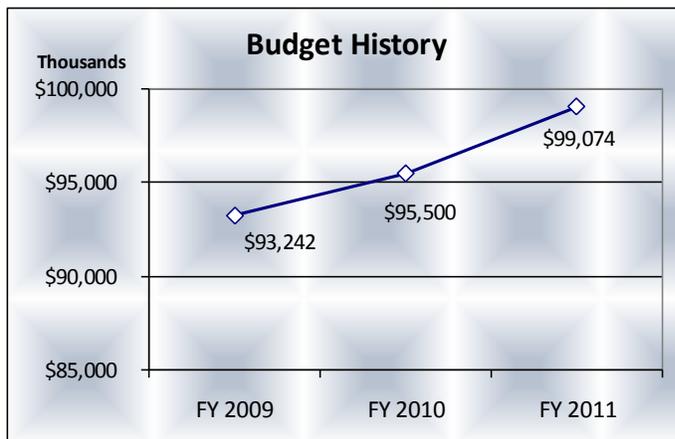
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
BEGINNING BALANCE	\$ 456,893	\$ 3,671,965	\$ 580,019	\$ 384,176
TOTAL REVENUES	\$ 109,075,501	\$ 112,226,265	\$ 107,977,391	115,912,590
INTERFUND TRANSFERS:				
General Fund - Indirect Cost	\$ (3,383,857)	\$ (3,391,966)	\$ (3,391,966)	\$ (3,313,328)
APFA Fund - Indirect Cost	(105,314)	(105,314)	(105,314)	(105,314)
Storm Water - Indirect Cost	187,260	187,260	182,260	170,122
Debt Service, Municipal Office Tower	(80,169)	(78,098)	(78,098)	(75,173)
Operating Reserve	(1,220,408)	(450,000)	(450,000)	(528,092)
Drainage Fund	(5,000)	-	(5,000)	-
Renewal / Rehabilitation Fund	(9,500,000)	(9,500,000)	(11,000,000)	(9,500,000)
Conservation Fund	240,055	238,144	238,144	239,110
Fleet Reserve	113,242	-	-	(250,000)
Capital Projects Fund	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
TOTAL INTERFUND TRANSFERS	\$ (17,254,191)	\$ (16,599,974)	\$ (18,109,974)	\$ (16,862,675)
TOTAL AVAILABLE FUNDS	\$ 92,278,203	\$ 99,298,256	\$ 90,447,436	\$ 99,434,091
TOTAL EXPENDITURES	\$ 88,143,125	\$ 95,499,994	\$ 90,063,260	\$ 99,073,662
ENDING BALANCE	\$ 4,135,078	\$ 3,798,262	\$ 384,176	\$ 360,429



Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	219	219	222
Personnel Services	\$ 13,534,500	\$ 13,357,755	\$ 14,236,478
Operating Expenses	73,924,011	76,384,005	83,713,594
Capital Outlay	684,614	321,500	1,123,590
TOTAL	\$ 88,143,125	\$ 90,063,260	\$ 99,073,662

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described on the next page.



The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Tarrant Regional Water District	\$ -	\$ 1,840,041
Trinity River Authority	-	1,454,615
Linko Support Maintenance	-	2,000
Activation Fees	-	46,800
Credit Card Transaction Fees	-	77,100
Chief Treatment Technician	-	59,903
Two Treatment Technicians	-	93,981
Gas Chromatograph-Mass Spectrometer	126,500	-
Xc2 Backflow Database	21,774	-
Super Bowl 45 Costs	245,626	-
Totals:	\$ 393,900	\$ 3,574,440

Water Utilities Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 61,050,287	\$ 66,802,337	\$ 64,366,091	\$ 69,876,815
Financial Services	193,431	168,817	163,347	169,217
Conservation Program	158,127	239,500	181,912	239,776
Engineering	949,159	1,062,510	947,535	1,022,754
Information Services	1,335,258	1,843,866	1,714,220	1,911,817
Customer Services	3,294,401	2,916,412	2,723,239	2,981,779
Meter Maintenance	2,233,550	2,108,244	2,024,728	2,140,373
Meter Reading	542,405	551,907	538,510	569,339
Water Treatment	7,486,793	9,121,120	7,281,259	9,028,946
Treatment Maintenance	1,793,782	1,874,431	1,796,988	1,920,765
Laboratory	830,609	850,112	809,353	946,001
Water Resource Services	528,693	500,562	477,418	520,699
Field Operations South	2,283,219	2,131,585	2,072,728	2,155,638
I/I Operations	2,490,924	2,421,323	2,178,130	2,412,971
Field Operations North	1,918,061	1,760,481	1,639,161	1,711,324
Superbowl Costs	-	-	-	245,626
Operations Support Office	609,629	660,073	741,338	781,887
Operations Support Warehouse	444,796	486,715	407,301	437,933
TOTAL	\$ 88,143,125	\$ 95,499,994	\$ 90,063,260	\$ 99,073,662



Enterprise Funds

Water & Sewer Fund

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Annual linear footage of water and sewer lines constructed for capacity	23,162	67,303	50,000	As dictated by April 2007 water master plan update
Annual linear footage of water and sewer lines constructed for renewal	24,893	80,346	50,000	275,083 linear feet annually 2% of total linear footage (50 year life)
Billing accuracy percentage	99.8%	99.9%	99.9%	99%
Meter change outs	6,187	4,320	6,000	6,000
Percentage of customer orders completed within 24 hours	99.7%	99.7%	99.5%	99.5%
Percentage of time TCEQ water quality requirements met	100%	100%	100%	100%
Interrupt time per customer (hours per customer)	1.6	3.8	2	<4.0
Percentage of time the average water system pH range is between 8.0-8.5 at entry point into the distribution system	100%	100%	100%	100%
Percentage of time the average finish water turbidity is at or below 0.20 Nephelometric Turbidity Units (NTU)	95%	95%	95%	95%
Percentage of time the average chloramine residual in the distribution system is between 2.5-4.0	75%	75%	95%	95%
Percent reduction from previous year of gallons per capita per day (GPCD)	166	161	158	1% reduction per year
Water line breaks per 100 miles of pipe	6.0	2.8	6.0	Less than 10 breaks per 100
Sewer outflows per 100 miles of main	1.7	2.1	2.0	Less than 5 outflows per 100 miles of main



The Stormwater Utility Fund is responsible for the City's stormwater drainage systems and has the goal of reducing the existing potential for stormwater damage to public health, safety, life, property, and the environment. This is achieved by protecting and enhancing the quality, quantity, and availability of surface and groundwater resources, preserving and enhancing existing aquatic and riparian environments and encouraging restoration of degraded areas; controlling sediment and erosion in and from drainage ways, developments, and construction sites; establishing comprehensive basin plans within each watershed that quantify, plan for, and manage stormwater flows within and among the jurisdictions in those watersheds; and promoting equitable, acceptable, and legal measures for stormwater management.

**STORM WATER UTILITY FUND
FY 2011 Operating Position**

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
BEGINNING BALANCE	\$ -	\$ 402,998	\$ 651,000	\$ 646,544
TOTAL REVENUES	\$ 6,955,623	\$ 8,635,364	\$ 8,692,330	\$ 10,343,312
INTERFUND TRANSFERS:				
To General Fund - Indirect Costs	\$ (350,000)	\$ (437,557)	\$ (437,557)	\$ (337,557)
To Capital Projects Reserve	(3,636,882)	(5,280,218)	(5,280,218)	\$ (6,447,375)
To General Fund - Engineering/Inspections/Survey	(182,260)	(182,000)	(182,000)	\$ (165,933)
To Water and Sewer Fund	<u>(187,260)</u>	<u>(187,260)</u>	<u>(182,260)</u>	<u>\$ (170,122)</u>
TOTAL INTERFUND TRANSFERS	\$ (4,356,402)	\$ (6,087,035)	\$ (6,082,035)	\$ (7,120,987)
TOTAL AVAILABLE FUNDS	\$ 2,599,221	\$ 2,951,327	\$ 3,261,295	\$ 3,868,869
TOTAL EXPENDITURES	\$ 1,948,221	\$ 2,748,982	\$ 2,614,751	\$ 3,222,325
ENDING BALANCE	\$ 651,000	\$ 202,345	\$ 646,544	\$ 646,544

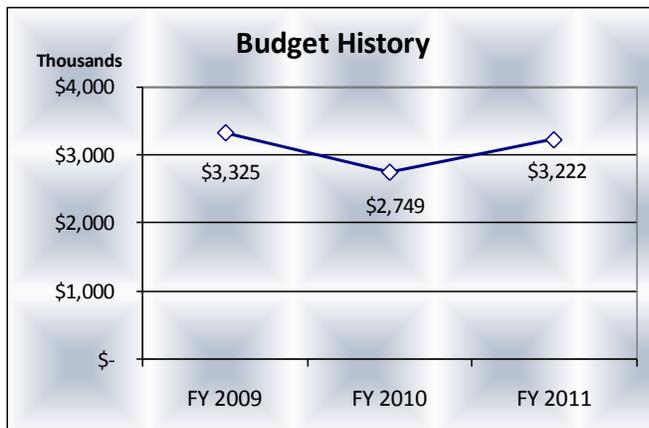
Enterprise Funds

Storm Water Utility Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	24	24	27
Personnel Services	\$ 1,119,629	\$ 1,392,356	\$ 1,885,319
Operating Expenses	770,950	1,222,395	1,337,006
Capital Outlay	57,641	-	-
TOTAL	\$ 1,948,221	\$ 2,614,751	\$ 3,222,325

The Summary of Resources table on the previous page shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following additional resources were provided to address Council priorities and other outcomes:



Description	One-Time	Recurring
ECO Supervisor	\$ -	\$ 20,548
Storm Water Asset Analyst	-	48,387
Graduate Engineer	-	93,614
Storm Water Project Engineer	-	104,875
Storm Water Civil Engineer	-	93,614
Totals:	\$ -	\$ 361,038

Storm Water Utility Fund Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 534,017	\$ 756,624	\$ 723,497	\$ 1,090,510
Storm Water Management	916,165	1,354,086	1,276,333	\$ 1,394,808
Environmental Management	453,437	520,571	506,226	\$ 609,061
Environmental Education	44,602	117,701	108,695	\$ 127,947
TOTAL	\$ 1,948,221	\$ 2,748,982	\$ 2,614,751	\$ 3,222,325

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
STORM WATER FUND				
% concrete channels inspected and cleaned (total linear feet = 171,499)	30%	43%	25%	25%



Enterprise Funds

Storm Water Utility Fund





The Arlington Convention Center drives economic development and enhances the quality of life in the community by providing excellent facilities, equipment, and support services to conventions, trade shows, consumer shows, events, and local celebrations. By hosting these events, the Center generates millions of dollars in fiscal return to the City's hospitality, entertainment, and retail sectors. Direct revenue generated by the Center is a component of the Convention and Event Services Fund.

The staff is organized into three program areas: Business Administration, Event Coordination, and Facility Operations and Maintenance. The primary mission is to provide outstanding service to the clients and users of the Center, to stimulate their desire to return, and to enhance the City's reputation for excellence.

CONVENTION AND EVENT SERVICES FUND
FY 2011 Operating Position

	Actual	Budgeted	Estimated	Adopted
	FY 2009	FY 2010	FY 2010	FY 2011
BEGINNING BALANCE	\$ 336,000	\$ 313,171	\$ 254,191	\$ 443,668
TOTAL REVENUES	\$ 7,393,212	\$ 7,562,500	\$ 7,671,340	\$ 7,593,686
INTERFUND TRANSFERS:				
Debt Service - Grand Hall	\$ (1,268,829)	\$ (1,280,388)	\$ (1,280,388)	\$ (1,262,110)
Conv & Visitors Bureau Debt Service		(100,688)	(100,688)	(96,563)
(To) From Capital Maintenance Reserve	-	225,000	225,000	60,000
To General Fund - Indirect Costs	-	-	-	(354,748)
TOTAL INTERFUND TRANSFERS	\$ (1,268,829)	\$ (1,156,076)	\$ (1,156,076)	\$ (1,653,421)
TOTAL AVAILABLE FUNDS	\$ 6,460,383	\$ 6,719,595	\$ 6,769,455	\$ 6,383,933
TOTAL EXPENDITURES	\$ 6,111,434	\$ 6,515,176	\$ 6,325,787	\$ 6,234,152
ENDING BALANCE	\$ 348,949	\$ 204,419	\$ 443,668	\$ 149,782

Special Revenue Funds

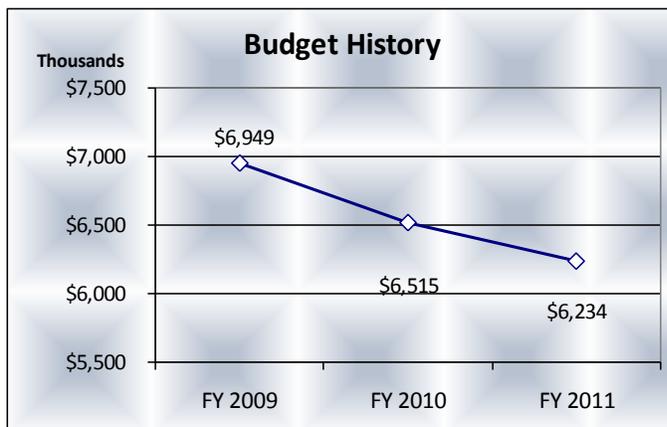
Convention and Event Services Fund

The Convention and Event Services Fund includes the funding for debt service and operations of the Arlington Convention Center, the Arlington Convention and Visitors Bureau, and operational support to the Fielder House Museum. Fund revenues are provided from operations of the Convention Center and the hotel/motel occupancy tax. The Convention Center operating revenue is derived from facility rental, food and beverage services, parking, and other event services. The City maintains a contractual relationship with the Convention and Visitors Bureau, an independent organization that develops an annual marketing plan and budget prepared under separate cover for approval by the City Council. City support of Bureau operations is provided by occupancy tax revenues received in the Convention and Event Services Fund.

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	32	31	31
Personnel Services	\$ 1,958,984	\$ 1,910,269	\$ 2,003,395
Operating Expenses	4,152,450	4,415,518	4,230,757
Capital Outlay	-	-	-
TOTAL	\$ 6,111,434	\$ 6,325,787	\$ 6,234,152

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described on the next page.



The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Repaint Exterior Trim	\$ 70,000	\$ -
Renovate North Corridor	140,000	-
Totals:	\$ 210,000	\$ -

Convention and Event Services Fund Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Convention Center	\$ 2,916,434	\$ 3,310,176	\$ 3,120,787	\$ 3,029,152
Convention & Visitors Bureau	3,025,000	3,025,000	3,025,000	3,025,000
Arts Funding	100,000	100,000	100,000	100,000
Downtown Revitalization	50,000	50,000	50,000	50,000
Fielder Museum	20,000	30,000	30,000	30,000
TOTAL	\$ 6,111,434	\$ 6,515,176	\$ 6,325,787	\$ 6,234,152

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Event (Client) Satisfaction Rating	4.7	4.66	4.8	4.8
Food and Beverage Sales (Gross Revenue)	\$2,093,499	\$2,077,391	\$1,900,000	\$2,000,000
New Business (Number of Events)	41	42	40	40
Return Business (Number of Events)	154	128	140	140
Facility Functionality (Client) Satisfaction Rating	4.7	4.35	4.8	4.8
(Event) Utility Sales Revenue	\$248,843	\$295,879	210,000	\$225,000
Cost Recovery	87%	95%	90%	90%
Square Foot Occupancy	75%	65%	80%	80%
Municipal Partnership	23	29	40	40



Special Revenue Funds Convention and Event Services Fund

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Booked Room Nights - Group Tour	2,845	4,815	5,500	5,500
Booked Room Nights - E-commerce	11,542	23,656	20,500	20,500
Booked Room Nights - Tourism Programs	39,158	50,903	48,500	48,500
Convention Services - Groups Served	136	149	108	108
Convention Services - Trained CTA's	N/A	208	250	250
Marketing/PR - Media Value	\$4,378,079	\$4,384,895	\$5,000,000	\$5,000,000
Unique Web Visitors	510,794	552,876	630,000	630,000
Confirmed New Bookings - Center	8	5	10	10
Confirmed Repeat Bookings - Center	23	26	22	22
Booked Room Nights - Center	25,811	21,668	35,700	35,700
Confirmed Bookings - Hotel	50	84	53	53
Booked Room Nights - Hotel	24,422	12,687	19,250	19,250
ROI	\$17.90	\$29.13		





The Park Performance Fund provides for the City’s recreation programs and resources. The mission of the Department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership. Departmental resources are managed and deployed in accordance with the following strategic focus areas:

- Enhance and preserve neighborhoods
- Coordinate programs to support youth, seniors and families
- Cultural, recreational and learning opportunities

The divisions of the Park Performance Fund are: Athletics, Aquatics, Recreation Centers, Golf and Tennis.

PARK PERFORMANCE FUND
FY 2011 Operating Position

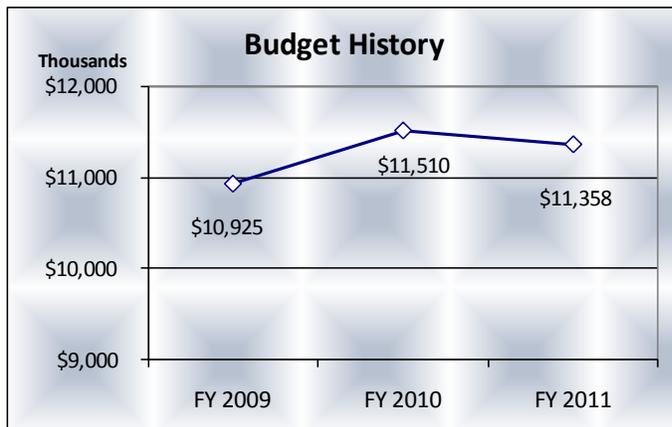
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
BEGINNING BALANCE	\$ -	\$ 508,865	\$ 534,000	\$ 418,595
TOTAL REVENUES	\$ 9,088,737	\$ 8,783,602	\$ 8,659,248	\$ 8,981,651
INTERFUND TRANSFERS				
Debt Service - Tierra Verde	\$ (530,578)	\$ -	\$ -	\$ (525,973)
Debt Service - Elzie Odom Rec	(255,517)	-	-	(259,877)
Challenge Grant (one-time)				167,166
Transfer from General Fund	2,232,851	2,232,851	2,232,851	2,065,685
(To) From Capital Maintenance Reserve	-	(427,039)	(395,000)	-
From Golf Surcharge Fund	523,127	512,241	118,031	515,973
TOTAL INTERFUND TRANSFERS	\$ 1,969,883	\$ 2,318,053	\$ 1,955,882	\$ 1,962,974
TOTAL AVAILABLE FUNDS	\$ 11,058,620	\$ 11,610,520	\$ 11,149,130	\$ 11,363,220
TOTAL EXPENDITURES	\$ 10,459,481	\$ 11,510,460	\$ 10,730,535	\$ 11,358,485
ENDING BALANCE	\$ 599,139	\$ 100,060	\$ 418,595	\$ 4,735

Special Revenue Funds Park Performance Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	75	72	72
Personnel Services	\$ 6,388,338	\$ 6,353,866	\$ 6,887,177
Operating Expenses	3,965,807	4,283,317	4,336,308
Capital Outlay	105,336	93,352	135,000
TOTAL	\$ 10,459,481	\$ 10,730,535	\$ 11,358,485

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Tennis Center Trust Fund	\$ 55,300	\$ -
Totals:	\$ 55,300	\$ -



Special Revenue Funds Park Performance Fund

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Recreation Program Coordinator	\$ 39,396	\$ -
Meadowbrook Recreation Center Conversion	85,036	-
Service Unit Coordinator	42,019	-
Totals:	\$ 166,451	\$ -

Park Performance Fund Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Golf	\$ 4,512,337	\$ 4,811,278	\$ 4,515,757	\$ 4,828,520
Recreation	5,623,026	6,350,428	5,894,406	6,146,211
Field Maintenance	324,118	348,754	320,372	383,754
TOTAL	\$ 10,459,481	\$ 11,510,460	\$ 10,730,535	\$ 11,358,485

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Participation in programs and classes	386,977	356,917	390,000	390,000
Quality of programs and services (comment card)	97%	98%	98%	100%
Quality of facilities (comment card)	97%	97%	98%	100%
Rounds of golf played	141,400	118,241	137,680	137,680
Cost recovery of Parks Perf. Fund ²	72%	71%	72%	72%
Cost recovery of Golf Perf. Fund ²	117% ³	96%	101%	100%
¹ Lake Arlington Golf Course was closed for the summer months. ² Cost recovery measures do not include debt service or subsidy. ³ Includes one-time payments of \$480,000 for Tierra Verde settlement and Lake Arlington Golf pipeline surface use agreement.				



Special Revenue Funds

Park Performance Fund





The Street Maintenance Fund provides for preventative maintenance of streets including resurfacing, concrete repair, crack-seal, and surface sealing of residential and arterial roadways, and supports weather related emergency response. Street light maintenance and traffic controls, including signs, traffic signals and pavement markings are also supported within this fund.

STREET MAINTENANCE FUND
FY 2011 Operating Position

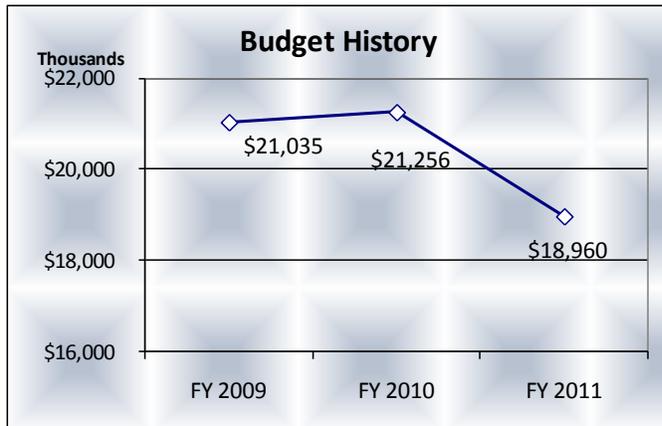
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
BEGINNING BALANCE	\$ 6,382,000	\$ 5,763,000	\$ 5,763,000	\$ 2,009,242
TOTAL REVENUES	\$ 11,852,197	\$ 11,802,564	\$ 11,687,243	\$ 11,919,552
INTERFUND TRANSFERS:				
From General Fund	\$ 2,301,527	\$ 2,301,527	\$ 2,301,527	\$ 2,301,527
From General Fund for Traffic	<u>3,087,375</u>	<u>3,428,372</u>	<u>3,428,372</u>	<u>3,194,347</u>
TOTAL INTERFUND TRANSFERS	\$ 5,388,902	\$ 5,729,899	\$ 5,729,899	\$ 5,495,874
TOTAL AVAILABLE FUNDS	\$ 23,623,099	\$ 23,295,463	\$ 23,180,142	\$ 19,424,668
TOTAL EXPENDITURES	\$ 18,100,209	\$ 21,255,872	\$ 21,170,900	\$ 18,959,844
ENDING BALANCE	\$ 5,522,890	\$ 2,039,591	\$ 2,009,242	\$ 464,824

Special Revenue Funds Street Maintenance Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	92	92	91
Personnel Services	\$ 4,089,070	\$ 4,385,064	\$ 4,641,442
Operating Expenses	14,011,139	15,705,835	14,318,401
Capital Outlay	-	1,080,000	-
TOTAL	\$ 18,100,209	\$ 21,170,900	\$ 18,959,844

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2009 and 2010 budget reflect the use of fund beginning balance in both years. FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Public Works Operations Supervisor	\$ -	\$ 86,798
Reallocation of Operations Manager Salary	-	61,908
Street Marker Blades Contract	91,500	-
Maintenance of Signal Lights	3,567	-
Totals:	\$ 95,067	\$ 148,706



Special Revenue Funds Street Maintenance Fund

Street Maintenance Fund Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Sales Tax supported division	\$ 12,893,098	\$ 16,094,971	\$ 16,094,971	\$ 13,463,970
General Fund supported division	2,110,195	1,625,610	1,625,610	2,301,527
Traffic Signals - GF supported	1,621,145	1,884,538	1,790,670	1,598,096
Traffic Signs & Markings - GF supported	1,475,772	1,143,473	1,069,576	1,050,617
Street Light Maintenance - GF supported	-	507,280	590,072	545,634
TOTAL	\$ 18,100,209	\$ 21,255,872	\$ 21,170,900	\$ 18,959,844

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
STREET MAINTENANCE FUND				
Average response time in working hours for traffic signal repair	3.5	3.5 estimate	3.5	3.5
Citizen ratings of road condition as "good" or "mostly good" (annual survey)	80%	80%	80%	80%
% paved lane miles currently assessed to be in satisfactory or better condition (Overall Condition Index of ≥ 70)	55%	49%	43%	100%
Average time in working days to complete pothole repairs	2	3 estimate	3	3
% street name signs and regulatory signs replaced annually	10%	7.5%	10%	10%



Special Revenue Funds

Street Maintenance Fund





The Knowledge Services Fund, part of the Financial Management Resources Department, provides City departments with printing services, engineering document duplication services, mail and courier services, records management and storage support, and xerographic services. The source of revenue for this fund is charges to departments for these services. The largest expenditure of the fund is inventory for resale. Divisions in Knowledge Services include Administration, Mail Services, the Information Resource Center, and Records Management.

**KNOWLEDGE SERVICES FUND
FY 2011 Operating Position**

	Adopted FY 2011
BEGINNING BALANCE	\$ 178,351
REVENUES:	
Sales - Mail Services	\$ 1,003,832
Sales - Information Resource Center	504,636
Sales - Records Management	<u>431,126</u>
TOTAL REVENUES	\$ 1,939,594
 TOTAL AVAILABLE FUNDS	 \$ 2,117,945
 EXPENDITURES:	
Administration	\$ 225,669
Mail Services	937,614
Information Resource Center	449,813
Records Management	<u>312,732</u>
TOTAL EXPENDITURES	\$ 1,925,828
 ENDING BALANCE	 \$ 192,117

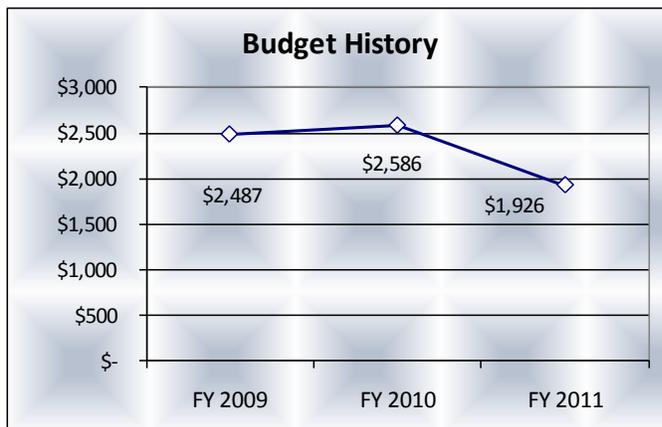
Internal Service Funds

Knowledge Services Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	11	11	11
Personnel Services	\$ 623,005	\$ 597,091	\$ 447,516
Operating Expenses	1,777,581	1,453,220	1,478,313
Capital Outlay	-	-	-
TOTAL	\$ 2,400,586	\$ 2,050,311	\$ 1,925,828

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over the past three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums.

Knowledge Services Fund Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 737,295	\$ 229,426	\$ 175,656	\$ 225,669
Mail Services	579,664	1,060,945	928,607	937,614
Info. Resource Center	469,682	770,872	463,265	449,813
Records Management	613,945	524,624	482,782	312,732
TOTAL	\$ 2,400,586	\$ 2,585,867	\$ 2,050,311	\$ 1,925,828



As part of the Public Works and Transportation Department, the Fleet Services Fund is responsible for management of the vehicle service contract for maintenance of City vehicles and equipment. The primary expenditures in the fund are the vehicle maintenance contract cost and fuel.

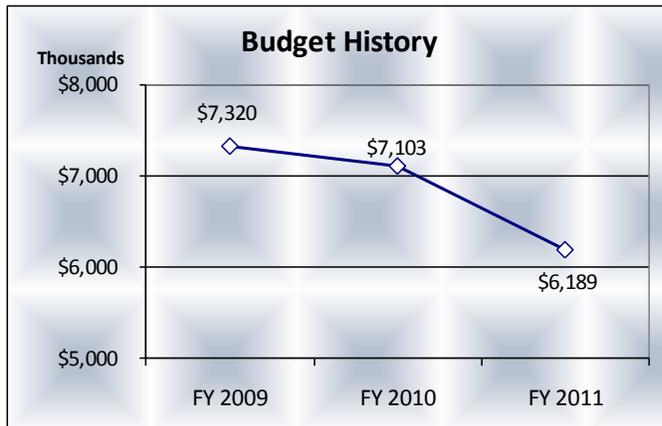
FLEET SERVICES FUND
FY 2011 Operating Position

	Adopted FY 2011
BEGINNING BALANCE	\$ 506,432
REVENUES:	
Fuel	\$ 2,316,586
Maintenance & Operation	3,873,835
Miscellaneous (subro, auctions)	<u>50,000</u>
TOTAL REVENUES	\$ 6,240,421
 TOTAL AVAILABLE FUNDS	 \$ 6,746,853
 TOTAL EXPENDITURES	 \$ <u>6,189,311</u>
 ENDING BALANCE	 \$ 557,542

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	1	1	1
Personnel Services	\$ 24,079	100,706	\$ 100,793
Operating Expenses	4,243,210	5,396,682	5,345,295
Capital Outlay	<u>1,337,117</u>	<u>2,493,223</u>	<u>743,223</u>
TOTAL	\$ 5,604,406	\$ 7,990,611	\$ 6,189,311

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Fuel Reduction	\$ 75,000	\$ -
Vehicle Replacements	63,746	-
Motor Vehicle Supplies	-	<u>100,000</u>
Totals:	\$ 138,746	\$ 100,000



Internal Service Funds
Fleet Service Fund

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
FLEET SERVICES FUND				
Maintain fleet availability rate	98%	97%	95%	90%



Internal Service Funds

Fleet Service Fund





The Infrastructure Services Division develops and maintains the electronic communication infrastructure used by City employees for data and voice applications such as voice mail, e-mail, Internet access and general office programs such as word processing. Information obtained through the City's Information Technology Executive Committee, Architecture Planning Committee and communication with City departments is used to improve and administer the electronic infrastructure.

The division's responsibilities include Customer Support (Customer Support Center, Desktop Computer Support, Remote Diagnostic Services), Network Services (Cabling for Network and Phone Services, Data Backup and Restoration, Network Design, Server Implementation and Support, System Deployment and Support, Network Accounts Access, Email), Personal Computer Support (Equipment and Application Installation, Equipment Repair and Maintenance, Support for Microsoft Office and Windows), and Phone Services (Desk Phones, Special Features such as Interactive Voice Response (IVR) and Automated Attendants, Voice Mail).

INFORMATION TECHNOLOGY FUND
FY 2011 Operating Position

	Adopted FY 2011
BEGINNING BALANCE	\$ 119,121
TOTAL REVENUES	\$ 5,717,449
TOTAL AVAILABLE FUNDS	\$ 5,836,570
TOTAL EXPENDITURES	\$ 5,682,486
ENDING BALANCE	\$ 154,084

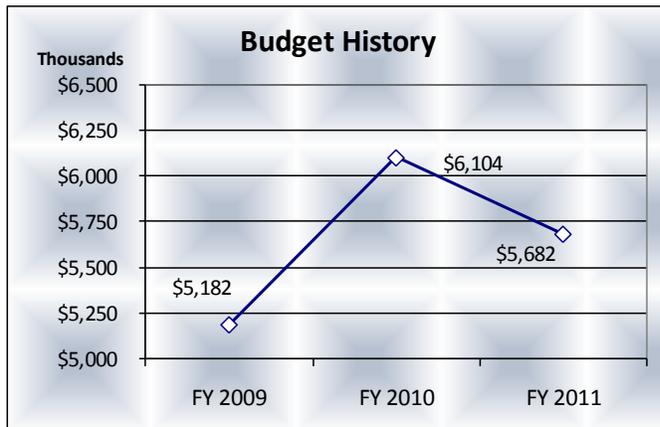
Internal Service Funds

Information Technology Service Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	20	21	21
Personnel Services	\$ 1,657,675	\$ 1,735,644	\$ 1,774,263
Operating Expenses	3,859,204	4,203,339	3,908,223
Capital Outlay	(334,690)	140,000	-
TOTAL	\$ 5,182,189	\$ 6,078,983	\$ 5,682,486

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

The FY 2010 budget reflects use of one-time funds. FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums. Additionally, FY 2011 expenditure changes are attributable to the additions and eliminations described below.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Software Maintenance Increase	\$ -	\$ 71,758
Totals:	\$ -	\$ 71,758



The following resources were eliminated or funded by challenge grants:

Description	Challenge Grant	Reduction
Lawson Internet Access	\$ 23,000	\$ -
Laserfiche/Everest Maintenance	28,736	-
Ironport Maintenance	33,668	-
Server Technical Support	10,000	-
UPS Replacement	19,102	-
Firewall Replacement	17,099	-
Internet Connectivity for DR Site	31,516	-
Server Replacement	43,000	-
CPU Hardware	-	50,000
Microsoft Licenses	-	61,168
Totals:	\$ 206,121	\$ 111,168

Information Technology Fund Expenditures				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Network Support	\$ 1,265,686	\$ 1,983,876	\$ 1,914,925	\$ 1,710,354
Server Support	2,101,490	2,283,499	2,339,910	2,204,941
Customer Support	1,815,013	1,836,696	1,824,148	1,767,191
TOTAL	\$ 5,182,189	\$ 6,104,070	\$ 6,078,983	\$ 5,682,486



Internal Service Funds

Information Technology Service Fund





As part of the Fire Department, the Communication Services Division provides public safety dispatch operations and radio\wireless data installation and maintenance.

The primary source of revenue to the fund is charges to the Police and Fire Departments for dispatch and radio services. The largest expenditure in the fund is for personnel costs, primarily 9-1-1 dispatching operations.

COMMUNICATION SERVICES
FY 2011 Operating Position

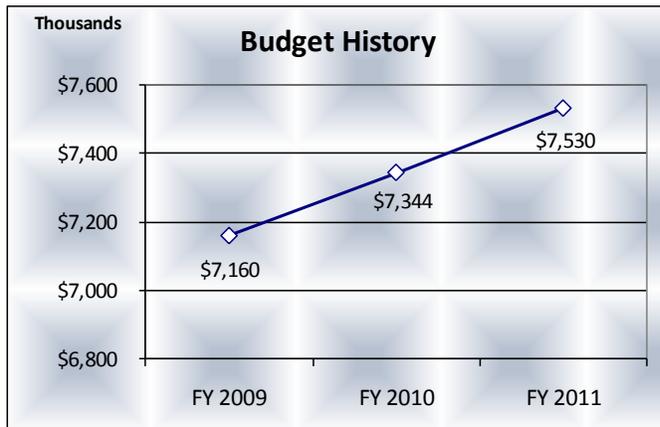
	Adopted FY 2011
BEGINNING BALANCE	\$ 165,353
REVENUES	
Communication Services chargeback	\$ 7,514,894
Other Revenue	<u>25,000</u>
TOTAL REVENUES	\$ 7,539,894
 TOTAL AVAILABLE FUNDS	 \$ 7,705,247
 EXPENDITURES	
Administration	\$ 1,076,652
Dispatch	<u>6,453,819</u>
TOTAL EXPENDITURES	\$ 7,530,471
 ENDING BALANCE	 \$ 174,776

Internal Service Funds Communication Service Fund

Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2009	Estimated FY 2010	Adopted FY 2011
Authorized Positions	106	106	106
Personnel Services	\$ 5,977,919	\$ 6,075,271	\$ 6,165,123
Operating Expenses	1,182,198	1,268,418	1,365,348
Capital Outlay	-	-	-
TOTAL	\$ 7,160,117	\$ 7,343,690	\$ 7,530,471

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



Budget Highlights

FY 2011 expenditures are impacted by a .5% change in the TMRS rate and an 11.9% increase in the city's share of health insurance premiums.

Communication Services Fund				
	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration	\$ 1,024,022	\$ 1,080,792	\$ 1,080,792	\$ 1,076,652
Dispatch	6,136,095	6,262,898	6,262,898	6,453,819
TOTAL	\$ 7,160,117	\$ 7,343,690	\$ 7,343,689	\$ 7,530,471



Internal Service Funds
Communications Services Fund

Performance Measures

Measure	FY09 Actual	FY10 Actual	FY11 Projected	Target
Answer 9-1-1 calls in 6 seconds or less	92.82%	92.50%	92.00%	92.00%
Average dispatch time of 25 seconds or less on Fire Priority 1 and 2 calls	21.92	24.81	25.00	25.00
Average dispatch time of 2 minutes or less on Police priority 1 and E calls	2.08	1.54	2.00	2.00



Internal Service Funds

Communication Service Fund





The Debt Service Fund is used to account for the accumulation of resources for the payment of principal and interest on the City's general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is Ad Valorem taxes. The debt service tax rate is 21.50¢ per \$100 valuation. Total FY 2011 revenues are estimated at \$35,795,380.

DEBT SERVICE FUND
FY 2011 Operating Position

	Actual	Budgeted	Estimated	Adopted
	FY 2009	FY 2010	FY 2010	FY 2011
BEGINNING BALANCE	\$ 4,722,990	\$ 4,935,887	\$ 5,994,251	\$ 5,765,529
REVENUES:				
Ad Valorem Taxes	\$ 36,752,209	\$ 36,435,872	\$ 36,435,872	\$ 35,569,163
Interest	<u>462,930</u>	<u>318,220</u>	<u>281,583</u>	<u>226,217</u>
TOTAL REVENUES	\$ 37,215,139	\$ 36,754,092	\$ 36,717,455	\$ 35,795,380
INTERFUND TRANSFERS:				
Park Performance Fund	\$ 786,095	\$ -	\$ -	\$ 785,850
Convention and Event Svcs. Fund	1,373,567	1,381,076	1,381,076	1,358,673
TIRZ 5 *	1,890,047	1,567,781	1,567,781	1,444,736
TIRZ 4	-	-	-	971,242
Airport	-	-	-	175,000
Water and Sewer Fund - MOT	<u>80,169</u>	<u>78,098</u>	<u>78,098</u>	<u>75,173</u>
TOTAL INTERFUND TRANSFERS	\$ 4,129,878	\$ 3,026,955	\$ 3,026,955	\$ 4,810,674
TOTAL AVAILABLE FUNDS	\$ 46,068,007	\$ 44,716,934	\$ 45,738,661	\$ 46,371,583
EXPENDITURES:				
Principal / Interest Payments	\$ 39,744,143	\$ 39,838,132	\$ 39,838,132	\$ 41,200,179
Interest Payments, Commercial Paper	262,869	88,795	75,000	86,000
Agent Fees	<u>66,744</u>	<u>60,000</u>	<u>60,000</u>	<u>199,875</u>
TOTAL EXPENDITURES	\$ 40,073,756	\$ 39,986,927	\$ 39,973,132	\$ 41,486,054
ENDING BALANCE	\$ 5,994,251	\$ 4,730,007	\$ 5,765,529	\$ 4,885,529

* TIRZ 5 reimbursements were paid from capitalized interest in FY 2009, and will be paid from TIRZ 5 revenues going forward.

SCHEDULE OF TAX BOND INDEBTEDNESS PRINCIPAL AND INTEREST REQUIREMENTS FY 2011

	Outstanding Balance 10/1/10	Principal	Interest	Total
Permanent Improvement Refunding Bonds, Series 1993	\$ 2,045,000	\$ 1,310,000	\$ 109,919	\$ 1,419,919
Combination Tax and Revenue Certificates of Obligation, Series 2001-B	850,000	425,000	44,625	469,625
Combination Tax and Revenue Certificates of Obligation, Series 2001-C	275,000	25,000	13,613	38,613
Permanent Improvement Refunding Bonds, Series 2001-A	13,030,000	5,035,000	706,263	5,741,263
Permanent Improvement Bonds, Series 2001-B	8,590,000	1,240,000	428,629	1,668,629
Permanent Improvement Bonds, Series 2002	14,280,000	1,190,000	646,468	1,836,468
Permanent Improvement Bonds, Series 2003	20,185,000	1,215,000	991,025	2,206,025
Combination Tax and Revenue Certificates of Obligation, Series 2003	975,000	75,000	43,125	118,125
Permanent Improvement Bonds, Series 2004	16,895,000	1,210,000	728,525	1,938,525
Permanent Improvement Bonds, Series 2005	64,895,000	4,050,000	3,144,013	7,194,013
Combination Tax and Revenue Certificates of Obligation, Series 2005	2,145,000	645,000	72,923	717,923
General Obligation Commercial Paper Notes, Series 2005	17,200,000	-	86,000	86,000
Combination Tax and Revenue Certificates of Obligation, Series 2006	6,800,000	495,000	303,335	798,335
Permanent Improvement Bonds, Series 2007	15,370,000	905,000	659,975	1,564,975
Combination Tax and Revenue Certificates of Obligation, Series 2007	5,620,000	520,000	231,919	751,919
Permanent Improvement Bonds, Series 2008	35,890,000	1,995,000	1,450,956	3,445,956
Combination Tax and Revenue Certificates of Obligation, Series 2008A	5,320,000	300,000	220,175	520,175
Combination Tax and Tax				
Increment Reinvestment Zone Certificates of Obligation, Series 2008B	34,010,000	-	1,567,781	1,567,781
Permanent Improvement Bonds, Series 2009	28,765,000	625,000	1,021,158	1,646,158
Combination Tax and Revenue Certificates of Obligation, Series 2009A	5,930,000	990,000	128,550	1,118,550
Combination Tax and Revenue Certificates of Obligation, Series 2009B	1,785,000	300,000	36,290	336,290
Permanent Improvement Bonds, Series 2010	34,480,000	3,375,000	1,754,674	5,129,674
Combination Tax and Revenue Certificates of Obligation, Series 2010	<u>5,755,000</u>	<u>825,000</u>	<u>146,242</u>	<u>971,242</u>
TOTAL	\$ 341,090,000	\$ 26,750,000	\$ 14,536,179	\$ 41,286,179
Paying Agent's and Credit Line Fees				<u>199,875</u>
TOTAL EXPENDITURES				\$ 41,486,054



Capital Improvement Program



Process for Capital Improvements





Capital Improvement Program

Needs Identification

The needs for new capital improvements are identified in many different ways.

- calls from citizens,
- city council priorities,
- inventory reviews,
- the various city-wide master plans,
- new development needs, and
- economic stimulation needs

To facilitate citizen input, The City of Arlington utilizes the Citizen’s Bond Committee (CBC), regular town hall meetings, and the Capital Budget Executive Committee.

The Citizen’s Bond Committee brings Arlington residents directly into the capital improvement process by facilitating a face-to-face meeting between City staff and citizens. Citizens are selected for the committee by the City Council through an application process. Once selected, the Committee is given comprehensive information regarding City priorities on capital improvements, as well as recommendations from staff. City staff then takes input on needs identification and even offers tours to capital improvement sites. The last CBC meeting was in 2007, before the City’s last bond election.

The City’s Capital Budget Executive Committee consists of directors of departments who utilize bond funding, and representatives of the Office of Management and Budget, Financial and Management Resources Department, and the City Manager’s Office. For more description on the Capital Budget Executive Committee, please see the “Capital Budget” section on the next page.

Citizen Bond Election

After stakeholder input is gathered, a comprehensive list of capital improvement projects is identified. As necessary, in February or November of a given year, a bond election is held to allow the general public to vote on the City’s ability to sell general obligation bonds to fund this list of projects. The result of the election is a specific dollar amount in general obligation bonds and certificates of obligation that the City is authorized to sell. The City will then use this authorization to sell bonds each year, within the constraints of the City’s financial policies, until the authorization has been exhausted. The City last held a bond election on November 4, 2008, which gave authorization sell \$140.825 million in general obligation bonds/certificates of obligation. The City currently has \$128 million in remaining authorization. A complete list of FY2011 bond-funded projects can be found in this document.

Capital Improvement Plan

The Capital Improvement Plan represents a three- to five-year fiscal plan that prioritizes and schedules all projects included in the bond elections. Through discussions with City staff, Council, and citizens, the Capital Improvement Plan considers the appropriate timing of the construction of projects, the City’s ability to facilitate the construction, financial constraints in repaying indebtedness, and the increased cost of operation and maintenance. The Capital Budget is derived, on an annual basis, from the Capital Improvement Plan. Because the Capital Improvement Plan is affected by changes in Arlington’s economy and is revised annually, it should be viewed as a working document.



Capital Improvement Program

Capital Budget

Each year a capital budget is presented to City Council for approval. The Capital Budget provides the city staff with budgeted funds and authorization to begin or continue working on capital projects that were programmed year- by- year on the Capital Improvement Plan. Arlington's Capital Budget cycle spans from October to March, when the Capital Budget is adopted. This process begins with the City's Capital Budget Executive Committee. The Committee last met on October 5, 2010 to discuss a priority project list for the use of the City's remaining 1999, 2003, 2005, and 2008 bond election authorization. In developing the capital budget, the Capital Budget Executive Committee considered a variety of factors on the decision-making process, including:

- City Council Priorities
- Neighborhood Needs
- Infrastructure Investment
- Financial Policies
- Debt Ratio Targets
- Sector Plan Strategy
- Master Plan, Thoroughfare Plan, etc.
- Appropriate timing of the project
- Projected O&M costs
- Efficient use of bond funds

Once the Committee has prioritized its capital projects for the coming fiscal year, City staff prepares the capital budget for Council to adopt.

Bond Sales

A bond sale occurs annually, the amount of which dictates the appropriation approval of the Capital Budget. In this action, the City sells bonds on the open market and incurs debt to finance the cost of building the capital projects as identified on the Capital Budget. Voter-approved general obligation bonds and non-voter-approved certificates of obligation serve as the primary sources of funding for general capital projects. These include capital initiatives such as parks construction and improvements, land acquisition, public works projects, building construction for public safety, and airport improvements, among others. The City's ability to sell bonds depends on the remaining authorization from bond elections, the City's tax rate and property values that support the bonds, and the ability for the City to meet its stated debt management ratio targets, found in the financial policies section of this document. The City most recently sold bonds to fund capital projects in June of 2010 for \$20 million, utilizing authorization from bond elections held in 2003 and 2008.

Debt Service

As the City incurs debt for the acquisition and construction of capital projects, the City also makes annual payments to repay the bonds previously issued. General obligation bonds are funded wholly through a designated portion of the City's property tax rate, while certificates of obligation incorporate other various funding sources as well as ad valorem taxes. Of the City's



total FY11 tax rate of \$0.6480 per \$100 in assessed valuation, \$0.2150 will be used to retire general obligation bonds and certificates of obligation.

Debt Retired

Each year, the City satisfies a portion its debt obligations. This means that the City has completely repaid a portion of its debt from general obligation bonds and certificates of obligation. Currently, the City has a financial policy that requires debt obligations to be repaid on a conservative schedule (level principal) as not to burden future taxpayers. In general, the City issues twenty-year debt with an average life of nine years. On average, the City retires approximately \$26 million in general obligation and certificates of obligation debt principle annually. As this debt is retired, it allows the City the capacity to issue more bonds to fund new capital projects for future bond elections.

Capital Budget vs. Operating Budget

Although the City’s Capital Budget and Operating Budget are adopted in two separate cycles during the fiscal year, they are nonetheless connected. The City’s bifurcated tax rate is the most prominent example of this. As stated above, the City’s total FY11 tax rate of \$0.6480 is divided between an operating levy (\$0.4330) and a debt service levy (\$0.2150.) In order for the City to increase the operating levy and keep the overall tax rate the same, the debt service levy would have to decrease. This translates to less dollars that can be utilized for debt service, as well as less dollars that can be spent on capital improvements. In addition, both the capital and operating funds are profoundly impacted by an increase or decrease in housing values. Additionally, it is imperative to remember that most capital projects will increase the City’s operating budget expenditures as well, since the short-term maintenance and operations of new capital is budgeted in the City’s operating funds.

While the debt service property tax levy does comprise the primary source of funding for the capital budget, the City supplements these funds with other sources, such as impact fees, aviation fees, interest earnings, gas revenues, and park fees. These other sources can either directly fund capital projects or help to fund debt service for certificates of obligation. For example, the Convention and Event Services Fund, and the Park Performance Fund both make transfers into the Debt Service Fund in order to service certificates of obligation debt used for capital projects. For more information, a list of funding sources can be seen in the individual capital project summaries.



Capital Improvement Program

Tentative FY11 Capital Budget and Bond Sale Calendar

October

5th - Capital Budget Executive Committee Meeting

6th – Solicit Capital Budget Requests

November

9th - Capital Budget Request Due to Budget Office

11th-30th- Drafting of Capital Budget and revisions to Capital Improvement Plan

January

Mid month-Capital Budget Executive Committee Meeting to Finalize Capital Budget

February

Early- Capital Budget to City Council Fiscal Policy Committee

March

Mid- Adopt FY11 Capital Budget and Reimbursement Resolution

April

Internal activities in preparation for the bond sale

May

TBD- Adoption of Resolution for Notice of Intent to Sell Bonds

TBD- Meeting with Rating Agencies

June

Mid- General Obligation and Certificates of Obligation Bond Sale

July

No Scheduled activities



Capital Improvement Program

FY2010 Capital Budget			2008	2009	2010	2011	2012
			Adopted	Amended	Adopted	Preliminary	Preliminary
Bond Election	Department	Project	GO's & CO's				
2003	Libraries	Collection Development	500,000	250,000	-	-	-
2008		E. Arlington Branch Expansion	-	-	-	-	500,000
		Libraries Total	500,000	250,000	-	-	500,000
2008	Fire	Fire Station #9 Rebuild	-	250,000	3,220,000	-	-
2008		Fire Stations # 5 & # 10 Remodel	-	-	-	500,000	1,250,000
		Fire Totals	-	250,000	3,220,000	500,000	1,250,000
n/a	Information Technology	Phone Switch*	-	1,700,000	-	-	-
n/a		Fiber Removal and Replacement	-	-	500,000	-	-
		Information Technology Total	-	1,700,000	500,000	-	-
n/a	Airport	Itinerant Aircraft Parking Apron*	335,000	-	-	-	-
n/a		Terminal Building Construction*	-	4,080,000	-	-	-
n/a		North Aircraft Parking*	-	-	-	-	355,000
n/a		West Parallel Taxiway*	-	-	-	1,035,000	-
		Airport Total	335,000	4,080,000	-	1,035,000	355,000
2005	Parks and Recreation	Bowman Branch Acquisition	180,000	-	-	-	-
2005		Bowman Branch Trail Connection	1,190,000	-	-	-	-
2005		Clarence Thompson Park	150,000	-	-	-	-
2005		Cravens Park	400,000	-	-	-	-
2005		Lynn Creek Trail Connection	200,000	-	-	-	-
2005		North Sports Center Master Plan	-	-	-	-	60,000
2005		OS Gray Park	200,000	-	-	-	-
2005		Park Partnership Funds	80,000	-	-	-	-
2005		River Legacy Parks	400,000	-	-	380,000	220,000
2005		Rush Creek Floodplain	-	-	-	-	300,000
2005		Rush Creek Trail Connection	-	560,000	-	40,000	-
2005		Thora Hart Park	50,000	-	-	-	-
2005		Treepoint Neighborhood Park (Phase I)	675,000	75,000	-	-	-
2005		Wimbledon Park	300,000	-	-	-	-
2008		Crystal Canyon Preserve	-	-	-	350,000	-
2008		CW Ditto Golf Course Renovations	-	-	-	-	1,500,000
2008		Harold Patterson Sports Center Renovation	-	1,000,000	-	-	-
2008		MLK Sports Center - Phase II	-	-	-	-	1,400,000
2008		Playgrounds Renovations	-	-	-	500,000	-
2008		Richard Simpson Park-Lake Room	-	-	-	-	1,000,000
2008		Skate Park	-	-	-	-	500,000
2008		Southwest Nature Preserve	-	-	-	750,000	-
2008		Vandergriff Park - Phase II	-	-	-	-	1,025,000
2008	Veterans Park Renovations/Improvements	-	-	-	250,000	-	
		Parks and Recreation Total	3,825,000	1,635,000	-	2,270,000	6,005,000



Capital Improvement Program

FY2010 Capital Budget			2008	2009	2010	2011	2012
			Adopted	Amended	Adopted	Preliminary	Preliminary
Bond Election	Department	Project	GO's & CO's				
1999		Green Oaks (Lincoln to Ballpark Way)	-	2,800,000	-	-	-
1999		Pleasant Ridge Additional Funding	1,000,000	-	-	-	-
2003		Arterial Rebuild-- Abram (SH360 to Collins)	-	3,800,000	-	-	-
2003		Collins Street Additional Funding	2,335,000	-	-	-	-
2003		Collins Street: Southeast Pkwy-Mansfield Webb	4,495,000	-	-	-	-
2003		Construction Testing	500,000	-	-	-	-
2003		Department Budget	-	1,500,000	-	-	-
2003		Developer Participation Projects	250,000	-	-	-	-
2003		Erosion Funding	-	-	-	-	-
2003		Green Oaks Blvd: Ballpark-East City Limits	3,625,000	-	-	-	-
2003		GSWID Street Improvements	2,050,000	-	-	-	-
2003		Residential Rebuild (Design)	-	250,000	-	-	-
2003		Residential Rebuild (Partial funding)	-	1,665,000	-	-	-
2003		Residential Street Rebuild Program	2,500,000	-	-	-	-
2003		Residential/Safety Street Lighting	25,000	-	-	-	-
2003		Right-of-Way Protection	50,000	-	-	-	-
2003		Tri-School Streets	-	-	905,000	-	610,000
2008		Abram (Collins to Cooper)	-	-	515,000	-	-
2008		Abram (SH360 - Collins)	-	-	-	-	6,685,000
2008		Abram (SH360 to CL)**	-	450,000	2,145,000	1,145,000	2,235,000
2008		Arterial Rebuild --Arkansas (Browning to 360)	-	4,440,000	-	-	-
2008		Arterial Rebuild --Center (Arkansas -	-	-	390,000	-	3,465,000
2008		Arterial Rebuild --Park Row (SH360 - CL)	-	-	4,580,000	-	-
2008		Arterial Rebuild-- Park Row (SH360 to CL)	-	545,000	-	-	-
2008	Public Works and Transportation	Bowman Springs (IH20 to CL)**	-	175,000	380,000	2,295,000	-
2008		CMAQ	-	-	250,000	-	-
2008		Developer Participation Projects	-	-	250,000	-	-
2008		Great Southwest Parkway	-	-	835,000	-	-
2008		Irrigation Contract	-	110,000	75,000	75,000	75,000
2008		Lamar (Collins to Ballpark Way)**	-	695,000	460,000	2,300,000	2,335,000
2008		Mansfield Webb/Silo Intersection	-	380,000	-	-	-
2008		Matlock /Mayfield Intersection**	-	60,000	75,000	365,000	-
2008		Matlock 5th/6th Lanes(Mayfield to Bardin)**	-	250,000	-	1,720,000	-
2008		New Traffic Signals	-	340,000	340,000	340,000	340,000
2008		Residential Rebuild (Construction)	-	-	3,535,000	-	5,000,000
2008		Residential Rebuild (Design)	-	290,000	290,000	260,000	200,000
2008		Sidewalk Program	-	415,000	415,000	-	190,000
2008		Stadium Dr Phase II (Division to Abram)**	-	1,535,000	-	1,000,000	1,155,000
2008		Streetlight Program	-	175,000	-	-	-
2008		Testing Contract	-	540,000	350,000	350,000	350,000
2008		Traffic Signal Rebuilds	-	220,000	220,000	220,000	220,000
2008		TxDOT Intersections (4)**	-	140,000	270,000	760,000	-
1999/2003		Arbrook/Melear Drainage	-	-	-	1,900,000	-
1999/2003		Direct Project Management Costs	1,500,000	-	-	-	-
1999/2003		Sidewalk Program	500,000	-	-	-	-
1999/2003		Signal Rebuilds and Modifications	370,000	-	-	-	-
1999/2003		Street Light Upgrades	785,000	-	-	-	-
1999/2003		Traffic Signal Construction	345,000	-	-	-	-
n/a		City Hall First Floor Remodel*	-	2,800,000	-	-	-
n/a		I-30 Bridges*	2,500,000	-	-	-	-
n/a		TAC Energy Solutions*	-	3,080,000	-	-	-
		Public Works and Transportation Total	22,830,000	26,655,000	16,280,000	12,730,000	22,860,000
		Annual Project Grand Totals	27,490,000	34,570,000	20,000,000	16,535,000	30,970,000
		* Denotes projects funded by Certificates of Obligation (CO's)					
		** Denotes projects included in the Tarrant County Bond Program					



Capital Improvement Program

FY2010 Capital Budget			2010 Adopted
Bond Election	Department	Project	GO's & CO's
2008	Fire	Fire Station #9 Rebuild	3,220,000
		Fire Totals	3,220,000
n/a	Information Technology	Fiber Removal and Replacement	500,000
		Information Technology Total	500,000
2003	Public Works and Transportation	Tri-School Streets	905,000
2008		Abram (Collins to Cooper)	515,000
2008		Abram (SH360 to CL)**	2,145,000
2008		Arterial Rebuild –Center (Arkansas - Timberview)	390,000
2008		Arterial Rebuild –Park Row (SH360 - CL)	4,580,000
2008		Bowman Springs (IH20 to CL)**	380,000
2008		CMAQ	250,000
2008		Developer Participation Projects	250,000
2008		Great Southwest Parkway	835,000
2008		Irrigation Contract	75,000
2008		Lamar (Collins to Ballpark Way)**	460,000
2008		Matlock /Mayfield Intersection**	75,000
2008		New Traffic Signals	340,000
2008		Residential Rebuild (Construction)	3,535,000
2008		Residential Rebuild (Design)	290,000
2008		Sidewalk Program	415,000
2008		Testing Contract	350,000
2008		Traffic Signal Rebuilds	220,000
2008		TxDOT Intersections (4)**	270,000
			Public Works and Transportation Total
		Annual Project Grand Totals	20,000,000
	* Denotes projects funded by Certificates of Obligation (CO's)		
	** Denotes projects included in the Tarrant County Bond Program		



Capital Improvement Program

WATER UTILITIES FY 2010 Capital Budget		2010 Adopted
Project		Amount
36" Sanitary Sewer - Phase II		40,500
Abram: Collins -SH 360		59,625
Arkansas Lane (Cooper-Collins)		33,621
Arkansas Transfer Pump Station		168,140
Bowen & SH360 Transfer Valves		162,341
Center: Arkansas - Timberview		100,000
Copeland 18" Sanitary Sewer		80,000
Developer Participation		250,000
Eden Rd 20", 24" and 30" Water Line		1,392,421
Elevated Tank Pump Stations		50,000
Fish Creek 18" SS Interceptor		100,000
Green Oaks 42" Water Line (Forest Bend to Park Springs)		270,000
Green Oaks 42" Water Line (Pleasant Ridge to Forest Bend)		79,308
Green Oaks Blvd: Lincoln-Ballpark Way Adjustments		59,023
Green Oaks Pump Station Rehab		300,000
Lamar: Collins-Ballpark		75,640
Mansfield Interconnect		40,000
Matlock Road 5th & 6th Lanes (Mayfield-Bardin) W&S Adjustments		17,000
Park Row: SH360-City Limits		94,300
West Pressure Plane (Harris, Russell Curry, US287)		685,859
Water Utilities Cash and Revenue Bonds Subtotal		4,057,778
Projects Approved for CWSRF Program Funding (2009)		
Johnson Creek SS 3C- Phase 2		500,000
Reclaimed Water Delivery System		1,853,736
Village Creek 27" SS Interceptor		150,000
Trinity Branch 30" SS Interceptor		180,000
NL Robinson Sanitary Sewer Renewal		525,000
Aerial Crossing Sanitary Sewer Rehab - Phase 2		350,000
Projects Approved for DWSRF Program Funding (2008)		
Tierra Verde Elevated Storage Tank		2,316,040
Water Utilities Total		9,932,554



Capital Improvement Program

Certificates of Obligation Five Year History							
Fiscal Year	Department	Project	Amount	Final Cost or Cost to Date	Status	Start Date	Completion Date
2006	Information Technology	Handitran Scheduling System	\$200,000	\$67,200	In Progress	n/a	n/a
2006	Information Technology	Fiber Optic	\$350,000 *		In Progress	Apr-07	n/a
2006	Public Works-Traffic	I-30 Bridges Land Acquisition	\$3,231,000 *		In Progress	Oct-05	n/a
2006 Sub-Total			\$3,781,000	\$67,200			
2007	Airport	Pavement Rehabilitation	\$650,000	\$0	Complete	Oct-05	Apr-09
2007	Airport	Terminal Building (Design)	\$150,000 *		In Progress	Oct-05	n/a
2007	Community Services	Animal Services Center	\$1,280,590	\$5,678,375	Complete	Oct-05	Apr-09
2007	Fire	Fire Station No. 3 Rebuild	\$130,000	\$1,638,394	Complete	Aug-06	Apr-09
2007	Fire	Fire Station No. 4 Rebuild	\$125,000	\$1,775,286	Complete	Aug-06	Jun-09
2007	Public Works-Traffic	I-30 Bridges Land Acquisition	\$3,400,000 *		In Progress	Oct-05	n/a
2007 Sub-Total			\$5,735,590	\$9,092,055			
2008	Airport	Itinerant Aircraft Parking Apron	\$335,000	\$97,272	Complete	Jan-05	Oct-08
2008	Convention Center	Convention Center Roof	\$1,730,000	\$1,444,638	In Progress	Jan-05	Oct-08
2008	Police	South Arlington Public Safety Center	\$500,000	\$10,587,634	Complete	Jan-05	Oct-08
2008	Public Works	I-30 Bridges Land Acquisition	\$2,500,000	\$17,158,402	In Progress	Oct-05	n/a
2008 Sub-Total			\$5,065,000	\$29,287,946			
2009	Airport	Terminal Building (Construction)	\$4,080,000	\$3,788,698	In Progress	Aug-06	n/a
2009	Information Technology	Phone Switch	\$1,700,000	\$715,668	In Progress	Aug-06	n/a
2009	Public Works	TAC	\$3,079,231	\$3,079,231	Complete	Oct-08	Dec-08
2009	Public Works	City Hall Remodel (1st Floor)	\$2,800,000	\$0	Delayed	Oct-06	n/a
2009 Sub-Total			\$11,659,231	\$7,583,597			
2010	Information Technology	Fiber Optic	\$500,000	\$441,617	In Progress	Apr-07	n/a
			\$500,000	\$441,617			
Grand Total			\$26,740,821	\$46,472,415			
*Final Cost/Cost to Date for projects included in most recent year							



Capital Improvement Program

Bond Election History by Bond Election		
1993 Library Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Purchase of Library Books	\$2,900,000
Proposition 2	Renovation of Libraries	\$1,445,000
Proposition 3	Construction of Libraries	\$4,420,000
Proposition 4	Mobile Library Facilities	\$570,000
TOTAL		\$9,335,000
1994 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Fire	\$3,130,000
Proposition 2	Police	\$3,600,000
Proposition 3	Parks	\$5,375,000
Proposition 4	Street, Drainage, Traffic	\$98,360,000
TOTAL		\$110,465,000
1997 Parks Bond Election		
	Purpose	Voter Authorized Amount
All Propositions	Parks Acquisition, Development, Renovations	\$37,860,000
TOTAL		\$37,860,000
1999 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Streets and Traffic Mobility	\$85,520,000
Proposition 2	Police Department	\$4,250,000
Proposition 3	Fire Department	\$7,605,000
Proposition 4	Libraries	\$3,725,000
TOTAL		\$101,100,000
February 2003 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Animal Shelter	\$2,665,000
Proposition 2	Fire Station Facilities	\$4,935,000
Proposition 3	Library Equipment	\$2,435,000
Proposition 4	Police Facilities	\$10,935,000
Proposition 5	Storm Drainage and Erosion	\$1,900,000
TOTAL		\$22,870,000



Bond Election History by Bond Election		
November 2003 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Street and Transportation Improvements	\$83,635,000
Proposition 2	Traffic Flow and Air Quality	\$400,000
TOTAL		\$84,035,000
2005 Parks Bond Election		
	Purpose	Voter Authorized Amount
All Propositions	Parks Acquisition, Development, Renovations	\$13,600,000
TOTAL		\$13,600,000
November 2008 Bond Election		
	Purpose	Voter Authorized Amount
Proposition 1	Parks and Recreation	\$15,500,000
Proposition 2	Streets and Traffic	\$103,735,000
Proposition 3	Libraries	\$500,000
Proposition 4	Fire	\$9,090,000
Proposition 5	Drainage	\$12,000,000
TOTAL		\$140,825,000
Bond Elections Combined Total		\$520,090,000



Capital Improvement Program

Bond Election History By Department			
Community Services			
2003	Proposition 1	Animal shelter	\$2,665,000
TOTAL			\$2,665,000
Fire Department			
1994	Proposition 1	Fire Department	\$3,130,000
1999	Proposition 3	Fire Department	\$7,605,000
2003	Proposition 2	Fire Station Facilities	\$4,935,000
2008	Proposition 4	Fire	\$9,090,000
TOTAL			\$24,760,000
Library			
1993	All Propositions	Libraries	\$9,335,000
1999	Proposition 4	Libraries	\$3,725,000
2003	Proposition 3	Library Equipment	\$2,435,000
2008	Proposition 3	Libraries	\$500,000
TOTAL			\$15,995,000
Parks and Recreation Department			
1994	Proposition 3	Parks and Recreation	\$5,375,000
1997	All Propositions	Parks Acquisition, Development, Renovations	\$37,860,000
2005	All Propositions	Parks Acquisition, Development, Renovations	\$13,600,000
2008	Proposition 1	Parks and Recreation	\$15,500,000
TOTAL			\$72,335,000
Police Department			
1994	Proposition 4	Police Department	\$3,600,000
1999	Proposition 2	Police Department	\$4,250,000
2003	Proposition 4	Police Facilities	\$10,935,000
TOTAL			\$18,785,000



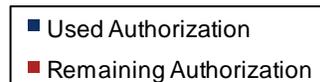
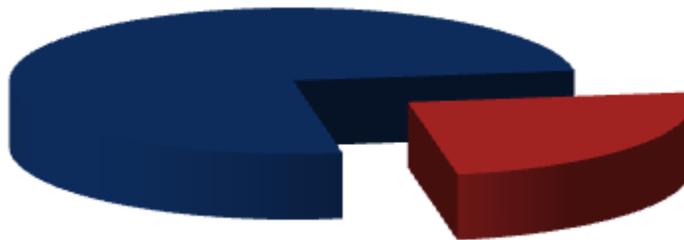
Bond Election History By Department			
Public Works and Transportation Department			
1994	Proposition 4	Streets, Drainage, Traffic	\$98,360,000
1999	Proposition 1	Streets and Traffic Mobility	\$85,520,000
2003	Proposition 2	Traffic Flow and Air Quality	\$400,000
2003	Proposition 5	Storm Drainage and Erosion	\$1,900,000
2003	Proposition 1	Street and Transportation Improvements	\$83,635,000
2008	Proposition 5	Storm Drainage	\$12,000,000
2008	Proposition 2	Streets and Traffic	\$103,735,000
TOTAL			\$385,550,000
Bond Elections Combined Total			\$520,090,000

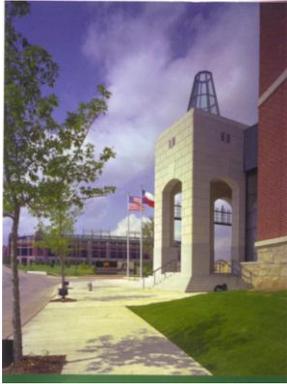


Capital Improvement Program

Remaining Bond Issuance Authorization by Bond Election					
<u>Bond Year</u>	<u>Proposition/ Department</u>	<u>Total Authorization</u>	<u>Used Authorization</u>	<u>Remaining Authorization</u>	<u>Percent Complete</u>
1993	Library	\$9,335,000	\$8,765,000	\$570,000	93.89%
1994	Fire	\$3,130,000	\$3,130,000	\$0	100.00%
1994	Police	\$3,600,000	\$3,600,000	\$0	100.00%
1994	Parks	\$5,375,000	\$5,375,000	\$0	100.00%
1994	Street, Drainage, Traffic	\$98,360,000	\$98,360,000	\$0	100.00%
1997	Parks	\$37,860,000	\$37,860,000	\$0	100.00%
1999	Library	\$3,725,000	\$3,725,000	\$0	100.00%
1999	Police	\$4,250,000	\$4,250,000	\$0	100.00%
1999	Fire	\$7,605,000	\$7,605,000	\$0	100.00%
1999	Street, Drainage, Traffic	\$85,520,000	\$85,520,000	\$0	100.00%
2003	Traffic Management	\$400,000	\$0	\$400,000	0.00%
2003	Erosion Control	\$1,900,000	\$0	\$1,900,000	0.00%
2003	Library	\$2,435,000	\$2,435,000	\$0	100.00%
2003	Animal Control	\$2,665,000	\$2,665,000	\$0	100.00%
2003	Fire	\$4,935,000	\$4,935,000	\$0	100.00%
2003	Police	\$10,935,000	\$10,935,000	\$0	100.00%
2003	Street, Drainage, Traffic	\$83,635,000	\$79,609,000	\$5,431,000	93.51%
2005	Parks	\$13,600,000	\$13,600,000	\$0	100.00%
2008	Library	\$500,000	\$0	\$500,000	0.00%
2008	Fire	\$9,090,000	\$6,690,000	\$5,620,000	38.17%
2008	Drainage	\$12,000,000	\$0	\$12,000,000	0.00%
2008	Parks	\$15,500,000	\$2,091,000	\$13,409,000	13.49%
2008	Street, Traffic	\$103,735,000	\$15,375,000	\$88,360,000	14.82%
	TOTAL	\$520,090,000	\$396,525,000	\$128,190,000	75.35%

Total Authorization





The City of Arlington has several funds for investing in the City’s infrastructure. The Funds are separated by use and are managed by the corresponding department. In general, the funding for infrastructure comes from bond elections which occur at 3 to 5 year intervals. The Funds have several revenue sources such as general obligation bonds, certificates of obligations, impact fees, interest earnings, grants, funding from other governmental entities, gas leases, and transfers from other operating funds.

AIRPORT CAPITAL PROJECT FUNDS (4025, 4085) - The primary purpose of this fund is to account for terminal expansion, runways, or other airport construction and related projects. Funds are provided primarily through bond sales, interest earnings, and grants.

FIRE CAPITAL PROJECT FUNDS (4020,4075) - The primary purpose of this fund is to account for construction and other capital project expenditures related to building fire stations and funding other fire prevention related projects. Funds are provided primarily through bond sales and interest earnings.

LIBRARY CAPITAL PROJECT FUNDS (4080) - The primary purpose of this fund is to account for construction and other capital project expenditures related to building branch libraries, acquiring additions to the library collection and funding library related projects. Funds are provided primarily through bond sales and interest earnings.

MUNICIPAL OFFICE FACILITIES and INFORMATION TECHNOLOGY CAPITAL PROJECT FUNDS (4045, 4050) - The primary purpose of this fund is to account for expenditures connected with the planning, construction, and refurbishing of various municipal office buildings. Funds are provided primarily through bond sales and interest earnings.

PARK CAPITAL PROJECT FUNDS (4000, 4002, 4003) - The primary purpose of this fund is to account for parkland acquisition, construction of swimming pools, and other park and recreation related construction, as well as various other park and recreation related projects. Funds are provided primarily through bond sales, interest earnings, and impact fees.

POLICE CAPITAL PROJECT FUNDS (4055, 4060) - The primary purpose of this fund is to account for construction and other capital project expenditures related to building police stations and funding other police related projects. Funds are provided primarily through bond sales and interest earnings.

TRAFFIC CAPITAL PROJECT FUNDS (4040, 4100) - The primary purpose of this fund is to account for construction of the City's streetlight and traffic signal systems, to perform thoroughfare



Capital Improvement Program

analysis and to design and install various other traffic related projects. Funds are provided primarily through bond sales and interest earnings.

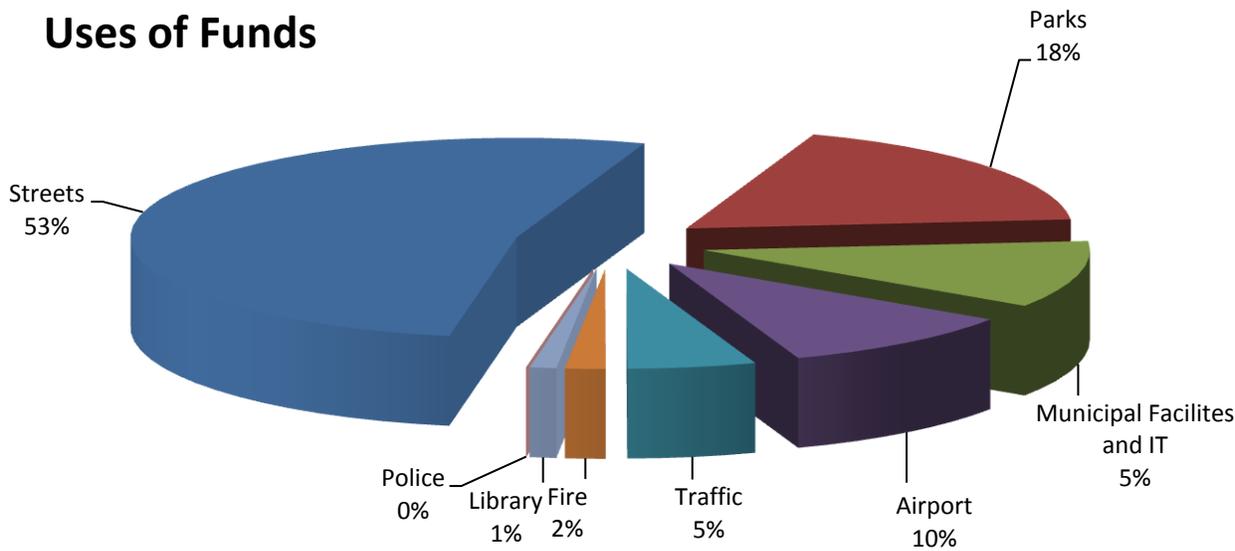
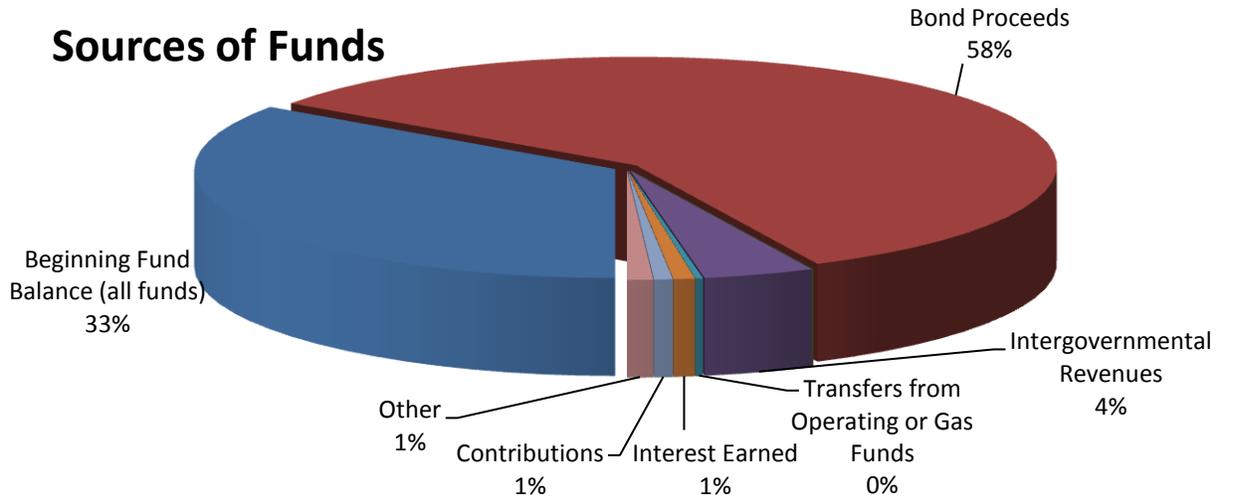
STREETS CAPITAL PROJECT FUNDS (4035, 4036, 4037) -Street Capital Projects Fund accounts for the purchase of rights of way and land, construction of streets and related facilities, and to account for various other projects related to street construction. Funds are provided primarily through bond sales, interest earnings, and impact fees.

All Capital Project Funds FY 2011 OPERATING POSITIONS

<u>Sources</u>		<u>Uses</u>	
Beginning Fund Balance (all funds)	37,514,164	Streets	17,807,545
Bond Proceeds	62,990,358	Parks	6,156,253
Commercial Paper	0	Municipal Facilities and IT	3,679,229
Intergovernmental Revenues	4,601,954	Airport	3,447,852
Transfers from Operating or Gas Funds	309,291	Traffic	1,819,650
Interest Earned	883,782	Fire	570,936
Contributions	777,208	Library	376,810
Other	1,082,853	Police	2,679

Total \$108,159,610 Total \$33,860,954

* Bond Proceeds includes FY2009 proceeds because they were received on October 22, 2009, FY2010.





Capital Improvement Program

Airport Capital Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	\$1,717,576	\$2,985,945	\$1,683,871	\$1,683,871
REVENUES:				
Bond Proceeds	1,135,000	-	-	4,110,080
Interest Earned	340,208	125,842	-	177,253
Miscellaneous	63,842	-	-	263,933
Other	2,000	10,647	-	16,635
TOTAL REVENUES	1,541,050	136,489	-	4,567,900
INTERFUND TRANSFERS:				
Grant Match	(152,254)	(334,259)	-	(496,005)
From Gas Lease Fund	-	695,968	-	-
TOTAL INTERFUND TRANSFERS	(152,254)	361,709	-	(496,005)
TOTAL AVAILABLE FUNDS	3,106,372	3,484,143	1,683,871	5,755,766
EXPENDITURES:				
Hangar Bldg Insurance	95,019	394,681	-	-
Airport Improvements	25,408	18,479	-	14,290
Hangar Bldg Airport	-	611,061	-	-
Hangar Infrastructure	-	400,000	-	200,381
2007 Bond Expense	-	(3,802)	-	-
Terminal Building Design/Construction	-	-	-	2,592,143
2008 Bond Expense	-	3,802	-	-
T-Hangar Infrastructure	-	376,051	-	-
2009 CO Expense	-	-	-	28,855
Terminal Building Construction (Non Arbitrage)	-	-	-	116,177
TOTAL EXPENDITURES	120,427	1,800,272	-	2,951,847
ENDING BALANCE	\$2,985,945	\$1,683,871	\$1,683,871	\$2,803,919

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Capital Improvement Program

Fire Capital Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	\$167,926	\$1,872,942	\$335,764	\$335,764
REVENUES:				
Bond Proceeds	2,940,000	-	3,220,000	3,513,330
Commercial Paper	1,000,000	-	-	-
Interest Earned	43,278	29,755	-	11,619
Other	4,000	580	-	4,765
TOTAL REVENUES	3,987,278	30,335	3,220,000	3,529,714
INTERFUND TRANSFERS:				
From General Fund	328,000	-	-	-
TOTAL INTERFUND TRANSFERS	328,000	-	-	-
TOTAL AVAILABLE FUNDS	4,483,204	1,903,278	3,555,764	3,865,479
EXPENDITURES:				
2003 Renovations	663	-	-	-
2007 Bond Sale Expense	9,239	-	-	-
Fire Station #3 Rebuild	817,544	681,228	-	(5,837)
Fire Station #4 Rebuild	782,816	886,286	-	4,000
Fire Station #9 Rebuild	-	-	3,220,000	537,370
2009 Bond Sale Expense	-	-	-	1,768
2010 Bond Sale Expense	-	-	-	33,635
TOTAL EXPENDITURES	1,610,261	1,567,513	3,220,000	570,936
Refund Commercial Paper	1,000,000	-	-	-
ENDING BALANCE	\$1,872,942	\$335,764	\$335,764	\$3,294,543

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Capital Improvement Program

Traffic Capital Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	\$5,664,371	\$6,156,956	\$7,324,158	\$7,324,158
REVENUES:				
Bond Proceeds	1,825,000	-	560,000	1,558,659
Interest Earned	243,025	160,870	-	88,615
Contributions	-	272,643	-	203,640
Other	3,000	42,295	-	42,295
TOTAL REVENUES	2,071,025	475,809	560,000	1,893,209
INTERFUND TRANSFERS:				
Grant Match	(455,440)	(33,885)	-	(145,096)
From Streets Funds	-	1,790,000	-	-
TOTAL INTERFUND TRANSFERS	(455,440)	1,756,115	-	(145,096)
TOTAL AVAILABLE FUNDS	7,279,955	8,388,879	7,884,158	9,072,272
EXPENDITURES:				
Streetlight Escrow	61,296	48,813	-	-
2000 New Traffic Signals	7,075	-	-	-
City Wide Signal	79,120	21,509	-	110,416
CMAQ	153,279	28,459	-	21,227
2000 Streetlights	10,467	93,379	-	-
Miscellaneous	358,345	265,889	-	65,549
Rebuild Traffic Signals	177,137	110,875	-	56,117
2004 Bond Expense	4,217	(973)	-	-
RR Reliability partnership	7,715	-	-	379,692
Construct Arterial Streetlights	152,683	147,820	-	126,997
ROW-2005	-	18,684	-	-
ST09-06 Matlock Rd 5th and 6th	-	-	-	1,200
2010 Bond Expense	-	-	-	8,461
Traffic Signal Rebuilds	58,038	175,288	-	343,509
New Traffic Signals	19,494	143,104	-	572,887
Traffic Management Cameras	50,548	-	-	47,092
Traffic Calming	(16,415)	-	-	-
Green Oaks Decel Lane	-	10,900	-	-
2008 Bond Expense	-	973	-	-
2009 Bond Expense	-	-	-	5,198
Traffic Miscellaneous	-	-	-	23,635
Traffic Signal Rebuilds and Modifications	-	-	220,000	(32,229)
New Traffic Signal Construction	-	-	340,000	(55,197)
TOTAL EXPENDITURES	1,123,000	1,064,721	560,000	1,674,554
ENDING BALANCE	\$6,156,956	\$7,324,158	\$7,324,158	\$7,397,717

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Capital Improvement Program

Library Capital Project Funds FY 2011 OPERATING POSITIONS

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	\$666,396	\$445,211	(\$129,574)	(\$129,574)
REVENUES:				
Bond Proceeds	500,000	-	-	752,488
Interest Earned	44,728	18,945	-	4,492
Other	-	968	-	-
TOTAL REVENUES	544,728	19,913	-	756,980
INTERFUND TRANSFERS:				
From General Fund	-	-	-	-
TOTAL INTERFUND TRANSFERS	-	-	-	-
TOTAL AVAILABLE FUNDS	1,211,124	465,124	(129,574)	627,406
EXPENDITURES:				
5th Branch	3,381	101,057	-	-
New Southwest Sector Branch	14,194	-	-	-
Central Library Expansion	39,601	71,745	-	14,063
SW Library Collection Development	(42,479)	-	-	-
SW Branch Library Construction	240,395	30,505	-	-
Smart Label Check In/Out	-	23,552	-	7,830
2006 Collection Development	89,918	9,287	-	-
2007 Bond Expense	2,520	(1,453)	-	-
Future Central Design	-	-	-	130,741
2008 Collection Development	418,384	139,794	-	191,704
2008 Bond Expense	-	1,453	-	-
2009 Bond Expense	-	-	-	1,768
2009 Collection Development	-	218,757	-	30,704
TOTAL EXPENDITURES	765,913	594,698	-	376,810
ENDING BALANCE	\$445,211	(\$129,574)	(\$129,574)	\$250,596

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Capital Improvement Program

Parks Capital Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	\$11,398,250	\$16,077,229	\$15,038,902	\$15,038,902
REVENUES:				
Impact Fees	843,180	866,795	-	423,487
Bond Proceeds	6,155,000	-	-	7,509,742
Interest Earned	775,657	501,605	-	156,319
Sale of Land	2,105,522	-	-	-
Other	12,016	115,919	-	74,131
Contributions	1,550,000	493,000	-	125,000
Miscellaneous	409,538	654,637	-	-
TOTAL REVENUES	11,850,913	2,631,956	-	8,288,679
INTERFUND TRANSFERS:				
From Convention Center	300,000	-	-	-
From Downtown TIF	325,000	-	-	-
From Gas Lease	758,000	1,368,466	-	-
Transfer To/From ASFDA	-	356,100	-	-
From Arlington Tomorrow Foundation	25,000	-	-	-
From General Fund	50,000	-	-	-
From Golf Fund	-	7,440	-	-
Transfer To/From TX Wildlife	-	6,617	-	-
To Debt Service	(417,000)	(530,578)	-	-
TOTAL INTERFUND TRANSFERS	1,041,000	1,208,045	-	-
TOTAL AVAILABLE FUNDS	24,290,163	19,917,231	15,038,902	23,327,582
EXPENDITURES:				
Miscellaneous	25,929	12,696	-	20,256
Southeast Community Park	4,694	-	-	-
Bad Koenigshofen	10,953	-	-	-
Don Misenheimer park	(43,098)	43,086	-	-
Lynn-Creek Schmitt	-	59,509	-	-
Tierra Verde	(6,072)	8,486	-	959
Misc Projects	58,665	23,816	-	7,302
Marrow Bone Springs	4,129	12,929	-	3,372
Helen Wessler Phase II	(15,413)	36	-	6,900
Johnson Creek USAGE Match	1,780	-	-	-
Johnson Creek USAGE Match	1,269,338	(1,183,773)	-	134,669
Burl Wilkes Park	2,250	-	-	-
Dog Park	141,158	350	-	800
Dog Park	5,485	72	-	-
Dixon Holman (River Ridge Dev)	43,176	6,475	-	-
Dixon Holman (River Ridge Dev)	48,635	-	-	-
Valley View	2,294	90,567	-	-
Six Flags Neighborhood Park AQ	307,753	31,493	-	81,325



Parks Capital Project Funds (Continued) FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
EXPENDITURES:				
Fish Creek Neighborhood Park	342,942	2,879	-	-
Fish Creek Neighborhood Park	104,536	-	-	-
Village/Rush Creek	54,351	721	-	83
SW Nature Preserve	-	-	-	4,424
SW Nature Preserve	4,389	13,472	-	-
Bowman Branch Floodplain	903	2,671	-	696
Allan Saxe Park	91,702	8,014	-	-
A Saxe Neighborhood Park Phase II	164,101	-	-	-
Meadowbrook Park Phase II	22,152	62,372	-	121,712
Park Partnership Funds	32,310	38,063	-	-
Park Partnership Funds	113,400	3,505	-	9,157
Lake Arlington/Ditto Golf Renovations	401,632	139,900	-	-
Randol Mill Park	1,103	29,923	-	28,511
Johnson Creek Conservation Plan	645,728	243,987	-	(274,632)
Vandergriff Park	-	586,137	-	450
Vandergriff Park	-	46,587	-	639,341
Vandergriff Park	4,454	332,252	-	613,743
Webb Community Park Phase III	-	2,835	-	-
Webb Community Park Phase III	268,466	-	-	-
Webb Community Park Phase III	180,403	25,238	-	12,346
BC Barnes Park	2,288	-	-	-
BC Barnes Park	-	18,165	-	27,292
Clarence Foster Park	-	49,900	-	-
Cliff Nelson/Dottie Lynn CTRS	-	54,209	-	555,649
Rec Center Improvements	5,694	38,968	-	(189,293)
Had Dunsworth Park	44,988	-	-	-
Had Dunsworth Park	24,037	2,549	-	-
H Patterson Pump House	-	-	-	335
Harold Patterson Sports Center Renovations	192,648	643,079	-	45,831
Four Parks Playground Project	(5,433)	-	-	-
Founders Plaza	2,743,585	272,783	-	-
Johnson Creek Venue Fund	582,938	611,645	-	5,105
Hero's Park	242,705	1,896	-	3,436
Treepoint Park	23,261	31,490	-	81,185
Treepoint Park	-	-	-	201,300
2007 Bond sale expense	20,639	(17,741)	-	-
OS Gray	26,305	46,000	-	227,532
OS Gray	-	-	-	264,400
South Center Street Bridge	-	-	-	14,041
Cravens Park	-	-	-	2,100
Lynn Creek Trail Connect	-	-	-	17,094
Lynn Creek Trail Connect	-	189,336	-	10,656
River Legacy Park	-	239	-	2,750



Capital Improvement Program

Parks Capital Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
EXPENDITURES:				
Thora Hart	-	(17,959)	-	80,176
Thora Hart	14,871	17,859	-	65,362
Wimbledon	50	22,915	-	54,279
Harold Patterson Sports Complex	-	1,259,777	-	924,802
Zuefeldt Park	133	159,858	-	554,248
Rush Creek Trail Connection	-	196,500	-	-
Linear Trail Development	-	93,425	-	222,081
Neighborhood Park Improvements	-	457,051	-	54,651
Playground Improvements	-	-	-	226,956
2008 Bond Sale Expense	-	17,741	-	-
Johnson Creek Phase II	-	23,796	-	192,540
2009 Bond Expense	-	-	-	52,653
Caleum Moor	-	23,312	-	3,806
Playground Improvements 4 Parks	-	-	-	73,380
Blackland Prairie	-	37,241	-	-
Hike and Bike System Master Plan Usd	-	-	-	214,141
Skatepark	-	-	-	20,542
Harold Patterson Sports Complex	-	-	-	710,556
Crystal Canyon	-	-	-	25,215
Fish Creek Bridge	-	-	-	37
TOTAL EXPENDITURES	8,212,934	4,878,328	-	6,156,253
ENDING BALANCE	\$16,077,229	\$15,038,902	\$15,038,902	\$17,171,329

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Police Capital Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	(3,189,923)	\$188,968	(126,335)	(126,335)
REVENUES:				
Bond Proceeds	9,765,000	-	-	24,172
Interest Earned	30,742	7,634	-	72
Other	1,775	(1,776)	-	-
TOTAL REVENUES	9,797,517	5,859	-	24,244
INTERFUND TRANSFERS:				
From General Fund	-	-	-	-
From Bond Funds	-	-	-	-
TOTAL INTERFUND TRANSFERS	-	-	-	-
TOTAL AVAILABLE FUNDS	6,607,594	194,827	(126,335)	(102,091)
EXPENDITURES:				
South Police Substation	-	246	-	-
South Arlington Public Safety Center	190,547	138,486	-	-
South Arlington Public Safety Center	6,199,138	182,430	-	2,679
Bond Expense	955	-	-	-
2007 Bond Expense	27,987	-	-	-
TOTAL EXPENDITURES	6,418,626	321,162	-	2,679
ENDING BALANCE	\$188,968	(\$126,335)	(\$126,335)	(\$104,770)

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Capital Improvement Program

Municipal Facilities and Information Technology Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	\$3,792,060	\$4,431,656	\$837,975	\$837,975
REVENUES:				
Bond Proceeds	4,710,000	-	500,000	5,324,581
Interest Earned	247,565	82,650	-	46,480
Contributions	128,394	56,431	-	-
Other	1,494	1,430	-	36
TOTAL REVENUES	5,087,453	140,512	500,000	5,371,097
INTERFUND TRANSFERS:				
Grant Match	-	(45,270)	-	(1,050)
Infrastructure Maintenance Reserve	-	-	-	(417)
From Court Technology Fund	265,000	-	-	-
TOTAL INTERFUND TRANSFERS	265,000	(45,270)	-	(1,467)
TOTAL AVAILABLE FUNDS	9,144,513	4,526,898	1,337,975	6,207,604
EXPENDITURES:				
Municipal Court Remodel	429,622	231,040	-	231,040
Animal Shelter	3,566,409	383,870	-	327,438
Fiber Optic Infrastructure	121,262	74,406	500,000	74,406
Municipal Office Building	161,580	5,224	-	5,224
Court Software 2008	416,692	442,115	-	442,115
2007 Bond Expense	10,389	-	-	-
2007 IT Bond Expense	6,903	(4,931)	-	(4,931)
Handitran Scheduling System	-	(90)	-	45,180
Convention Center Roof Repair	-	377,471	-	377,471
2008 IT Bond Expense	-	4,931	-	4,931
TAC	-	2,174,887	-	2,174,887
TOTAL EXPENDITURES	4,712,857	3,688,923	500,000	3,677,762
ENDING BALANCE	\$4,431,656	\$837,975	\$837,975	\$2,529,842

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Capital Improvement Program

Streets Capital Project Funds FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
BEGINNING BALANCE	\$3,582,878	\$26,381,553	\$12,549,402	\$12,549,402
REVENUES:				
Bond Proceeds	44,035,000	-	15,470,000	40,197,306
Commercial Paper	-	-	-	-
Interest Earned	1,289,161	1,029,660	-	398,932
Other	55,202	151,554	-	194,094
Intergovernmental Revenues	-	6,594,949	-	4,601,954
Contributions	1,647,087	873,781	-	448,568
Miscellaneous	20,866	-	-	63,477
TOTAL REVENUES	47,047,316	8,649,944	15,470,000	45,904,331
INTERFUND TRANSFERS:				
From General Fund	-	-	-	309,291
To Traffic Fund	-	(1,790,000)	-	-
To Corp of Engineers	-	-	-	-
TOTAL INTERFUND TRANSFERS	-	(1,790,000)	-	309,291
TOTAL AVAILABLE FUNDS	50,630,193	33,241,496	28,019,402	58,763,025
EXPENDITURES:				
Collins (Mayfield-303)	314,326	-	-	-
Miscellaneous Projects	29,670	131,738	-	620,707
Little Rd (Arkansas-Substation)	442,824	15,778	-	-
Little Rd (Arkansas-Substation) Park Springs Blvd	1,632,658	44,351	-	-
I-30/Collins Interchange Project	-	304	-	-
I-30/Collins Interchange Project	5,801,011	(3,360,826)	-	1,392,575
I-30/Collins Interchange Project	9,825	10,840	-	100,918
SE parkway (Sublett-New York)	1,129,709	917	-	-
SE parkway (Sublett-New York)	10,021	-	-	-
Irrigation Contract-2007	75,910	40,720	-	-
Miscellaneous Projects	1,676	1,288	-	43,362
Bowen Rd (Eden-Turner Warnell)	515	-	-	-
UTA Subgrade Research	14,354	-	-	-
Developer Participation -1999	8,841	12,258	-	4,312
Green Oaks (Lincoln to Ballpark)	92	138,422	-	3,285,940
GREEN OAKS (Ballpark to East Limits)	525,637	3,728,066	-	383,316
Pleasant Ridge (Kelly Elliott-G Springs)	18,606	-	-	-
Pleasant Ridge (G Springs- Bowen)	2,498,196	3,504,877	-	513,767
Bardin Rd (Bowen-Rush Creek)	-	3	-	425
Collins Parkway- Mansfield Webb	195,884	10,521	-	238,545



Capital Improvement Program

Streets Capital Project Funds (Continued) FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
EXPENDITURES:				
Little Rd (Green Oaks- Treepoint)	156,386	10,500	-	-
Little Rd (Green Oaks- Treepoint)	450,696	-	-	-
2004 Bond Sale Expense	19,443	-	-	-
Street Drainage (Cousins-Sanford)	86	-	-	-
Bowman Springs	243,580	6,420	-	-
Residential Street Rebuild	61,408	-	-	-
GSWID Rebuild RM	514,345	5,069,404	-	141,760
Arbrook	172,992	69,196	-	30,236
Developer Participation	281,721	-	250,000	-
Sidewalk Program -2005	800	14,935	-	2,070
Arkansas Ln (Cooper - Collins)	284,173	2,390,739	-	1,269,482
Division/SH 360 Design	80,961	51,452	-	38,053
Median Art Project	38,457	-	-	11,471
Residential Street Rebuild-2007	37,906	2,820,271	-	47,555
Residential Street Rebuild	170,165	-	-	-
Sidewalk Program	231,317	119,793	-	-
Stadium Dr (Randol Mill-Division)	3,456,778	621,110	-	138,221
Stadium Dr (Randol Mill-Division)	2,663,662	(1,663,524)	-	84
Arterial And Collector Rebuild	228,169	424,627	-	305,247
Construction Testing	174,840	252,187	-	-
Construction Testing-2007	226,359	196,027	-	193,369
Impact Fee Update	32,725	109,258	-	42,021
Rush Creek Project	143,390	140,061	-	56,534
Center St I-20 Design	43,681	-	-	73,930
Center St I-20 Design	386,340	46,486	-	24,155
2007 Bond Expense	129,378	-	-	-
Green Oaks (Ballpark to 360)	-	-	-	176,724
Pleasant Ridge Rd	36,323	3,175,530	-	355,582
Huntwick Channel	39,090	169,962	-	-
SH360/Division	80,548	19,551	-	34,158
Residential Rebuild-2008	46,612	174,440	-	1,189,754
Sidewalk Program-2008	-	71,057	-	379,028
Direct Project Management-2008	1,106,331	-	-	-
TDLR Review and Inspect	225	5,124	-	3,045
Bowman Springs (IH20 to CL)	-	-	380,000	-
Bowman Springs (IH20 to CL)	-	84,609	-	-
Lamar (Collins to Ballpark Way)	-	7,988	460,000	3,251
Lamar (Collins to Ballpark Way)	-	111,881	-	234,993
Matlock /Mayfield Intersection	-	-	75,000	2,658
Matlock 5th/6th Lanes(Mayfield to Bardin)	-	89,245	-	137,750



Capital Improvement Program

Streets Capital Project Funds (Continued) FY 2011 OPERATING POSITION

	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010
EXPENDITURES:				
TxDOT Intersections (4)	-	-	-	1,716
TxDOT Intersections (4)	-	29,916	270,000	81,602
Abram (SH360 to CL)	-	-	2,145,000	-
Abram (SH360 to CL)	-	99,236	-	43,844
Arterial Rebuild/Abram (SH360 to Collins)	-	-	-	-
Stadium Dr Phase II (Division to Abram)	-	-	-	-
Abram)	-	268,510	-	694,257
Arterial Rebuild (Park Row - SH360 ST90-13 Eden Rd (US287-City LI USD)	-	76,744	4,580,000	168,279
Sidewalk Program -2009	-	-	-	210,667
Mansfield Webb/Silo Intersection	-	-	415,000	221,825
Irrigation Contract	-	263,421	-	41
Residential Rebuild (Design)-2009	-	-	75,000	55,264
	-	60,366	290,000	115,357
Residential Rebuild (Partial funding)	-	-	-	-
Residential Rebuild (Partial funding)	-	-	-	-
Department Budget-2009	-	1,026,317	-	-
Construction Testing	-	-	350,000	116,021
2009 Bond Expense	-	-	-	141,728
St09-14 TCEQ	-	-	-	325
Tri-School Streets	-	-	905,000	-
Arterial Rebuild -- Center (Arkansas - Timberview)	-	-	390,000	-
Great Southwest Parkway	-	-	835,000	-
CMAQ	-	-	250,000	-
Abram (Collins to Cooper)	-	-	515,000	-
Residential Rebuild	-	-	3,535,000	11,520
2010 Bond Expense	-	-	-	161,595
Arterial Rebuild (Arkansas - Browning to 360)	-	-	-	8,506
TOTAL EXPENDITURES	24,248,641	20,692,094	15,720,000	13,507,545
Refunding Commercial Paper	-	-	-	\$ 4,300,000
ENDING BALANCE	\$26,381,553	\$12,549,402	\$12,299,402	40,955,480

* Bond Proceeds were not accounted for in FY2009 because they were received on October 22, 2009, FY2010.



Capital Improvement Program

Status Report for 1999 Bond Election

Proposition 1		Streets and Traffic Mobility	Voter Authorized Bond Issuance Amount		\$85,520,000
Department	Project	Bond Amount	Final Cost	Status	Date
Public Works	Arbrook Blvd (Collins to New York)	\$2,075,000	\$4,438,980	Complete	Jul-06
Public Works	Arbrook Blvd (New York to 360)	\$2,120,000	\$0	Complete	Aug-06
Public Works	Baird Farm (Randy Snow-Wet-n-Wild Way)	\$1,525,000	\$2,373,509	Complete	Sep-06
Public Works	Bardin (Bowen to Rush Creek)	\$90,000	\$4,238	Reprogrammed	n/a
Public Works	Bardin (New York-360)	\$2,025,000	\$2,049,090	Complete	n/a
Public Works	Bardin(Kelly Elliott-Willow Ridge)	\$715,000	\$0	Reprogrammed	n/a
Public Works	Brookhollow (Baird Farm-Ballpark Way)	\$1,010,000	\$89	Complete	Jan-07
Public Works	Calender (Sublett - Doty)	\$1,970,000	\$3,634,194	Complete	Feb-07
Public Works	Calender (Doty-Eden)	\$750,000	\$28,413	Complete	Feb-07
Public Works	Center St/ Mesquite (Division RR)	\$1,000,000	\$979,685	Complete	Mar-07
Public Works	Collins (TCJC Pkwy-Mansfield Webb)	\$370,000	\$701,023	In Progress	n/a
Public Works	Computerized Signals	\$1,280,000	\$0	In Progress	n/a
Public Works	Congestion Mitigation Air Quality/ITS projects	\$900,000	\$770,813	In Progress	n/a
Public Works	Cousins (Parker-Sanford)	\$420,000	\$25,163	Complete	Jul-07
Public Works	Developer Participation (Eden/Harris)	\$500,000	\$1,320,429	Complete	Aug-07
Public Works	Developer Participation (non specific)	\$1,000,000	\$642,245	In Progress	Sep-07
Public Works	Downtown Drainage	\$3,500,000	\$3,691,921	Complete	Oct-07
Public Works	Duncan Perry (Ave H -Tarrant)	\$155,000	\$0	Complete	Jul-99
Public Works	Eden Rd (287 to West City Limit)	\$275,000	\$0	Reprogrammed	n/a
Public Works	Engineering Services	\$8,700,000	\$9,041,745	Complete	Jan-08
Public Works	Green Oaks (Fielder - Lincoln)	\$2,205,000	\$1,208,758	Complete	Feb-08
Public Works	Green Oaks (Lincoln to Ballpark Way)	\$2,215,000	\$2,800,000	In Progress	n/a
Public Works	Green Oaks (Ballpark Way-East Limit)	\$3,950,000	\$4,425,747	In Progress	n/a
Public Works	Harwood/ Sublett	\$2,510,000	\$2,313,656	Complete	May-08
Public Works	I-20 Ramp Reversals	\$1,500,000	\$1,002,086	Complete	Jun-08
Public Works	Kelly Elliott(Green Oaks-Sublett)	\$1,230,000	\$1,442,813	Complete	Jul-08
Public Works	Transportation Department Budget	\$380,000	\$0	Complete	Aug-08



Capital Improvement Program

Status Report for 1999 Bond Election

Proposition 2		Police Department	Voter Authorized Bond Issuance Amount		\$4,250,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Police Department	South Patrol Facility	\$750,000	\$654,419	Complete	
Police Department	West Patrol Facility	\$3,500,000	\$3,215,781	Complete	Oct-07
TOTAL POLICE DEPARTMENT		\$4,250,000	\$3,870,200		
Proposition 3		Fire Department	Voter Authorized Bond Issuance Amount		\$7,605,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Fire Department	Apparatus Purchase	\$3,400,000	\$4,028,352	Complete	Sep-03
Fire Department	Emergency Vehicle Pre-emption System	\$500,000	\$755,076	Complete	Oct-07
Fire Department	Facilities Renovations	\$750,000	\$757,187	Complete	Sep-06
Fire Department	Fire Station # 14	\$1,345,000	\$1,272,235	Complete	Jan-05
Fire Department	Fire Station # 17	\$1,610,000	\$150,000	Complete	Apr-03
TOTAL FIRE DEPARTMENT		\$7,605,000	\$6,962,850		
Proposition 4		Libraries	Voter Authorized Bond Issuance Amount		\$3,725,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Library	SW Sector Branch Library	\$2,725,000	\$3,282,685	Complete	Oct-07
Library	Southeast Sector Branch	\$500,000	\$3,521,251	Complete	Oct-03
Library	Central Library Addition/Renovations	\$500,000	\$130,741	In Progress	Jan-11
TOTAL LIBRARIES		\$3,725,000	\$6,934,677		



Capital Improvement Program

Status Report for February 2003 Bond Election

Proposition 1		Animal shelter	Voter Authorized Bond Issuance Amount		\$2,665,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Community Services	Animal Services Center	\$2,665,000	\$5,678,375	Complete	Apr-09
TOTAL COMMUNITY SERVICES		\$2,665,000	\$5,678,375		
Proposition 2		Fire Station Facilities	Voter Authorized Bond Issuance Amount		\$4,935,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Fire	Automated Vehicle Locator Program	\$200,000	\$110,580	Complete	Oct-07
Fire	Vehicle Pre-Emption System Phase III	\$300,000	\$255,076	Complete	Oct-07
Fire	Burn Building Upgrades	\$500,000	\$458,088	Complete	Sep-06
Fire	Fire Station No. 3 Rebuild	\$1,360,000	\$1,638,394	Complete	Apr-09
Fire	Fire Station No. 4 Rebuild	\$1,325,000	\$1,775,286	Complete	Jun-09
Fire	Fire Station and Facility Renovations	\$1,250,000	\$2,434,111	Complete	Sep-07
TOTAL FIRE		\$4,935,000	\$6,671,535		
Proposition 3		Library Equipment	Voter Authorized Bond Issuance Amount		\$2,435,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Library	Smart Technology	\$1,185,000	\$1,183,938	Complete	Sep-07
Library	Collection Development	\$1,250,000	\$1,249,343	Complete	Sep-10
TOTAL LIBRARIES		\$2,435,000	\$2,433,281		
Proposition 4		Police Facilities	Voter Authorized Bond Issuance Amount		\$10,935,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Police	800 MHz radio System Upgrades	\$1,450,000	\$1,481,359	Complete	Sep-08
Police	South Arlington Public Safety Center	\$9,485,000	\$10,425,744	Complete	Mar-09
TOTAL POLICE		\$10,935,000	\$11,907,103		
Proposition 5		Storm Drainage and Erosion	Voter Authorized Bond Issuance Amount		\$1,900,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Public Works	Drainage and Erosion Projects	\$1,900,000	\$0	Not started	n/a
TOTAL PUBLIC WORKS		\$1,900,000	\$0		



Capital Improvement Program

Status Report for November 2003 Bond Election

Proposition 1		Street and Transportation Improvements		Voter Authorized Bond Issuance Amount		\$83,635,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>	
Public Works	Arbrook Blvd (Bowen to Melear)	\$2,405,000	\$414,020	In Progress	n/a	
Public Works	Bowman Springs Rd (Pleasant Ridge Rd)	\$250,000	\$250,000	In Progress	n/a	
Public Works	Center St/ Collins St/ I-30 Interchange	\$6,935,000	\$16,736,982	In Progress	n/a	
Public Works	Collins Street (Southeast Pkwy to Mansfield Webb)	\$7,230,000	\$944,834	In Progress	n/a	
Public Works	Eden Rd (Collins to New York)	\$7,540,000	\$0	Reprogrammed	n/a	
Public Works	Great Southwest Industrial Street Improvement	\$8,225,000	\$7,010,883	Complete	Aug-09	
Public Works	Little Rd (Green Oaks to Treepoint)	\$1,800,000	\$2,499,178	Complete		
Public Works	Southwest Parkway (Sublett to New York)	\$3,925,000	\$5,827,046	Complete		
Public Works	Sidewalk Program	\$2,000,000	\$939,678	Complete	n/a	
Public Works	Direct Project Management Costs	\$11,600,000	\$8,323,066	Complete		
Public Works	Construction Testing	\$2,500,000	\$2,124,496	Complete	n/a	
Public Works	Arterial Rebuild	\$12,000,000	\$7,983,030	In Progress	n/a	
Public Works	Residential Rebuild	\$12,275,000	\$8,718,952	In Progress	n/a	
Public Works	Signal Rebuilds and Modification	\$1,190,000	\$843,878	In Progress	n/a	
Public Works	Signal System Expansion and Upgrades	\$1,000,000	\$0	In Progress	n/a	
Public Works	Street Light Upgrades	\$2,255,000	\$1,212,251	In Progress	n/a	
Public Works	Traffic Signal Construction	\$1,265,000	\$162,598	In Progress	n/a	
Public Works	Right of Way Protection	\$150,000	\$0	In Progress	n/a	
Public Works	Developer Participation	\$1,700,000	\$1,046,742	In Progress	n/a	
Proposition 2		Traffic Flow and Air Quality		Voter Authorized Bond Issuance Amount		\$400,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>	
Public Works	Traffic Management Cameras	\$400,000	\$99,659	In Progress	n/a	
TOTAL PUBLIC WORKS		\$86,645,000	\$65,137,293			



Capital Improvement Program

Status Report for 2008 Bond Election

Proposition 1		Parks and Recreation	Voter Authorized Bond Issuance Amount		\$15,500,000
Department	Project	Bond Amount	Final Cost	Status	Date
Parks	Harold Patterson Sports Center	\$1,000,000	\$0	In Progress	n/a
Parks	Bob Cooke Park	\$500,000	\$0	Not Started	n/a
Parks	Clarence Foster Park	\$250,000	\$0	Not Started	n/a
Parks	Crystal Canyon Nature Preserve	\$350,000	\$0	Not Started	n/a
Parks	Ditto Golf Course Improvements	\$1,500,000	\$0	Not Started	n/a
Parks	Dottie Lynn Recreation Center	\$300,000	\$0	Not Started	n/a
Parks	Hugh Smith Recreation Center Program	\$100,000	\$0	Not Started	n/a
Parks	Johnson Station Land Acquisition	\$750,000	\$0	Not Started	n/a
Parks	Julia Burgen Park- Infrastructure	\$1,000,000	\$0	Not Started	n/a
Parks	Linear Park Pocket Parks	\$300,000	\$0	Not Started	n/a
Parks	MLK Sports Center	\$1,400,000	\$0	Not Started	n/a
Parks	Playground Renovations	\$600,000	\$0	Not Started	n/a
Parks	Richard Simpson Park	\$1,000,000	\$0	Not Started	n/a
Parks	Rush Creek Linear Park	\$700,000	\$0	Not Started	n/a
Parks	SE Land Acquisition	\$750,000	\$0	Not Started	n/a
Parks	Skatepark	\$500,000	\$0	Not Started	n/a
Parks	Southwest Nature Preserve	\$750,000	\$0	Not Started	n/a
Parks	SW Arlington Park Land Acquisition	\$750,000	\$0	Not Started	n/a
Parks	Vandergriff Park	\$1,500,000	\$0	Not Started	n/a
Parks	Veterans Park Renovation	\$500,000	\$0	Not Started	n/a
Parks	Webb Community Park	\$1,000,000	\$0	Not Started	n/a
TOTAL PARKS		\$15,500,000	\$0		
Proposition 2		Streets and Traffic	Voter Authorized Bond Issuance Amount		\$103,735,000
Department	Project	Bond Amount	Final Cost	Status	Date
Public Works	Lamar Blvd - Collins to Ballpark Way	\$5,790,000	\$11,569	In Progress	n/a
Public Works	Mansfield Webb Road/Silo Road Intersection	\$380,000	\$263,421	In Progress	n/a
Public Works	Residential Street Rebuild Program	\$15,570,000	\$192,366	In Progress	n/a
Public Works	Abram - SH360 to City Limit	\$5,975,000	\$0	In Progress	n/a
Public Works	Abram Street - Cooper to New York	\$10,255,000	\$0	Not Started	n/a
Public Works	Abram Street - New York to SH 360	\$5,725,000	\$0	In Progress	n/a
Public Works	Arterial/Collector Street Rebuild Program	\$14,220,000	\$254,382	In Progress	n/a
Public Works	Bowman Springs - IH20 to City Limit	\$2,850,000	\$0	In Progress	n/a
Public Works	Congestion Mitigation Air Quality/ITS projects	\$500,000	\$0	Not Started	n/a
Public Works	Construction Testing	\$2,700,000	\$131,479	In Progress	n/a
Public Works	Developer Participation	\$1,000,000	\$0	Not Started	n/a
Public Works	Great Southwest Parkway	\$9,150,000	\$0	Not Started	n/a
Public Works	Irrigation Relocations and Repair	\$550,000	\$59,735	In Progress	n/a
Public Works	Ledbetter: Russell to Harris	\$1,800,000	\$0	Not Started	n/a
Public Works	Ledbetter-Harris to Eden/Eden Sight Improvements	\$2,800,000	\$0	Not Started	n/a
Public Works	Matlock Rd 5th/6th Lanes (Mayfield Road-Bardin Road)	\$1,970,000	\$6,708	In Progress	n/a
Public Works	Matlock Rd/Mayfield Rd Intersection Improvements	\$500,000	n/a	In Progress	n/a
Public Works	New Signals	\$1,700,000	\$0	Not Started	n/a
Public Works	Sidewalk and Ramp Construction	\$2,160,000	\$0	Not Started	n/a
Public Works	Stadium Drive - Division to Abram	\$14,995,000	\$0	In Progress	n/a
Public Works	Streetlight Upgrades Program	\$875,000	\$0	Not Started	n/a
Public Works	Traffic Signal Rebuilds and Modifications Program	\$1,100,000	\$0	Not Started	n/a
Public Works	TxDOT Intersections	\$1,170,000	\$4,716	In Progress	n/a
TOTAL PUBLIC WORKS		\$103,735,000	\$924,376		



Capital Improvement Program

Status Report for 2008 Bond Election

Proposition 3		Libraries	Voter Authorized Bond Issuance Amount		\$500,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Library	East Arlington Library Expansion	\$500,000	\$0	Not Started	n/a
Proposition 4		Fire	Voter Authorized Bond Issuance Amount		\$9,090,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Fire	Fire Station Remodel Projects	\$5,620,000	\$0	Not Started	n/a
Fire	Station #9 Reconstruction	\$3,470,000	\$223,637	In Progress	Jul-11
	TOTAL FIRE	\$9,090,000	\$223,637		
Proposition 5		Drainage	Voter Authorized Bond Issuance Amount		\$12,000,000
<u>Department</u>	<u>Project</u>	<u>Bond Amount</u>	<u>Final Cost</u>	<u>Status</u>	<u>Date</u>
Public Works	Rush Creek Improvements (South of SH303)	\$12,000,000	\$0	Not Started	n/a



Capital Improvement Program

Status Report for FY10 Capital Budget

Bond Election	Department	Project	FY10 Capital Budget	Expenditures to date	Status
2008	Fire	Station #9 Reconstruction	\$3,220,000	\$223,637	In Progress
n/a	IT	Fiber Optic Infrastructure	\$500,000	\$441,617	In Progress
2008	Public Works	Abram (Collins to Cooper)	\$515,000	\$0	Not Started
2008	Public Works	Abram (SH360 to CL)**	\$2,145,000	\$0	Not Started
2008	Public Works	Arterial Rebuild (Park Row - SH360 to CL)	\$4,580,000	\$0	In Progress
2008	Public Works	Arterial Rebuild --Center (Arkansas - Timberview)--	\$390,000	\$0	Not Started
2008	Public Works	Bowman Springs (IH20 to CL)**	\$380,000	\$0	Not Started
2008	Public Works	CMAQ	\$250,000	\$0	n/a
2008	Public Works	Developer Participation	\$250,000	\$0	n/a
2008	Public Works	Great Southwest Parkway	\$835,000	\$0	Not Started
2008	Public Works	Irrigation Contract	\$75,000	\$0	In Progress
2008	Public Works	Lamar (Collins to Ballpark Way)**	\$460,000	\$0	Not Started
2008	Public Works	Matlock /Mayfield Intersection**	\$75,000	\$0	Not Started
2008	Public Works	New Traffic Signals	\$340,000	\$725,303	Complete
2008	Public Works	Residential Rebuild (Construction)	\$3,535,000	\$0	Not Started
2008	Public Works	Residential Rebuild (Design)	\$290,000	\$0	Not Started
2008	Public Works	Sidewalk Program	\$415,000	\$0	n/a
2008	Public Works	Testing Contract	\$350,000	\$134,719	In Progress
2008	Public Works	Traffic Signal Rebuilds	\$220,000	\$0	n/a
2003	Public Works	Tri-School Streets	\$905,000	\$0	Not Started
2008	Public Works	TxDOT Intersections (4)**	\$270,000	\$111,517	In Progress
TOTAL			\$20,000,000	\$1,636,793	



Capital Improvement Program

How to Read the Project Report

- 1 Title-**
Department responsible for managing the capital improvement project, Service Team, and Project Name

- 2 Basic Project Info-**
Financial tracking project number, key dates, bond election when first authorized, and project management information

- 3 Map-**
Shows the location in the city of the capital improvement project

- 4 Funding-**
Lists all sources of approved funding for the capital improvement project by the capital budget year in which the funding was approved.
Funding Source Categories
 - (GO's) General Obligation Bonds (includes interest earned)
 - (CO's) Certificate of Obligations (included interest earned)
 - Grants
 - Federal (ARRA, UASI, etc.)
 - State (TxDOT, Parks and Wildlife, etc.)
 - Tarrant County,
 - Local (NCTCOG, Arlington Tomorrow Foundation, etc.)
 - Donations (Private donations, Friends of the Library, etc.)
 - Gas Revenue
 - Other (e.g. Insurance Proceeds, Land Sell revenue, etc.)
 - Transfers from other Funds (e.g. General Fund, Water Utilities Fund, Street Maintenance Fund, etc.)
 - Fees (Park fees, Storm Water Fees, etc.)

- 5 Project Budget and Expenditures**
The budget number is the total budget comprised of all funding sources at the time of the report. The budget can increase over time as additional approved funding is added. The budget can also decrease as the project comes to a close. If there is residual budget from a project, the residual can be transferred to another capital improvement project within the same scope. The expenditure number is the total amount spent on this project as of the date of the report.



6

Ongoing Costs-

These numbers are the average costs to maintain the capital improvement over its lifetime. For this field, it is calculated over a 30 year life time. The costs are listed at \$0.00 until the project is completed.

7

Comments-

Any additional information that is helpful to the reader.

Community Services CIP Project Report

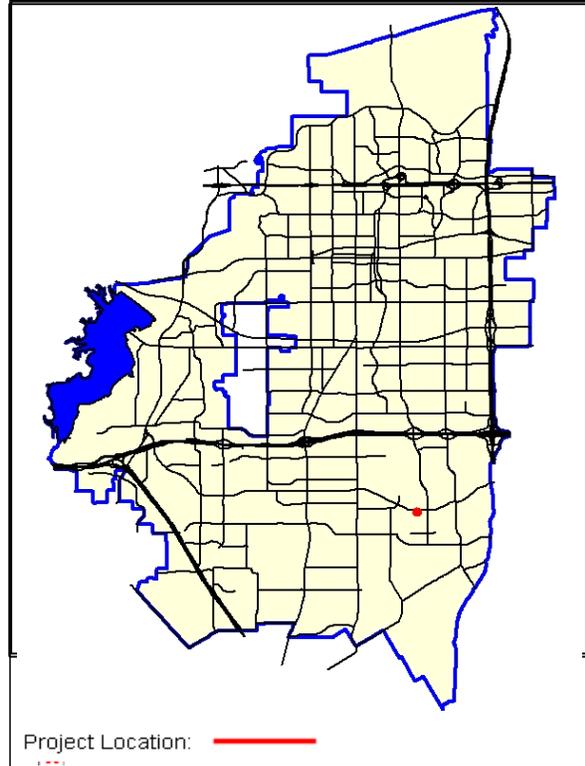
Neighborhood Services
Project: Animal Services Center

Status Updated: 10/30/2009

1

Description	
Construction of Animal Services Center	
Project Number:	84270899
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Apr-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Lee Hitchcock, Mike Bass
Phone Number	(817) 459-6231
Email Address	bassm@ci.arlington.tx.us
Design Firm	LBL Architects, Inc.
General Contractor	Steele-Freeman, Inc.

2



3

Project Funding				
Funding Source	FY2003	FY2004	FY2007	FY2008
General Obligation Bonds	\$325,000.00	\$2,340,000.00	\$0.00	\$368,567.00
Donations	\$0.00	\$0.00	\$693,447.71	\$244,825.29
Gas Revenue	\$0.00	\$0.00	\$0.00	\$455,135.00
Other	\$0.00	\$0.00	\$0.00	\$60,000.00
Certificates of Obligation	\$0.00	\$0.00	\$1,280,000.00	\$0.00
Grant	\$0.00	\$0.00	\$0.00	\$35,000.00

4

Animal Services Center



Project Budget & Expenditures		
Current Budget:	\$5,708,361.00	
Expended to Date:	\$5,667,591.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
General Obligation Bonds includes interest earned. 2007 Grant Fund represents linear park shared funding of Animal Services parking spaces for adjacent dog park.		

5

6

7



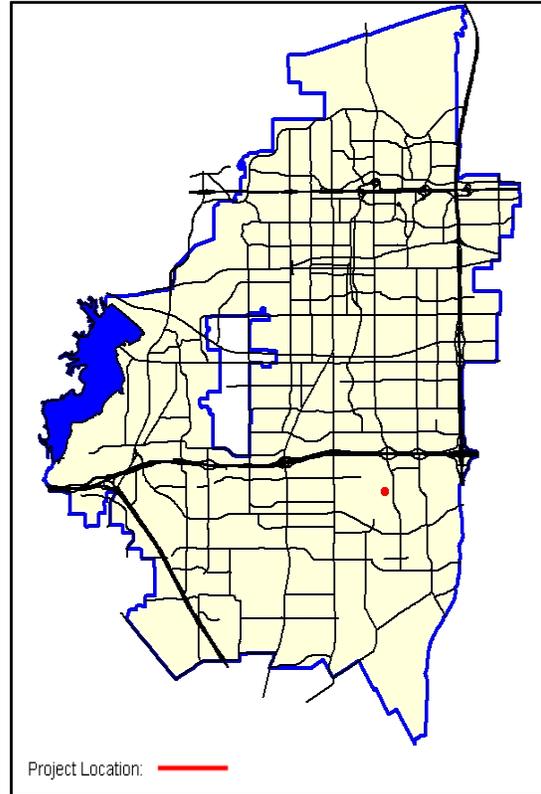
Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Terminal Apron Construction

Status Updated: 10/30/2010

Description	
Design and construction of the Terminal Apron Expansion.	
Project Number:	51330498
Project Number:	n/a
Construction Start	Dec-09
Project Completion	Aug-10
Current Phase	Design
Bond Election	N/A
Project Contract Information	
Project Manager	Bob Porter
Phone Number	817-459-5990
Email Address	bob.porter@arlingtontx.gov
Design Firm	Chaing, Patel & Yerby
General Contractor	EAS Constructing



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Certificates of Obligation	\$17,272.00	\$80,000.00	\$7,500.00	\$0.00
TxDOT Aviation Design Grant	\$155,444.00	\$0.00	\$0.00	\$0.00
TxDOT Aviation Constr. Grant	\$0.00	\$1,193,400.00	\$0.00	\$0.00
TxDOT Const. Grant Amd 1	\$0.00	\$0.00	\$203,394.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,657,010.00	
Expended to Date:	\$818,774.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual n/a	Life n/a
Comments		
Construction is scheduled for January 2010.		

Capital Improvement Program

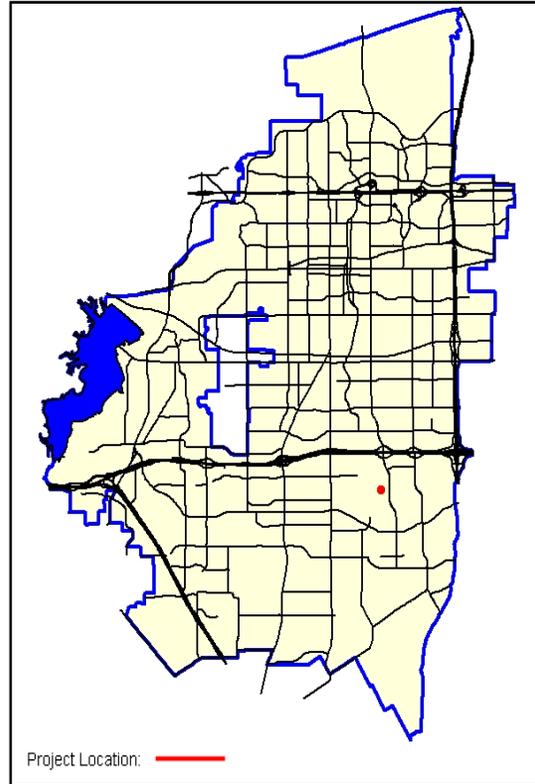
Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Airport Terminal Building

Status Updated: 10/30/2010

Description	
Construction of a new Airport Terminal Building. The design also incorporates a back-up data center for the Information Technology Department	
Project Number:	358602-359210
Project Number:	51310498
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-09
Project Completion	Jan-11
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Bob Porter/Alf Bumgardner
Phone Number	817-459-5590
Email Address	bob.porter@arlingtontx.gov
Design Firm	PGAL Architects/ CP&Y
General Contractor	AUI Contractors, Inc.



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Certificates of Obligation	\$150,000.00	\$0.00	\$4,080,000.00	\$0.00
IT Department UASI Grant	\$100,000.00	\$0.00	\$0.00	\$0.00
TxDOT Aviation Grant	\$600,000.00	\$0.00	\$0.00	\$0.00
Tomorrow Fund Interest	\$0.00	\$0.00	\$116,703	\$0.00
Airport Improvement Funds	\$0.00	\$0.00	\$0.00	\$249,652



Project Budget & Expenditures		
Current Budget:	\$5,296,355.00	
Expended to Date:	\$3,788,698.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual n/a	Life n/a
Comments		
Construction is scheduled to be completed in November, 2010		

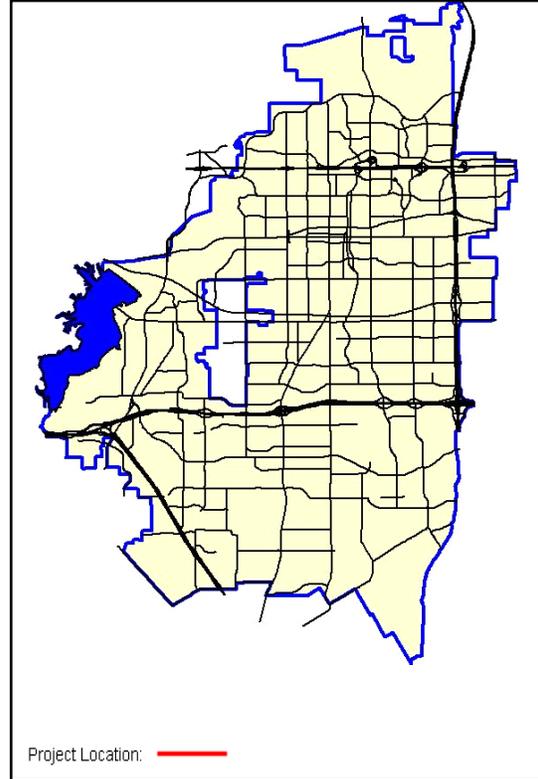


Capital Improvement Program

Fire CIP Project Report Neighborhood Services Project: Fire Station #9 Rebuild

Status Updated: 10/30/2010

Description	
Currently in the Design Phase, Fire Station #9 will be relocated and rebuilt at 909 Wimbledon Drive. This location will allow for better responses throughout the district. The rebuild design will also address current as well as future operational needs of the Fire Department.	
Project Number:	50130399
Project Number:	n/a
Construction Start	Jun-10
Project Completion	Jul-11
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	brian.riley@arlingtontx.gov
Design Firm	COA Construction Managemen
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$250,000.00	\$3,220,000.00	\$0.00	\$0.00

Site of Station #9 Rebuild



Project Budget & Expenditures		
Current Budget:	\$3,470,000.00	
Expended to Date:	\$223,637.20	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$14,550.00	\$436,500.00
Comments		
The public will be informed of the relocation and rebuild through various media such as banners in front of the station, flyers that will be distributed throughout the district, as well as the local newspaper.		

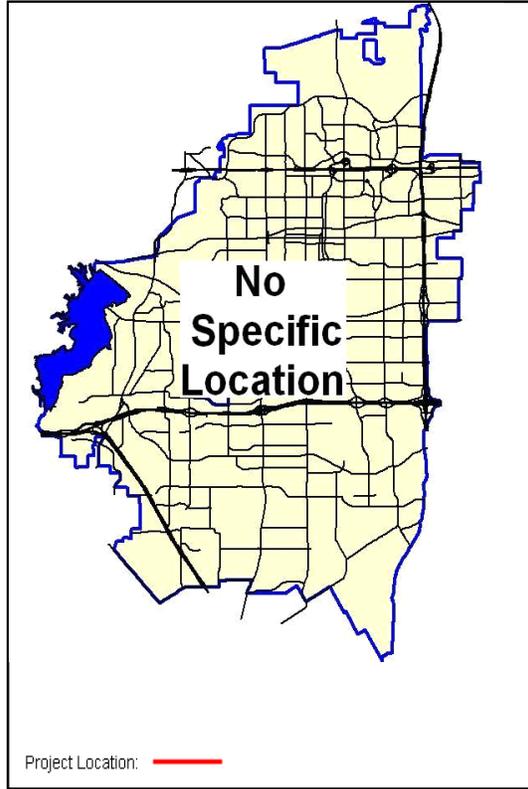
Capital Improvement Program

Information Technology CIP Project Report

Capital Investment
Project: Phone System

Status Updated: 10/30/2010

Description	
This project acquires and implements a new telephone system to replace the existing system which is over 12 year old technology. The current system is costly to support (\$112,000 annually) and has a rising degree of risk due to availability of parts and the design of the system. If our primary system (located at City Hall) failed today, approximately 80% of all COA employees would be without phone service. This project includes new phones, new features for our call centers, and a reduced risk due to the nature of the design/architecture.	
Project Number:	85400999
Project Number:	n/a
Construction Start	Nov-09
Project Completion	Sep-11
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$1,700,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,700,000.00	
Expended to Date:	\$715,668.26	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		



Capital Improvement Program

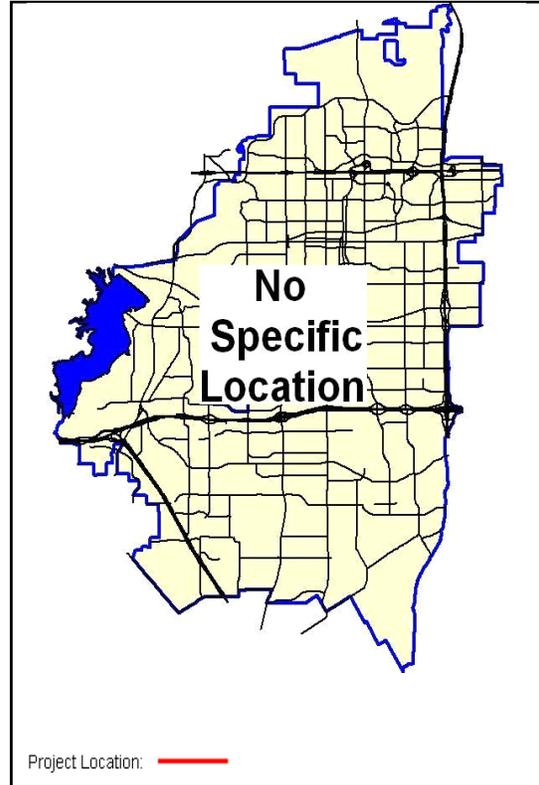
Information Technology CIP Project Report

Capital Investment

Project: Fiber Optic Infrastructure Removal and Replacement

Status Updated: 10/30/2010

Description	
The City of Arlington is being required by SBC (Now AT&T) Communications to remove all City-owned fiber optic cable from their poles. This project funds the construction of new underground fiber to replace the existing above ground fiber on AT&T poles.	
Project Number:	85330998
Project Number:	85440999
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Dec-11
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingtontx.gov
Design Firm	City of Arlington IT
General Contractor	Hammonds/Precision



Project Funding				
Funding Source	FY2006	FY2007	FY2009	FY2010
Certificates of Obligation	\$350,000.00	\$0.00	\$0.00	\$500,000.00



Project Budget & Expenditures		
Current Budget:	\$850,000.00	
Expended to Date:	\$441,617.17	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		



Capital Improvement Program

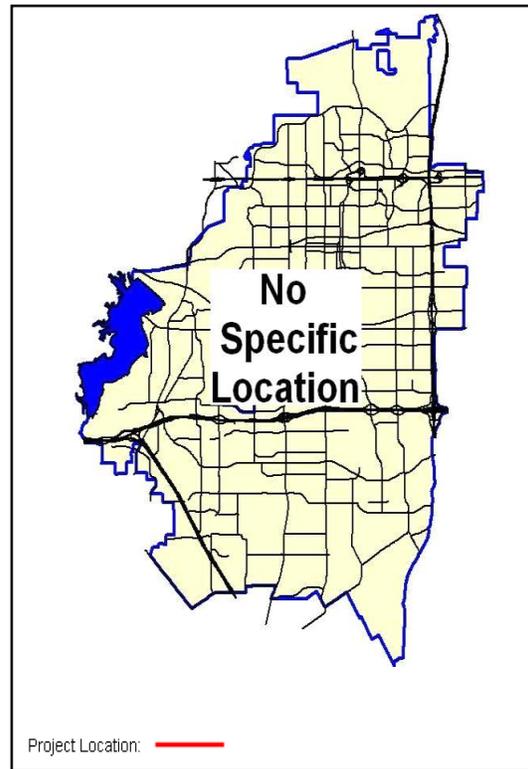
Information Technology CIP Project Report

Capital Investment

Project: Handitran

Status Updated: 10/30/2010

Description	
This project is to implement a system to replace the existing City of Arlington Handitran scheduling system. The proposed project includes scheduling software replacement, server hardware, scheduling software installation and training services. The project is also expected to place mobile data terminals within Handitran vehicles with GPS technology to provide electronic manifests and route management.	
Project Number:	85360999
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Bob Johnson
Phone Number	817-459-6420
Email Address	bob.johnson@arlingtontx.gov
Design Firm	Ecolane
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$200,000.00	\$0.00	\$0.00	\$0.00

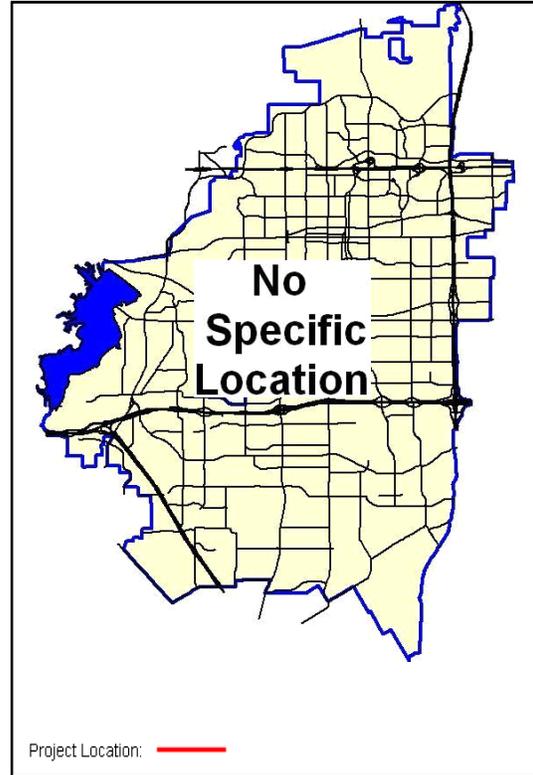


Project Budget & Expenditures		
Current Budget:	\$200,000.00	
Expended to Date:	\$67,200.10	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$15,840.00	Life \$63,480.00 - 5year
Comments		
Additional modules will be purchased and installed during the FY10 and FY11 fiscal years.		

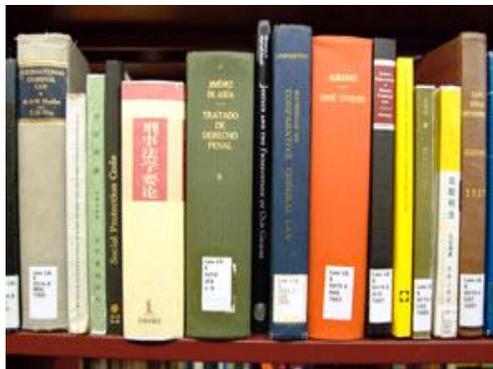


Libraries CIP Project Report
 Neighborhood Services
 Project: Collection Development
 Status Updated: 10/30/2010

Description	
The current size of the Library's collection is below established standards for libraries serving Arlington's population size. This project supplements the Library's operating budget allocation for the purchase of new library materials in all formats and will result in increases in both the quality and size of the collection, thus allowing us to better meet the needs of library patrons.	
Project Number:	89381199
Project Number:	89401199
Project Number:	89431199
Project Number:	89441199
Project Number:	n/a
Construction Start	n/a
Project Completion	Sep-10
Current Phase	n/a
Bond Election	2003
Project Contract Information	
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	cary.siegfried@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$250,000.00	\$250,000.00	\$500,000.00	\$250,000.00



Project Budget & Expenditures		
Current Budget:	\$1,250,000.00	
Expended to Date:	\$1,249,342.83	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Purchases of material are ongoing. The current materials per capita measure is 1.67.		



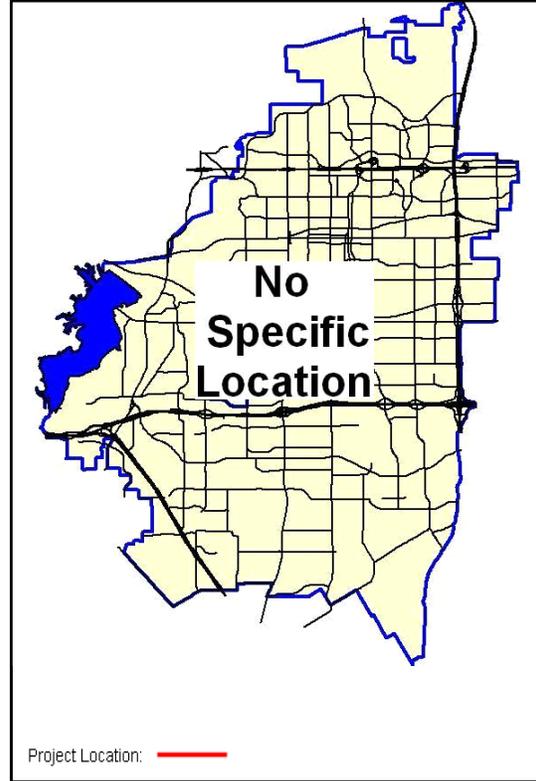
Libraries CIP Project Report

Neighborhood Services

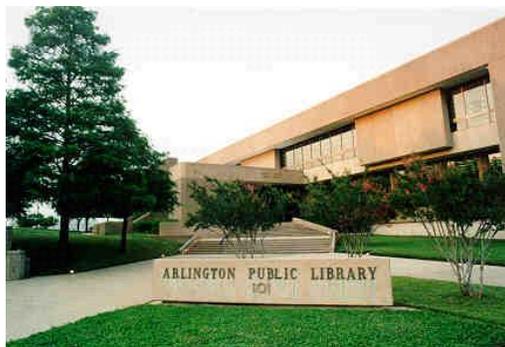
Project: Central Library

Status Updated: 10/30/2010

Description	
The George W. Hawkes Central Library opened in January 1973. Project goals are to	
1. Form a vision of what citizens want and need from Central Library services.	
2. Assess the physical condition and future viability of the Central Library.	
3. Determine future steps and the costs for achieving the vision.	
Project Number:	89441199
Project Number:	n/a
Construction Start	n/a
Project Completion	Jan-11
Current Phase	n/a
Bond Election	1999
Project Contract Information	
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	cary.siegfried@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$0.00	\$0.00	\$0.00	\$500,000.00



Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Expended to Date:	\$130,741.17	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Contract awarded to Providence Associates LLC. Project scheduled to start November 2009. Community focus groups completed, surveys completed. Finalized visioning report due by 11/15/2010. Options for future Central Library services due by 1/31/2011.		



Capital Improvement Program

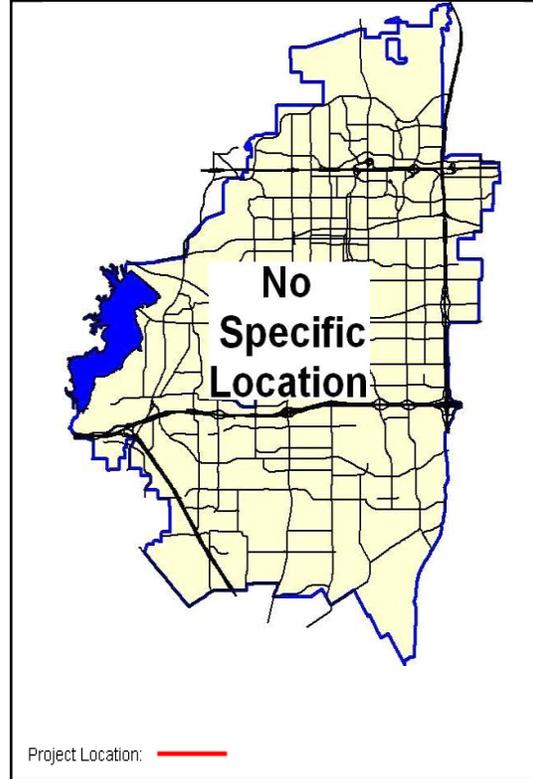
Information Technology CIP Project Report

Capital Investment

Project: Data Center Expansion

Status Updated: 10/30/2010

Description	
This project will construct a backup data center in conjunction with the new airport terminal. This data center will provide a remote location to house backup servers and systems for critical applications and functionality in support of the city's disaster recovery plan.	
Project Number:	85340999
Project Number:	n/a
Construction Start	May-09
Project Completion	Dec-10
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	bethann.unger@arlingtontx.gov
Design Firm	
General Contractor	



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$450,856.30	\$0.00	\$0.00	\$0.00



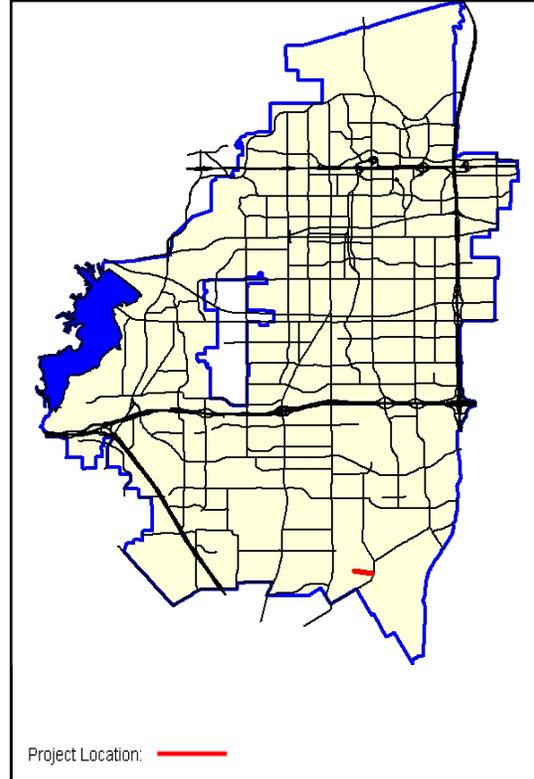
Project Budget & Expenditures		
Current Budget:	\$450,856.30	
Expended to Date:	\$149,866.57	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		



Capital Improvement Program

Parks and Recreation CIP Project Report
 Neighborhood Services
 Project: Bowman Branch Floodplain Acquisition
 Status Updated: 10/30/2010

Description	
Acquisition of flood plain along Bowman Branch in southeast Arlington, particularly along Spring Miller Court, for floodplain reclamation and future linear park development.	
Project Number:	52720599
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Acquisition
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	Deonna.Garner@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$100,000.00	\$20,000.00	\$180,000.00	\$0.00

Acquire floodplain, particularly along Spring Miller Court, for linear park development



Project Budget & Expenditures		
Current Budget:	\$300,000.00	
Expended to Date:	\$12,738.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$2,000.00	Life \$0.00
Comments		
Funding will be used to acquire floodplain property as willing sellers are identified.		
The Parks Department is currently negotiating the purchase of 4.4 acres on Mansfield Webb Rd. along Bowman Branch.		

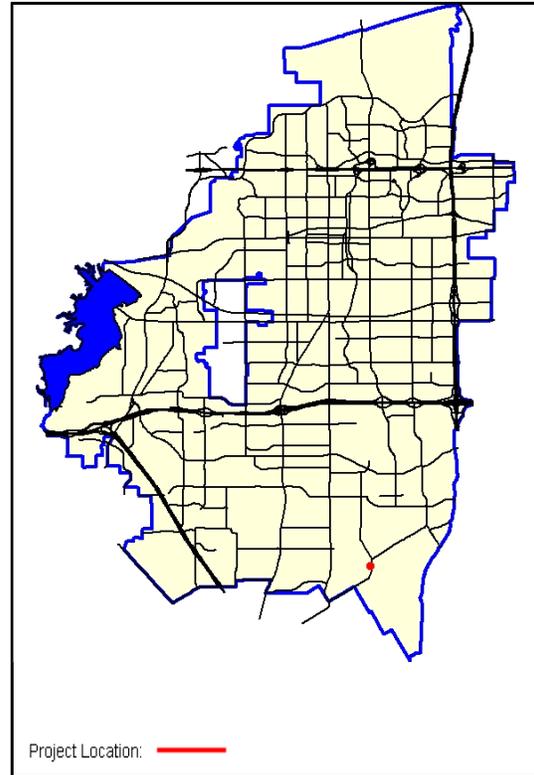
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Linear Park Trail Development Along Bowman Branch, Rush Creek & Sublett Creek

Status Updated: 10/30/2010

Description	
Construction of linear park trail along Bowman Branch, Rush Creek & Sublett Creek.	
Project Number:	53010599
Project Number:	53100599
Project Number:	53110598
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-11
Project Completion	Jul-11
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	Kurt.Beilharz@arlingtontx.gov
Design Firm	Schricket, Rollins & Associates
General Contractor	n/a



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$1,190,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$0.00	\$600,000.00	\$0.00	\$0.00
Other	\$0.00	\$196,500.00	\$0.00	\$0.00
Park Fees	\$392,000.00	\$0.00	\$0.00	\$0.00

Construct approximately 1 linear mile of trail.



Project Budget & Expenditures		
Current Budget:	\$2,378,500.00	
Expended to Date:	\$387,199.92	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$46,000.00	Life \$0.00
Comments		
Construction documents for all three projects are underway. Project will be split into two projects due to award of a TXDOT grant for the Bowman Branch portion of the project. The development of plans & specifications will take longer for the grant project than Rush & Sublett Creeks. These are scheduled to bid December 2010.		

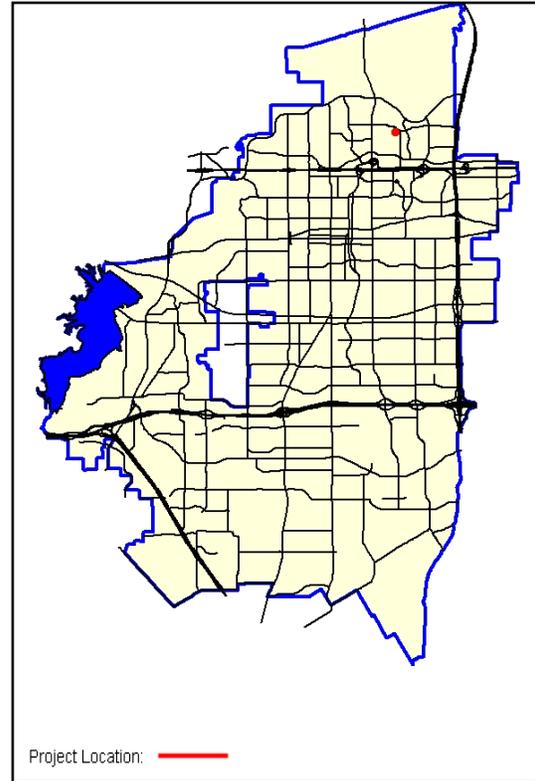
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Clarence Thompson Park

Status Updated: 10/30/2010

Description	
Renovations and improvements include reconstruction of the existing parking lot and irrigation for the athletic field.	
Project Number:	53020599
Project Number:	n/a
Construction Start	Jul-11
Project Completion	Nov-11
Current Phase	n/a
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00

Renovate the existing parking lot and add irrigation for the athletic field.



Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$13,000.00	Life \$0.00
Comments		



Capital Improvement Program

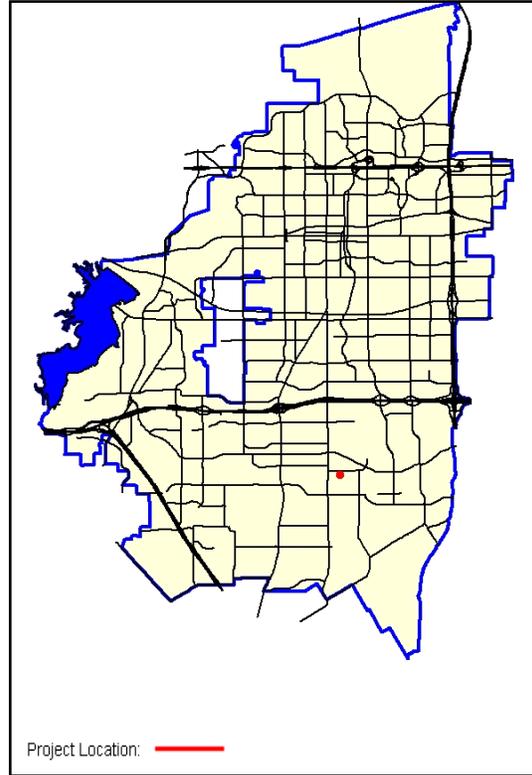
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Cravens Park

Status Updated: 10/30/2010

Description	
Improvements include the replacement of the existing playground, renovation of the restrooms and replacement of portions of the existing hike/bike trail.	
Project Number:	53030599
Project Number:	n/a
Construction Start	Nov-10
Project Completion	Feb-11
Current Phase	n/a
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	DeOnna.Garner@arlingtontx.gov
Design Firm	n/a
General Contractor	Reliable Paving



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00

Renovate existing trail, volleyball court drainage repairs, erosion repair, bridge replacement and pond dredging.



Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:	\$15,288.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
This project was approved as part of the 2005 Parks Bond program.		



Capital Improvement Program

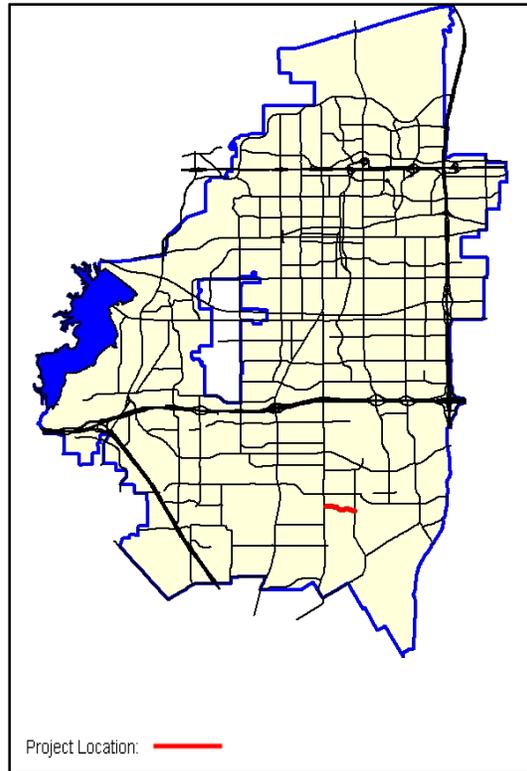
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Lynn Creek Trail Connection

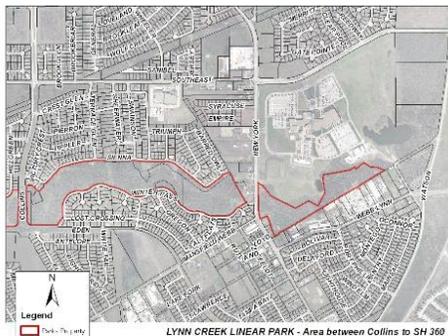
Status Updated: 10/30/2010

Description	
Extend the existing linear park trail west to Silo Road and east to Matlock Road, and include pedestrian amenities such as benches and trash receptacles.	
Project Number:	53040599
Project Number:	53040598
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-09
Project Completion	Feb-09
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	Kurt.Beilharz@arlingontx.gov
Design Firm	n/a
General Contractor	Reliable Paving



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$200,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$17,100.00	\$0.00	\$0.00	\$0.00

Extend the existing linear park trail west to Silo Road and east to Matlock Road.



Project Budget & Expenditures		
Current Budget:	\$217,100.00	
Expended to Date:	\$217,085.63	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$18,000.00	\$0.00
Comments		
This project is complete.		



Capital Improvement Program

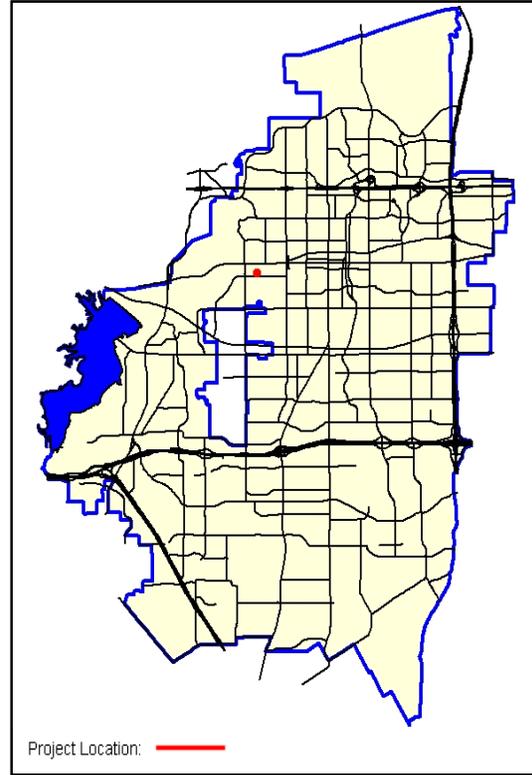
Parks and Recreation CIP Project Report

Neighborhood Services

Project: O.S Gray Park

Status Updated: 10/30/2010

Description	
Phase 1 improvements include a parking lot, playground, landscaping, trail & irrigated open space.	
Project Number:	52990598
Project Number:	52990599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-10
Project Completion	Sep-10
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	Kurt.Beilharz@arlingtontx.gov
Design Firm	Oliver Windham Landscape A
General Contractor	Northstar Construction



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Gas Revenue	\$130,303.00	\$0.00	\$0.00	\$0.00
Park Bond Fund	\$675,000.00	\$75,000.00	\$0.00	\$0.00
Park Fees	\$150,000.00	\$0.00	\$175,000.00	\$0.00
General Obligation Bonds	\$200,000.00	\$65,000.00	\$0.00	\$0.00

Develop a masterplan of the park. Design and construct phase I park improvements.



Project Budget & Expenditures		
Current Budget:	\$590,000.00	
Expended to Date:	\$564,237.71	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$40,200.00	
Comments		

Capital Improvement Program

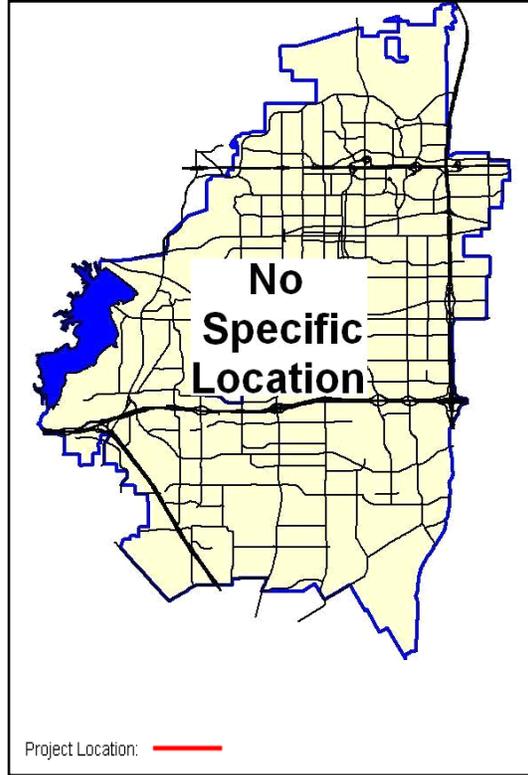
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Park Partnership Funds

Status Updated: 10/30/2010

Description	
Matching funds to leverage improvements in various parks with neighborhood groups, rotary clubs and other civic-minded organizations.	
Project Number:	52790599
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$90,000.00	\$80,000.00	\$80,000.00	\$0.00
Park fees	\$0.00	\$0.00	\$43,476.96	\$0.00

The J.W. Dunlop Creative Playground is a great example of the type of partnership intended for this funding.



Project Budget & Expenditures		
Current Budget:	\$293,476.96	
Expended to Date:	\$282,633.96	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$69,500.00	
Comments		
The Parks Department accepted nine applications for these funds in October 2006.		

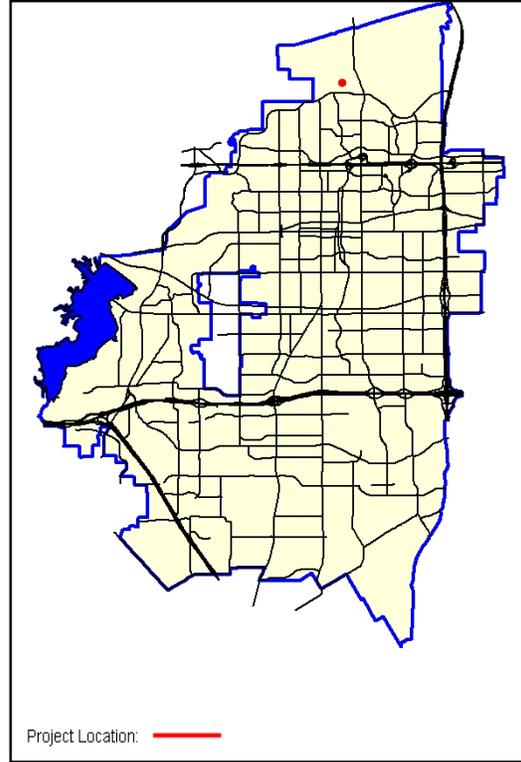
Parks and Recreation CIP Project Report

Neighborhood Services

Project: River Legacy Parks

Status Updated: 10/30/2010

Description	
Proposed renovations and improvements include reconstructing a portion of the park roadways, parking lots and playground.	
Project Number:	53050599
Project Number:	n/a
Construction Start	Jan-11
Project Completion	Apr-11
Current Phase	n/a
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	kurt.beilharz@arlingtontx.gov
Design Firm	Graham Associates, Inc.
General Contractor	n/a



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$600,000.00

Renovations and improvements include reconstructing a portion of the park roadways, parking lots and playground.



Project Budget & Expenditures		
Current Budget:	\$1,000,000.00	
Expended to Date:	\$20,488.80	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$9,500.00	
Comments		
Parking lot design is underway.		



Capital Improvement Program

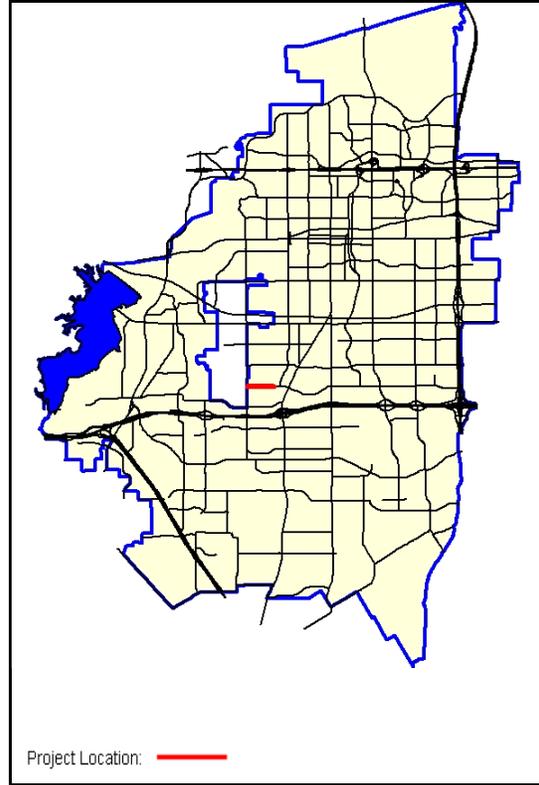
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Rush/Village Creek Land Acquisition

Status Updated: 10/30/2010

Description	
Acquisition of flood plain along Village and Rush Creeks in west Arlington for floodplain reclamation and future linear park development.	
Project Number:	52680599
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Acquisition
Bond Election	1997
Project Contract Information	
Project Manager	Matt Young
Phone Number	817-459-5486
Email Address	matt.young@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY 2005	FY 2006	FY 2007	FY 2008
General Obligation Bonds	\$145,000.00	\$0.00	\$630,000.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$775,000.00	
Expended to Date:	\$55,896.78	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$4,000.00	\$0.00
Comments		



Capital Improvement Program

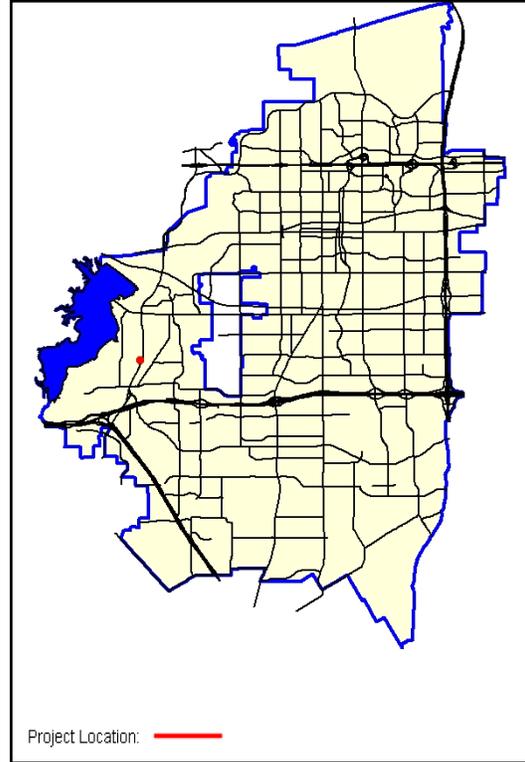
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Thora Hart

Status Updated: 10/30/2010

Description	
Improvements include the installation of a new park sign and a retaining wall along Green Oaks to correct an erosion problem at the front of the park.	
Project Number:	53060598
Project Number:	53060599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Oct-09
Project Completion	Feb-10
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	Kurt.Beilharz@arlingtontx.gov
Design Firm	Oliver Windham Landscape A
General Contractor	Henneberger Construction



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Gas Revenue	\$50,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$100,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$30,000.00	\$0.00	\$0.00	\$0.00
Water Dept. Funding	\$20,000.00	\$0.00	\$0.00	\$0.00

Improvements include the installation of a new park sign and a retaining wall along Green Oaks to correct an erosion problem at the front of the park.



Project Budget & Expenditures		
Current Budget:	\$200,000.00	
Expended to Date:	\$190,994.55	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$4,000.00	Life
Comments		
This project is complete.		

Capital Improvement Program

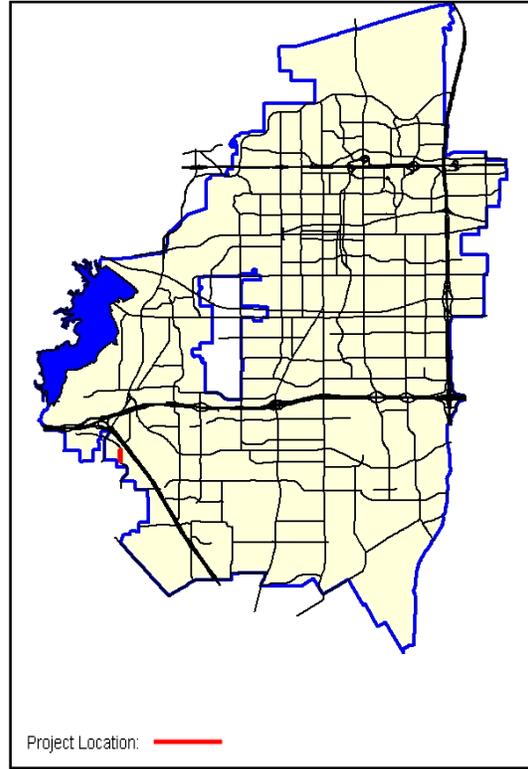
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Treepoint Park

Status Updated: 10/30/2010

Description	
Develop a masterplan of the park. Design and construct phase I park improvements.	
Phase 1 improvements include a parking lot, playground, landscaping, trail & irrigated open space.	
Project Number:	52970599
Project Number:	52970598
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-10
Project Completion	Dec-10
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Schricket, Rollins & Associates
General Contractor	Cole Construction



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Gas Revenue	\$58,803.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$675,000.00	\$75,000.00	\$0.00	\$0.00
Funding from KISD	\$71,500.00			

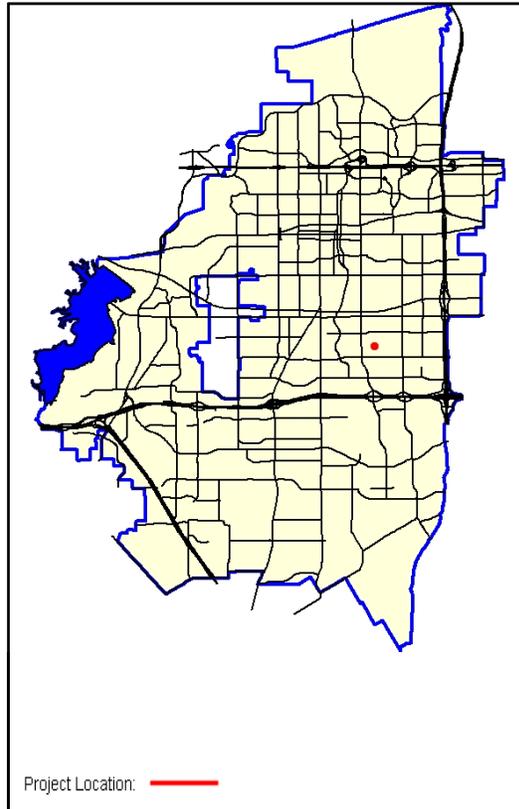
Develop a masterplan of the park. Design and construct



Project Budget & Expenditures		
Current Budget:	\$880,303.00	
Expended to Date:	\$400,185.79	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$46,500.00	
Comments		

Parks and Recreation CIP Project Report
 Neighborhood Services
 Project: B.C. Barnes & Wimbledon Park Renovations
 Status Updated: 10/30/2010

Description	
Funding will provide for renovations and new amenities for both B.C. Barnes and Wimbledon Parks.	
Master Plan for B.C. Barnes was adopted by the Parks & Recreation Board in October 2008. Phase 1 improvements include renovating the existing pavilion & playground, installation of hike/bike trail, irrigated open space, benches & area lighting.	
Renovations of Wimbledon Park include replacing the playground, repairs to existing granite trail, and small picnic shelter.	
Project Number:	52860599
Project Number:	53070599
Project Number:	n/a
Construction Start	4/1/2010 Wimbledon
Construction Start	February 2011 B.C. Barnes
Project Completion	Complete Wimbledon
Project Completion	August 2011 B.C. Barnes
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Mycoskie McInnis Associates
General Contractor	Greenscaping, Inc.



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$250,000.00	\$100,000.00	\$0.00	\$0.00
General Obligation Bonds	\$0.00	\$300,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$650,000.00	
Expended to Date:	\$189,558.71	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$35,500.00	Life \$0.00
Comments		
Average Annual maintenance cost is for both projects. Renovations at Wimbledon Park are complete. B.C. Barnes design is underway.		



Capital Improvement Program

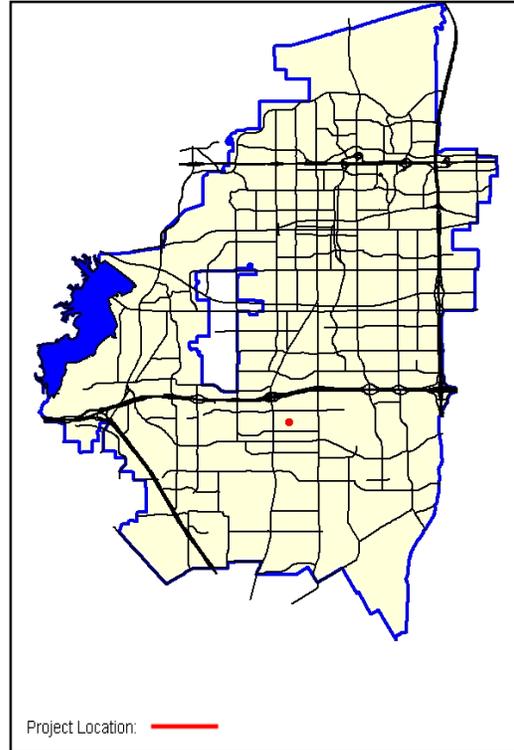
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Harold Patterson Sports Center Phase I Renovations

Status Updated: 10/30/2010

Description	
Funding for this project will be utilized to construct a new parking lot, replace one irrigation pump, and renovate five soccer fields.	
Construction is underway.	
Project Number:	52900599
Project Number:	53080598
Project Number:	52900597
Project Number:	53190599
Project Number:	n/a
Construction Start	May-09
Project Completion	Feb-10
Current Phase	Construction
Bond Election	2005/2008
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Carter & Burgess
General Contractor	Mart, Inc.



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Land Sell Revenue	\$0.00	\$2,105,521.00	\$0.00	\$0.00
General Obligation Bonds (2005)	\$950,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds (2008)	\$0.00	\$0.00	\$1,000,000.00	\$0.00

This popular sports venue requires parking lot repairs and field renovations.



Project Budget & Expenditures		
Current Budget:	\$4,084,695.36	
Expended to Date:	\$4,083,534.09	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$10,000.00	
Comments		
This project was approved as part of the 2005 Parks Bond program. New Master Plan for the sports complex was adopted by the Park & Recreation Board in August 2007.		



Capital Improvement Program

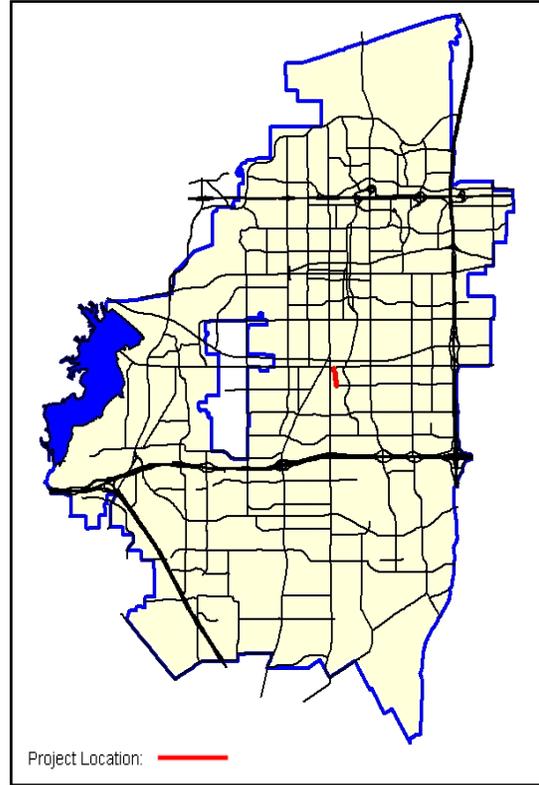
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Marrow Bone Springs Renovations

Status Updated: 10/30/2010

Description	
This project involves the removal and replacement of asphalt trail along Johnson Creek.	
Project Number:	52440599
Project Number:	n/a
Construction Start	Jan-11
Project Completion	Jun-11
Current Phase	Design
Bond Election	1997
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	jason.landrem@arlingontx.gov
Design Firm	Graham Associates, Inc.
General Contractor	n/a



Project Funding				
Funding Source	FY 2002	FY 2003	FY 2004	FY 2005
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00



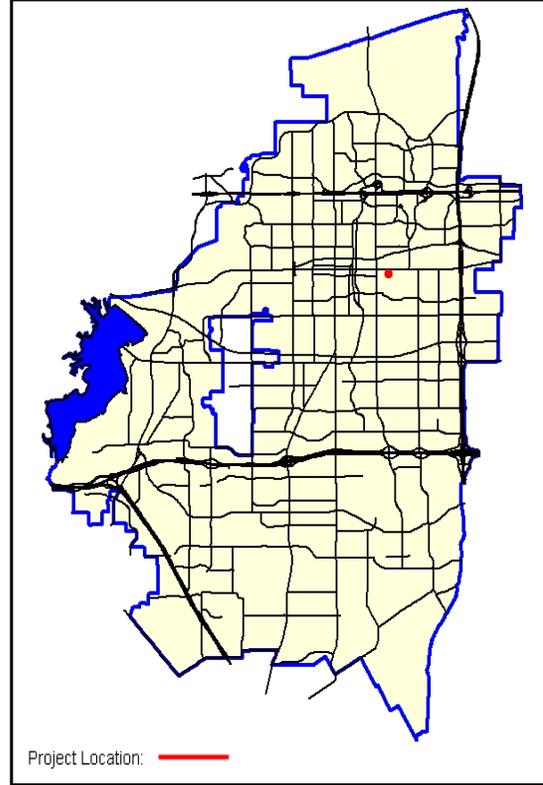
Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:	\$84,952.34	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		



Capital Improvement Program

Parks and Recreation CIP Project Report Neighborhood Services Project: Meadowbrook Park Improvements Status Updated: 10/30/2010

Description	
Proposed improvements include the installation of a shelter to house portable toilets.	
Project Number:	52780599
Project Number:	n/a
Construction Start	Dec-09
Project Completion	Mar-10
Current Phase	Construction
Bond Election	1997
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	Kurt.Beilharz@arlingtontx.gov
Design Firm	Graham Associates, Inc.
General Contractor	Mart, Inc.



Project Funding				
Funding Source	FY 2006	FY 2007	FY 2008	FY 2009
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Expended to Date:	\$229,660.26	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
This project is complete.		

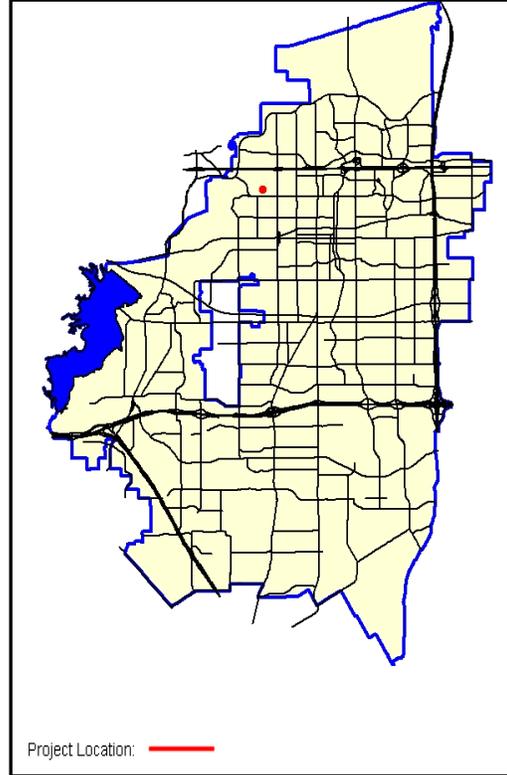
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Randol Mill Park Playground and Parking Lot Improvements

Status Updated: 10/30/2010

Description	
Proposed renovations include the construction of a barrier free playground and parking lot.	
Project Number:	52810599
Project Number:	125031
Project Number:	52810598
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-10
Project Completion	Nov-10
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	Kurt.Beilharz@arlingtontx.gov
Design Firm	La Terra Design
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2008	FY2009	FY2010
Grant Fund	\$0.00	\$0.00	\$50,000.00	\$50,000.00
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$30,000.00
Park Fees	\$0.00	\$0.00	\$35,000.00	\$146,687.00
Donations	\$0.00	\$0.00	\$0.00	\$3,559.00

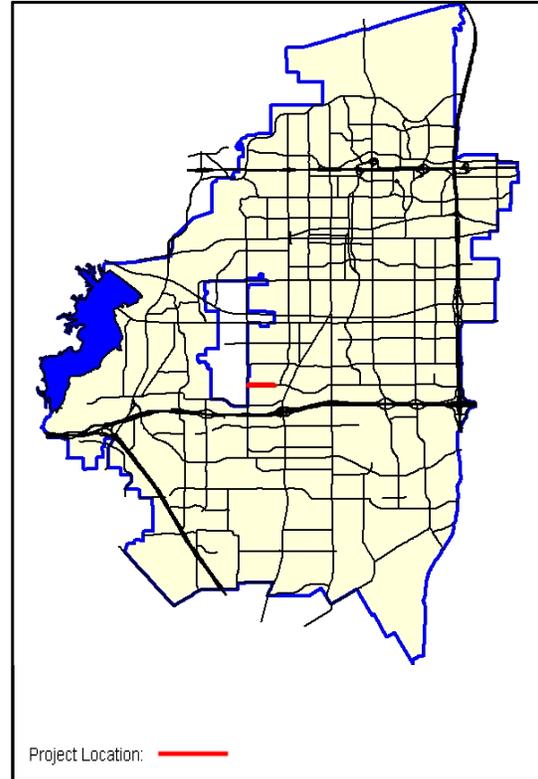
This outdated play structure and adjacent restroom facility will be reconstructed.



Project Budget & Expenditures		
Current Budget:	\$815,246.00	
Expended to Date:	\$747,850.30	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$9,000.00	
Comments		
Restroom facility has been deleted from program. Additional parking will be constructed instead.		

Parks and Recreation CIP Project Report
 Neighborhood Services
 Project: Six Flags Subarea Land Acquisition
 Status Updated: 10/30/2010

Description	
Proposed improvements include the installation of a shelter to house portable toilets.	
Project Number:	52660599
Project Number:	52660597
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Acquisition
Bond Election	1997
Project Contract Information	
Project Manager	Matt Young
Phone Number	817-459-5486
Email Address	matt.young@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



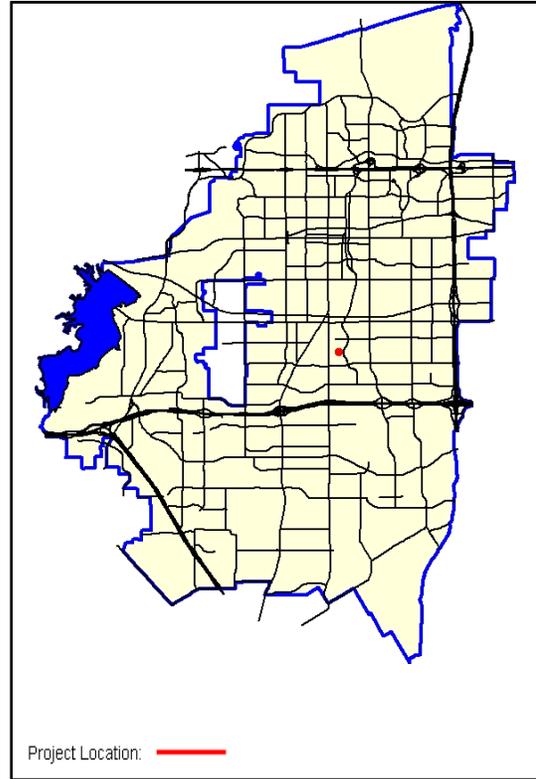
Project Funding				
Funding Source	FY 1997	FY 1998	FY 1999	2009
General Obligation Bonds	\$510,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$0.00	\$0.00	\$300,000.00



Project Budget & Expenditures		
Current Budget:	\$810,000.00	
Expended to Date:	\$501,899.29	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$1,200.00	\$0.00
Comments		

Parks and Recreation CIP Project Report
 Neighborhood Services
 Project: Vandergriff Park Improvements
 Status Updated: 10/30/2010

Description	
Construct a restroom / concession building, renovations of existing ballfields and renovations of existing roadway.	
Project Number:	52830599
Project Number:	52830597
Project Number:	52830598
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-09
Project Completion	Mar-10
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Schrickel Rollins Associates
General Contractor	2L Construction



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$1,300,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$344,801.53	\$0.00	\$1,217.34	\$12,000.00
Gas Funds	\$0.00	\$0.00	\$225,000.00	\$0.00
ATF	\$0.00	\$0.00	\$400,000.00	\$0.00
Park Fees	\$0.00	\$0.00	\$0.00	\$50,000.00



Project Budget & Expenditures		
Current Budget:	\$2,333,018.87	
Expended to Date:	\$2,338,600.94	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Construction of the Restroom/concession building and ballfield renovations are complete.		
Construction of the roadway improvements are under way.		



Capital Improvement Program

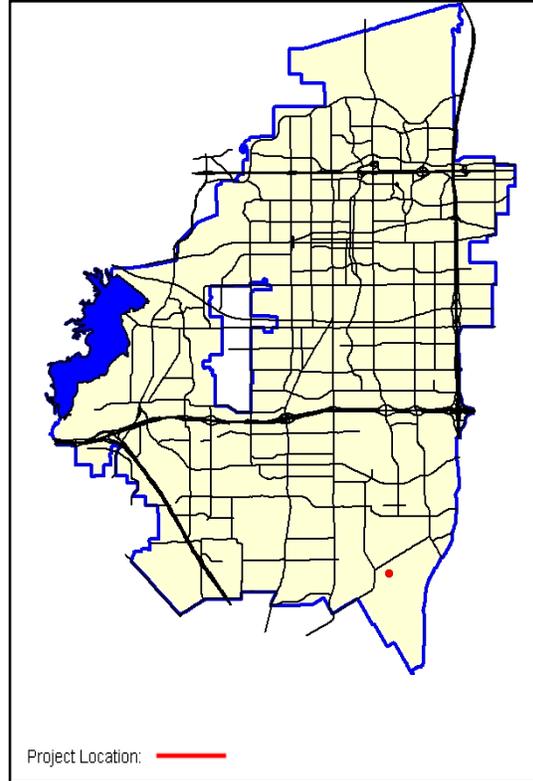
Parks and Recreation CIP Project Report

Neighborhood Services

Project: Webb Community Park Phase III

Status Updated: 10/30/2010

Description	
Improvements include a second park entrance, a restroom building, additional parking spaces with lighting, additional concrete trail, one youth baseball field, additional irrigation.	
Project Number:	52850598
Project Number:	52850597
Project Number:	52850599
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-10
Project Completion	Dec-10
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	Jason.Landrem@arlingtontx.gov
Design Firm	Schricket Rollins & Associate
General Contractor	n/a



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$0.00	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$1,113,200.61	\$0.00	\$0.00
General Obligation Bonds	\$599,531.00	\$0.00	\$60,514.72	\$0.00
Park Fees	\$400,000.00	\$0.00	\$0.00	\$0.00
Donation		\$75,000.00		



Project Budget & Expenditures		
Current Budget:	\$2,248,246.33	
Expended to Date:	\$510,005.65	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$21,000.00	
Comments		
The design of this project was approved as part of the 2005 Parks Bond program. Parks staff has held two community meetings in 2006 to discuss development priorities for this park.		

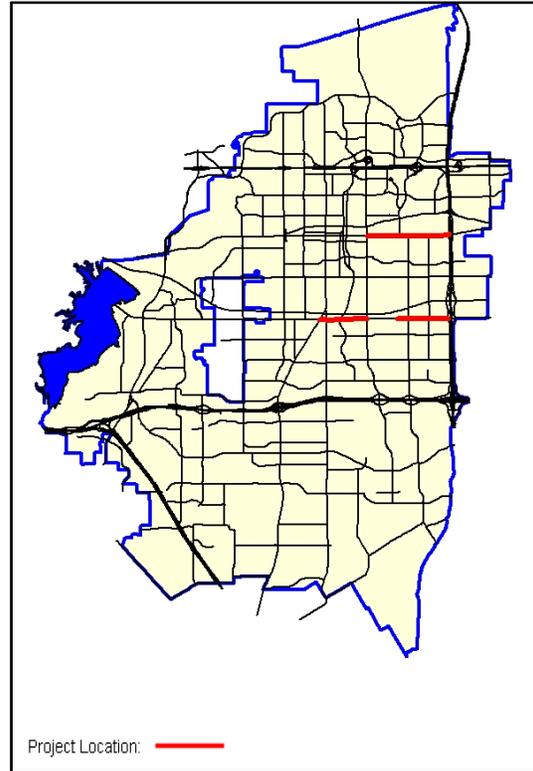
Public Works and Transportation CIP Project Report

Capital Investment

Project: 2007 Arterial and Collector Rebuild/Abram Street ST07-01

Status Updated: 10/30/2010

Description	
Would rebuild major collector and arterial streets that have deteriorated beyond general maintenance and are not funded by the sales tax for street maintenance. This sheet is for Abram Street from SH360 to Collins Street.	
Project Number:	64980699
Project Number:	n/a
Construction Start	Jul-13
Project Completion	Jan-15
Current Phase	Design
Bond Election	2003
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	stu.bauman@arlingontx.gov
Design Firm	Wier and Associates
General Contractor	



Project Funding				
Funding Source	FY2007	FY2009	FY2010	FY2011
General Obligation Bonds	\$3,600,000.00	\$3,800,000.00	\$0.00	\$0.00

Abram St (Collins St. to SH360)



Project Budget & Expenditures		
Current Budget:	\$11,000,000.00	
Expended to Date:	\$1,221,444.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$34,174.00	\$1,025,220.00
Comments		
A total of \$3.6M was allocated for Arterial Rebuilds in the 2007 Capital Budget. Funds are designated for the design of Abram Street from Collins to SH360 (\$1M) and additional construction funding for the Arkansas Lane projects (\$2.6M). Information on this sheet is for Abram St (Collins to SH360). \$2.6M has been transferred to 64860699. \$3.8M in 2009 for ROW		



Capital Improvement Program

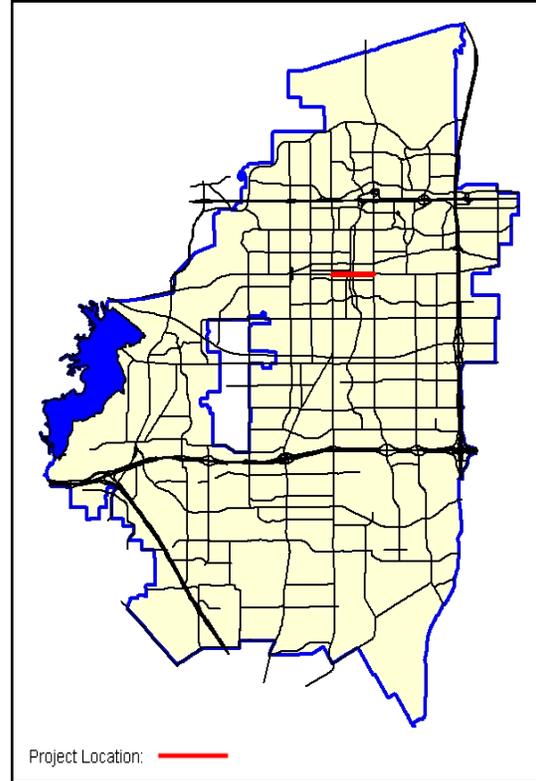
Public Works and Transportation CIP Project Report

Capital Investment

Project: Abram Street - Cooper to Collins ST10-03

Status Updated: 10/30/2010

Description	
Rebuild Abram Street from Cooper St to Collins St.	
Project Number:	65370699
Project Number:	n/a
Construction Start	Jul-15
Project Completion	Dec-16
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	bob.watson@arlingtontx.gov
Design Firm	tbd
General Contractor	



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Street Bond Fund	\$515,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$4,905,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$17,200.00	\$515,500.00
Comments		



Capital Improvement Program

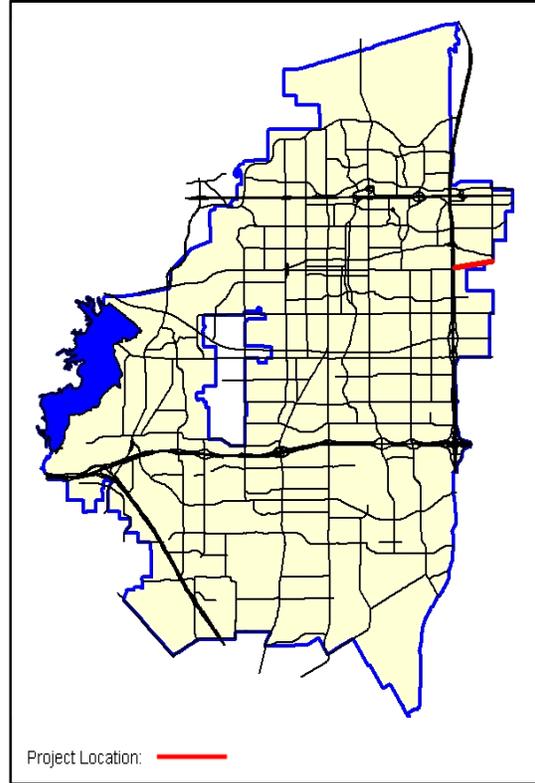
Public Works and Transportation CIP Project Report

Capital Investment

Project: Abram (SH360 to City Limit) ST09-08

Status Updated: 10/30/2010

Description	
This project will rebuild and widen the existing major arterial from four lanes to six lanes.	
Project Number:	65230698
Project Number:	65230699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Nov-12
Project Completion	May-14
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	keith.brooks@arlingontx.gov
Design Firm	Schrickel Rollins & Associate
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$450,000.00	\$2,145,000.00	\$0.00	\$0.00
Other Street Funds	\$600,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$9,941,000.00	
Expended to Date:	\$419,640.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$22,000.00	\$655,000.00
Comments		
This project has received funding from the Tarrant County Transportation Bond Program. Design contract authorized by Council on March 24, 2009.		



Capital Improvement Program

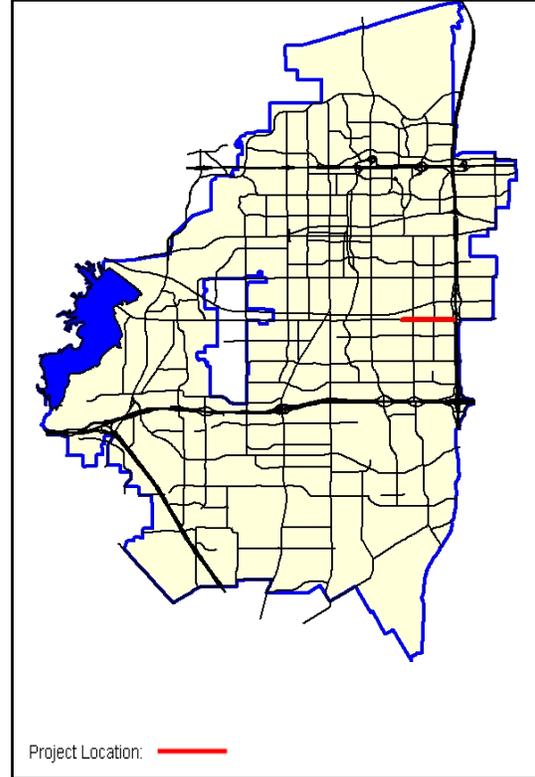
Public Works and Transportation CIP Project Report

Capital Investment

Project: Arkansas Ln (Browning Dr to SH 360) ST02-06

Status Updated: 10/30/2010

Description	
Rebuild existing four lane divided arterial. This project is funded from 2002, 2003, 2004 and 2009 Arterial and Collector Rebuild funds.	
Project Number:	80440799
Project Number:	65320698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-10
Project Completion	Dec-11
Current Phase	Construction
Bond Election	1999/2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6597
Email Address	stu.bauman@arlingtontx.gov
Design Firm	Schricket, Rollins & Associates
General Contractor	Jackson Construction



Project Funding				
Funding Source	FY2002	FY2003	FY2004	FY2009
General Obligation Bonds	\$500,000.00	\$510,000.00	\$1,000,000.00	\$4,440,000.00
General Obligation Bonds	\$0.00	\$0.00	\$0.00	\$70,000.00

Arkansas Ln (Browning to SH 360)



Project Budget & Expenditures		
Current Budget:	\$6,520,000.00	
Expended to Date:	\$844.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$21,339.00	Life \$640,159.00
Comments		
Design expenditures tracked under Arkansas Lane, Cooper to Collins, ST05-07. Projects will be bid under separate construction contracts. Bids for construction opened on October 26, 2010. Construction contract scheduled for Council consideration on December 7, 2010.		

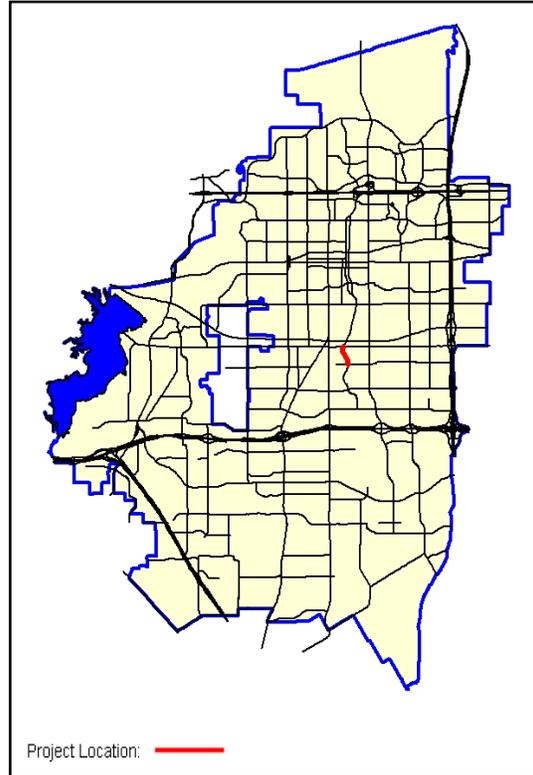
Public Works and Transportation CIP Project Report

Capital Investment

Project: 2010 Arterial Rebuild Center Street (Arkansas to Timberview) ST10-04

Status Updated: 10/30/2010

Description	
Would rebuild existing roadway that has deteriorated beyond normal maintenance.	
Project Number:	65380699
Project Number:	n/a
Construction Start	Jul-12
Project Completion	Dec-13
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	stu.bauman@arlingontx.gov
Design Firm	HNTB
General Contractor	



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
General Obligation Bonds	\$390,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$3,855,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$7,000.00	Life \$210,000.00
Comments		
Currently negotiating design contract with consultant.		



Capital Improvement Program

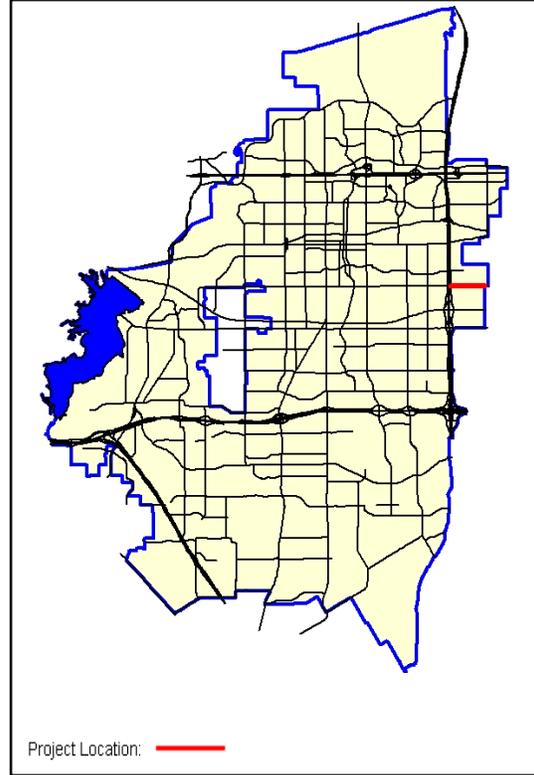
Public Works and Transportation CIP Project Report

Capital Investment

Project: Arterial Rebuild (Park Row- SH360 to City Limits) ST09-10

Status Updated: 10/30/2010

Description	
This funding allows for the rebuilding of major arterial and collector streets that have deteriorated	
Project Number:	65250698
Project Number:	n/a
Construction Start	Jul-10
Project Completion	Oct-11
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	stu.bauman@arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	n/a



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$545,000.00	\$4,580,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$5,125,000.00	
Expended to Date:	\$76,744.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$12,351.00	\$370,558.00
Comments		
Design contract awarded by Council on June 9, 2009. Funding for construction will need to be included in the 2010 Capital Budget for this project to progress.		



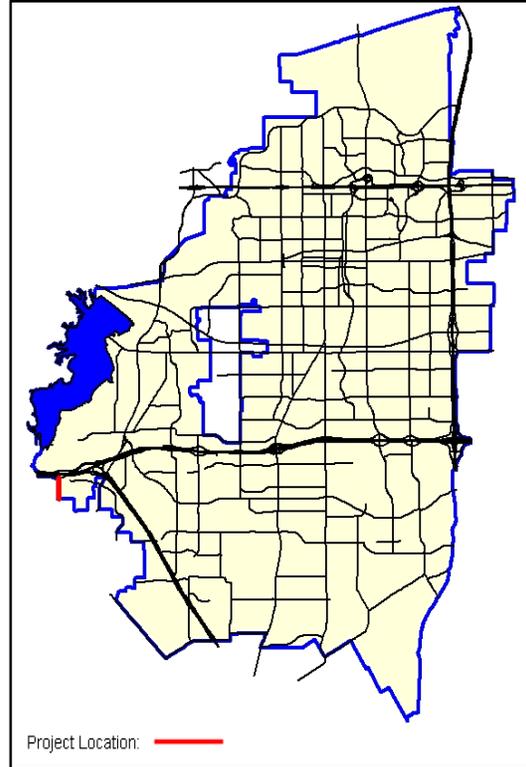
Capital Improvement Program

Public Works and Transportation CIP Project Report

Capital Investment

Project: Bowman Springs Rd (IH20 to City Limits) ST09-03
 Status Updated: 10/30/2010

Description	
This project will reconstruct and widen Bowman Springs Road from IH20 to the Kennedale City Limits as a minor arterial.	
Project Number:	65190698
Project Number:	65190699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Nov-11
Project Completion	Jan-13
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6552
Email Address	stu.bauman@arlingontx.gov
Design Firm	Teague Nall and Perkins
General Contractor	n/a



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$0.00	\$175,000.00	\$380,000.00	\$0.00
Other Street Funds	\$0.00	\$250,000.00	\$0.00	\$0.00

Bowman Springs Rd Realignment & New Bridge



Project Budget & Expenditures		
Current Budget:	\$3,760,000.00	
Expended to Date:	\$84,609.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$6,950.00	\$208,334.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		



Capital Improvement Program

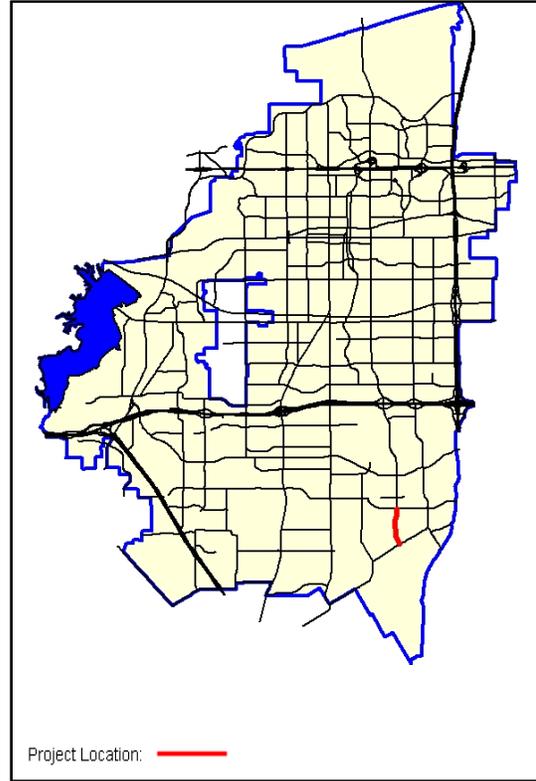
Public Works and Transportation CIP Project Report

Capital Investment

Project: Collins St (Southeast Parkway to Mansfield Webb Rd) ST99-07

Status Updated: 10/30/2010

Description	
This project will extend S. Collins Street southward to serve the growing southeast Arlington area. This project consists of constructing one half of a future six lane boulevard section and two bridges over major creeks. This project also includes a portion of S. Collins St south of Mansfield Webb Rd to Ballweg Rd.	
Project Number:	64670699
Project Number:	n/a
Construction Start	Mar-11
Project Completion	Oct-12
Current Phase	Right of Way
Bond Election	1999/2003
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	andrea.ruales@arlingtontx.gov
Design Firm	Half and Associates, Inc.
General Contractor	n/a



Project Funding				
Funding Source	FY2003	FY2007	FY2008	FY2009
General Obligation Bonds	\$0.00	\$0.00	\$4,495,000.00	\$0.00
Street Bond Fund	\$370,000.00	\$400,000.00	\$2,335,000.00	\$0.00

S. Collins St (Southeast Pkwy to Mansfield Webb Rd)



Project Budget & Expenditures		
Current Budget:	\$8,500,000.00	
Expended to Date:	\$944,835.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$15,435.00	\$463,042.00
Comments		
Funding for design was elected in 1999 Bond Election and sold in FY 2003. Funding for ROW was approved in FY 2007 Budget. Construction was approved in 2003 Bond Election. This project has received Tarrant County Transportation Bond funding.		

Capital Improvement Program

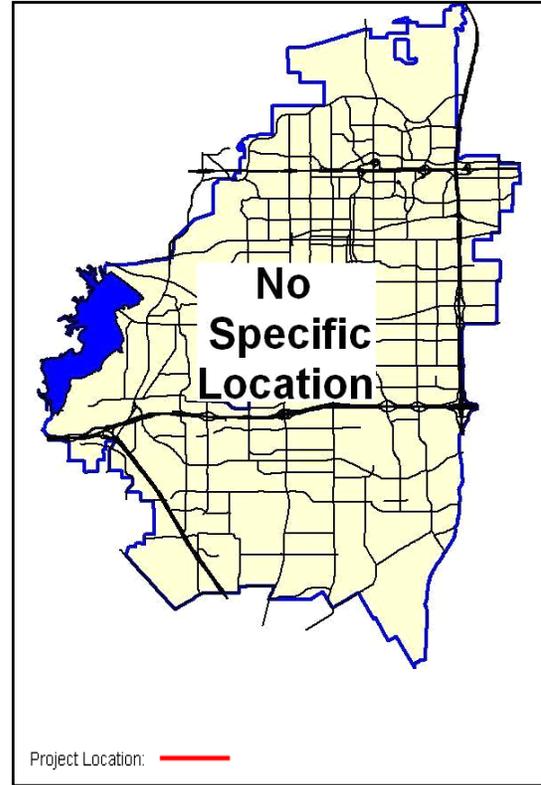
Public Works and Transportation CIP Project Report

Capital Investment

Project: Developer Participation Projects (2003 Bond Election) ST05-05

Status Updated: 10/30/2010

Description	
City participation in roadways and drainage constructed with developments.	
Project Number:	64830699
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	2003
Project Contract Information	
Project Manager	Jill R. House
Phone Number	817-459-6560
Email Address	jill.house@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
General Obligation Bonds	\$400,000.00	\$500,000.00	\$550,000.00	\$250,000.00

Collins Street at Debbie Lane (Harris Crossing)



Project Budget & Expenditures		
Current Budget:	\$1,700,000.00	
Expended to Date:	\$1,046,741.60	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Payments have been made to Harris Crossing and Arlington Memorial Hospital. A portion of the remainder of the funding is committed to Harris Crossing. Also, \$430,000 is committed to Arlington Commerce Center and \$80,000 is committed to Forum 303 Improvements.		



Capital Improvement Program

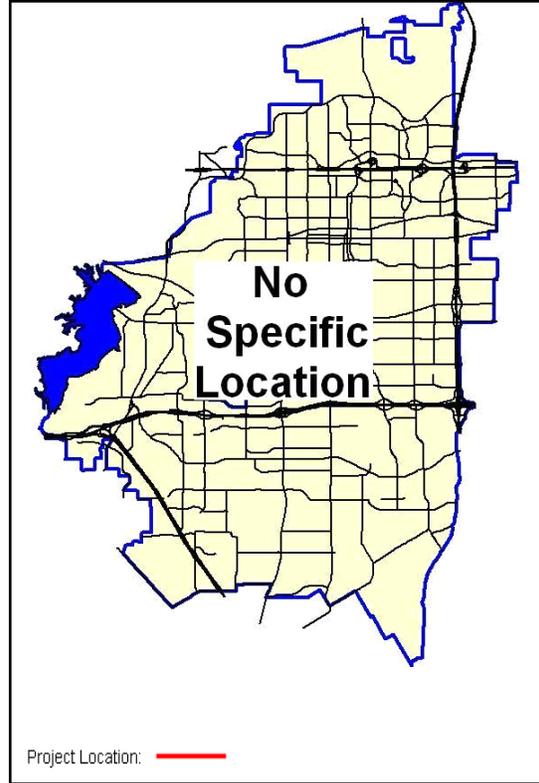
Public Works and Transportation CIP Project Report

Capital Investment

Project: Developer Participation (2008 Bond Election) ST10-05

Status Updated: 10/30/2010

Description	
City participation in roadways and drainage constructed with developments.	
Project Number:	65390699
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Jill House
Phone Number	817-459-6560
Email Address	jill.house@arlingtontx.gov
Design Firm	
General Contractor	



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		



Capital Improvement Program

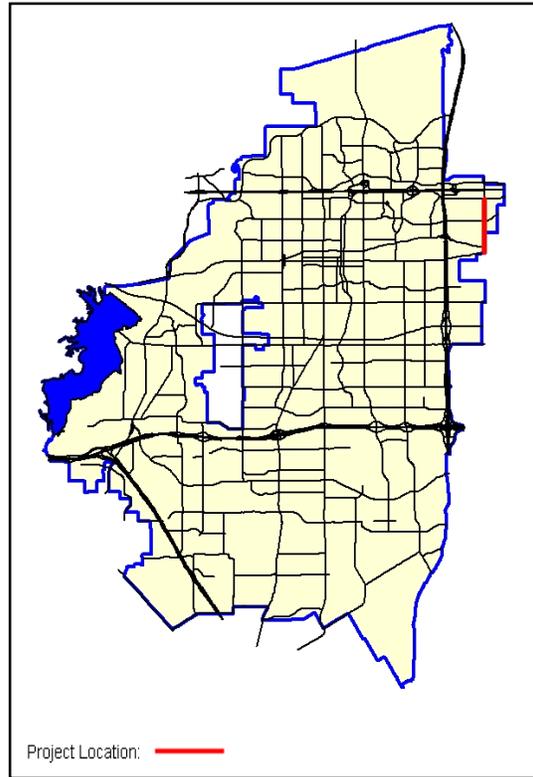
Public Works and Transportation CIP Project Report

Capital Investment

Project: Great Southwest Parkway (Abram to Ave E) ST10-06

Status Updated: 10/30/2010

Description	
Reconstruct 4-lane divided boulevard in Great Southwest Industrial District.	
Project Number:	65400699
Project Number:	n/a
Construction Start	Jul-15
Project Completion	Dec-16
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	daniel.burnham@arlingtontx.gov
Design Firm	tbd
General Contractor	



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
General Obligation Bonds	\$835,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$9,150,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$30,000.00	Life \$925,000.00
Comments		



Capital Improvement Program

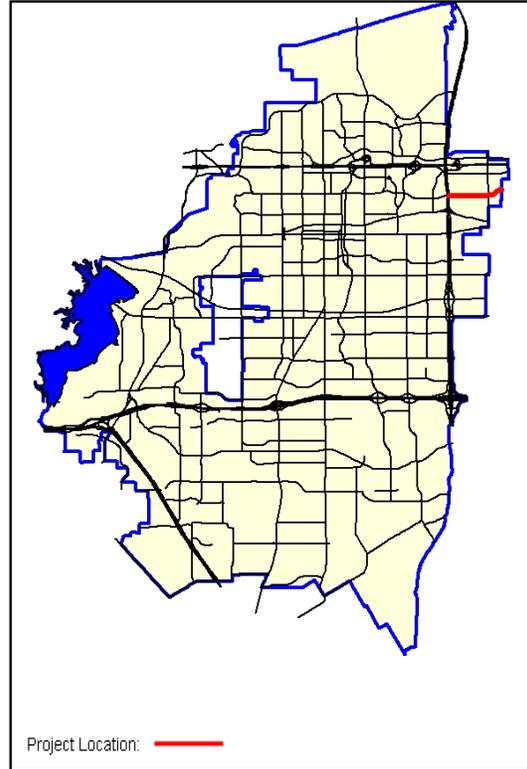
Public Works and Transportation CIP Project Report

Capital Investment

Project: GSWID Street Improvements** ST05-03

Status Updated: 10/30/2010

Description	
These funds have been designated for reconstruction and widening of Randol Mill Road from SH360 to the City Limits. This project was selected based on input from GSWID focus group.	
Project Number:	64800699
Project Number:	n/a
Construction Start	Jul-08
Project Completion	Aug-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	stu.bauman@arlingtontx.gov
Design Firm	HDR Engineering, Inc.
General Contractor	Tiseo Construction



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$1,100,000.00	\$2,675,000.00	\$2,050,000.00	\$0.00

Randol Mill Road in GSWID



Project Budget & Expenditures		
Current Budget:	\$6,900,000.00	
Expended to Date:	\$5,985,222.81	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$21,800.00	Life \$654,000.00
Comments		
This project has received Tarrant County Transportation Bond funding. Construction is complete.		

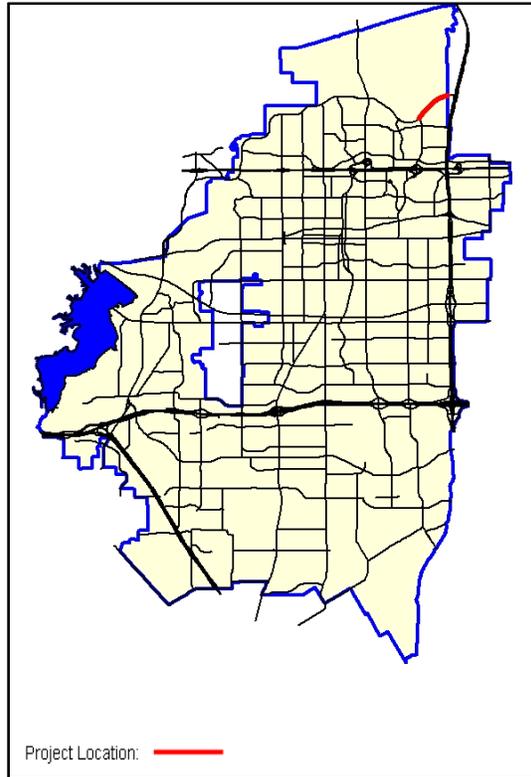
Public Works and Transportation CIP Project Report

Capital Investment

Project: Green Oaks Blvd (Ballpark Way to SH 360) 5th & 6th Lanes ST99-10

Status Updated: 10/30/2010

Description	
Reconstruct and widen Green Oaks Boulevard from a four lane divided roadway to a six lane divided boulevard. The additional lanes will be taken from the existing median.	
Project Number:	64610699
Project Number:	n/a
Construction Start	Jun-08
Project Completion	Jul-10
Current Phase	Construction
Bond Election	1999
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	andrea.ruales@arlingtontx.gov
Design Firm	Wier & Associates, Inc.
General Contractor	JLB Contracting



Project Funding				
Funding Source	FY2002	FY2008	FY2009	FY2010
General Obligation Bonds	\$325,000.00	\$3,625,000.00	\$0.00	\$0.00
General Obligation Bonds	\$0.00	\$1,275,680.00	\$0.00	\$0.00

Green Oaks Blvd (Ballpark Way to SH 360) 5th & 6th Lanes



Project Budget & Expenditures		
Current Budget:	\$5,225,680.00	
Expended to Date:	\$4,835,740.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$31,315.00	\$939,453.00
Comments		
Funding for design was approved in FY 2002. Funding for ROW & Const were approved in the 1999 Bond Election and 2008 Capital Budget. This project has received Tarrant County Transportation Bond funding. This project is substantially complete. Contractor working on punchlist prior to final.		



Capital Improvement Program

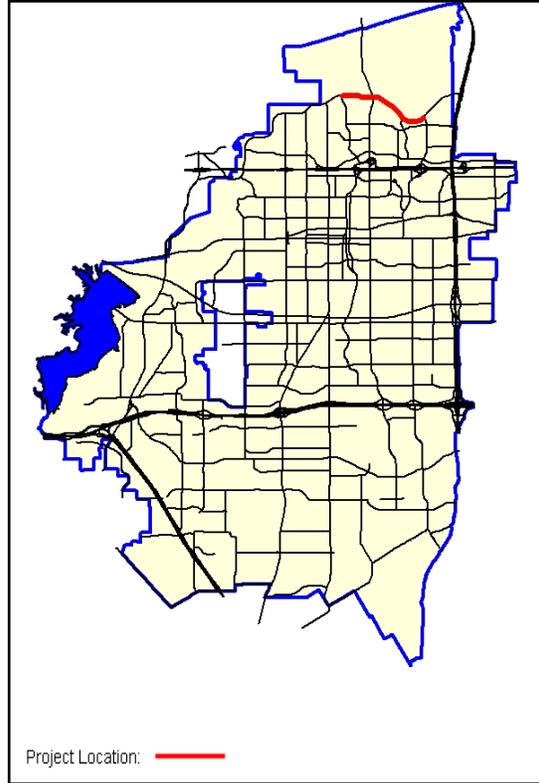
Public Works and Transportation CIP Project Report

Capital Investment

Project: Green Oaks Blvd 5th & 6th Lanes (Lincoln to Ballpark Way) ST99-09

Status Updated: 10/30/2010

Description	
Widen Green Oaks Boulevard from a four lane divided roadway to a six lane divided boulevard. The additional lanes will be taken from the existing median. The Collins Street intersection will be also be reconstructed with this project.	
Project Number:	64600699
Project Number:	65260699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Sep-09
Project Completion	Jan-11
Current Phase	Construction
Bond Election	1999
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	andrea.ruales@arlingtontx.gov
Design Firm	HNTB
General Contractor	LH Lacy



Project Funding				
Funding Source	FY2002	FY2009	FY2010	FY2011
Other Street Funds	\$0.00	\$1,410,000.00	\$0.00	\$0.00
General Obligation Bonds	\$190,000.00	\$2,800,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$4,400,000.00	
Expended to Date:	\$4,018,518.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$9,000.00	Life \$270,000.00
Comments		
This project has Tarrant County participation.		

Capital Improvement Program

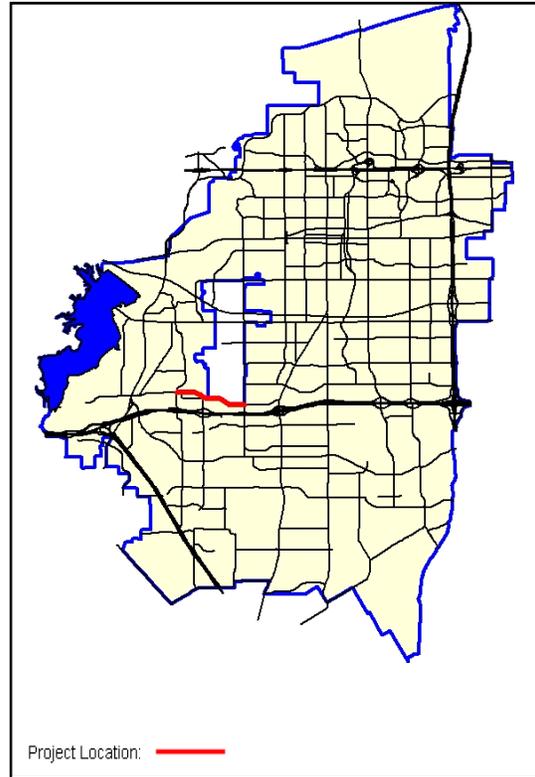
Public Works and Transportation CIP Project Report

Capital Investment

Project: Pleasant Ridge Rd and Park Springs ST91-11

Status Updated: 10/30/2010

Description	
This project includes the reconstruction and widening of Pleasant Ridge from Bowen to Kelly Elliott as well as Park Springs Blvd from Pleasant Ridge to IH20. The roadways are being widened from an existing two lane county type roadway to four lane divided boulevards.	
Project Number:	64650699
Project Number:	65090699
Project Number:	64430698
Project Number:	64620699
Project Number:	n/a
Construction Start	Nov-07
Project Completion	Jun-10
Current Phase	Construction
Bond Election	1999
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	keith.brooks@arlingtontx.gov
Design Firm	Wier & Associates, Inc.
General Contractor	Lacy Construction



Project Funding				
Funding Source	FY2002	FY2003	FY2008	FY2009
General Obligation Bonds	\$1,850,000.00	\$5,075,000.00	\$1,000,000.00	\$0.00
Other Street Funds	\$0.00	\$0.00	\$3,956,000.00	\$0.00

Pleasant Ridge Rd (Glen Springs Dr to Bowen Rd)



Project Budget & Expenditures		
Current Budget:	\$11,881,000.00	
Expended to Date:	\$11,888,825.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$13,156.00	\$394,677.00
Comments		
This project has received funding from the Tarrant County Transportation Bond program. Project is substantially complete. Contractor working on punchlist prior to final contract.		



Capital Improvement Program

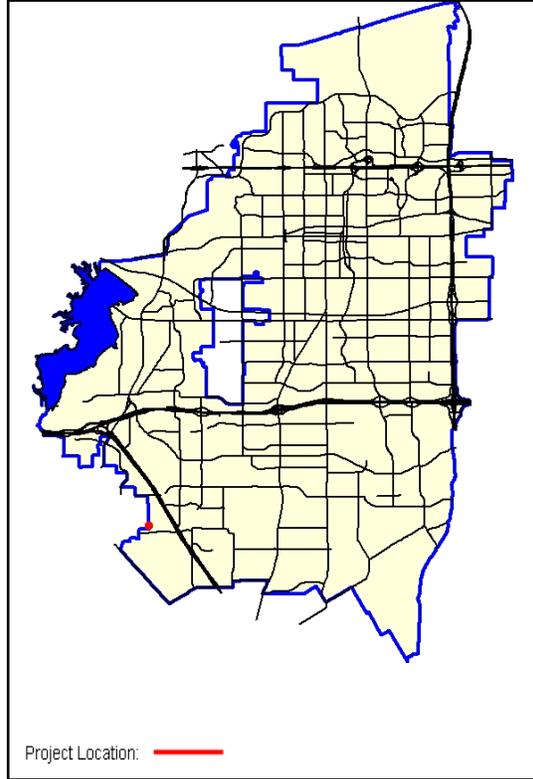
Public Works and Transportation CIP Project Report

Capital Investment

Project: Residential Street Lighting

Status Updated: 10/30/2010

Description	
Provide for intersection or mid-block illumination for residential streets.	
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Chris Baker
Phone Number	817-459-6357
Email Address	bakerc@ci.arlington.tx.us
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00

Streetlight



Project Budget & Expenditures		
Current Budget:	\$7,630.37	
Expended to Date:	\$7,630.37	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
This is no longer being funded as Streetlights have been brought in-house and roadway construction now includes lighting within those projects. Resources will go toward other issues.		



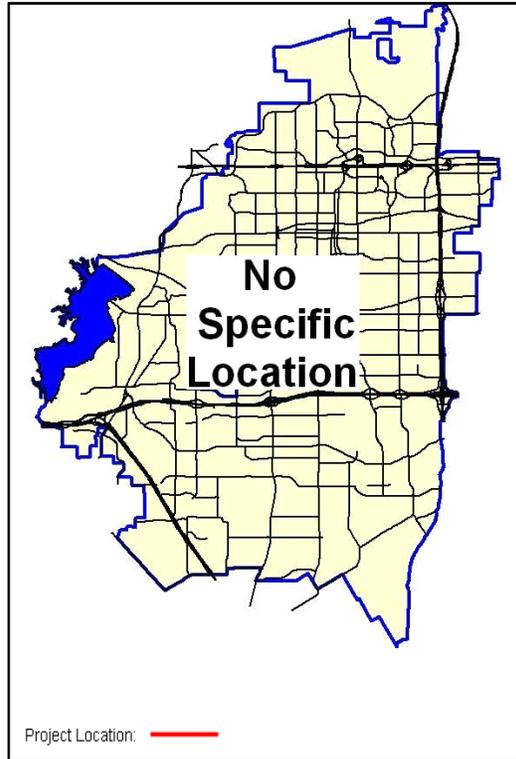
Public Works and Transportation CIP Project Report

Capital Investment

Project: Right-of-Way Protection

Status Updated: 10/30/2010

Description	
These funds allow for the purchase of small parcels of right-of-way for future turn lanes, installation of signal control equipment, and to eliminate view obstructions.	
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Keith Melton
Phone Number	817-459-6553
Email Address	meltonk@ci.arlington.tx.us
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds (2003)	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00
General Obligation Bonds (1999)	\$70,600.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$18,684.00	
Expended to Date:	\$18,684.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
No additional funds will be set aside for this item. Resources will go toward other issues.		



Capital Improvement Program

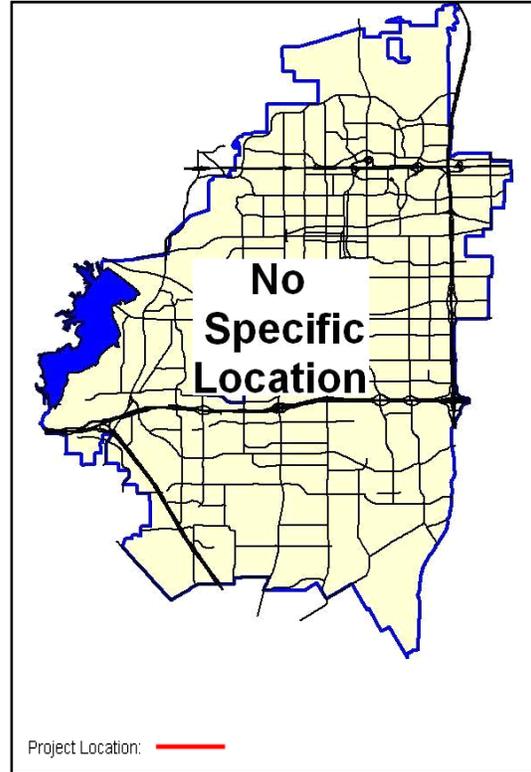
Public Works and Transportation CIP Project Report

Capital Investment

Project: Irrigation Contract ST09-11

Status Updated: 10/30/2010

Description	
Annual contract to repair damaged irrigation during construction of capital street projects.	
Project Number:	65280698
Project Number:	n/a
Construction Start	Sep-09
Project Completion	Sep-10
Current Phase	n/a
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	daniel.burnham@arlingtontx.gov
Design Firm	n/a
General Contractor	Dechert Landscaping



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$110,000.00	\$0.00	\$0.00	\$0.00

Annual Irrigation Contract



Project Budget & Expenditures		
Current Budget:	\$110,000.00	
Expended to Date:	\$59,735.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Contract expired on October 31, 2010.		



Capital Improvement Program

Public Works and Transportation CIP Project Report

Capital Investment

Project: Irrigation Contract (2008 Bond Election) ST10-08

Status Updated: 10/30/2010

Description	
Annual contract to repair damaged irrigation during construction of capital street projects.	
Project Number:	65450699
Project Number:	10500199
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Nov-10
Project Completion	Oct-11
Current Phase	n/a
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	daniel.burnham@arlingtontx.gov
Design Firm	n/a
General Contractor	Horton Tree Service



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
General Obligation Bonds	\$75,000.00	\$0.00	\$0.00	\$0.00

Annual Irrigation Contract



Project Budget & Expenditures		
Current Budget:	\$75,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Council authorized contract on Oct 19, 2010.		



Capital Improvement Program

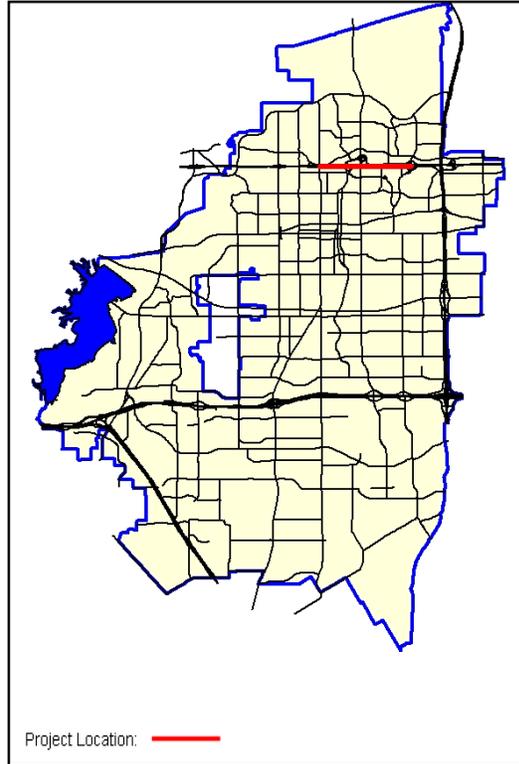
Public Works and Transportation CIP Project Report

Capital Investment

Project: IH30 Three Bridges Project ST01-02

Status Updated: 10/30/2010

Description	
Provide local funds for the design and right-of-way acquisition for freeway improvements along IH 30 to include bridges at Collins St., Center St. and Baird Farm Rd. to improve safety and access to many Arlington attractions.	
Project Number:	64460698
Project Number:	64460699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-07
Project Completion	Nov-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	keith.brooks@arlingtontx.gov
Design Firm	Graham Assoc. and Schricke
General Contractor	Zachary (Ph 1) & Webber (Ph



Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
Certificates of Obligation	\$0.00	\$0.00	\$3,400,000.00	\$2,500,000.00
General Obligation Bonds	\$3,135,000.00	\$3,231,000.00	\$0.00	\$0.00
TIRZ Funds	\$0.00	\$0.00	\$0.00	\$4,102,178.00

IH 30 Three Bridges Project



Project Budget & Expenditures		
Current Budget:	\$18,116,144.00	
Expended to Date:	\$17,158,402.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
TIRZ funding applied to reimbursement of expenditures (\$4,102,178). Construction contract let by TxDOT in phases beginning 1/07. First phase includes construction of Center Street Bridge and is 100% complete. Phase 2 let by TxDOT in August, 2008 and is 95% complete. Entire project is estimated to be completed in Fall 2010.		



Capital Improvement Program

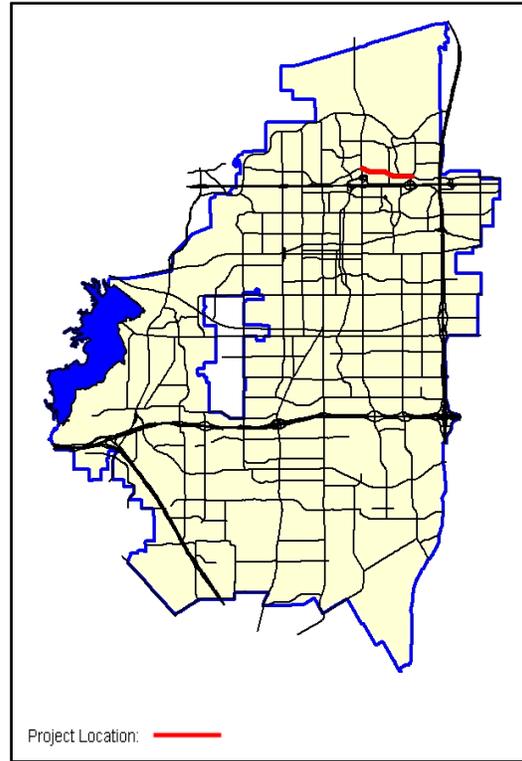
Public Works and Transportation CIP Project Report

Capital Investment

Project: Lamar (Collins to Ballpark Way) ST09-05

Status Updated: 10/30/2010

Description	
This project will rebuild and widen Lamar Blvd. between Collins St and Ballpark Way from four lanes to six lanes	
Project Number:	65200698
Project Number:	65200699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Aug-12
Project Completion	Apr-14
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	daniel.burnham@arlingtonx.gov
Design Firm	Half Associates
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$695,000.00	\$460,000.00	\$0.00	\$0.00
Other Street Funds	\$600,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$8,757,000.00	
Expended to Date:	\$360,102.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$25,401.00	\$762,042.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		

Capital Improvement Program

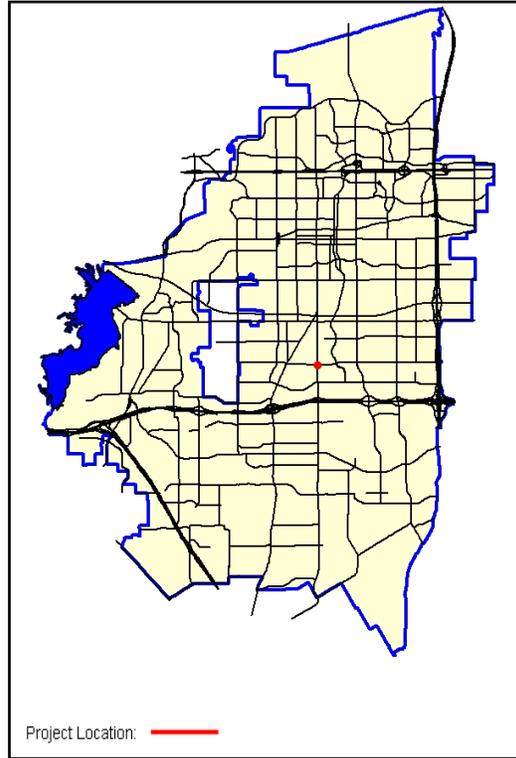
Public Works and Transportation CIP Project Report

Capital Investment

Project: Matlock 5th/6th Lanes (Mayfield to Bardin) ST09-06

Status Updated: 10/30/2010

Description	
This project provides design and construction to widen an existing four lane divided roadway to six lanes within the existing median. In addition, intersection improvements at Mayfield Road will also be designed and constructed with this project.	
Project Number:	65210698
Project Number:	65210699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-11
Project Completion	Sep-12
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	andrea.ruales@arlingtontx.gov
Design Firm	Kimley Horn
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$60,000.00	\$75,000.00	\$0.00	\$0.00
Other Street Funds	\$320,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$3,687,000.00	
Expended to Date:	\$229,653.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$9,417.00	\$282,521.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		



Capital Improvement Program

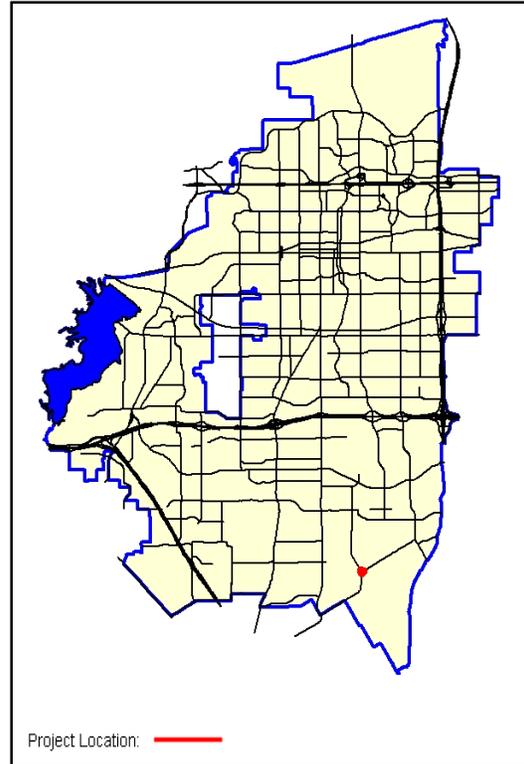
Public Works and Transportation CIP Project Report

Capital Investment

Project: Mansfield/Webb Silo Intersection ST07-09

Status Updated: 10/30/2010

Description	
Intersection realignment and signal installation to improve safety. This project will be funded by the Federal Hazard Elimination Program administered by TxDOT. The city provided local match.	
Project Number:	65270698
Project Number:	n/a
Construction Start	Sep-09
Project Completion	Mar-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	daniel.burnham@arlingtontx.gov
Design Firm	Walter P Moore
General Contractor	O. Trevino



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$380,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$380,000.00	
Expended to Date:	\$263,462.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
This project has received funding from the Tarrant County Transportation Bond Program.		



Public Works and Transportation CIP Project Report

Capital Investment

Project: 2008 Residential Rebuilds ST08-01

Status Updated: 10/30/2010

Description	
Rebuild existing residential streets that have deteriorated beyond general maintenance. Streets include: Field Street (Abram St to Ruth St), Ruth Street (1910 Ruth St to Sherry St), Glenhaven Street (New York Ave to Field St), Menefee Street (New York Ave to Sherry St), Cloverdale Street (Hillcrest Dr to Sherry St), Huntington Drive (Hillcrest Dr to Sherry St), Ridgeway Street (New York Ave to Hillcrest Dr), Countryside Drive (Littlestone Dr to Springmeadows Dr). The project also includes a Ponding Rehabilitation on 708 Levelland Drive and the Brown Blvd/Legacy Drive intersection.	
Project Number:	65140699
Project Number:	n/a
Construction Start	Jun-09
Project Completion	Mar-11
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	bob.watson@arlingtontx.gov
Design Firm	Elder Engineering
General Contractor	Stabile & Winn



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$2,500,000.00	\$505,000.00	\$0.00	\$0.00

Residential Street Rebuild



Project Budget & Expenditures		
Current Budget:	\$3,005,000.00	
Expended to Date:	\$1,568,279.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$7,000.00	\$210,000.00
Comments		
Council authorized construction on August 4, 2009.		



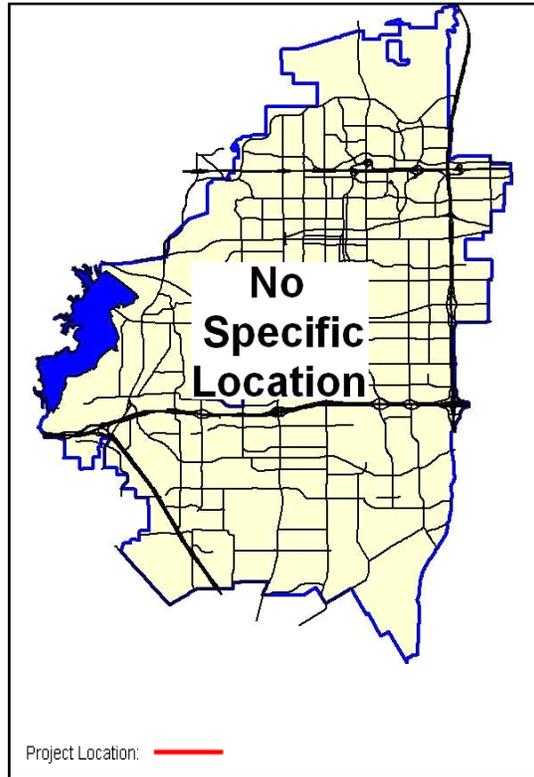
Public Works and Transportation CIP Project Report

Capital Investment

Project: 2009 Residential Rebuild ST09-01

Status Updated: 10/30/2010

Description	
Rebuild existing residential streets that have deteriorated beyond general maintenance. The 2009 program includes: Cardinal - Sunnyvale to Perrin Melissa - Menefee to Sherry Buena Vista - Greenway to SH360 Dawn Dr - Valley View to Coke Marilyn - Hillcrest to Carter	
Project Number:	65290698
Project Number:	n/a
Construction Start	Jun-10
Project Completion	Jun-11
Current Phase	Construction
Bond Election	2003/2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	bob.watson@arlingtontx.gov
Design Firm	Elder Engineering
General Contractor	McClendon Construction



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$2,205,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$2,205,000.00	
Expended to Date:	\$192,366.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$8,900.00	\$267,000.00
Comments		
Construction contract authorized by Council on June 8, 2010.		



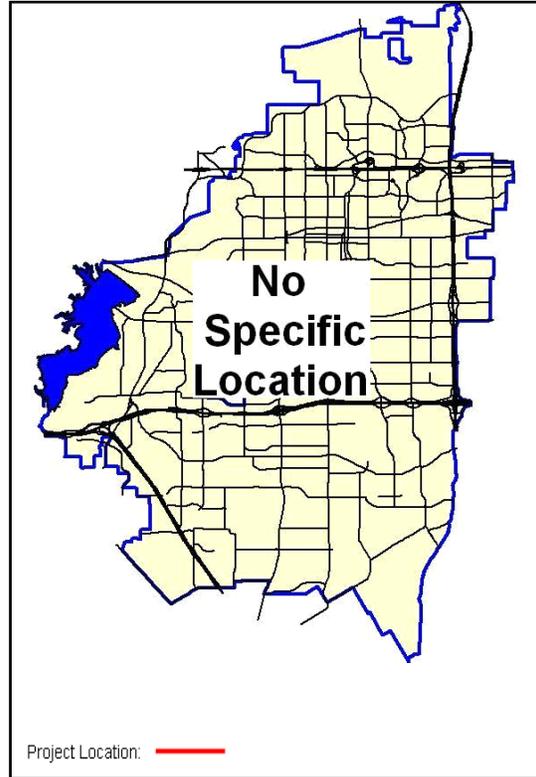
Public Works and Transportation CIP Project Report

Capital Investment

Project: 2010 Residential Street Rebuild ST10-01

Status Updated: 10/30/2010

Description	
Rebuild existing residential streets that have deteriorated beyond general maintenance. Streets include: Skylark (New York to Carter), Reever (Hillcrest to Sherry), Melrose (New York to Leacrest), Perrin (Park Row to Raines), Mitchell (Sherry to SH360), and Moore Terrace.	
Project Number:	65410699
Project Number:	n/a
Construction Start	Apr-11
Project Completion	Apr-12
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	andrea.ruales@arlingtontx.gov
Design Firm	Elder Engineering
General Contractor	



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
General Obligation Bonds	\$3,825,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$3,825,000.00	
Expended to Date:	\$67,458.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$13,000.00	Life \$380,000.00
Comments		
Council authorized design contract on August 3, 2010.		

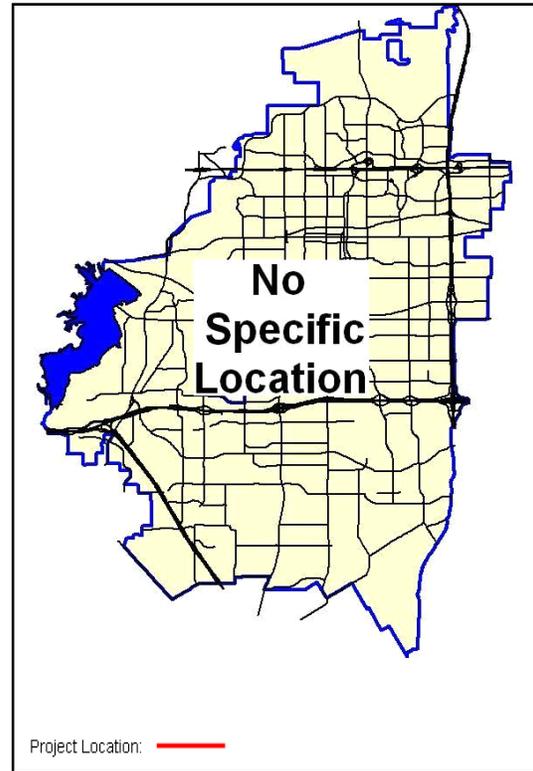
Public Works and Transportation CIP Project Report

Capital Investment

Project: 2008 Sidewalk Program SW08-01

Status Updated: 10/30/2010

Description	
Rebuild existing sidewalks that can no longer be repaired by general maintenance and construct new sidewalks for the purpose of enhancing pedestrian safety.	
Project Number:	65150699
Project Number:	n/a
Construction Start	Apr-09
Project Completion	Jan-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	daniel.burnham@arlingtontx.gov
Design Firm	Elder Engineering
General Contractor	KenDo Contracting



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00

2008 Sidewalk Program



Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Expended to Date:	\$450,085.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$5,000.00	\$150,000.00
Comments		
Project is complete.		



Capital Improvement Program

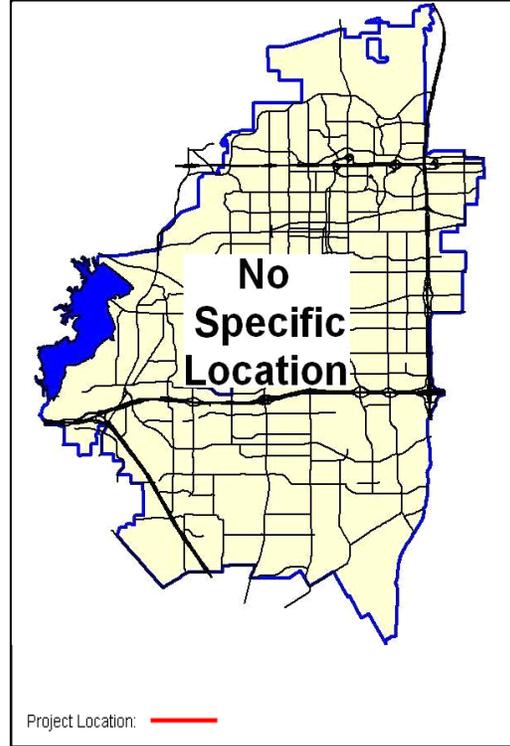
Public Works and Transportation CIP Project Report

Capital Investment

Project: Sidewalk Program (2008 Bond Election) SW09-01/ST10-07

Status Updated: 10/30/2010

Description	
Funds are utilized to construct ramps and sidewalks necessary to meet ADA criteria as well as to construct Safe Routes to School. In addition, funds are incorporated into neighborhood street maintenance projects to repair the sidewalk system concurrently with street rehabilitation.	
Project Number:	65260698
Project Number:	65420699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	2008
Project Contract Information	
Project Manager	
Phone Number	
Email Address	
Design Firm	
General Contractor	



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$415,000.00	\$415,000.00	\$0.00	\$0.00

Sidewalk Program



Project Budget & Expenditures		
Current Budget:	\$830,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		



Capital Improvement Program

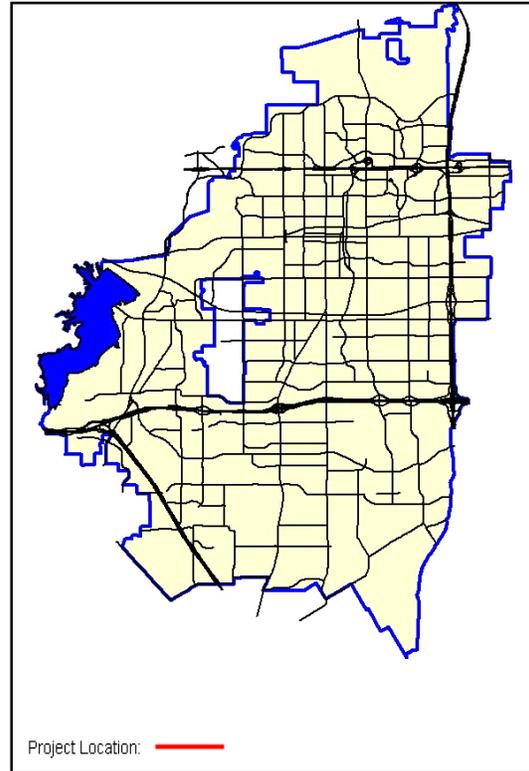
Public Works and Transportation CIP Project Report

Capital Investment

Project: Stadium Drive Phase II (Division to Abram) ST09-09

Status Updated: 10/30/2010

Description	
This project will construct Stadium Drive as a major arterial from Division Street to Abram Street. The project also includes an underpass at the Union Pacific Railroad.	
Project Number:	65240698
Project Number:	65240699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-14
Project Completion	Jun-16
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	bob.watson@arlingtontx.gov
Design Firm	Graham Associates
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$1,535,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$2,205,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$19,587,000.00	
Expended to Date:	\$1,038,562.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$8,540.00	\$256,223.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		



Capital Improvement Program

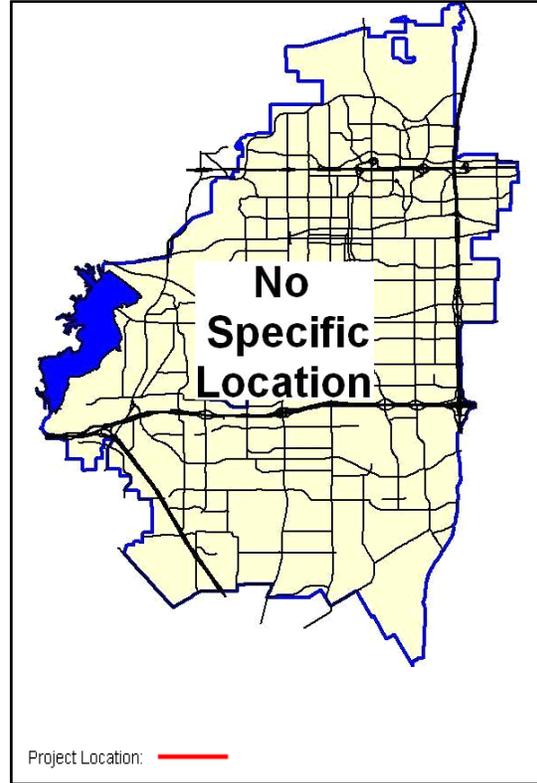
Public Works and Transportation CIP Project Report

Capital Investment

Project: Street Light Upgrades

Status Updated: 10/30/2010

Description	
Funds would provide for parkway or median roadway illumination on various roadways.	
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Chris Baker
Phone Number	817-459-6357
Email Address	bakerc@ci.arlington.tx.us
Design Firm	COA
General Contractor	COA



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$175,000.00	\$0.00	\$0.00	\$0.00

Streetlight



Project Budget & Expenditures		
Current Budget:	\$0.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
This is no longer being funded as Streetlights have been brought in-house and roadway construction now includes lighting within those projects. Resources will go toward other issues.		



Capital Improvement Program

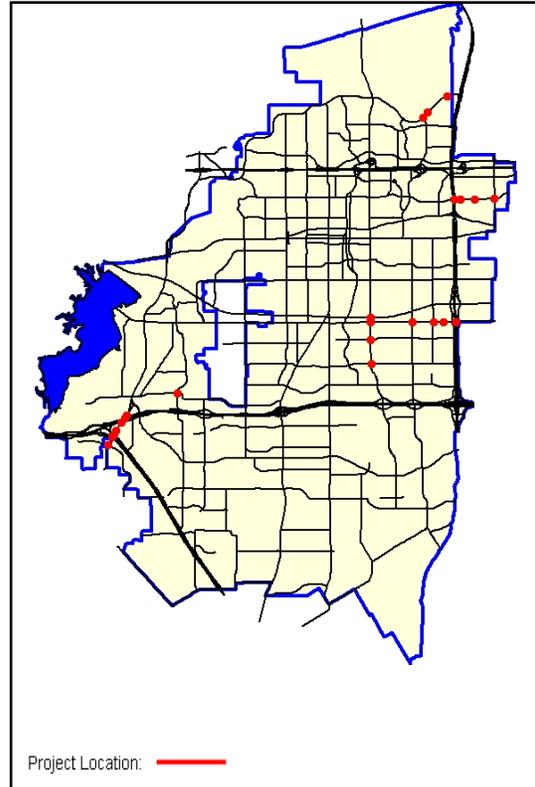
Public Works and Transportation CIP Project Report

Capital Investment

Project: Signal Rebuilds and Modifications

Status Updated: 10/30/2010

Description	
Funds would provide for rebuild and modification of traffic signals affected by street construction / capital improvement projects. The affected intersections will be Arkansas at Sherry, New York, Carter, and 360; Collins at Pioneer, Arkansas, Timberview, and Mayfield; Kelly Elliott at Pleasant Ridge; Little at Poly Webb, IH20 N & S frontages, Arbogate, US 287 N & S frontages, and Treepoint; Randol Mill at SH 360, 106th, 109th, and Great Southwest; Abram at Collins, Stadium, New York, Tom Vandergriff, and Sherry; and Division at Stadium.	
Project Number:	80500799
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	2003
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	iwuchukw.up@ci.arlington.tx.us
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
General Obligation Bonds	\$350,000.00	\$130,000.00	\$40,000.00	\$370,000.00

Signalized intersection



Project Budget & Expenditures		
Current Budget:	\$890,000.00	
Expended to Date:	\$666,668.53	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$8,000.00	Life \$200,000.00
Comments		
Once construction on these roadway projects begins, the signals will then be rebuilt/modified in conjunction.		



Capital Improvement Program

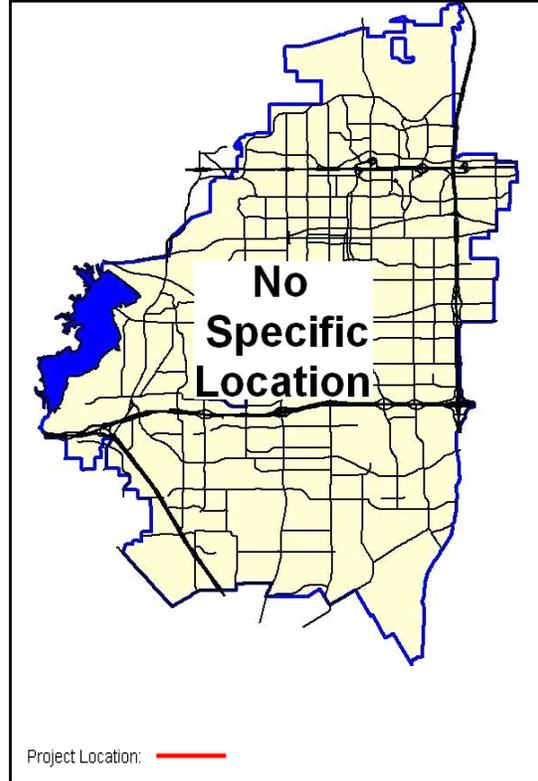
Public Works and Transportation CIP Project Report

Capital Investment

Project: Street Light Upgrades

Status Updated: 10/30/2010

Description	
Funds would provide for parkway or median roadway illumination on various roadways.	
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Chris Baker
Phone Number	817-459-6357
Email Address	bakerc@ci.arlington.tx.us
Design Firm	COA
General Contractor	COA



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$280,968.62	\$785,000.00	\$0.00	\$0.00

Streetlight



Project Budget & Expenditures		
Current Budget:	\$1,339,248.24	
Expended to Date:	\$1,339,248.24	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
This is no longer being funded as Streetlights have been brought in-house and roadway construction now includes lighting within those projects. Resources will go toward other issues.		

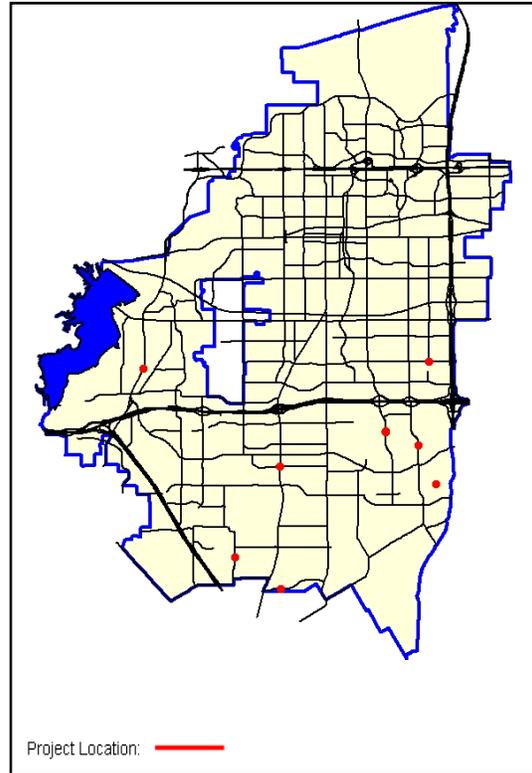
Public Works and Transportation CIP Project Report

Capital Investment

Project: Traffic Signal Construction

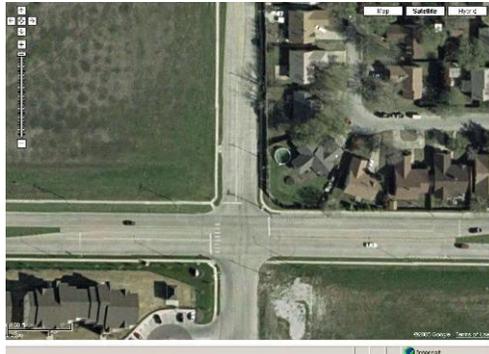
Status Updated: 10/30/2010

Description	
These funds would allow for construction of new traffic signals for the purpose of improving traffic safety and traffic flow at the intersections of Mayfield/Sherry, Highbank/New York, Caplin/Collins, Calender/Russell, Turner Warnell/Walnut Creek, Nathan Lowe/Cooper, Mayfield/Green Oaks, Prescott/Sublett, Park Springs/Pleasant Ridge, Green Oaks/Shadow Ridge (Burney), and Pleasant Ridge/Kelly Perkins.	
Project Number:	80510799
Project Number:	n/a
Construction Start	Apr-06
Project Completion	Sep-10
Current Phase	Design, Construction
Bond Election	2003
Project Contract Information	
Project Manager	Paul lwuchukwu
Phone Number	817-459-6376
Email Address	lwuchukwu@ci.arlington.tx.us
Design Firm	COA
General Contractor	COA



Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
General Obligation Bonds	\$300,000.00	\$315,000.00	\$345,000.00	\$340,000.00
	FY2010	FY2011	FY2012	
General Obligation Bonds	\$340,000.00			

Mayfield Road at Sherry Street



Project Budget & Expenditures		
Current Budget:	\$1,640,000.00	
Expended to Date:	\$725,303.30	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$5,000.00	Life \$125,000.00
Comments		
Construction is complete for all intersections except Pleasant Ridge/Kelly Perkins.		



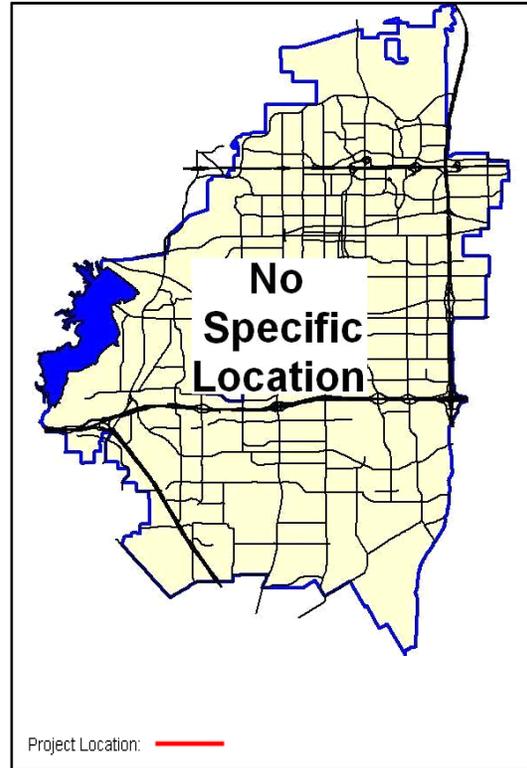
Public Works and Transportation CIP Project Report

Capital Investment

Project: Construction Testing ST09-12

Status Updated: 10/30/2010

Description	
Provide material testing for all roadway infrastructure construction. Without testing, quality of infrastructure could deteriorate causing long-term maintenance costs.	
Project Number:	65310698
Project Number:	10460199
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	May-09
Project Completion	May-11
Current Phase	Construction
Bond Election	2008
Project Contract Information	
Project Manager	Clark George
Phone Number	817-459-6564
Email Address	clark.george@arlingtontx.gov
Design Firm	n/a
General Contractor	Team Consultants



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Storm Water Utility Fee			\$100,000.00	\$0.00
General Obligation Bonds			\$540,000.00	\$350,000.00

Construction Testing



Project Budget & Expenditures		
Current Budget:	\$990,000.00	
Expended to Date:	\$134,719.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Council authorized contract on 4/20/10.		



Capital Improvement Program

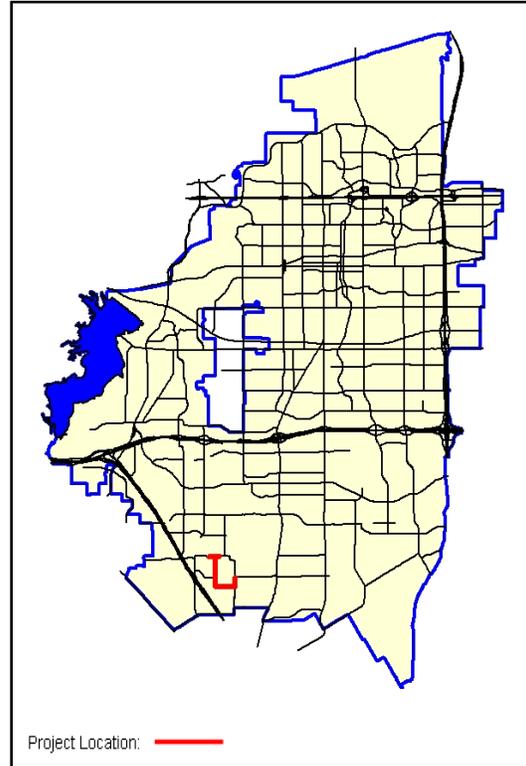
Public Works and Transportation CIP Project Report

Capital Investment

Project: Tri School Streets ST10-02

Status Updated: 10/30/2010

Description	
Would reconstruct and widen existing roadways in Southwest Arlington to accommodate heavy school traffic. Project includes Calendar Road from Harris to Russell, Russell Road from Calendar to Ledbetter, Ledbetter Road from Russell to Eden, and Eden Road from Winthorp to Blake.	
Project Number:	65360699
Project Number:	n/a
Construction Start	Jul-14
Project Completion	Dec-15
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	keith.brooks@arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
General Obligation Bonds	\$905,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$8,985,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$15,500.00	\$465,000.00
Comments		
Currently negotiating design contract.		



Capital Improvement Program

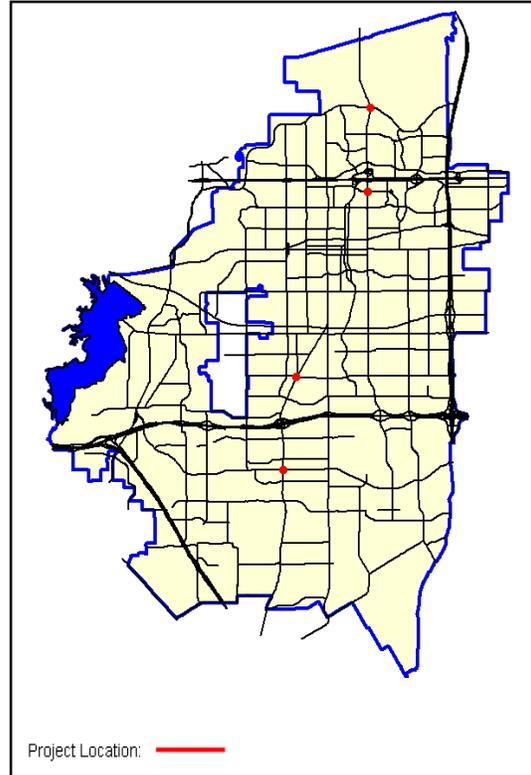
Public Works and Transportation CIP Project Report

Capital Investment

Project: TxDOT Intersections Improvements (4) ST09-07

Status Updated: 10/30/2010

Description	
This project will include intersection improvements at the following intersections: Cooper & Mayfield North Collins & Green Oaks North Collins & Road to Six Flags South Cooper & Green Oaks	
The North Collins @ Green Oaks intersection improvements were designed and constructed with the Green Oaks Blvd (Lincoln to Ballpark Way) project.	
Project Number:	65220698
Project Number:	65220699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-11
Project Completion	Jul-12
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	bob.watson@arlingtontx.gov
Design Firm	Dannenbaum
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Other Street Funds	\$150,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$140,000.00	\$270,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,401,000.00	
Expended to Date:	\$111,517.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$445.00	\$13,300.00
Comments		
This project has received funding from the Tarrant County Transportation Bond Program as well as from NCTCOG. The design contract was authorized by City Council on March 24, 2009.		

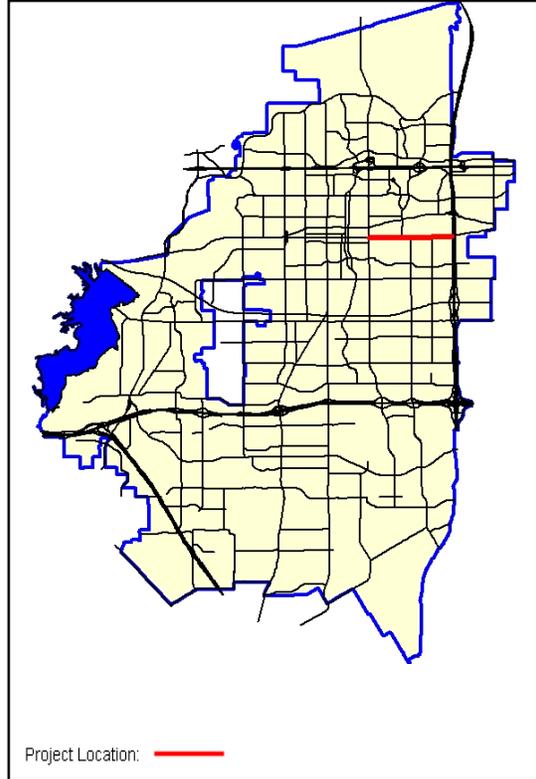


Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment
 Project: Abram Street: Collins to SH360
 Status Updated: 11/11/2010

Description	
Water and Sanitary Sewer Adjustments along Abram Street from Collins to SH360.	
Project Number:	17210214
Project Number:	17210215
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	May-13
Project Completion	Dec-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	Wier and Associates
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$59,625.00	\$0.00	\$0.00	\$0.00

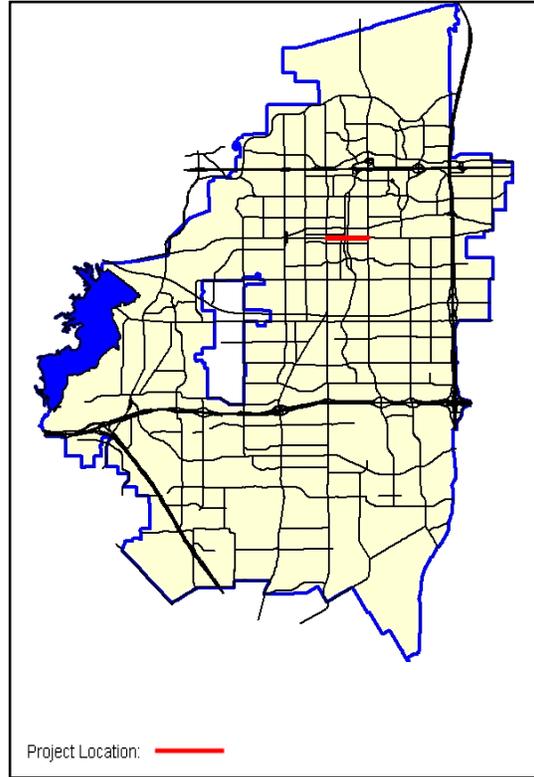


Project Budget & Expenditures		
Current Budget:	\$59,625.00	
Expended to Date:	\$32,929.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase continued during the 4th quarter FY 2010.		

Capital Improvement Program

Water Utilities CIP Project Report
 Capital Investment
 Project: Abram Street: Cooper - Collins
 Status Updated: 11/11/2010

Description	
Water and Sanitary Sewer Adjustments along Abram Street from Cooper to Collins.	
Project Number:	n/a
Construction Start	Jul-15
Project Completion	Dec-16
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase expected to begin 2nd quarter FY 2011.		



Capital Improvement Program

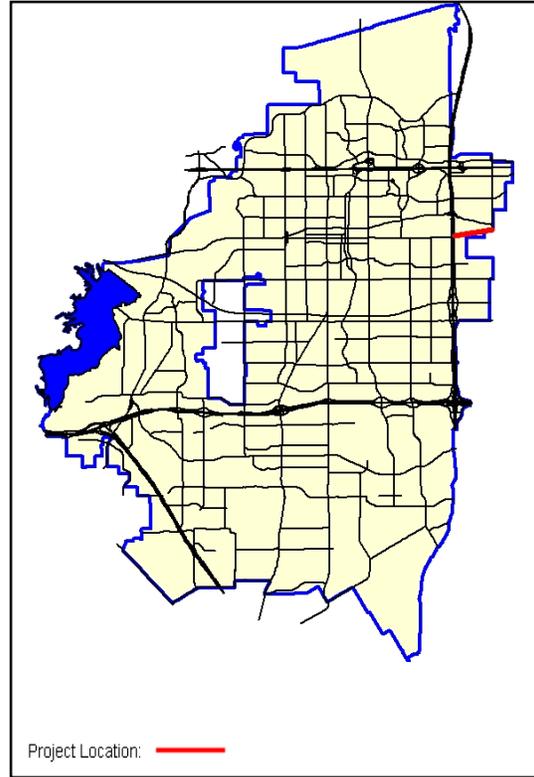
Water Utilities CIP Project Report

Capital Investment

Project: Abram Street: SH360 - City Limits

Status Updated: 11/11/2010

Description	
Water and Sanitary Sewer Adjustments along Abram Street from SH360 to City Limits.	
Project Number:	17830204
Project Number:	17830205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Nov-12
Project Completion	May-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	Schrickel Rollins & Associate
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$6,960.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase continued during the 4th quarter of FY 2010.		



Capital Improvement Program

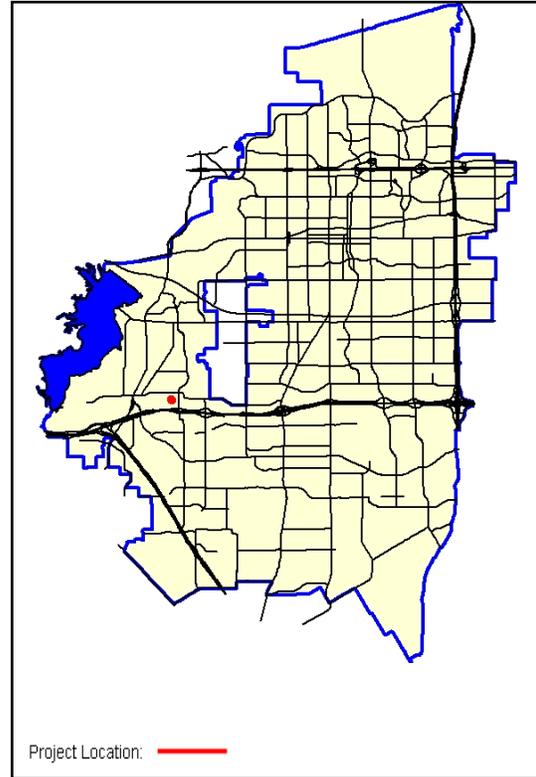
Water Utilities CIP Project Report

Capital Investment

Project: Aerial Crossing Sanitary Sewer Rehab - Phase 2

Status Updated: 11/11/2010

Description	
Rehabilitation and protection of fourteen existing sanitary sewer mains currently exposed to the potential of damage from flooding.	
Project Number:	19400204
Project Number:	n/a
Construction Start	Oct-11
Project Completion	Sep-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@arlingtontx.gov
Design Firm	Half Associates
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$350,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$350,000.00	
Expended to Date:	\$41,781.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design continued during the 4th quarter FY 2010.		



Capital Improvement Program

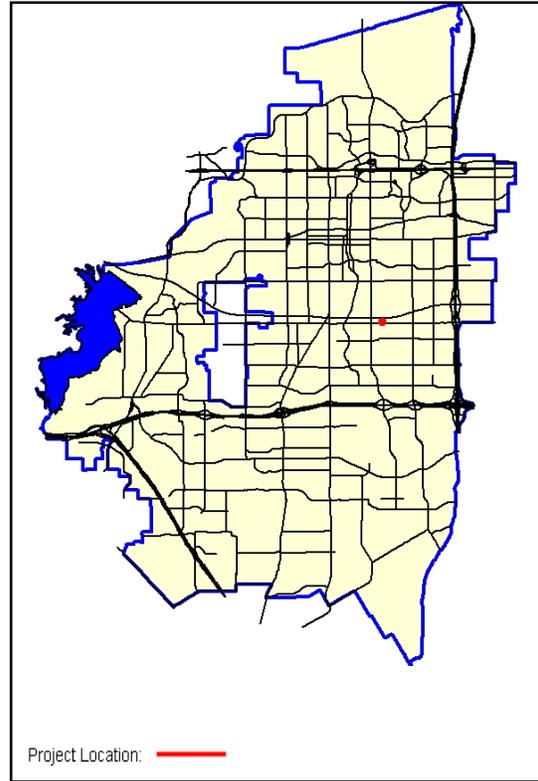
Water Utilities CIP Project Report

Capital Investment

Project: Arkansas Lane Transfer Pump Station

Status Updated: 11/11/2010

Description	
Project consists of the design and construction of one 7 million gallon per day pump station to be located at the Arkansas Lane Elevated Storage Tank at 1103 E. Arkansas Lane.	
Project Number:	17930205
Project Number:	n/a
Construction Start	Feb-11
Project Completion	Dec-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi, P.E.
Phone Number	(817) 459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	Freese & Nichols
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$600,000.00	\$168,140.00	\$0.00	\$0.00



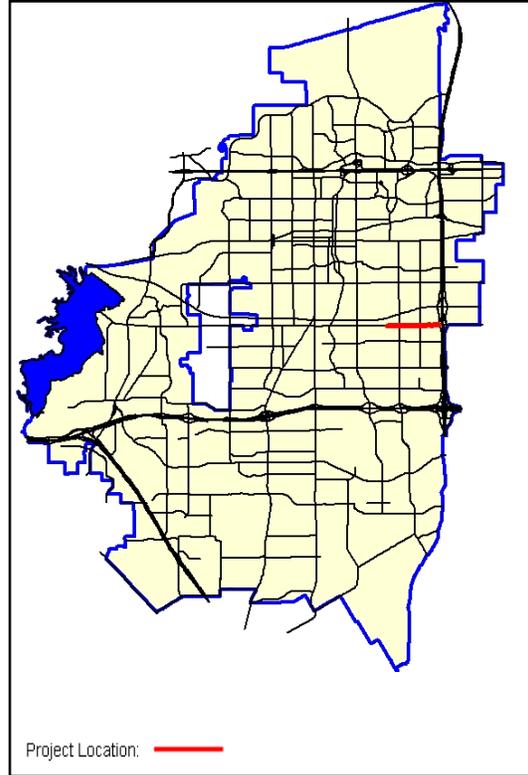
Project Budget & Expenditures		
Current Budget:	\$668,140.00	
Expended to Date:	\$145,474.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design phase continued during the 4th quarter FY 2010.		



Capital Improvement Program

Water Utilities CIP Project Report Capital Investment Project: Arkansas: Browning-360 W&S Adjustments Status Updated: 11/11/2010

Description	
Water and sewer renewals along Arkansas Lane from Browning to 360.	
Project Number:	15800205
Project Number:	15800204
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-11
Project Completion	Mar-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	(817)459-6609
Email Address	John.DMorgan@arlingtontx.gov
Design Firm	LopezGarcia Group
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2007	FY2009	FY2010	FY2011
Revenue Bonds	\$1,310,800.00	\$1,400,000.00	\$0.00	\$0.00

Arkansas Lane (Browning-360)



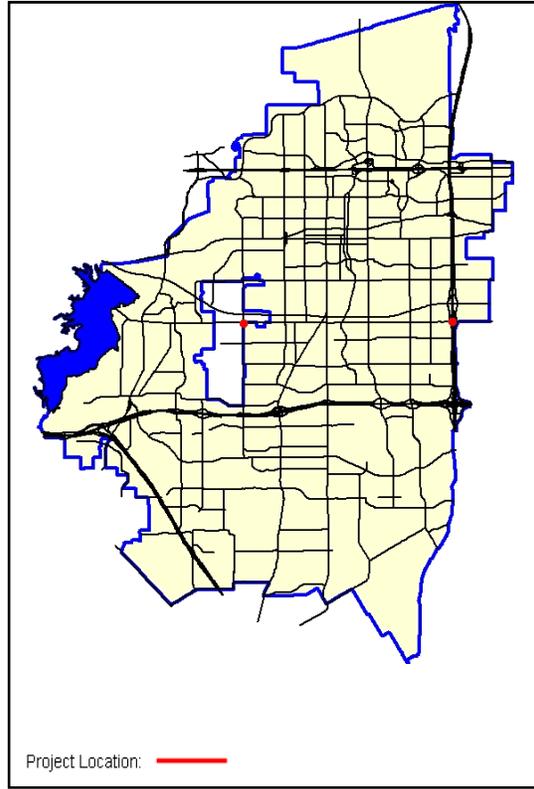
Project Budget & Expenditures		
Current Budget:	\$2,710,800.00	
Expended to Date:	\$84,282.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction expected to begin 2nd quarter FY 2011.		

Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment
 Project: Bowen & SH360 Transfer Valves
 Status Updated: 11/11/2010

Description	
This project includes the design and construction of transfer valves at Bowen Road/Arkansas Lane and SH360/Arkansas Lane.	
Project Number:	16750205
Project Number:	n/a
Construction Start	Aug-09
Project Completion	Dec-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	(817) 459-6636
Email Address	Lori.Du@arlingontx.gov
Design Firm	CDM
General Contractor	AUI Contractors, Inc.



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Revenue Bonds	\$60,000.00	\$100,000.00	\$390,591.00	\$162,341.00

Arkansas Lane at SH360: Transfer Valve



Project Budget & Expenditures		
Current Budget:	\$712,932.00	
Expended to Date:	\$655,056.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY 2010.		

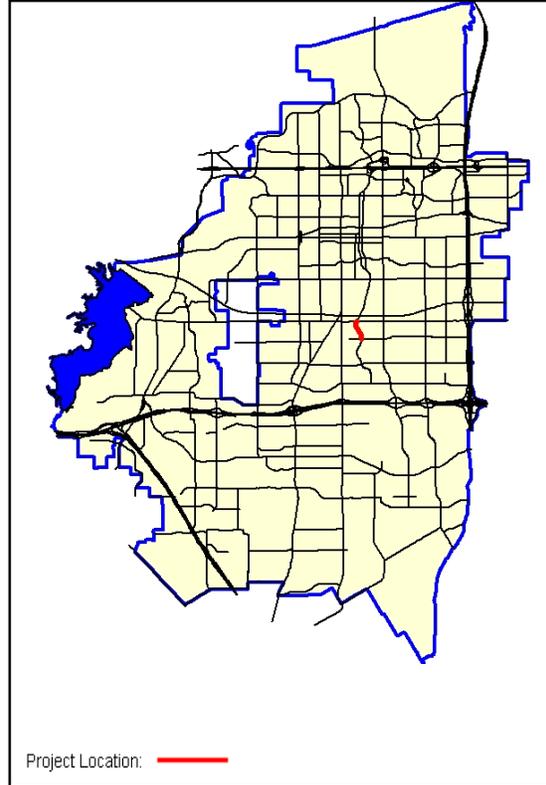


Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment
 Project: Center: Arkansas to Timberview
 Status Updated: 11/11/2010

Description	
Water and Saintary Sewer Adjustments along Abram Street from Arkansas to Timberview.	
Project Number:	n/a
Construction Start	Jun-12
Project Completion	Dec-12
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Mia Dia
Phone Number	817-459-6646
Email Address	Mia.Dia@arlingontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$100,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$100,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design expected to begin during 2nd quarter FY 2011.		



Capital Improvement Program

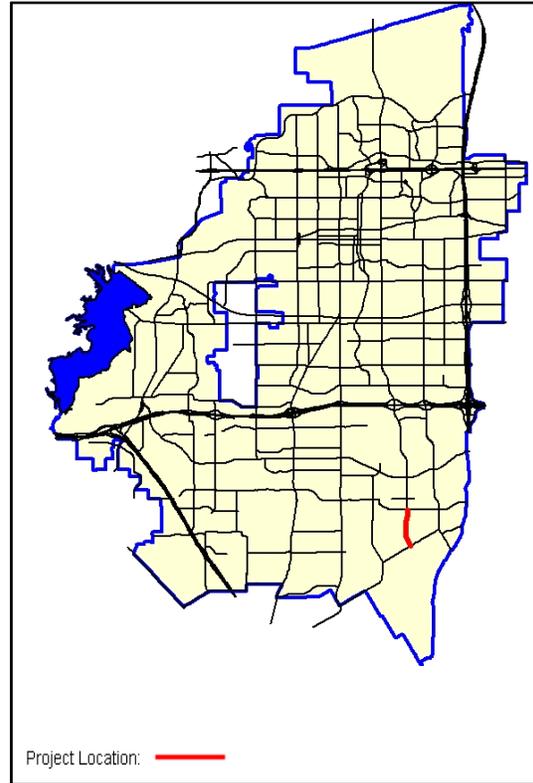
Water Utilities CIP Project Report

Capital Investment

Project: Collins St: SE Pkwy - Mansfield Webb 16" WL

Status Updated: 11/11/2010

Description	
This project includes the design and construction of a 16" water line along Collins Street from Southeast Parkway to Ballweg Road in accordance with the Water Distribution Master Plan.	
Project Number:	16710205
Project Number:	n/a
Construction Start	Mar-11
Project Completion	Mar-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	(817)459-6610
Email Address	Valery.JeanBart@arlingtontx.gov
Design Firm	Half Associates
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2005	FY2008	FY2010	FY2011
Revenue Bonds	\$415,000.00	\$763,927.00	\$0.00	\$0.00

Collins Street: SE Pkwy - Mansfield Webb 16" WL



Project Budget & Expenditures		
Current Budget:	\$1,178,927.00	
Expended to Date:	\$98,859.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design phase continued during the 4th quarter FY 2010.		

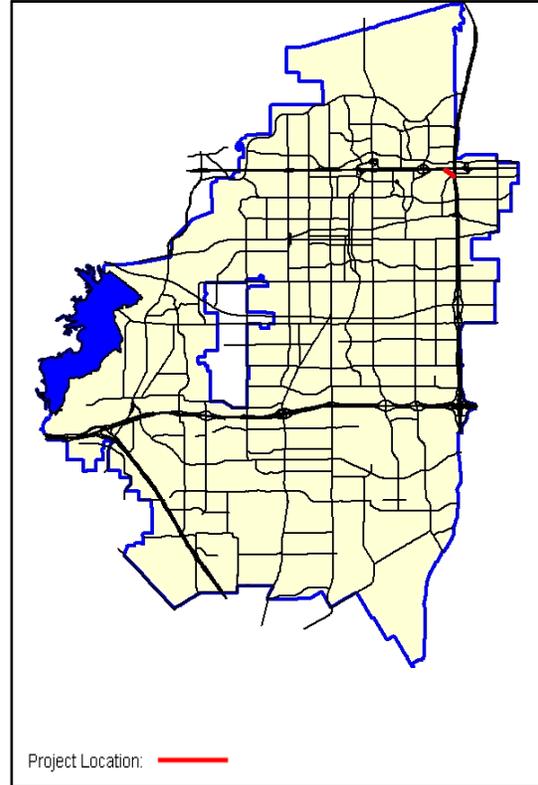


Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment
 Project: Copeland 18-inch SS Interceptor
 Status Updated: 11/11/2010

Description	
The project consists 1,700 linear feet of an 18-inch sanitary sewer line.	
Project Number:	19200204
Project Number:	n/a
Construction Start	Mar-13
Project Completion	Aug-13
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	817-459-6610
Email Address	Valery.JeanBart@arlingtontx.gov
Design Firm	Lockwood, Andrews and New
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$80,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$80,000.00	
Expended to Date:	\$34,464.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design continued during the 4th quarter FY 2010.		

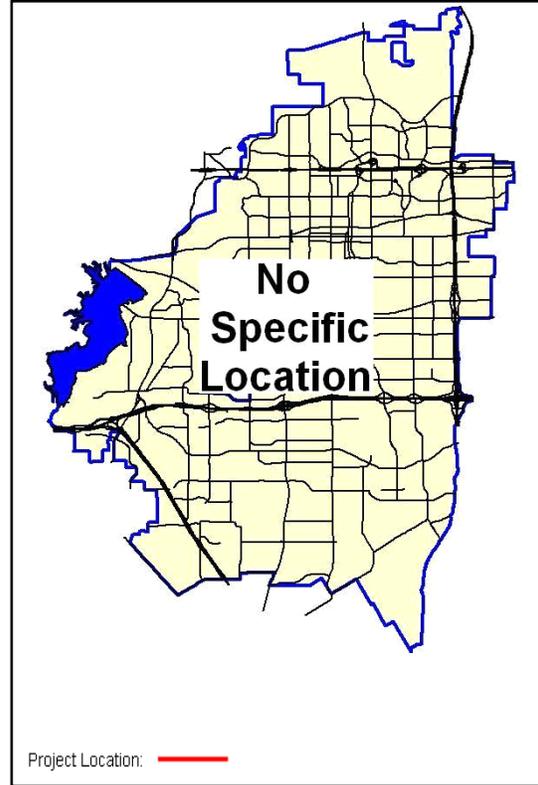


Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment
 Project: Developer Participation
 Status Updated: 11/11/2010

Description	
Water Utilities Participation on Water and Sewer Infrastructure Development Projects.	
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Brad Franklin
Phone Number	817-459-6632
Email Address	Brad.Franklin@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		



Capital Improvement Program

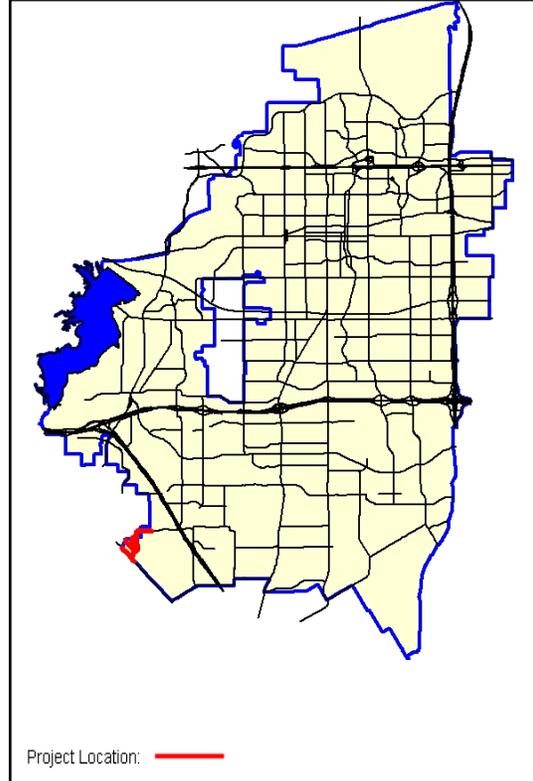
Water Utilities CIP Project Report

Capital Investment

Project: Eden/Eden Tap/Mansfield Cardinal Sanitary Sewer

Status Updated: 11/11/2010

Description	
This project includes the design and construction of a sanitary sewer main extension to serve Eden Road, Eden Tap Road, Mansfield-Cardinal Road and a portion of U.S. 287 Business Highway.	
Project Number:	16610204
Project Number:	n/a
Construction Start	Oct-09
Project Completion	Dec-10
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	(817)459-6610
Email Address	Valery.JeanBart@arlingtontx.gov
Design Firm	Schrickel Rollins & Associate
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Revenue Bonds	\$763,920.00	\$630,080.00	\$400,000.00	\$750,000.00

Looking west down Mansfield-Cardinal Rd



Project Budget & Expenditures		
Current Budget:	\$2,544,000.00	
Expended to Date:	\$1,544,070.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY 2010.		



Capital Improvement Program

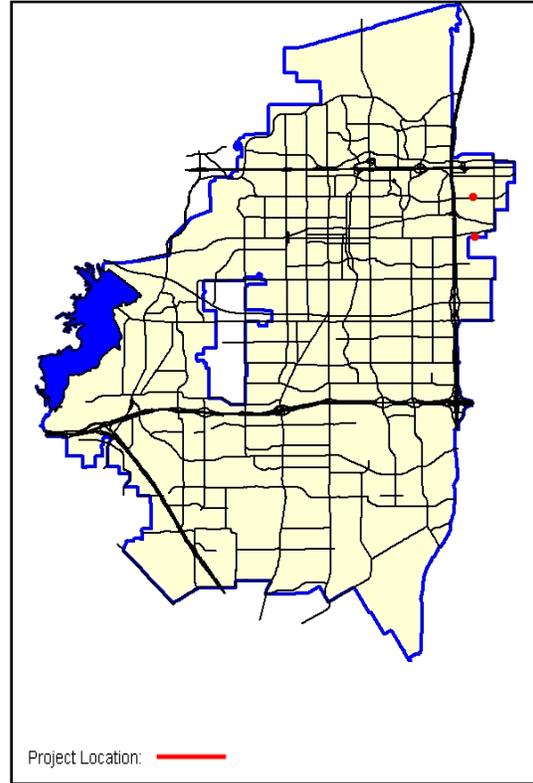
Water Utilities CIP Project Report

Capital Investment

Project: Elevated Tank Pump Stations

Status Updated: 11/11/2010

Description	
Rehabilitation of several elevated tank pump stations.	
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	David Smith
Phone Number	817-459-6600
Email Address	David.Smith@arlingontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2007	FY2010	FY2011	FY2012
Revenue Bonds	\$425,000.00	\$50,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$475,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design is expected to begin 1st quarter FY 2012.		



Capital Improvement Program

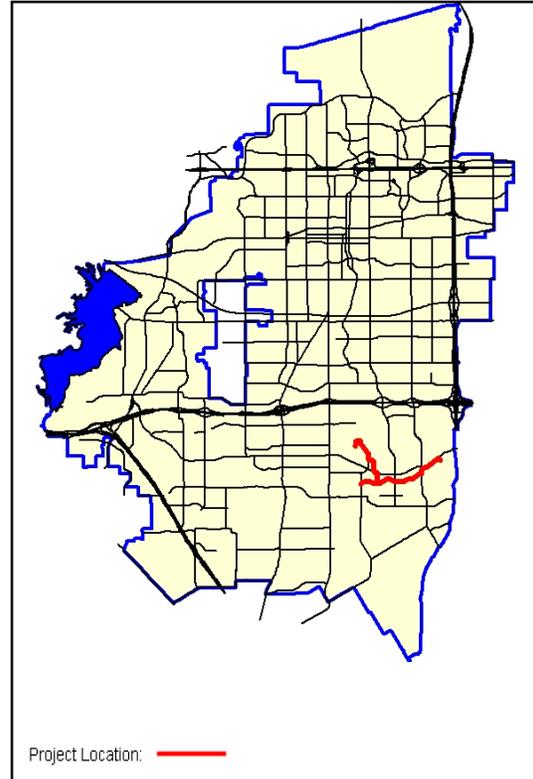
Water Utilities CIP Project Report

Capital Investment

Project: Fish Creek 18-inch SS Interceptor

Status Updated: 11/11/2010

Description	
The project scope includes 3,500 linear feet of 18-inch sanitary sewer line. The 18-inch sanitary sewer line will replace a 12-inch and 15-inch sanitary sewer line located on the west side of Arlington Municipal Airport along the future South Center Street right of way from Yaupon Drive to Engleside Drive.	
Project Number:	19910204
Project Number:	n/a
Construction Start	Jul-11
Project Completion	Dec-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John D. Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingtontx.gov
Design Firm	Kimley Horn
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$100,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$100,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design is expected to begin during 2nd quarter FY 2011.		



Capital Improvement Program

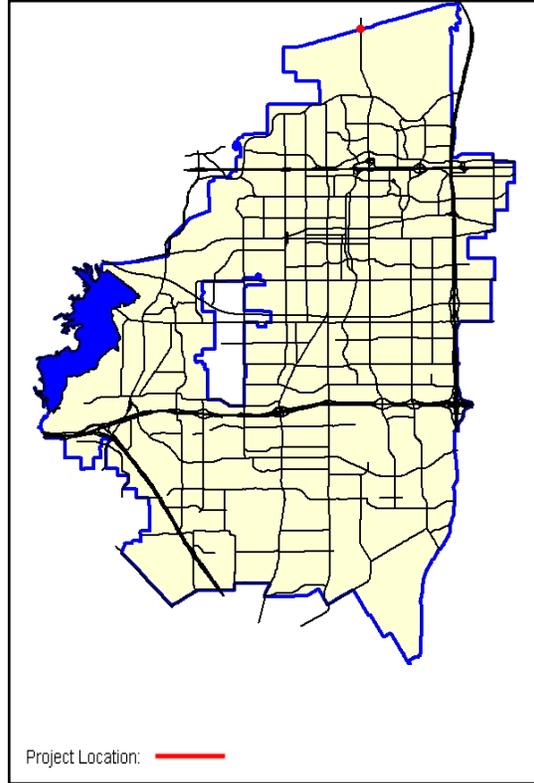
Water Utilities CIP Project Report

Capital Investment

Project: Fort Worth Interconnect

Status Updated: 11/11/2010

Description	
Emergency Interconnect of Water Facilities between the City of Arlington and City of Fort Worth	
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Revenue Bonds	\$25,000.00	\$135,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$160,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design phase has not commenced.		



Capital Improvement Program

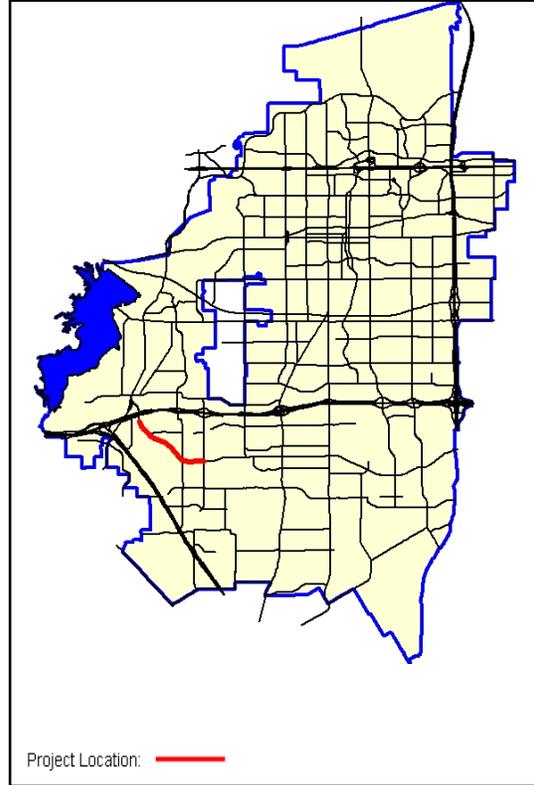
Water Utilities CIP Project Report

Capital Investment

Project: Green Oaks 42-inch WL (Forest Bend to Park Springs)

Status Updated: 11/11/2010

Description	
This project includes 12,000 linear feet of 42-inch Water Transmission Line along Green Oaks Boulevard from Forest Bend Drive to Green Oaks Pump Station, located at 3312 Southwest Green Oaks Boulevard.	
Project Number:	19300205
Project Number:	n/a
Construction Start	Oct-11
Project Completion	Oct-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@arlingtontx.gov
Design Firm	Freese and Nichols
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$270,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$270,000.00	
Expended to Date:	\$43,346.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design continued during the 4th quarter FY 2010.		



Capital Improvement Program

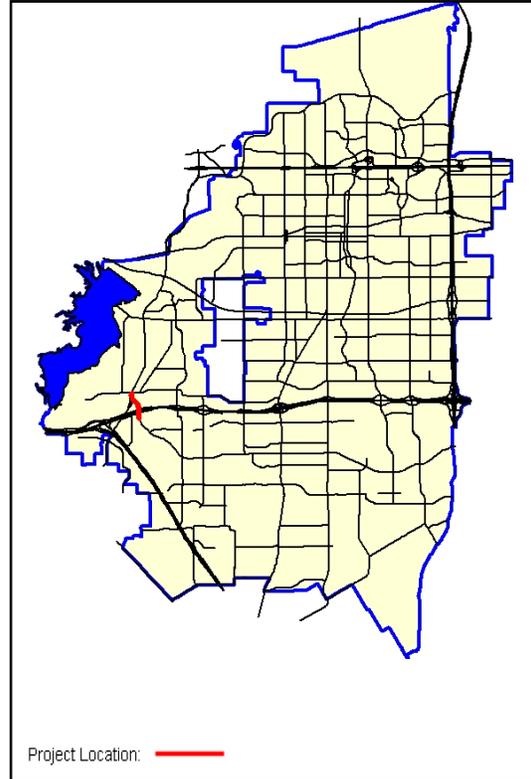
Water Utilities CIP Project Report

Capital Investment

Project: Green Oaks 42-inch WL (Pleasant Ridge to Forest Bend)

Status Updated: 11/11/2010

Description	
This project includes 3,650 linear feet of 42-inch Water Transmission Line along Green Oaks Boulevard from Pleasant Ridge Road to Forest Bend Drive.	
Project Number:	17790205
Project Number:	n/a
Construction Start	Apr-11
Project Completion	Feb-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John D. Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingtontx.gov
Design Firm	Gary Burton Engineering
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$900,000.00	\$79,308.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$979,308.00	
Expended to Date:	\$95,466.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design continued during the 4th quarter FY 2010.		



Capital Improvement Program

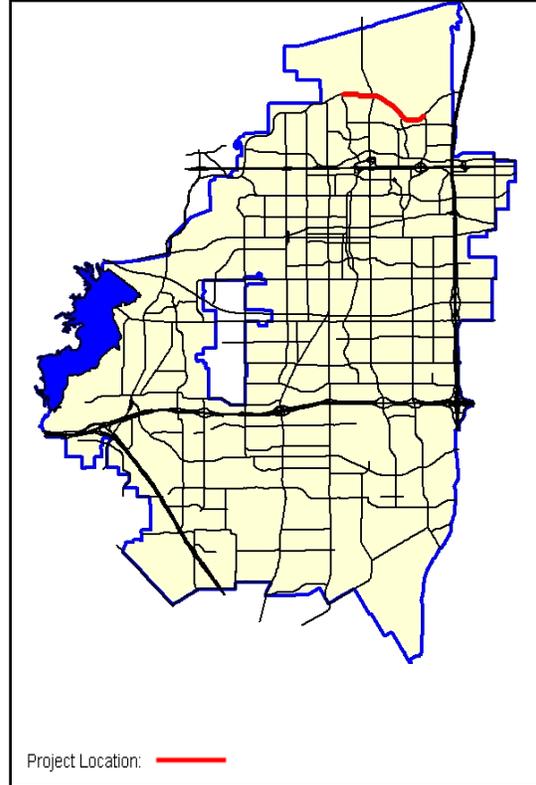
Water Utilities CIP Project Report

Capital Investment

Project: Green Oaks Blvd: Lincoln to Ballpark Way Adjustments

Status Updated: 11/11/2010

Description	
Water and Sanitary Sewer Adjustments along Green Oaks Blvd from Lincoln to Ballpark Way.	
Project Number:	18700205
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	Lori.Du@arlingtontx.gov
Design Firm	n/a
General Contractor	n/a



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$59,023.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$59,023.00	
Expended to Date:	\$58,850.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY 2010.		



Capital Improvement Program

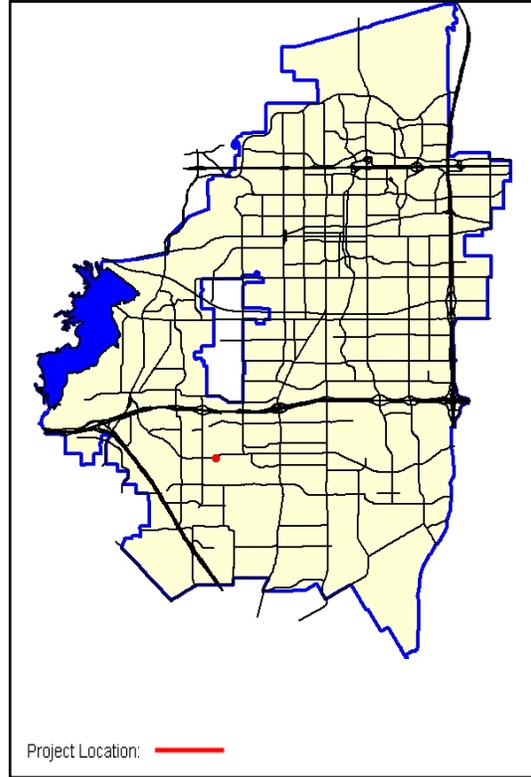
Water Utilities CIP Project Report

Capital Investment

Project: Green Oaks Pump Station Rehab

Status Updated: 11/11/2010

Description	
This project involves miscellaneous improvements to the Green Oaks Pump Station, including pumping equipment, piping, valves, security and landscaping.	
Project Number:	17940205
Project Number:	n/a
Construction Start	Apr-11
Project Completion	Apr-12
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	(817) 459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	CDM
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$450,000.00	\$300,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$750,000.00	
Expended to Date:	\$75,272.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design continued during the 4th quarter FY 2010.		



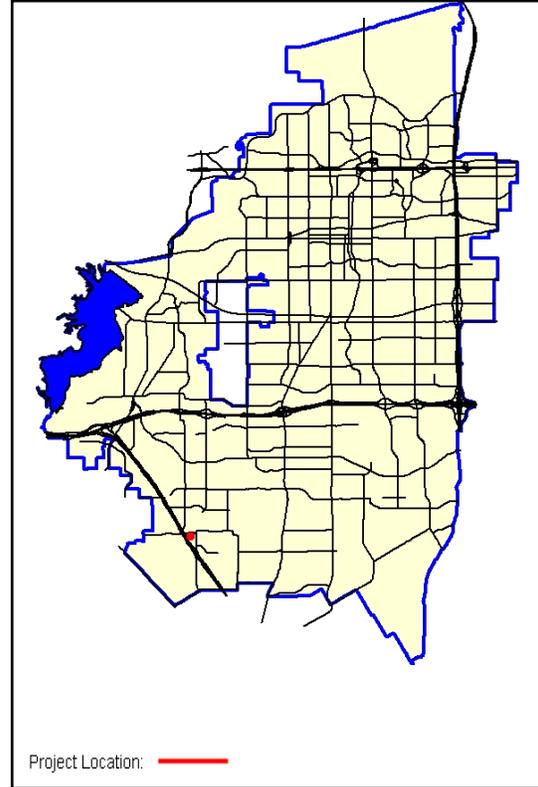
Water Utilities CIP Project Report

Capital Investment

Project: John F. Kubala Water Treatment Plant Expansion

Status Updated: 11/11/2010

Description	
This project includes the design and construction of the JFK Water Treatment Plant expansion to 97.5 MGD.	
Project Number:	17150205
Project Number:	n/a
Construction Start	Jul-08
Project Completion	Feb-11
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	David Smith
Phone Number	(817) 478-5702
Email Address	david.smith@arlingtontx.gov
Design Firm	Carollo Engineers
General Contractor	Archer Western Contractors



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Revenue Bonds	\$12,050,000.00	\$18,815,000.00	\$10,016,000.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$408,810,000.00	
Expended to Date:	\$31,852,553.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY2010.		



Capital Improvement Program

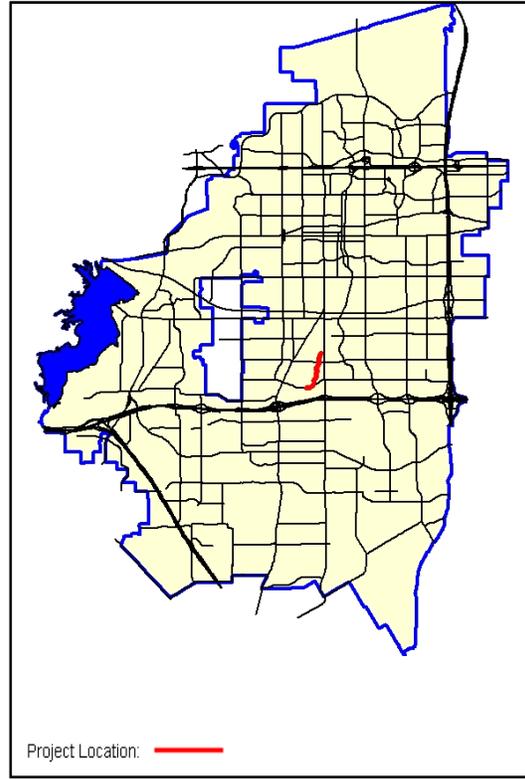
Water Utilities CIP Project Report

Capital Investment

Project: Johnson Creek SS 3C - Phase 2

Status Updated: 11/11/2010

Description	
This project scope includes an 18-inch sanitary sewer through Rolling Meadows Addition.	
Project Number:	n/a
Construction Start	May-11
Project Completion	Feb-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John D. Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingtonx.gov
Design Firm	n/a
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction is expected to begin during the 3rd quarter FY 2011.		



Capital Improvement Program

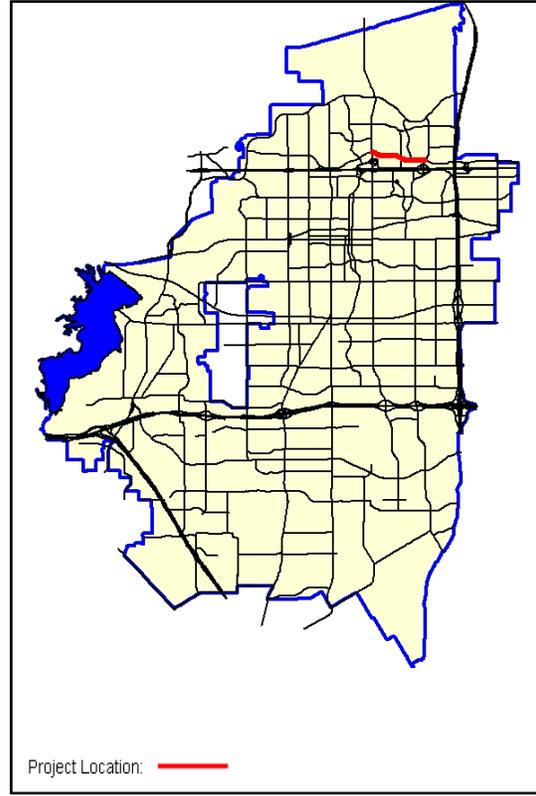
Water Utilities CIP Project Report

Capital Investment

Project: Lamar Blvd: Collins - Ballpark Way

Status Updated: 11/11/2010

Description	
Water and Sewer Adjustments for Lamar Blvd from Collins to Ballpark Way.	
Project Number:	17840205
Project Number:	n/a
Construction Start	Sep-12
Project Completion	Mar-14
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingtontx.gov
Design Firm	Halff
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$75,640.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$225,640.00	
Expended to Date:	\$47,643.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase continued during the 4th quarter FY 2010.		



Capital Improvement Program

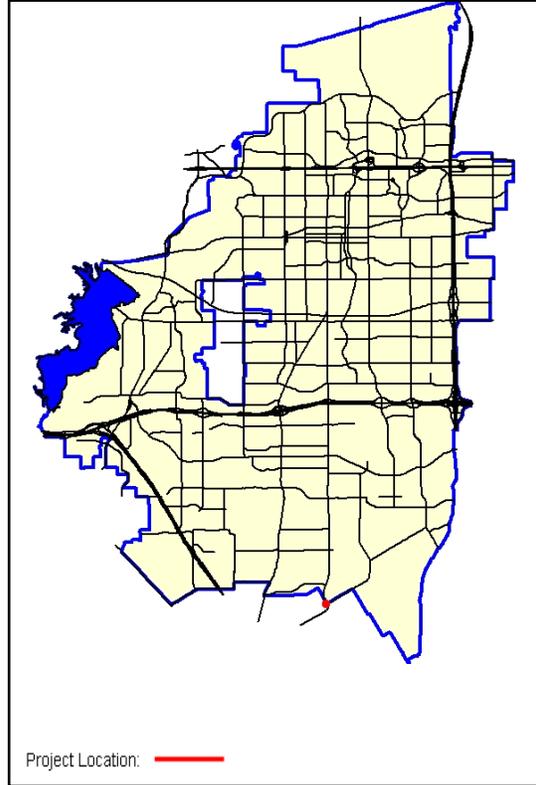
Water Utilities CIP Project Report

Capital Investment

Project: Mansfield Interconnect

Status Updated: 11/11/2010

Description	
Emergency Interconnect of Water Facilities between the City of Arlington and City of Fort Worth.	
Project Number:	n/a
Construction Start	Jul-11
Project Completion	Oct-11
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Brad Franklin
Phone Number	817-459-6632
Email Address	brad.franklin@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Revenue Bonds	\$90,000.00	\$210,000.00	\$40,000.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$340,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase has not commenced.		



Capital Improvement Program

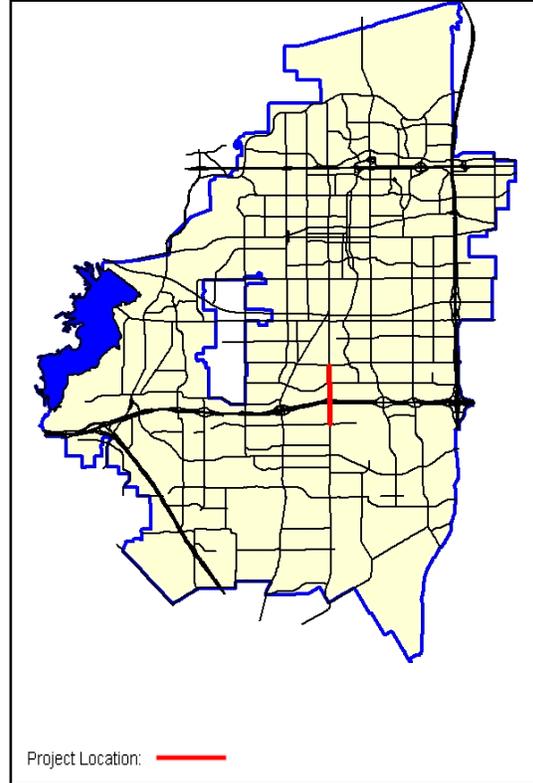
Water Utilities CIP Project Report

Capital Investment

Project: Matlock Road 5th and 6th Lanes (Mayfield-Bardin) W&S Adjustments

Status Updated: 11/11/2010

Description	
Water and sewer adjustments for Matlock Road.	
Project Number:	17870204
Project Number:	17870205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-11
Project Completion	Sep-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	lori.du@arlingtontx.gov
Design Firm	Kimley-Horn and Associates
General Contractor	TBDT



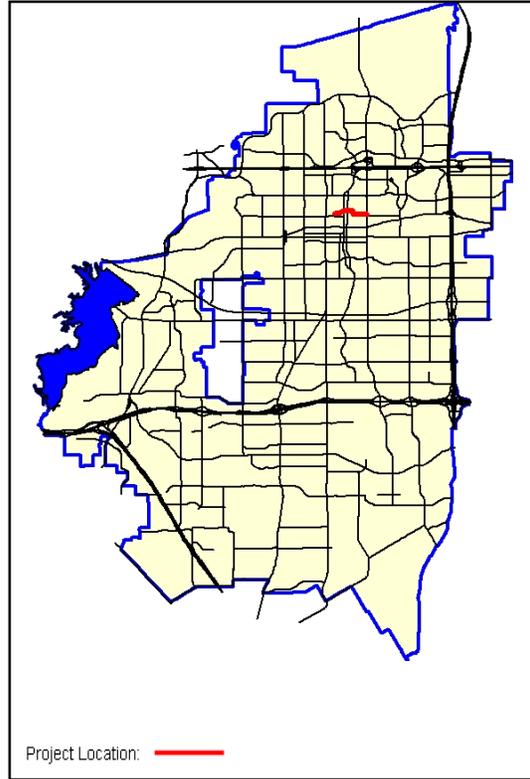
Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$100,000.00	\$17,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$117,000.00	
Expended to Date:	\$5,309.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design has not commenced.		

Water Utilities CIP Project Report
 Capital Investment
 Project: NL Robinson Sanitary Sewer Renewal
 Status Updated: 11/11/2010

Description	
This project includes 8,000 linear feet of 6-inch through 18-inch sanitary sewer lines and 4,000 linear feet of 6-inch through 12-inch water lines. The project begins at Collins Street just north of Truman Circle and continues in a westerly direction to Cooper Street just north of Sanford Street.	
Project Number:	16530204
Project Number:	16530205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-11
Project Completion	Jan-12
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	817-459-6610
Email Address	Valery.JeanBart@arlingontx.gov
Design Firm	Streamwater Group
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$525,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$525,000.00	
Expended to Date:	\$72,246.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design continued during the 4th quarter FY 2010.		



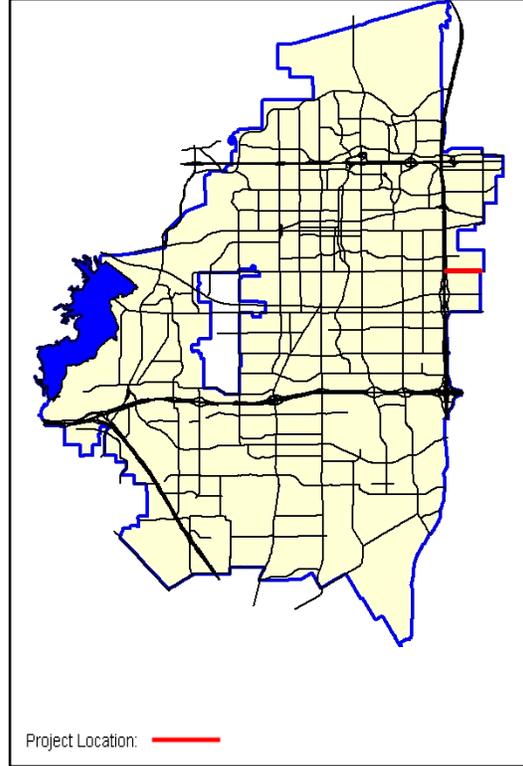
Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment

Project: Park Row: SH360 - City Limits
 Status Updated: 11/11/2010

Description	
Water and Sewer Adjustments for Park Row from SH360 to City Limits	
Project Number:	17920204
Project Number:	17920205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-11
Project Completion	Nov-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingontx.gov
Design Firm	Freese & Nichols
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$130,000.00	\$94,300.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$224,300.00	
Expended to Date:	\$84,661.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design phase continued during the 4th quarter FY 2010.		



Capital Improvement Program

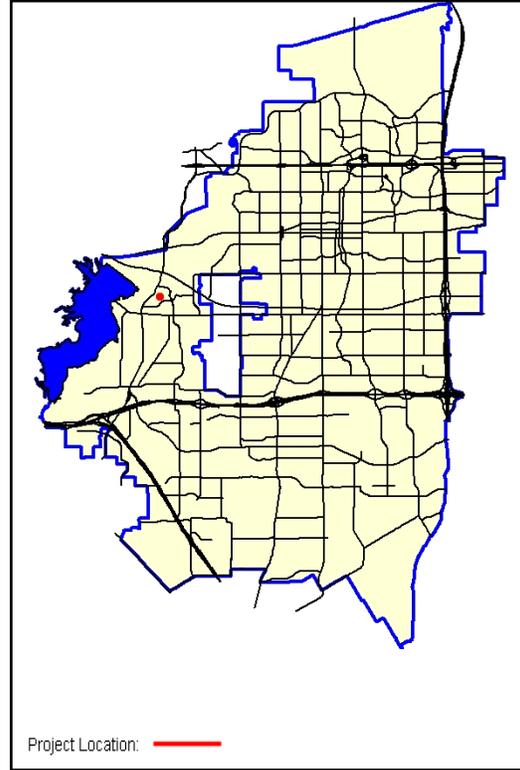
Water Utilities CIP Project Report

Capital Investment

Project: Pierce Burch North Plant Improvements

Status Updated: 11/11/2010

Description	
This project involves process improvements to the Pierce Burch North Water Treatment Plant, including plant automation, improvements to flocculators, modifications to filter underdrains and equipment and miscellaneous structural and/or mechanical improvements.	
Project Number:	17960205
Project Number:	n/a
Construction Start	Apr-10
Project Completion	Apr-11
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	David Smith, P.E.
Phone Number	817-478-5702
Email Address	david.smith@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$550,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$550,000.00	
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design of these improvements has not yet commenced.		



Capital Improvement Program

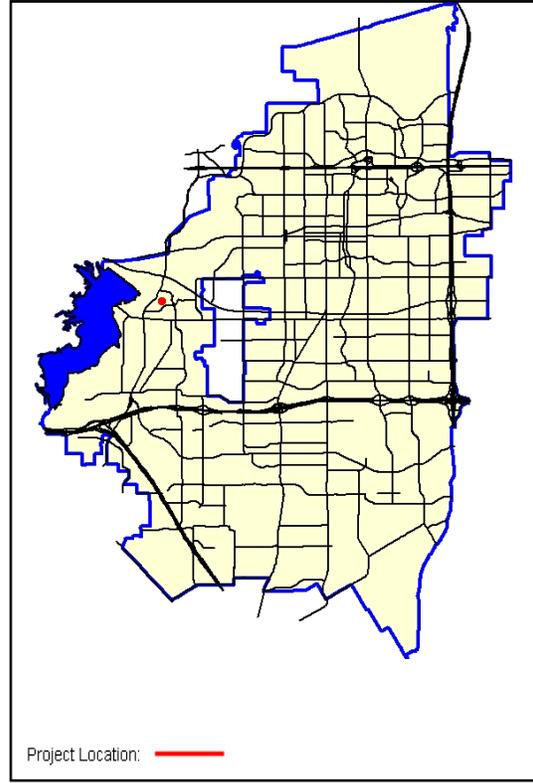
Water Utilities CIP Project Report

Capital Investment

Project: Pierce Burch South Water Treatment Plant Improvements

Status Updated: 11/11/2010

Description	
This project involves upgrading piping and valves in the filter pipe gallery, pre-ozone contactor modifications, structural and mechanical sedimentation basin improvements and filter upgrades	
Project Number:	n/a
Construction Start	May-10
Project Completion	Jan-12
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	David Smith, P.E.
Phone Number	817-478-5702
Email Address	david.smith@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design of these improvements has not yet commenced.		



Capital Improvement Program

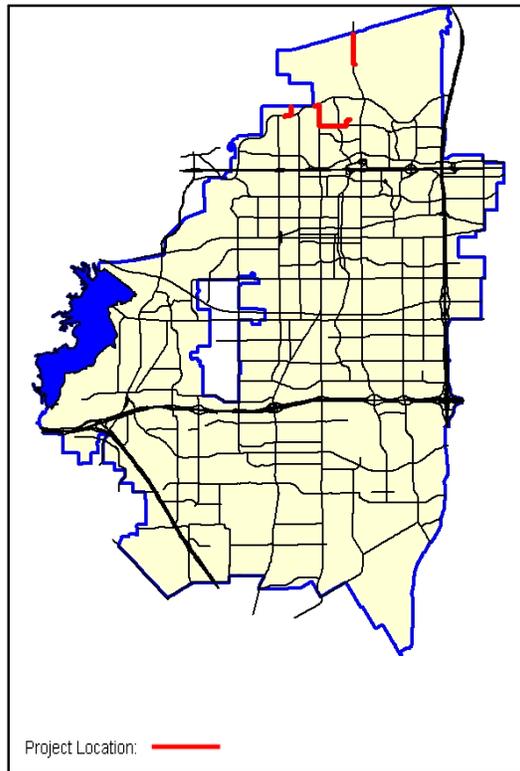
Water Utilities CIP Project Report

Capital Investment

Project: Reclaimed Water Delivery System

Status Updated: 11/11/2010

Description	
The project scope includes 2,275 linear feet of 6-inch, 2,115 linear feet of 8-inch, 3,500 linear feet of 12-inch and 6,150 linear feet of 16-inch reclaimed water lines including ponds and/or pumps to serve the City of Arlington customers (Ditto Golf Course, JW Dunlop Sports Complex, Arlington Landfill). After completion of the reclaimed water lines, the streets within the project limits will be repaved.	
Project Number:	17750205
Project Number:	n/a
Construction Start	Mar-10
Project Completion	Jan-11
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	817-459-6610
Email Address	valery.jean-bart@arlingtontx.gov
Design Firm	Alan Plummer Associates, Inc
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$1,000,000.00	\$1,853,736.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$2,853,736.00	
Expended to Date:	\$1,495,318.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY 2010.		



Capital Improvement Program

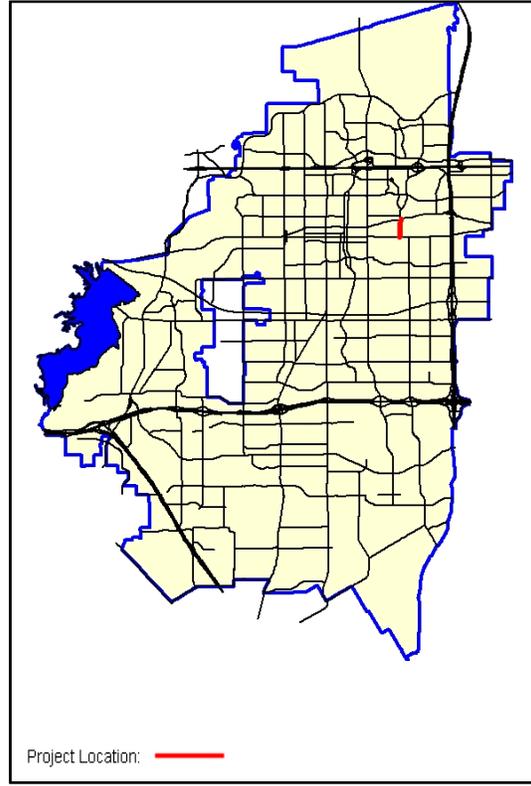
Water Utilities CIP Project Report

Capital Investment

Project: Stadium: Division - Abram

Status Updated: 11/11/2010

Description	
Water and Sewer Adjustments for Stadium Drive from Division to Abram.	
Project Number:	17860204
Project Number:	17860205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	May-14
Project Completion	Jul-16
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	dean.yanagi@arlingtontx.gov
Design Firm	Graham Associates
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$44,992.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design continued during the 4th quarter FY 2010.		



Capital Improvement Program

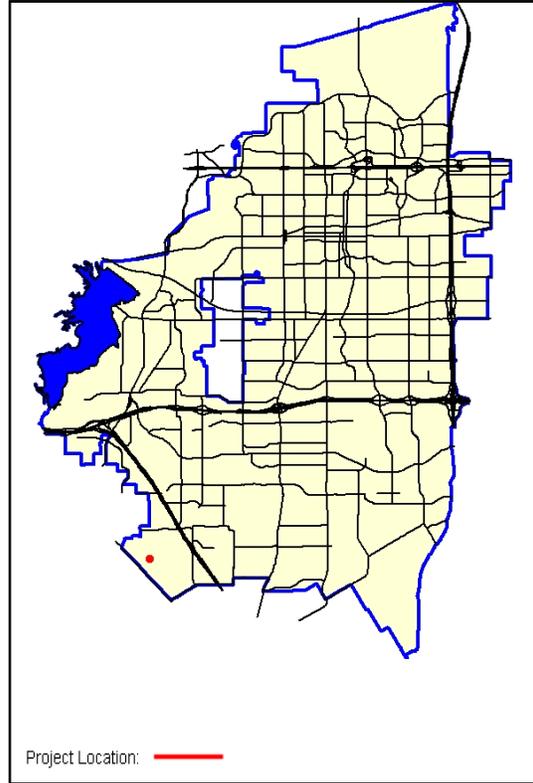
Water Utilities CIP Project Report

Capital Investment

Project: Tierra Verde Elevated Storage Tank

Status Updated: 11/11/2010

Description	
This project includes the design and construction of the Tierra Verde Elevated Storage Tank near Golf Club Drive and Mansfield Cardinal Road. This project was formerly referred to as the West Pressure Plane Elevated Storage Tank.	
Project Number:	17330205
Project Number:	n/a
Construction Start	May-09
Project Completion	Aug-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	David Smith, P.E.
Phone Number	(817) 478-5702
Email Address	david.smith@arlingtontx.gov
Design Firm	CDM
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$1,380,000.00	\$2,316,040.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$3,696,040.00	
Expended to Date:	\$3,323,237.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY 2010.		

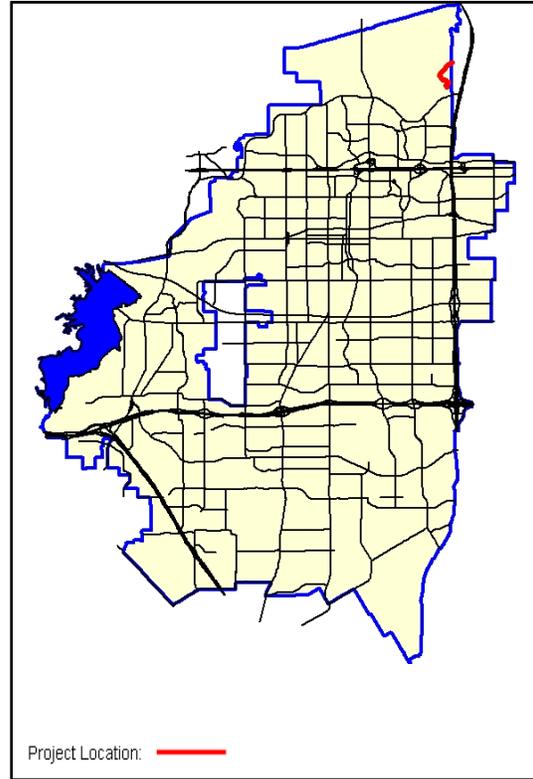


Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment
 Project: Trinity Branch 30-inch SS Interceptor
 Status Updated: 11/11/2010

Description	
30-inch Sanitary Sewer in the North East corner of the City of Arlington.	
Project Number:	n/a
Construction Start	Oct-11
Project Completion	May-12
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	Dean.Yanagi@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



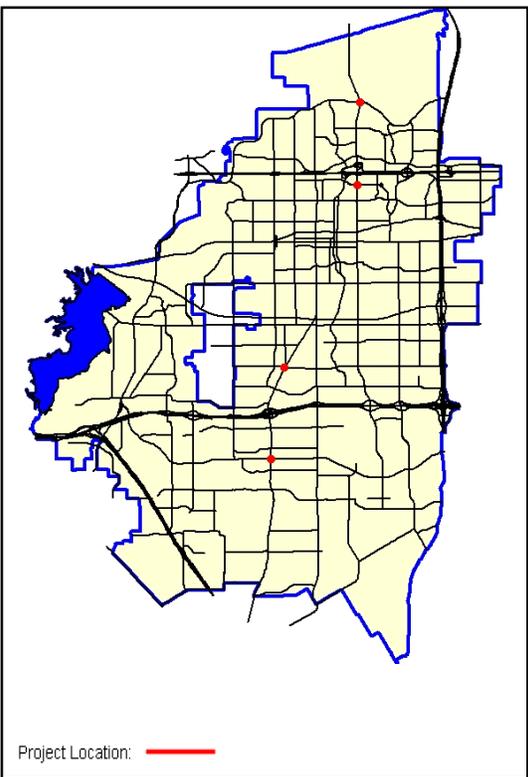
Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$180,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$180,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design is expected to begin during the 2nd quarter FY 2011.		

Water Utilities CIP Project Report
 Capital Investment
 Project: TXDOT Intersections
 Status Updated: 11/11/2010

Description	
Water and Sewer Adjustments at various locations.	
Project Number:	17850204
Project Number:	17850205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	May-11
Project Completion	Aug-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingtontx.gov
Design Firm	Dannenbaum
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$45,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$45,000.00	
Expended to Date:	\$14,580.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase continued during the 4th quarter FY 2010.		

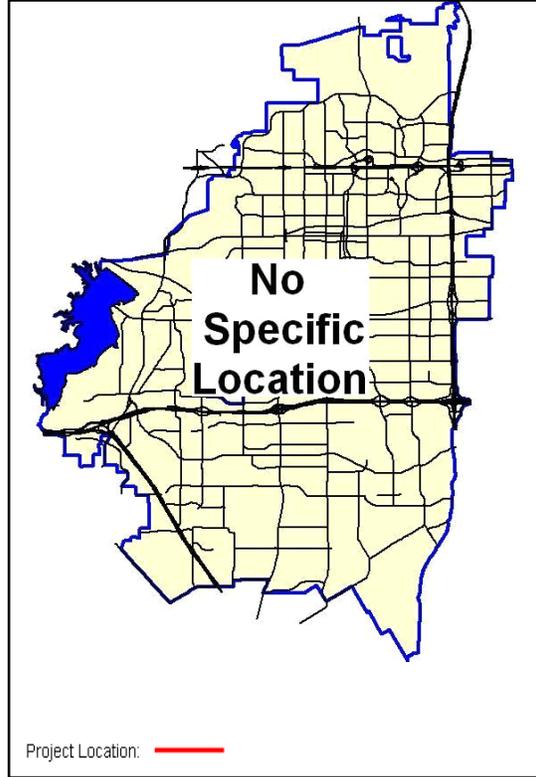


Capital Improvement Program

Water Utilities CIP Project Report

Capital Investment
 Project: Village Creek 27-inch Sanitary Sewer
 Status Updated: 11/11/2010

Description	
Sanitary Sewer Line improvements from Randol Mill Park to Green Oaks Drive.	
Project Number:	n/a
Construction Start	Oct-11
Project Completion	May-12
Current Phase	n/a
Bond Election	
Project Contract Information	
Project Manager	Mia Dia
Phone Number	817-459-6646
Email Address	Mia.Dia@arlingtontx.gov
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design phase has not commenced.		

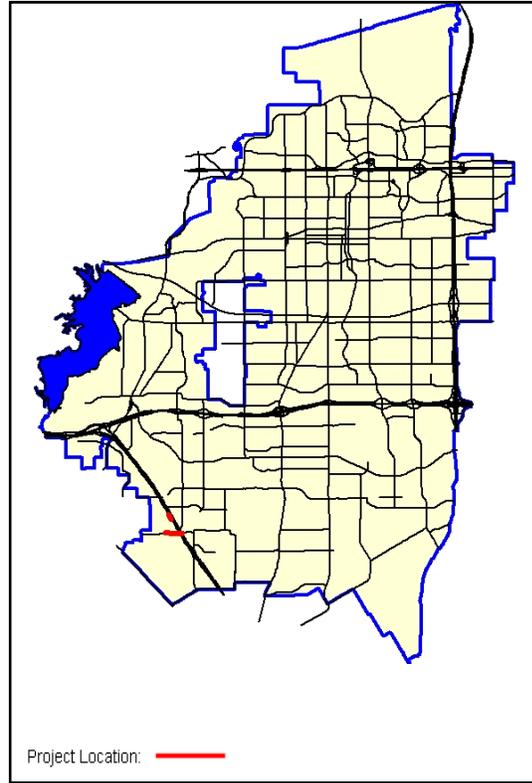
Water Utilities CIP Project Report

Capital Investment

Project: West Harris, Russell Curry and US-287 WL Improvements

Status Updated: 11/11/2010

Description	
This project includes the design and construction of water line improvements related to the expansion of the West Pressure	
Project Number:	17730205
Project Number:	n/a
Construction Start	Mar-10
Project Completion	Dec-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	John D. Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingtontx.gov
Design Firm	Kimley-Horn and Associates
General Contractor	Utilitex Construction



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$685,859.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$685,859.00	
Expended to Date:	\$398,560.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The construction phase continued during the 4th quarter FY 2010.		



Capital Improvement Program

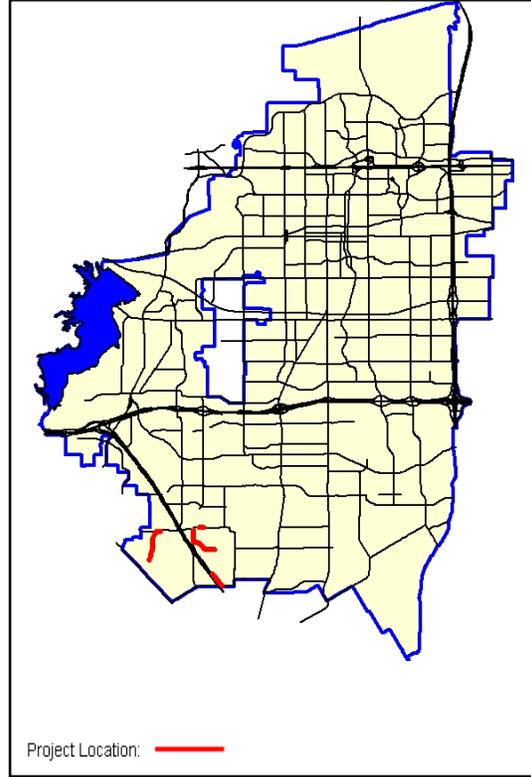
Water Utilities CIP Project Report

Capital Investment

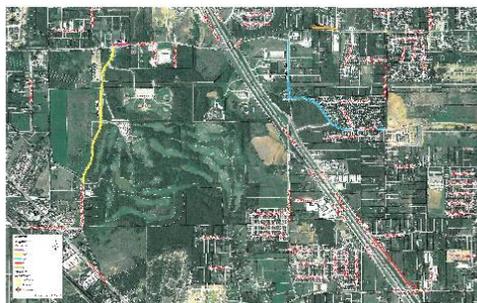
Project: West Pressure Plane - 20", 24" and 30" WL

Status Updated: 11/11/2010

Description	
This project includes the design and construction of water line improvements related to the expansion of the West Pressure Plane.	
Project Number:	17730205
Project Number:	n/a
Construction Start	Feb-10
Project Completion	Nov-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	John D. Morgan
Phone Number	817-459-6609
Email Address	John.DMorgan@arlingontx.gov
Design Firm	Kimley-Horn and Associates
General Contractor	S.J. Louis Construction



Approved Project Funding				
Funding Source	FY2010	FY2011	FY2012	FY2013
Revenue Bonds	\$1,392,421.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,392,421.00	
Expended to Date:	\$1,122,251.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY 2010.		





Appendix 1

FY 2011 AUTHORIZED FULL-TIME POSITIONS

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
AVIATION				
Airport Maintenance Technician	4	4	4	4
Airport Manager	1	1	1	1
Airport Operations Supervisor	1	1	1	1
Office Coordinator	1	1	1	1
Project Coordinator	1	1	1	1
AVIATION TOTAL	8	8	8	8
CITY ATTORNEY'S OFFICE				
Administrative Aide II	1	1	1	1
Administrative Services Coordinator II	1	1	1	1
Assistant City Attorney	3	3	3	3
Assistant To the City Attorney	1	1	1	1
Attorney I / II / Sr Attorney	18	18	18	18
City Attorney	1	1	1	1
Office Assistant	2	2	2	2
Paralegal	5	5	5	5
Secretary	6	6	6	6
CITY ATTORNEY'S OFFICE TOTAL	38	38	38	38
CITY MANAGER'S OFFICE				
City Manager	1	1	1	1
Deputy City Manager	3	3	2	2
CITY MANAGER'S OFFICE TOTAL	4	4	3	3
COMMUNITY DEVELOPMENT AND PLANNING				
Administrative Aide II	1	1	1	1
Administrative Assistant	2	2	2	2
Administrative Services Coordinator II	1	1	1	1
Assistant Director of Planning	2	2	2	2
Assistant Utility Engineer	1	1	1	1
Building Official	1	1	1	1
Civil Engineer	4	4	3	3
Combination Inspector	5	5	5	5
Development Operations Manager	1	1	1	1
Development Services Supervisor	1	1	1	1
Director of Community Development and Planning	1	1	1	1
Engineering Operations Manager	1	1	1	1
Engineering Technician	1	1	1	1
Environmental Health Specialist	1	1	1	1
Field Inspections Supervisor	1	1	1	1



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Fire Plans Compliance Specialist	2	2	2	2
Gas Well Coordinator	1	1	2	2
GIS Technician I	1	1	1	0
GIS Technician II	1	1	1	1
Graduate Engineer	2	1	1	1
Graduate Planner	3	2	2	1
Landscape Administrator	1	1	1	1
Map Records Technician	1	1	1	1
Office Manager	1	1	1	1
Operations Analyst II	1	1	1	1
Planning Manager	3	3	3	3
Planning Project Manager I	5	5	5	5
Planning Project Manager II	2	2	2	2
Planning Technician	2	2	2	2
Plans Examiner	3	3	3	3
Plans Examiner Supervisor	1	1	1	1
Project Engineer	1	1	1	1
Secretary	1	1	1	1
Sr Account Clerk	2	2	2	2
Sr Clerk	1	1	1	1
Sr Inspector	2	2	2	2
Sr Management Analyst	1	1	1	1
Sr Plans Examiner	2	2	2	2
Streetscape Inspector	2	2	2	1
Svc Representative	3	3	3	3
Systems Process Analyst	1	1	1	0
COMMUNITY DEVELOPMENT AND PLANNING TOTAL	70	68	68	64
COMMUNITY SERVICES				
Accounting Aide	2	2	2	2
Administrative Aide I	1	1	1	1
Animal Services Administrative Coordinator	2	2	2	2
Animal Services Manager	1	1	1	1
Assistant Director Code Enforcement	1	1	1	1
Code Compliance Officer I / II / Sr Code Compliance Officer	41	40	40	39
Community Services Agent	3	3	3	2
Community Services Educator	1	1	1	1
Community Services Supervisor	7	7	7	7
Community Services Technician	2	2	2	2
Director of Community Services	1	1	1	1
Environmental Health Specialist	1	1	1	1



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Field Operations Manager	5	5	5	5
Grants Accountant	1	0	0	0
Neighborhood Services Analyst	1	1	1	1
Office Assistant	2	2	2	0
Sr Management Analyst	1	1	1	1
Veterinarian	1	1	1	1
Vital Records Agent	2	2	2	1
Vital Records Coordinator	1	1	1	1
COMMUNITY SERVICES TOTAL	77	75	75	70
ECONOMIC DEVELOPMENT				
Economic Development Manager	1	1	1	1
Economic Development Specialist	2	2	2	2
ECONOMIC DEVELOPMENT TOTAL	3	3	3	3
ENVIRONMENTAL SERVICES				
Administrative Analyst I	1	1	0	0
Environmental Education Coordinator	1	1	0	0
Environmental Services Administrator	1	1	0	0
Environmental Services Executive Manager	1	0	0	0
ENVIRONMENTAL SERVICES TOTAL	4	3	0	0
FINANCIAL AND MANAGEMENT RESOURCES				
Accountant I	1	1	1	1
Accounting Assistant	1	1	0	0
Accounting Supervisor	1	1	0	0
Accounts Payable Clerk	3	3	0	0
Action Center Agent	6	6	6	7
Action Center Manager	1	1	1	1
Action Center Supervisor	1	1	1	1
Administrative Aide I	3	3	3	3
Administrative Aide II	3	3	2	1
Administrative Resources Manager	1	1	1	1
Administrative Services Coordinator I	3	3	3	3
Administrative Services Coordinator II	1	1	1	1
Administrative Services Manager	1	1	1	1
Assistant Director	1	1	2	2
Broadcast Specialist	1	1	1	1
Budget Manager	1	1	0	0
Buyer	0	0	2	2
Cash Debt Administrator	1	1	1	1
City Secretary	1	1	1	1
Communication Coordinator	1	1	2	2



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Computer Graphics Specialist	0	1	1	1
Controller	1	1	1	1
Council Assistant	1	1	1	1
Council Coordinator	2	2	2	2
Deputy City Secretary	1	1	1	1
Design Communication Coordinator	1	1	1	1
Digital Media Editor	1	1	1	1
Director Financial and Management Resources/CFO	1	1	1	1
Executive Assistant to Mayor and Council	1	1	1	1
Financial Accountant	3	3	1	1
Financial System Administrator	1	1	1	1
Intermediate Account Clerk	1	1	1	1
Knowledge Services Manager	1	1	0	0
Lead Data Entry Operator	1	1	1	1
Management Analyst	1	1	1	1
Managing Editor	1	1	1	1
Marketing Communication Manager	1	1	1	1
OMB Coordinator	1	1	1	1
Payroll Assistant	1	1	1	1
Payroll Supervisor	1	1	1	1
Position Control Coordinator	1	1	1	1
Project Coordinator	4	4	4	4
Purchasing Agent	3	3	1	1
Purchasing Assistant	1	1	0	0
Purchasing Manager	1	1	1	1
Sr Financial Accountant	0	0	4	4
Sr Management Analyst	4	3	3	3
Sr Purchasing Agent	0	0	1	1
Staff Accountant	3	3	2	2
Treasury Analyst	1	1	1	1
Treasury Manager	1	1	1	1
Web Designer	1	1	1	1
FINANCIAL AND MANAGEMENT RESOURCES TOTAL	74	74	69	69
FIRE DEPARTMENT				
Sworn:				
Fire Chief Director Emergency Management	1	1	1	1
Assistant Fire Chief	3	3	3	3
Fire Battalion Chief	13	13	13	13
Fire Captain	17	17	18	18
Fire Lieutenant	51	51	51	52



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Fire Apparatus Operator	64	64	64	64
Firefighter / Firefighter Trainee	135	135	131	131
Civilian:				
Administrative Analyst I	1	1	1	1
Administrative Aide II	3	3	3	3
Administrative Secretary	2	2	2	2
Administrative Services Manager	1	1	1	1
Assistant Fire Marshall	1	1	1	1
Curriculum Development Specialist	1	1	0	0
Deputy Fire Marshall	2	2	2	2
Emergency Management Administrator	1	1	1	1
Emergency Management Coordinator	1	1	1	1
Emergency Management Planner	1	1	1	1
EMS Clinical Coordinator	1	0	0	0
EMS Coordinator	2	1	1	1
Fire Investigator Bomb Technician	2	2	2	2
Fire Prevention Inspector	1	1	1	1
Fire Prevention Specialist	2	2	2	2
Lead Fire Prevention Inspector	4	4	5	5
Media Technician	1	1	1	1
Office Assistant	1	1	1	1
Operations Analyst	1	1	1	1
Payroll Coordinator	1	1	1	1
Resource Management Assistant	2	2	2	2
Resource Management Specialist	1	1	1	1
Resource Management Supervisor	1	1	1	1
Service Unit Assistant	2	2	2	2
Sworn Total	284	284	281	282
Civilian Total	36	34	34	34
FIRE GRAND TOTAL	320	318	315	316

INFORMATION TECHNOLOGY

Administrative Aide I	1	1	0	0
Administrative Aide II	1	1	1	1
Applications Specialist I	4	4	4	4
Applications Specialist II	2	2	3	3
Chief Information Officer	1	1	1	1
Customer Support Coordinator	1	0	0	0
Data Base Administrator	2	2	2	2
GIS Applications Developer	1	1	1	1
IT Asset Coordinator	0	0	1	1



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
IT Asset Specialist	0	0	1	1
IT Manager	4	4	4	4
IT Reporting Specialist	1	1	1	1
IT Security Administrator	1	1	1	1
Knowledge Services Manager	0	0	1	1
Operations Analyst II	3	3	1	1
Program Supervisor	3	3	3	3
Project Coordinator	1	1	1	1
Sr Computer Operator	2	2	2	2
Sr Programmer Analyst	1	1	0	0
Sr Systems Programmer	1	1	1	1
Systems Analyst	1	1	1	1
Web Administrator	1	1	1	1
Web Developer	1	1	2	2
INFORMATION TECHNOLOGY TOTAL	33	32	33	33
INTERNAL AUDIT				
Administrative Aide I	1	0	0	0
Assistant City Auditor	1	1	1	1
City Auditor	1	1	1	1
Internal Auditor	2	2	2	2
Staff Auditor	1	1	1	1
INTERNAL AUDIT TOTAL	6	5	5	5
JUDICIARY				
Court Administrative Aide	1	1	1	1
Juvenile Case Coordinator	1	1	1	1
Municipal Court Judge	4	4	4	4
JUDICIARY TOTAL	6	6	6	6
LIBRARIES				
Acquisitions Assistant	1	0	0	0
Administrative Services Coordinator I	1	1	1	1
Area Branch Manager	3	3	3	3
Bibliographic Services Administrator	1	1	1	1
Cataloging Assistant	3	3	3	3
Cataloging Process Supervisor	1	1	1	1
Circulation Support Coordinator	1	1	1	1
Collections Development Acquisitions Supervisor	1	1	1	1
Customer Service Assistant	13	13	13	13
Director Library	1	1	1	1
Electronic Services Administrator	1	1	1	1



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Library Network Administrator	1	1	1	1
Librarian I	10	10	10	10
Librarian II	6	6	6	6
Librarian III	2	2	2	2
Library Clerk II	3	3	3	3
Library Customer Service Supervisor	7	7	7	7
Marketing and Development Coordinator	1	1	1	1
Office Assistant	1	1	1	1
Public Services Administrator	2	2	2	2
Sr Reference Assistant	8	8	8	8
Technology Training Specialist	1	1	1	0
User Support Specialist	1	1	1	1
LIBRARIES TOTAL	70	69	69	68
MUNICIPAL COURT				
Court Administrative Aide	1	0	0	0
Court Cashier Supervisor	1	1	1	1
Court Customer Service Supervisor	1	1	1	1
Court Support Services Supervisor	1	1	1	1
Deputy Court Clerk 1 Certified	3	3	2	2
Deputy Court Clerk II / III / IV	31	31	33	32
Deputy Court Clerk II Certified	3	3	2	2
Municipal Court Services Director	1	1	1	1
Staff Accountant	1	1	1	1
MUNICIPAL COURT TOTAL	43	42	42	41
PARKS AND RECREATION				
Accounting Aide	1	1	1	1
Administrative Aide I	1	1	1	1
Administrative Aide II	1	1	1	1
Administrative Coordinator	1	1	1	1
Administrative Services Coordinator II	1	1	1	1
Apprentice Electrician	1	1	1	1
Apprentice Mechanic	1	1	1	1
Assistant Director Parks	3	3	3	3
Athletic Field Maintenance Supervisor	2	2	2	2
Business Services Manager	1	1	1	1
Carpenter Parks	1	1	1	1
Center Programs Manager	1	1	1	1
Computer Graphics Specialist	1	0	0	0
Contract Coordinator	1	1	0	0
Contract Inspector	2	2	2	2



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Director Parks and Recreation	1	1	1	1
Facilities Operations Manager	0	0	0	1
Facility Maintenance Supervisor	1	1	1	1
Forester	1	1	1	1
Inventory Coordinator	1	1	1	1
Irrigation Technician	3	3	3	3
Lake Supervisor	1	1	1	1
Landscape Technician / Sr Landscape Technician	55	56	56	43
Lead Landscape Technician	15	15	15	13
Maintenance Superintendent	1	1	1	1
Mechanic Parks	1	1	1	1
Office Assistant	1	1	1	1
Park District Supervisor	3	3	3	3
Park Landscape Supervisor	0	1	1	1
Park Operations Administrator	1	1	1	1
Park Operations Manager	0	0	0	1
Parks Accounts Analyst	1	0	0	0
Parks Chief Mechanic	1	1	1	1
Parks Fiscal Services Manager	1	1	1	1
Parks Maintenance Superintendent	1	1	1	0
Parks Marketing Specialist	1	1	1	1
Parks Operations Analyst	1	1	1	1
Parks Planning Manager	1	1	1	1
Parks Project Manager I	1	0	0	0
Parks Project Manager II	2	2	2	2
Parks Resource Manager	1	1	1	1
Parks Services Supervisor	0	0	1	1
Sports Facilities Manager	1	1	1	0
Service Representative	2	2	2	2
Urban Forestry Land Manager	1	1	1	1
PARKS AND RECREATION TOTAL	119	118	118	103
POLICE DEPARTMENT				
Sworn:				
Police Chief	1	1	1	1
Assistant Police Chief	2	2	2	3
Deputy Police Chief	7	7	8	7
Police Lieutenant	24	24	23	23
Police Sergeant	80	80	81	83
Police Officer	507	480	479	483



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Civilian:				
Accounting Aide	1	1	1	1
Administrative Aide I	1	1	1	2
Administrative Analyst	1	1	1	1
Administrative Services Manager	1	1	1	1
Alarm Administrator	1	1	1	1
Application Developer	2	2	2	2
Assistant To Police Chief	1	1	1	1
Community Services Assistant	1	1	1	1
Community Support Manager	0	0	1	1
Compliance Analyst	1	1	1	0
Crime Analysis Supervisor	1	1	1	1
Crime and Intelligence Analyst	4	3	3	3
Crime Scene Investigator 1 / 2 / 3	10	10	10	10
Data Base Administrator	1	1	1	1
Detention Officer	34	34	34	34
Detention Supervisor	3	3	3	3
Evidence Property Control Specialist	7	7	7	7
Fingerprint Technician	1	1	1	1
Fiscal Coordinator	1	1	1	1
Fiscal Services Manager	1	1	1	1
Fleet Specialist	2	2	2	2
Grants Coordinator	0	0	0	1
Information Resource Manager	1	1	1	1
Intermediate Account Clerk	1	1	1	1
Investigative Aide	4	4	4	4
Jail Court Assistant	6	6	6	6
Lead Detention Officer	3	3	3	3
Office Assistant	21	21	21	21
Office Coordinator	3	3	3	3
Operations Analyst	1	1	1	1
Operations Research Analyst	1	1	1	1
Payroll Coordinator Police	1	1	1	1
Police Media Relations Coordinator	1	1	1	1
Police Management Services Director	1	1	1	1
Police Program Coordinator	1	1	1	1
Police Report Supervisor	1	1	1	1
Police Reports Operator	20	20	20	20
Police Reports Team Leader	3	3	3	3



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Police Resource Management Supervisor	1	1	1	1
Police Service Assistant	6	6	6	6
Police Service Specialist	8	8	8	8
Records Assistant	8	8	8	7
Records Coordinator	1	1	1	1
Records Management Systems Specialist	1	1	1	1
Records Team Lead	2	2	2	2
Research and Development Manager	1	1	1	1
Security Screener	1	0	0	0
Sr Clerk	4	4	4	4
Sr Data Entry Operator	2	2	2	2
Training Development Specialist	1	1	1	1
Victim Services Assistant	1	1	1	1
Victim Services Coordinator	1	1	1	1
Victim Services Counselor	2	2	2	2
Victim Services Supervisor	2	1	1	1
Warrant Clerk	2	2	2	4
Youth Coordinator	1	1	0	0
Youth Family Specialist	1	1	1	1
Sworn Total	621	594	594	600
Civilian Total	190	187	187	189
POLICE GRAND TOTAL	811	781	781	789
PUBLIC WORKS AND TRANSPORTATION				
Accounts Analyst	1	1	1	1
Administrative Aide I	3	3	3	3
Administrative Aide II	1	1	1	1
Administrative Analyst I	0	0	1	1
Administrative Support Specialist	1	1	1	1
Apprentice Electrician	1	1	1	1
Asset System Administrator	1	1	1	1
Assistant Director Public Works	3	3	3	3
Building Maintenance Worker	1	1	1	1
Building Systems Specialist	2	2	2	2
Building System Mechanic	3	3	3	3
Carpenter	4	4	4	4
Carpentry Supervisor	1	1	1	1
City Surveyor	1	1	1	1
City Traffic Engineer	1	1	1	1
Civil Engineer	2	2	6	6
Construction Services Manager	2	2	2	2
Construction Specialist	2	2	2	2



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Contract Administrator	1	1	1	1
Custodial Crew Chief	1	1	1	1
Director Public Works & Transportation	1	1	1	1
Electrician	3	3	3	3
Engineering Operations Manager	1	1	1	1
Engineering Coordinator	1	1	1	1
Engineering Technician	2	2	2	2
Environmental Education Coordinator	0	0	1	1
Environmental Manager	1	1	0	0
Environmental Services Administrator	0	0	1	1
Facility Services Manager	1	1	1	1
Finish Carpenter	1	1	1	1
Fleet Coordinator	1	1	1	1
Graduate Engineer	4	4	0	0
Information Systems Coordinator	1	1	1	1
Inspections Supervisor	3	3	3	3
Inventory Coordinator	1	1	1	1
ITS Coordinator 1	1	1	1	1
Master Electrician	1	1	1	1
Master Plumber	1	1	1	1
Office Assistant	1	1	2	0
Operations Analyst II	1	1	1	1
Project Engineer	2	2	3	2
Public Works Administrative Manager	1	1	1	1
Public Works Inspector	14	14	14	14
Real Estate Manager	1	1	1	1
Real Estate Representative	2	2	2	2
ROW Permit Inspector	1	1	1	1
Signal Specialist	2	2	2	2
Sr Building Systems Specialist	1	1	1	1
Sr Clerk	1	1	1	1
Streetlight System Administrator	1	1	1	1
Survey Instrument Technician	1	1	1	1
Survey Party Assistant	1	1	1	1
Traffic Technician	2	2	2	2
Warehouse Inventory Clerk	1	1	1	1
PUBLIC WORKS AND TRANSPORTATION TOTAL	89	89	93	90



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
WORKFORCE SERVICES				
Benefits Specialist	1	1	1	1
Claims Specialist	1	1	1	1
Compensation Specialist	1	1	1	1
Director Workforce Services	1	1	1	1
Employee Relations Specialist	1	1	1	1
Organizational Development Specialist	2	2	2	2
Risk Management Administrator	1	1	0	0
Workforce Services Assistant	3	3	3	3
Workforce Services Manager	3	3	3	3
Workforce Services Analyst	1	1	1	1
Workforce Services Consultant	4	4	4	4
Workforce Services Information Specialist	1	1	1	1
WORKFORCE SERVICES TOTAL	20	20	19	19
SUBTOTAL GENERAL FUND	1795	1753	1745	1725
COMMUNICATION SERVICES FUND				
Apprentice Telecommunicator / Telecommunicator	88	88	88	88
Communication Services Administrator	1	1	1	1
Communications Training Assistant	1	1	1	1
Communications Manager	3	3	3	3
Communications Supervisor	13	13	13	13
COMMUNICATION SERVICES FUND TOTAL	106	106	106	106
CONVENTION CENTER				
Accountant I	1	1	1	1
Assistant Director Convention Center	1	1	1	1
Building Operations Superintendent	1	1	1	1
Booking Coordinator	1	1	1	1
Business Analyst	1	1	1	1
Business Manager	1	1	1	1
Convention and Event Administrator	1	1	1	1
Custodian	4	4	4	5
Director Convention Event Services	1	1	1	1
Event Coordinator	3	3	3	3
Event Services Worker	8	8	8	7
Facility Crew Chief	1	1	1	1
Facility Systems Administrator	1	1	1	1
Facility Systems Specialist	4	4	4	4



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Operations Crew Leader	1	1	1	1
Special Events Coordinator	1	1	0	0
Sr Clerk	1	1	1	1
CONVENTION CENTER TOTAL	32	32	31	31
EPAB				
EMS Clinical Coordinator	0	1	1	1
EMS Coordinator	0	1	1	1
EPAB TOTAL	0	2	2	2
FLEET SERVICES FUND				
Fleet Manager	1	1	1	1
FLEET SERVICES FUND TOTAL	1	1	1	1
KNOWLEDGE SERVICES FUND				
Administrative Secretary	1	1	1	1
Communication Coordinator	1	1	0	0
General Services Manager	1	1	1	1
Knowledge Services Manager	0	0	0	0
Mail and Office Services Coordinator	1	1	1	1
Mail Clerk I	2	2	2	2
Mail Clerk II	1	1	1	1
Records Center Technician	1	1	2	2
Reprographic Equipment Operator	2	2	2	2
Reprographic Specialist	1	1	1	1
KNOWLEDGE SERVICES FUND TOTAL	11	11	11	11
INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND				
Customer Support Coordinator	0	1	1	1
Customer Support Specialist	6	6	6	6
IT Supervisor	3	3	3	3
Network Designer	1	1	1	1
Network Specialist	3	3	4	4
Systems Engineer	7	7	6	6
INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND TOTAL	20	21	21	21
PARKS PERFORMANCE FUND				
Apprentice Mechanic	1	1	1	1
Aquatics Maintenance Technician I / II	2	2	2	2
Aquatics Manager	1	1	1	1
Aquatics Program Coordinator	1	1	1	1
Arena Manager	1	1	1	1
Assistant Facility Coordinator Tennis	1	1	1	1
Assistant Restaurant Manager	1	1	1	1



	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Athletic Programs Manager	1	1	1	1
Athletics Sports Manager	2	2	2	2
BDC Event Coordinator	1	1	1	1
Clubhouse Attendant	6	6	6	6
Customer Service Assistant	1	1	0	0
Customer Service Representative	2	2	2	2
Event Services Aide	1	1	1	1
Golf Business Analyst	1	1	1	1
Golf Facility Manager	1	1	1	1
Golf Programs Manager	1	1	1	1
Golf Services Manager	1	1	1	1
Greens Superintendent 18 Hole	3	3	3	3
Head Golf Pro 18 Hole	3	3	3	3
Landscape Technician / Sr Landscape Technician	19	16	16	16
Lead Landscape Technician	2	2	2	2
Mechanic Parks	3	3	3	3
Park Facility Coordinator	1	1	1	1
Park Landscape Supervisor	1	1	1	1
Recreation Program Coordinator	5	5	5	5
Recreation Facility Manager	5	5	5	5
Restaurant Manager	1	1	1	1
Service Representative	0	0	1	1
Sr Citizens Activities Supervisor	1	1	1	1
Service Unit Coordinator	3	3	3	3
Tennis Facility Manager	1	1	1	1
Tennis Pro Shop Attendant	1	1	1	1
PARKS PERFORMANCE FUND TOTAL	75	72	72	72
STREET MAINTENANCE FUND				
Administrative Aide I	2	2	2	2
Contract Inspector	2	2	0	0
Crew Leader	12	12	13	13
Field Tech	35	35	40	40
Heavy Equipment Operator II	4	4	3	3
Heavy Equipment Operator III	4	4	4	4
Markings Specialist	2	2	2	2
Pavement Asset Analyst	1	1	1	1
Public Works Operations Manager	2	2	2	2
Public Works Operations Supervisor	5	5	5	4
Sign Fabricator	1	1	1	1
Sign Specialist	4	4	4	4



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Signal Specialist I	5	5	5	5
Signal Specialist II	8	8	8	8
Sr Field Technician	3	3	0	0
Streetlight Specialist	2	2	2	2
STREET MAINTENANCE FUND TOTAL	92	92	92	91
STORM WATER UTILITY FUND				
Civil Engineer	1	1	1	3
Concrete Specialist	1	1	1	1
Crew Leader	2	2	2	2
Environmental Compliance Officer	4	4	4	4
Environmental Education Specialist	1	1	1	1
Environmental Engineer	1	1	1	1
Field Technician	4	4	4	4
Heavy Equipment Operator II	4	4	4	4
Heavy Equipment Operator III	2	2	2	2
Project Engineer	0	0	0	1
Public Works Operations Supervisor	1	1	1	1
Storm Water Executive Manager	1	1	1	1
Storm Water Fund Administrator	1	1	1	1
Storm Water Specialist	1	1	1	1
STORM WATER UTILITY FUND TOTAL	24	24	24	27
WATER UTILITIES FUND				
Administrative Aide I	1	1	1	1
Administrative Aide II	1	1	1	1
Administrative Secretary	2	2	2	2
Apprentice Service Worker	2	2	2	2
Assistant Director Water Utilities	3	3	3	3
Chief Electrical Technician	1	1	1	1
Chief Mechanical Technician	2	2	2	2
Chief Treatment Technician	3	3	3	4
Civil Engineer Water	3	3	4	4
Conservation Program Coordinator	1	1	1	1
Customer Information System Analyst	1	1	1	1
Customer Service Supervisor	2	2	2	2
Customer Services Trainer	1	1	1	1
Customer Assistant	4	4	4	4
Customer Services Manager	1	1	1	1
Deputy City Manager	1	1	1	1
Director Utilities	1	1	1	1
Electrical Technician / Electrical Technician Trainee	3	3	3	3



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Engineering Information Specialist	1	1	1	1
Field Operations Manager	1	1	1	1
Financial Administrator	1	1	1	1
GIS Applications Administrator	1	1	1	1
GIS Applications Programmer	1	1	1	1
GIS Applications Supervisor	1	1	1	1
GIS Researcher	1	1	1	1
GIS Supervisor	1	1	1	1
GIS Technician I / II / III	4	4	4	4
Graduate Engineer	2	2	1	1
Heavy Equipment Operator II	2	2	2	2
Inflow Infiltration Supervisor	1	1	1	1
Information Services Project Coordinator	1	1	1	1
Laboratory Services Manager	1	1	1	1
Laboratory Analyst	3	3	3	3
Laboratory Specialist	2	2	2	2
Laboratory Technician	3	3	3	3
Maintenance Services Administrator	1	1	1	1
Mechanical Technician / Mechanical Technician Trainee	7	7	7	7
Meter Service Worker	12	12	12	12
Meter Services Crew Chief	1	1	1	1
Meter Services Leader	5	5	5	5
Meter Services Manager	1	1	1	1
Meter Services Supervisor	2	2	2	2
Meter Services Trainer	1	1	1	1
Office Assistant	2	2	2	2
Office Coordinator	1	1	1	1
Operations Support Manager	1	1	1	1
Operations Support Supervisor	1	1	1	1
Operations Services Administrator	1	1	1	1
Project Engineer	1	1	1	1
Secretary	1	1	1	1
South Field Operations Manager	1	1	1	1
Sr Account Clerk	2	2	2	2
Sr Meter Reader	11	11	11	11
Sr Programmer Analyst	1	1	1	1
Sr Utility Customer Service Representative	2	2	2	2
Sr Utilities Warehouseman	2	2	2	2
Treatment Technician / Treatment Technician Trainee	10	10	10	12
Utilities Account Analyst	1	1	1	1



Appendix 1

	Actual FY 2009	Budgeted FY 2010	Estimated FY 2010	Adopted FY 2011
Utilities Administrative Coordinator	1	1	1	1
Utilities Customer Service Representative	15	15	14	14
Utilities Environmental Analyst	3	3	3	3
Utilities Information Services Manager	1	1	1	1
Utilities Programmer Analyst	1	1	1	1
Utilities Service Specialist	6	6	6	6
Utilities Dispatcher	4	4	5	5
Utilities Engineer	1	1	1	1
Utilities Warehouse	1	1	1	1
Utility Support Specialist	1	1	1	1
Utility Technician SB1 / 2 / 3 / 4	34	34	33	33
Water Resource Services Manager	1	1	1	1
Water Resource Technician	2	2	2	2
Water Treatment Manager	2	2	2	2
Water Sewer Crew Chief	16	16	17	17
Water Sewer Leader Meter Reading	1	1	1	1
Water Wastewater Model Engineer	1	1	1	1
WATER UTILITIES FUND TOTAL	219	219	219	222
GRANT FUNDS				
Community Development and Planning	NA	NA	10	10
Community Services	NA	NA	77	77
Fire	NA	NA	8	8
Financial and Management Resources	NA	NA	1	1
Library	NA	NA	1	1
Municipal Court	NA	NA	1	1
Police - COPS	NA	NA	31	31
Police - Other	NA	NA	22	22
Public Works and Transportation	NA	NA	2	2
GRANT FUNDS TOTAL	93	126	153	153
SUBTOTAL OTHER FUNDS	673	706	732	737
TOTAL ALL FUNDS	2468	2459	2477	2462



Appendix 1





CITY OF ARLINGTON

STATEMENT OF FINANCIAL PRINCIPLES

Accounting, Budgeting, and Financial Planning

- The City will establish accounting practices that conform to generally accepted accounting principles as set forth by the Governmental Accounting Standards Board.
- An independent certified public accounting firm will perform an annual audit and an official comprehensive annual financial report (CAFR) shall be issued no later than 6 months following year-end.
- The independent certified public accounting firm shall provide a management letter, if one is issued, no later than March 31 following the end of each fiscal year.
- The City shall submit the CAFR to the Government Finance Officers Association (GFOA) for the purpose of earning the Certificate of Achievement for Excellence in Financial Reporting.
- The City shall prepare an Annual Operating Budget and submit it for City Council approval prior to September 30.
- The Annual Operating Budget shall be prepared such that current revenues plus net operating transfers will be sufficient to support current expenditures.
- Expenditures from all operating funds shall not exceed the budgeted appropriations (as amended) for these funds.
- An adequate level of maintenance and replacement will be funded each year to ensure that all capital facilities and equipment are properly maintained.
- Charges for services and other revenues will be annually examined and adjusted as deemed necessary to respond to cost increases or any other changing circumstances.
- A 3-year financial forecast shall be prepared annually projecting revenues and expenditures for all operating funds. This forecast shall be used as a planning tool in developing the following year's operating budget.
- The City shall submit the Annual Operating Budget to the GFOA for the purpose of earning the Distinguished Budget Presentation Award.



Appendix 2

CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Investments

Investments shall be made in conformance with the City's Investment Policy, with the primary objectives of:

- Safety – preservation of capital in the investment portfolio;
- Liquidity – portfolio remain sufficiently liquid to meet operating requirements;
- Yield – goal of rate of return of 102% of U.S. treasury curve at average maturity.

Grants

All grants and other federal and state funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gifts and donations shall be managed and expended according to the wishes and instructions of the donor.

Tax Collection

The City shall encourage the Tax Assessor-Collector to follow an aggressive policy of collecting property tax revenues. An average collection rate of at least 98% of current levy shall be maintained.

Self-Insurance & Retirement Funds

All retirement and self-insurance funds will be examined annually to ensure that adequate balances are maintained. Unfunded actuarial liabilities in a retirement program are to be amortized over a 25-year period or less. The self-insurance program for workers' compensation shall be funded at a 75% confidence level, and the APFA self-insurance program shall be funded at a 50% confidence level.

Reserves

- The City's working capital reserve in the General Fund shall be maintained at a minimum level of 8.33% (1/12th) of annual General Fund expenditures.
- The City's General Fund unreserved ending balance may only be used for one-time purchases such as capital equipment.
- The total General Fund balance shall be maintained at a minimum of 15% of annual General Fund expenditures.
- The fund balance in the debt service fund shall be maintained at a minimum level of 4.0% of annual debt service expenditures.



CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Debt Management

- Debt financing which includes permanent improvement bonds, revenue bonds, certificates of obligation, lease/purchase agreements and other obligations allowed under Texas law shall be used to acquire or construct land and improvements that cannot be funded by current revenues. The term of debt shall not exceed the expected useful life of the capital asset being financed and in no case shall it exceed 25 years.
- Debt will not be used to fund current expenditures.
- Permanent Improvement Bonds shall normally be issued with a level principal structure. This structure equates to an average life of 11 years or less for a 20-year issue. Interest shall be paid in the first fiscal year after a bond sale and principal must be paid no later than the second fiscal year after the bond sale.
- Each year the City will adopt a capital improvement plan. The plan will recommend specific funding of projects for the following two fiscal years and will identify projects for further consideration in years three through five.
- The City is committed to providing continuing disclosure of certain financial and operating data and material event notices as required by Securities and Exchange Commission (SEC) Rule 15c2-12. The Finance Department shall be responsible for the preparation of all disclosure documents and releases required under Rule 15c2-12.
- The City will obtain a rating from at least one nationally recognized bond-rating agency on all issues being sold on the public market. Required information will be presented to the rating agency(s) at least annually in order to maintain ratings on outstanding debt.
- The City shall comply with the Internal Revenue Code Section 148 – Arbitrage Regulations for all tax-exempt debt issued. An annual estimate of arbitrage liabilities shall be obtained by the City and recorded on the financial statements.
- A good faith deposit of 2.0% of the par amount of the bond sale shall be presented by the underwriter in the form of a check or surety acceptable to the City and Bond Counsel prior to the approval of the bonds by the Mayor and City Council.
- The City shall use a competitive bidding process in the sale of debt unless the use of a negotiated process is warranted due to market timing requirements (refunding), or a unique pledge or debt structure. The City will award competitively issued debt on a true interest cost (TIC) basis.



Appendix 2

CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

Debt Management (continued)

- The City welcomes ideas and proposals from investment bankers and will seek to give first consideration to those firms that submit unique and innovative ideas that benefit the City. Unsolicited proposals should be submitted to the City's Finance Department.
- The selection of an underwriter or group of underwriters for a negotiated sale shall be based on the following factors:
 - Participation in the City's competitive sales;
 - Submission of unique or creative proposals;
 - Qualifications of firm;
 - Size and geographic distribution of their sales staff.
- All professional service providers selected in connection with the City's debt issuance and management program shall be chosen through a competitive process such as request for proposals (RFP's) on an as needed basis.
- An advance or current refunding of outstanding debt shall only be considered when present value savings of at least 4.25% of the principal amount of the refunded bonds are produced, unless a debt restructuring or bond covenant revisions are necessary. Savings from refundings will be distributed evenly over the life of the refunded bonds.
- An analysis of the risks and potential rewards of a derivative product for debt management must be prepared before the structure is selected. The City's Bond Counsel must opine that the City is authorized to enter into the necessary agreements under all existing statutes.
- The use of reimbursement resolutions shall be encouraged as a cash management tool for debt funded projects. Reimbursement resolutions may be used for any project that has been approved in the City's Capital Budget. Reimbursement resolutions may be used for other projects if the projects are revenue supported or funded within departments' operating budget.
- The City shall obtain a clear opinion from qualified legal counsel that the City is not liable for the payment of principal and/or interest in the event of default by a conduit borrower. If no such opinion can be obtained, the conduit borrower will be required to purchase insurance or a letter of credit in the City's name in the event of default. Examples of a



conduit issuer are special authorities, tax-increment financing districts, public improvement districts, or industrial development issuers.

Debt Management – Ratio Targets

- The ratio of net debt (total outstanding tax-supported general obligation debt less debt service fund balance) to total taxable assessed valuation shall not exceed 2.0%. This excludes debt of overlapping jurisdictions. The City shall structure its bond issuance to achieve and maintain a debt-to-assessed-value of 2.0% or less.
- The ratio of debt service expenditures to total expenditures (General Fund operating expenditures and debt service combined) shall not exceed 20%.
- The ratio of outstanding net tax-supported debt to population shall not exceed \$850.
- The Finance Department shall prepare an analysis of the impact of proposed tax-supported debt prior to the issuance of the additional debt. The analysis shall project the debt ratios described in numbers 1, 2 and 3 above as well as any other applicable debt ratios.

Treasury Performance Measures	FY09 Actual	FY10 Actual	FY11 Proposed	Fin Policy Target
Net debt to assessed valuation	1.65%	1.99%	2.09%	<2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.92%	16.76%	17.22%	<20.0%
Net tax-supported debt per capita	\$818	\$927	\$911	<\$1060
Net tax-supported debt per capita (net of debt funded by transfers)	\$0	\$777	\$791	

Debt Management –Certificates of Obligation

- It is the City's priority to fund capital expenditures with cash or voter approved debt. However, non-voter approved debt may be used for capital expenditures as an alternative to lease/purchase or other financing options if the capital expenditure is:
 - Urgent;
 - Necessary to prevent an economic loss to the City;
 - Revenue generating and expected to cover debt service out of the revenue source;
 - Non-voter approved debt is the most cost effective financing option available.
- The average maturity of non-voter approved debt shall not exceed the average life of the capital items financed.



Appendix 2

- Capital items financed with non-voter approved debt shall have an expected economic life of at least 3 years.

Adopted by resolution No. 00-526 on August 22, 2000.



FUND ACCOUNTING INFORMATION

Governmental Funds

General Fund: The General Fund is the principal fund of the City. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. From the General Fund are paid the general operating expenditures and the capital improvement costs that are not paid through other funds.

Special Revenue Funds: The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Special Revenue Funds include Community Development Block Grants, Home Investment Partnership, Federal Aviation Administration, Federal Transit Administration, Automobile Theft Protection, Texas Department of Community Affairs, Police Restricted, Texas Department of Transportation, Park Performance, Convention and Event Services, and other special revenue funds.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on the general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is ad valorem taxes, which are levied by the City.

Capital Projects Funds: The Capital Projects Funds are used to account for the acquisition or construction of capital facilities being financed from bond proceeds, contributed capital, assessments levied or transfers from other funds, other than those recorded in Proprietary Funds. The Capital Projects Funds include Municipal Office Building, Police, Fire, Library, Airport, Park, Street, Traffic, Community Development, and Fleet.

Proprietary Funds

Enterprise Funds: The Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The Enterprise Funds include the Water and Sewer Fund and the Stormwater Utility Fund.

Internal Service Funds: The Internal Service Funds are used to account for the financing of materials and services provided by one department of the City to other departments of the City on a cost-reimbursement basis. The Internal Service Funds include General Services, Fleet Services, Technology Services, and the City's self-insurance activities consisting of the Arlington Property Finance Authority, Workers' Compensation and Group Health Funds.



Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All of the City's governmental fund types are accounted for using a current financial resources measurement focus. Under this measurement focus, generally only current assets and liabilities are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All proprietary funds and trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components for proprietary funds and fund balance for trust funds. Operating statements present increases and decreases in net total assets.

Accrual basis: The accrual basis of accounting is utilized by the Enterprise Funds, the Internal Service Funds, and Pension Trust Funds. Accordingly, revenues and expenses are recognized in the accounting period in which they are earned and incurred, respectively.

Modified accrual basis: The modified accrual basis is used for all other funds. Modifications in the accrual basis for these funds include the following:

1. Revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Primary revenue sources treated as susceptible to accrual include property taxes collected within 60 days of year-end and sales taxes collected and held by the state at year end of behalf of the City. Revenue sources from licenses, fines and forfeitures, service charges and other miscellaneous revenues are generally recognized as the cash is received.
2. Expenditures are recognized when the related fund liability is incurred, except for interest and principal on general long-term debt which are recorded when due or otherwise payable.
3. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration.



Appendix 3

Basis of Budgeting

The City Council adopts an annual legal budget which covers the General Fund, Debt Service Fund, Enterprise Funds, Internal Service Funds, and certain Special Revenue Funds (Park Performance, Street Maintenance, and Convention and Event Services). All appropriations lapse at fiscal year-end. The budgets for the General Fund, Debt Service Fund and Special Revenue Funds are prepared on the modified accrual basis except for encumbrances, which are treated as budgeted expenditures. The budgets for the Enterprise Funds are prepared on the modified accrual basis and include encumbrances, debt principal retirements and capital outlays as expenditures. Additionally, the Enterprise Funds do not include depreciation as a budgetary expense. Budgetary level of control is exercised at the departmental level. The City Manager, or his designee, is authorized to transfer budgeted amounts within and among departments; however, any revisions that alter total appropriations of the fund must be approved by the City Council.





Budget Process

The following describes the preparation, development and adoption of the City's annual budget.

Pre-Planning Phase: After the first quarter of the fiscal year, departments submitted current-year revenue and expenditure estimates to the Office of Management and Budget (OMB), which prepared a first quarter Budget Analysis Report (BAR). This is the first look at current-year expenditures and revenue estimates compared to budgeted amounts. After the first quarter BAR, departments begin to set priorities for the next fiscal year including preparation of preliminary new program requests and justifications.

Council Planning Session - Staff hold a day-long retreat with Council members to determine what their priorities for the upcoming fiscal year will be.

Budget Kick-off: At this April meeting, departments received an overview of the financial position of the City, and forms and reports necessary to prepare formal new business plan requests. They also received a Target Number, which is the maximum amount they are authorized for their base budget submissions. Additionally, departments received a calendar indicating significant dates for budget meetings and deliberations.

Second Quarter Budget Analysis Report: After kick-off, departments submitted second quarter revenue and expenditure estimates. The OMB prepared a second quarter BAR analyzing variances for the City Manager's Office.

New Business Plan proposal: Departments submitted new business plan proposals (BPPs) in the last week of May. The OMB reviewed BPPs and either approved for inclusion in the base budget or resubmitted to the City Manager's Office.

Preliminary Council Review: The City Manager briefed the City Council on the FY 2010 Preliminary Budget, including revenue and expenditure estimates.

Office of Management and Budget Review: The Deputy City Managers met with department heads, managers, department analysts, and the Office of Management and Budget to discuss current-year estimates and next-year requests.

Council Briefings: City staff provided briefings to the City Council to inform them of new business plan proposals made by General Fund departments.

City Manager's Review: Following the presentations to Council, the City Manager met with the Deputy City Managers and the OMB. The City Manager reviewed BPPs and determined which ones to include in his proposed budget.



City Manager Presentation to City Council: On the first Tuesday in August, the City Manager presented his proposed budget to City Council. The Manager’s Message outlines business plan additions.

Public Hearings: During August, A Town Hall meeting was held to receive public comments regarding the proposed budget. A public hearing was conducted in September on the proposed budget, in accordance with applicable provisions of state law.

City Council Deliberations: Over the summer the City Council reviewed the budget. During this time, citizens were able to address Council about specific issues. Also during this time, Council was able to amend the budget to include programs considered a high priority.

Tax Rate: State law requires the calculation of “effective” and “rollback” tax rates. The “effective” rate is that rate which generates the same revenue in the proposed year as in the current year from properties on the tax roll in both years. The “rollback” rate is a rate that represents an eight percent increase in the operations/maintenance portion of the total tax rate. These rates were provided to Council.

Adoption: Upon meeting notice and hearing requirements, City Council voted to adopt the budget and the tax rate. In accordance with City ordinance, a majority of the Council must approve the ordinance adopting the budget; adoption of the tax rate requires a two-thirds majority. The budget and the tax rate are adopted by ordinance, requiring two readings.

Amending the Budget: Upon adoption of the budget, the OMB may approve the transfer of appropriations within a department. Transfer of appropriations between departments within the General Fund requires the approval of the City Manager’s Office. Formal Council approval is required to move appropriations from one fund to another fund, or to increase authorized appropriations in any fund.



CITY OF ARLINGTON Facts & Figures

City Government

Year Founded	1875
Incorporated	April 21, 1884
Charter Adopted	January 17, 1920
Government	Council-Manager
City Council	Mayor and a Council composed of three at-large and five single-member districts

Physiographic

Land Area	98.7 square miles
Extraterritorial Jurisdiction	None
Public Parkland	4,576 acres
City Parks	1,394 acres
Community Parks	882 acres
Linear Parks	1,830 acres
Neighborhood Parks	382 acres
Natural Areas	115 acres
Longitude Range	W97° 14'-W97° 03'
Latitude Range	N32° 35'-N32° 48'
Elevation Range	462'-687'
Lake Arlington	
Pool Elevation	540.69'
Surface Area	2,250 acres
Average Annual Rainfall	34.6"
Average Annual Temperature	66.3°F
Average January Temperature	44.6°F
Average July Temperature	85.9°F



**CITY OF ARLINGTON
Facts & Figures
(continued)**

Demographics (American Community Survey, US Census Bureau; Community Development and Planning, City of Arlington)

Population

1980	160,113
1990	261,721
2000	332,969
2009 (est.)	380,085

Average Annual Population Growth Rate

2000 - 2009	1.3%
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Population Rank of Arlington

Texas Cities	7th
U.S. Cities	49th

Population by Race & Ethnicity

White	63.2%
African-American	17.4%
Asian/Pacific	6.4%
Native American	0.5%
Other	12.5%
Total	100.0%
Of Hispanic Origin	26.0%

Median Age

1990	29.1 years
2008	31.5 years

Age Distribution

Under 20	30.8%
20 to 44	39.8%
45 to 64	22.2%
65+	7.2%

Median Household Income

1990	\$35,048
2008	\$52,950

Average Household Size

2.76



**CITY OF ARLINGTON
Facts & Figures
(continued)**

Housing (Community Development and Planning Quarterly Growth Profiles, 2009)

Single-Family Units	94,079	
Multi-Family Units	50,327	
Building Permit Activity	# Permit	\$ Value
New Single Family	250	\$ 41,464,299
New Multifamily	1	\$ 2,155,000
New Commercial	51	\$ 25,371,205
New Institutional	32	\$ 56,419,587
Other (Additions, fences, etc.)	<u>3,039</u>	<u>\$ 101,690,496</u>
Total	3,373	\$ 227,100,587

Education

AISD Enrollment (on campus - Texas Education Agency, 2009)

Elementary	37,288
Junior High	8,988
High School	<u>17,211</u>
Total	63,487

UTA Enrollment (UTA Office of Public Affairs, Fall 2009)

Undergraduate	21,370
Graduate	<u>6,715</u>
Total	28,085

Highest Education Level Attained (Over age 25 - ACS, US Census, 2008)

No H.S. Diploma	15.7%
High School/GED	24.6%
Some College	24.6%
Associate Degree	6.9%
Bachelor's Degree	20.4%
Graduate/Professional Degree	7.9%



Appendix 5

CITY OF ARLINGTON Facts & Figures (continued)

Economic

2009 Taxable Value

Personal Property	\$ 1,959,892,472
Real Estate	<u>\$14,848,471,440</u>
Total	\$17,106,393,548

Tax Rate per \$100 Valuation

City	\$0.6480
AISSD	\$1.3350
County	<u>\$0.2640</u>
Total	\$2.5496

2009 Tax Levy

Personal Property	\$ 14,631,335
Real Property	<u>\$ 96,218,095</u>
Total	\$110,849,430

2009 Top Ten Taxpayers

	Valuation
General Motors Corporation	\$212,101,715
Oncor Electric Delivery Co.	\$143,974,121
Parks at Arlington	\$140,258,067
Arlington Highlands Ltd.	\$111,888,933
Wal-Mart Real Estate Bus Trust	\$ 73,324,393
Six Flags Over Texas	\$ 66,162,610
Southwestern Bell	\$ 62,819,255
HC LOBF Arlington LLC	\$ 60,044,304
USMD Surgical Hospital	\$ 56,194,374
Quicksilver Resources, Inc.	\$ 55,108,353



**CITY OF ARLINGTON
Facts & Figures
(continued)**

Economic (continued)

City Sales Tax (General Fund)		(Budgeted) FY 2011	\$ 47,136,595
Property Tax (General Fund and Debt Service Fund)		FY 2011	\$ 108,965,317
Municipal Bond Rating			
	Moody's	S&P	Fitch
General Obligation	Aa1	AA+	AA+
Water/Sewer	Aa2	AA+	AAA

Tourism

Visitors to Arlington (Arlington Convention and Visitors Bureau)

6.793 million visitors came to Arlington in 2001
 26% come from the Dallas/Fort Worth metropolitan area
 37% come from throughout Texas
 37% come from outside Texas

91% of the visitors chose Arlington as their primary destination and
 93% plan to return to Arlington.

Economic Impact (Arlington Convention and Visitors Bureau)

\$396,337,168 estimated annual visitor spending.

70% of tourists visit one local attraction and 20% visit two attractions while here.



Appendix 5

CITY OF ARLINGTON Facts & Figures (continued)

Employment

Civilian Labor Force (Texas Workforce Commission – September 2010)

Arlington 208,628

Annual Average Unemployment Rate (Texas Workforce Commission – 10/09-09/10)

Arlington 7.7%

2010 Top 10 Employers

of employees

Arlington Independent School District	5,144
Dallas Cowboys Football Club	5,000
University of Texas at Arlington	4,987
Six Flags Over Texas	2,500
City of Arlington	2,460
General Motors	2,362
Texas Resource Health - AMH	2,105
Texas Rangers Baseball Club	1,295
Medical Center of Arlington	1,250
Washington Mutual Card Service	1,117



**Ad Valorem Tax Structure
Fiscal Year 2011**

Estimated Total Valuation	\$ 17,106,393,548
Tax Rate	\$ 0.6480
Total Tax Levy	\$ 110,849,430
Total Projected Revenue	\$ 108,965,317
General Fund Tax Revenue	\$ 73,396,154
Interest and Sinking Fund Tax Revenue	\$ 35,569,163

Distribution of Tax Rate

Fund	Rate	Percent
General Fund	\$0.4330	66.8%
Interest and Sinking Fund	<u>\$0.2150</u>	<u>33.2%</u>
Total	\$0.6480	100.0%



Appendix 6

City of Arlington Ten-Year History of Tax Rate and Levy

Fiscal Year	Assessed Valuation	Tax Rate Per \$100	Levy
2001	\$ 12,371,734,763	\$0.6340	\$ 78,436,798
2002	\$ 13,449,799,994	\$0.6340	\$ 85,271,732
2003	\$ 14,241,278,027	\$0.6340	\$ 90,289,703
2004	\$ 14,938,462,524	\$0.6480	\$ 96,801,237
2005	\$ 18,132,322,248	\$0.6480	\$ 117,497,448
2006	\$ 16,105,819,783	\$0.6480	\$ 104,365,712
2007	\$ 16,640,883,811	\$0.6480	\$ 107,832,927
2008	\$ 17,466,794,066	\$0.6480	\$ 113,184,826
2009	\$ 18,201,437,747	\$0.6480	\$ 117,945,317
2010	\$ 18,132,322,248	\$0.6480	\$ 117,497,448



**City of Arlington
Ad Valorem Tax Rate
General Fund and Debt Service Fund
Twenty-Year History**

Fiscal Year	General Fund Rate	General Fund Percent	Debt Service Fund Rate	Debt Service Fund Percent	Total Rate	Percent Variance
1992	\$0.2695	45.1%	\$0.3285	54.9%	\$0.5980	-0.3%
1993	\$0.2674	42.8%	\$0.3578	57.2%	\$0.6252	4.5%
1994	\$0.2674	41.7%	\$0.3743	58.3%	\$0.6417	2.6%
1995	\$0.2519	39.3%	\$0.3898	60.7%	\$0.6417	0.0%
1996	\$0.2685	42.0%	\$0.3715	58.0%	\$0.6400	-0.3%
1997	\$0.2986	46.7%	\$0.3414	53.3%	\$0.6400	0.0%
1998	\$0.3103	48.6%	\$0.3277	51.4%	\$0.6380	-0.3%
1999	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2000	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2001	\$0.3276	51.7%	\$0.3064	48.3%	\$0.6340	-0.6%
2002	\$0.3429	54.1%	\$0.2911	45.9%	\$0.6340	0.0%
2003	\$0.3620	57.1%	\$0.2720	42.9%	\$0.6340	0.0%
2004	\$0.3879	59.9%	\$0.2601	40.1%	\$0.6480	2.2%
2005	\$0.4023	62.1%	\$0.2457	37.9%	\$0.6480	0.0%
2006	\$0.4244	65.5%	\$0.2236	34.5%	\$0.6480	0.0%
2007	\$0.4468	69.0%	\$0.2012	31.0%	\$0.6480	0.0%
2008	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2009	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2010	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2011	\$0.4330	66.8%	\$0.2150	33.2%	\$0.6480	0.0%





Budget Glossary

Activities: Discrete tasks accomplished by Departments on an on-going basis.

Accrual Basis: A method of financial accounting whereby revenues and expenses are recognized in the accounting period in which they are earned and incurred. The City's enterprise and internal service funds utilize this basis of accounting.

Ad Valorem Tax: Property taxes based on assessed valuation of property and collected from property owners.

Appropriation: An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are made for fixed amounts and are granted, in the operating budget, for a one-year period.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. Property values in Arlington are established by the Tarrant Appraisal District. Assessed value in Arlington for FY 2011 is \$17.1 billion. This is a decrease of 5.7% percent from the assessed value of \$18.132 billion for FY 2010.

Assumptions: items assumed to be true for a given budget cycle and/or built into budget projections or analysis of a program or budget.

AV Tax: see Ad Valorem Tax.

BAR: see Budget Analysis Report.

Balanced Budget: As required by law, revenues and interfund transfers must equal or exceed expenditures for all funds. Additionally, one-time funds cannot be used for recurring expenditures.

Bond Election: a special election held in order that citizens may cast a ballot for or against a proposal to perform a given capital improvement project. Elections may include approval for the City to issue General Obligation Bonds.

Bond rating: A rating assigned by outside credit rating companies which gives investors an idea of the credit-worthiness of the City.

Bond sales: The sale of General Obligation bonds and other debt instruments in the public market, proceeds from which allow the funding of various capital improvement program (CIP) projects.

BPP: see Business Plan Proposal.



Budget: A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures for various municipal services.

Budget Analysis Report (BAR): A quarterly report compiled to show fiscal year-end revenue and expenditure projections, which may allow for adjustments in expenditures as needed so as not to exceed the City's annual operating budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Business Plan: A summary of how the departments comprising the City of Arlington organization plan to achieve outcomes in relation to the priorities of the City Council. The Business Plan is a working document that includes information related to departmental goals and objectives, program-related budgets, and performance measures.

Business Plan Proposal: A document used by departments to provide information relating to desired outcomes; this form includes information regarding the goals and objectives, and request budget dollars and personnel needed to accomplish any given outcome.

CAFR: see Comprehensive Annual Financial Report.

Capital Budget: A budget designated solely for Capital Improvement Program, and which gives details about infrastructure improvements throughout the City.

Capital Improvement Program: A plan of action for the establishment and/or maintenance of the City's infrastructure and other capital investments.

Certificate of Obligation: A type of debt instrument that is issued for the funding of certain capital improvements, or portions of total cost for those projects. Proceeds from the sale of this debt may be used to fund cost overruns or unexpected expenses associated with depreciable assets.

CIP: see Capital Improvement Program.

City Manager's Message: A general discussion of the budget presented in writing as a part of or supplement to the budget document. The message explains principal budget issues against the background of financial experience in recent years.

CO: see Certificate of Obligation.

Commercial Paper: A type of short-term debt instrument issued to fund capital projects.

Comprehensive Annual Financial Report: A report designed to present the financial position and results of operations of various funds of the City.



Appendix 7

Convention and Event Services Fund: Supports the operation of the Arlington Convention Center, the Convention and Visitors Bureau, and debt service on the Convention Center and Convention and Visitors Bureau building. The fund also provides support for the Fielder Museum and downtown Arlington. Revenues are from hotel occupancy taxes and fees at the Convention Center.

Debt Service: The City's obligation to pay the principal and interest on all bonds and other debt instruments according to a pre-determined payment schedule.

Enterprise Fund: A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. In Arlington, the Water and Sewer Fund and the Sanitary Landfill Fund are enterprise funds.

Expenditure: This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Arlington has specified October 1 to September 30 as its fiscal year.

Franchise Fee: A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, water, natural gas, cable television and sanitation.

Fund: In governmental accounting a fund may be described as representing a distinct phase of the activities of government and is controlled by a self-balancing group of accounts in which all of the financial transactions of the particular phase are recorded.

Fund Balance: The unencumbered cash remaining in a fund at the end of a specified time period, usually the end of the fiscal year.

General Fund: The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operation services, such as fire and police protection, parks and recreation, libraries, public works, transportation, and general administration.

General Obligation Bonds: Bonds that finance public projects such as streets, municipal facilities, and park improvements. The repayment of these bonds is made from property taxes, and these bonds are backed by the full faith and credit of the issuing government.



Appendix 7

Homestead Exemption: A deduction from the total taxable assessed value of owner-occupied property. For FY 2011, the exemption in Arlington is 20%, with an additional \$60,000 for the elderly and disabled.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples in Arlington include the General Services Fund, the Communication Services Fund, the Information Technology Fund, and the Fleet Services Fund.

Issuing debt: see Bond Sales, Certificates of Obligation and Commercial Paper.

Modified Accrual Basis: A modified method of accrual basis accounting whereby revenues are recognized when they become both measurable and available for use during the year. For example, certain taxes (Sales and Alcoholic Beverage) are considered measurable when in the hands of intermediary collecting governments (State of Texas) and are recognized as revenue at that time. The City's General Fund utilizes this basis of accounting.

Objective: Performance indicator of a program.

Operating Budget: The budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, fuel, and capital equipment.

Outcome: Desired state that will arise from strategically applied resources.

Performance Measures: Quantitative measure of a program's effectiveness or efficiency (e.g., average time to dispatch an emergency 911 call). Often used in conjunction with workload measures (e.g., number of emergency 911 calls received) to evaluate and revise resource allocation strategies.

Position Control: The initiative to fund, monitor and maintain only the number of positions authorized by City Council in any given budget year.

Priority: Certain outcomes that have been selected for a higher level of attention and effort by the City Council

Program: An organized set of related work activities which are directed toward a common purpose or goal and represent a well-defined expenditure of City resources.

Program Budget: A budget which structures budget choices and information in terms of programs and their related activities, (i.e., repairing roads, treating water, etc.), provides information on what each program is committed to accomplish in the long run (goals) and in the short run (objectives), and measures the degree of achievement of program objectives (performance measures).



Program Description: Outlines the function of the program, the various activities involved in the program and other pertinent information about the program. It answers the question, “what does this program do?”

Program Goal: A general statement on the intended effect or purpose of the program’s activities. It includes terms such as: to provide (a service), to supply (a given need), to control, reduce, or eliminate (an occurrence), to maintain (standards), or to maximize (quality). A goal is not limited to a one-year time frame and should generally not change from year to year. A goal statement describes the essential reason for the program’s existence.

Program Objectives: Objectives are statements of the intended beneficial and/or tangible effects of a program’s activities. They are measurable, and related to the proposed budget year. They are specific targets toward which a manager can plan, schedule work activities, and make staff assignments. Objectives should quantifiably be addressed in terms such as: to increase an activity, to maintain a service level, to reduce the incidence, or to eliminate a problem.

Project: Discrete tasks accomplished by Departments on a one-time basis.

Reserve: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

Revenue: Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines and forfeitures, licenses and permits, and interest income.

Salary and Benefits Schedule (SBS): The table of salaries and associated benefits costs for all budgeted positions citywide. This report is used largely to aid in the development of the City’s annual operating budget, and is used also for the purpose of Position Control.

Street Maintenance Fund: Primarily support by ¼ cent sales tax approved by the voters of Arlington in September 2002. Other sources include a transfer from the General Fund.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation. The FY 2011 tax rate for the City of Arlington is 64.80¢.

Vacancies Report: Related to Position Control, this report allows the projection of budgeted dollar savings due to unfilled positions citywide.

Water and Sewer Fund: Oversees the provision of drinking water and wastewater disposal services to resident and businesses. Expenses are for functions such as Field Operation, Water Treatment, and Customer Service. The fund also pays debt service, purchases water, and contributes to various capital reserves to avoid future debt issuance.





FY 2011 Budget Calendar

Wed., Jan. 13	BAR (Budget Analysis Report) & Business Plan update presentation to directors
Fri., Jan. 15	BAR and Business Plan update materials distributed to department contacts
Thurs., Jan. 28	1st Quarter BAR revenue and expenditure estimates due Capital Green Sheets due
Fri., Feb. 12	Business Plan Updates due
Tues., Feb. 16	1st Quarter BAR Report to Council
Thurs., Feb. 18	Department Head Quarterly Meeting
Wed., March 10	City Council Planning Session
Mid-April - Mid - May	GovMax budgeting software training class/training tools
Wed., April 28	Budget Kickoff – 2pm Council Chambers Departments build target budget in GovMax 2nd Quarter BAR/Business Plan materials distributed
Mon., May 17	TAD Preliminary Property Tax Roll available
Tues., May 18	Council Update on Horizontal Drilling efforts
Wed., May 19	Base Budget Submissions due 2nd Quarter BAR estimates due Capital Budget Green Sheets due 2nd Quarter Business plan updates due
Thurs., May 27	Department Head Quarterly Meeting
Fri., May 28	Budget Issues/Business Plan Proposals Due Chargebacks due from Internal Service Funds
Mon., Jun. 7 Fri., June 25	CMO Departmental Budget Reviews



Appendix 8

FY 2011 Budget Calendar (cont.)

Mon., Jun. 14 - Fri., Jun. 18	CMO meets with employees about the FY 2011 Budget
Thurs., July 1	OMB Presents Preliminary Budget to Deputy City Managers
Tues., July 13 - Tues., July 20	3rd Quarter BAR
Mon., July 26	Certified Property Tax Roll available
Wed., July 28	City Manager's final decisions
Tues., Aug. 3	FY11 Proposed Budget presentation to City Council & City Secretary
Tues., Aug 10	Council Budget Retreat Resolution calling Public Hearing
Thurs., Aug 12 – Fri., Aug. 20	Citizen Town Hall Meetings
Thurs., Sept. 9	Special Meeting to Adopt the FY 2011 Budget and Tax Rate – First Reading; Public Hearing on the Budget
Tues., Sept. 14	Adopt the FY 2011 Budget and Tax Rate – Second Reading
Wed., Sept. 15	Tax Rate to Tarrant County